



**District Board Meeting Agenda  
Tuesday, June 22, 2021 – 4:00 p.m.**

**NOTICE IS GIVEN** that the Milwaukee Area Technical College District Board will meet in open session **via teleconference using this link:** <https://www.youtube.com/channel/UCW5-3zdM1QKW0Z-A6XgbcmA/> Milwaukee Area Technical College is holding this open session electronically pursuant to the Wisconsin Department of Justice, March 16, 2020 guidance regarding Wisconsin Open Meetings Law. This is notification that the meeting will be recorded.

**Public wishing to speak on issues under the “Comments from the Public” section of the agenda are asked to** submit to their request to the District Board Senior Executive Assistant prior to the meeting via email to Elizabeth Schultz at [schule12@matc.edu](mailto:schule12@matc.edu) no later than Tuesday, June 22, at 2:59 p.m. The request must include name and nature of your interest/concern. The Board Chairperson will ask the requesting speaker to present their comments to the District Board.

Estimated Time		Agenda Items**	Presenter(s)
4:00 p.m.	1.	<b>Call to Order</b> a. Roll Call b. Compliance with the Open Meetings Law	Board Chair
4:05 p.m.	2.	<b>Comments from the Public</b>	Board Chair
4:15 p.m.	3.	<b>Approval of Minutes</b> a. Regular Board Meeting: May 25, 2021 b. Board Retreat: June 7, 2021 c. Public Hearing on the Budget: June 15, 2021 d. Special Meeting: Lump Sum Compensation Adjustment: June 15, 2021	Board Chair
4:20 p.m.	4.	<b>Approval of Consent Agenda Items</b> a. Bills May 2021 b. Financial Report May 2021 c. Human Resources Report d. Procurement Report	VP Finance
4:30 p.m.	5.	<b>Board Action Items</b> a. Resolution (F0183-06-21) Authorizing the Sale of \$1,500,000 General Obligation Promissory Notes, Series 2021-2022A of Milwaukee Area Technical College District, Wisconsin b. Resolution (F0184-06-21) Authorizing the Issuance and Establishing the Parameters For the Sale of Not To Exceed \$1,500,000 General Obligation Promissory Notes, Series 2021-2022B of Milwaukee Area Technical College District, Wisconsin c. Resolution (F0185-06-21) Authorizing the Issuance of \$22,500,000 General Obligation Promissory Notes, Series 2021-2022C of Milwaukee Area Technical College District, Wisconsin	VP Finance VP Finance VP Finance

		<ul style="list-style-type: none"> <li>d. Resolution (F0186-06-21) to Approve FY22 Capital Remodeling &amp; Renovation Budget</li> <li>e. Resolution (F0187-06-21) to Adopt Fiscal Year 2021-2022 Budget</li> <li>f. Resolution (F0188-06-21) to Establish Reserves for Fiscal Year 2021-2022</li> <li>g. Resolution (F0189-06-21) to Authorize Contingency Payment of Bills and Awarding of Contracts</li> <li>h. Resolution (F0190-06-21) to Approve Three Year Facilities Plan</li> <li>i. Resolution (F0191-06-21) to Approve Renewal of Insurance Coverages through Districts Mutual Insurance and the Wisconsin Technical College Insurance Trust</li> <li>j. Resolution (F0192-06-21) to Approve Compensation Recommendation for Employees Covered by Collective Bargaining Agreements</li> <li>k. Resolution (F0193-06-21) to Approve Compensation Recommendation for Administrators and Staff</li> <li>l. Eligibility for Lump Sum Compensation Adjustment</li> </ul>	<p>VP Finance</p> <p>VP Finance</p> <p>VP Finance</p> <p>VP Finance</p> <p>VP &amp; General Counsel</p> <p>VP &amp; General Counsel</p> <p>VP Human Resources</p> <p>VP Human Resources</p> <p>VP Human Resources</p>
5:30 p.m.	6.	<p><b>Policy Review</b></p> <ul style="list-style-type: none"> <li>a. Policy D1000 – Attendance (Except High School Contract and Apprentice Students)</li> </ul>	<p>Assistant General Counsel</p>
5:40 p.m.	7.	<p><b>Reports</b></p> <ul style="list-style-type: none"> <li>a. Chairperson’s Report <ul style="list-style-type: none"> <li>i Board Self-Evaluation Survey Results</li> <li>ii Foundation Report</li> </ul> </li> <li>b. President’s Report <ul style="list-style-type: none"> <li>i Guided Pathways Update</li> </ul> </li> <li>c. Diversity, Equity and Inclusion Report</li> <li>d. Enrollment Report</li> <li>e. Milwaukee PBS General Manager’s Report</li> <li>f. Legislative Matters Report</li> </ul>	<p>Board Chair</p> <p>President</p> <p>VP Inst. Effectiveness</p> <p>DEI Executive</p> <p>Interim VP Enrollment Mgt.</p> <p>VP General Manager</p> <p>VP General Counsel</p>
6:10 p.m.	8.	<p><b>Board Monitoring</b></p> <ul style="list-style-type: none"> <li>a. Pathway Presentation/Business Management</li> <li>b. Annual Report on Remission of Out-Of-State Tuition</li> </ul>	<p>VP Learn</p> <p>VP Finance</p>
6:20 p.m.	9.	<p><b>New Business</b></p>	<p>Board Chair</p>
6:25 p.m.	10.	<p><b>Future Events / Announcements</b></p> <ul style="list-style-type: none"> <li>a. July 12, 2021 MATC Annual Board Organizational Meeting 4:00 p.m.</li> <li>b. July 15 – 17, 2021 WTCDBA Summer Meeting &amp; Legislative Update, Stevens Point/Wisconsin Rapids</li> </ul>	<p>Board Chair</p>



6:30 p.m.	11.	<b>Closed Session</b> a. President's Contract & Compensation ***	Board Chair
7:30 p.m.	12.	<b>Adjournment</b>	Board Chair

\*This meeting may be conducted in part by telephone. Telephone speakers will be available to allow the public to hear those parts of the proceedings that are open to the public.

\*\* Action may be taken on any agenda item, whether designated as an action item or not. Agenda items may be moved into Closed Session for discussion when it becomes apparent that a Closed Session is appropriate under Section 19.85 of the Wisconsin Statutes. The board will return to Open Session to take action on any item discussed in Closed Session.

\*\*\* It is anticipated that this item may be discussed in Closed Session pursuant to Sections 19.85(1)(c) and (e) of the Wisconsin Statutes.

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*Reasonable accommodations are available through the ADA Office for individuals who need assistance. Please call 414-297-6719 to schedule services at least 48 hours prior to the meeting.*



**Attachment 3 - a**

**MILWAUKEE AREA TECHNICAL COLLEGE DISTRICT BOARD  
MILWAUKEE, WISCONSIN  
May 25, 2021**

**CALL TO ORDER**

The regular monthly meeting of the Milwaukee Area Technical College District Board was held in Open Session via teleconference on Tuesday, May 25, 2021, and called to order by Chairperson Foley at 4:04 p.m.

**ITEM 1 a. ROLL CALL**

**Present:** Erica Case; Mark Foley; Ashanti Hamilton; Citlali Mendieta-Ramos; Nikki Moews; Lisa Olson; Kahri Phelps-Okoro and Ann Wilson. Ms. Wilson joined the meeting at 4:26 p.m.

**Excused:** None.

**ITEM 1 b. COMPLIANCE WITH THE OPEN MEETINGS LAW**

Discussion Chairperson Foley asked if proper notice of the meeting had been given in compliance with the Wisconsin Open Meetings Law.

Ms. Gwendolyn Green, board liaison, confirmed proper notice had been given in compliance with the Wisconsin Open Meetings Law.

**ITEM 3. COMMENTS FROM THE PUBLIC**

Krystyna Kornilowicz, part-time faculty, read her letter of resignation addressed to Human Resources.

Lisa Conley, full-time faculty and AFT Local 212 President, thanked board members for hosting a listening session with MATC employees and acknowledged the contributions of her colleagues during the pandemic.

Kevin Mulvenna, executive vice president, AFTL212, expressed his concern regarding the cut in hours of part-time faculty pay and the implementation of the compensation study.

Dewey Caton, part-time faculty, spoke to her concern regarding the proposed resolution for lump sum payment and her concern this lump sum resolution will be passed in lieu of a cost of living wage.

**Milwaukee Area Technical College District Board**

**May 25, 2021**

**Page 2**

**ITEM 3. APPROVAL OF MINUTES**

**3 a. Regular Board Meeting: April 27, 2021**

Motion It was moved by Ms. Phelps-Okoro, seconded by Ms. Mendieta-Ramos, to approve the minutes of the Regular Board Meeting: April 27, 2021.

Action Motion approved.

**ITEM 4. APPROVAL OF CONSENT AGENDA ITEMS**

- 4 a. Bills – April 2021**
- 4 b. Financial Report – April 2021**
- 4 c. Human Resources Report**
- 4 d. Procurement Report**
- 4 e. Quarterly Affirmative Action Report**

Motion It was moved by Dr. Olson, seconded by Ms. Phelps-Okoro, to approve the Consent Agenda.

Action Motion approved.

**ITEM 5. BOARD ACTION ITEMS**

**Action Items**

- 5 a. Resolution (F0179-05-21) Authorizing the Sale of \$1,500,000 General Obligation Promissory Notes, Series 2020-2021L of Milwaukee Area Technical College District, Wisconsin**

Motion It was moved by Ms. Wilson, seconded by Ms. Moews, to approve Resolution (F0179-05-21) Authorizing the Sale of \$1,500,000 General Obligation Promissory Notes, Series 2020-2021L of Milwaukee Area Technical College District, Wisconsin

Discussion Mr. John Mehan, managing director, Robert W. Baird & Co., reviewed the Final Pricing Summary for the \$1,500,000 General Obligation Promissory Notes, Series 2020-2021L.

Action Motion approved, the roll call vote being as follows:

Ayes: Hamilton, Mendieta-Ramos, Moews, Olson, Phelps-Okoro, Wilson, Case and Foley - 8

Noes: None.

**5 b. Resolution (F0180-05-21) Authorizing the Issuance of \$1,500,000 General Obligation Promissory Notes, Series 2021-2022A of Milwaukee Area Technical College District, Wisconsin**

Motion It was moved by Ms. Phelps-Okoro, seconded by Ms. Moews, to approve Resolution (F0180-05-21) Authorizing the Issuance of \$1,500,000 General Obligation Promissory Notes, Series 2021-2022A of Milwaukee Area Technical College District, Wisconsin

Action Motion approved, the roll call vote being as follows:

Ayes: Mendieta-Ramos, Moews, Olson, Phelps-Okoro, Wilson, Case, Hamilton and Foley - 8

Noes: None.

**5 c. Approval of Budget & Class I Public Hearing Legal Notice FY22**

Motion It was moved by Ms. Case, seconded by Ms. Phelps-Okoro, to approve Approval of Budget & Class I Public Hearing Legal Notice FY22.

Action Motion approved, the roll call vote being as follows:

Ayes: Moews, Olson, Phelps-Okoro, Wilson, Case, Hamilton, Mendieta-Ramos and Foley – 8

Noes: None.

**5 d. Resolution (F0181-05-21) to Approve Technical Diploma Program Titled Nail Technician (30-502-4)**

Motion It was moved by Ms. Case, seconded by Ms. Phelps-Okoro, to approve Resolution (F0181-05-21) to Approve Technical Diploma Program Titled Nail Technician (30-502-4)

Action Motion approved.

**5 e. Resolution (F0182-05-21) to Approve Lump Sum Compensation Adjustment**

Motion It was moved by Ms. Mendieta-Ramos, seconded by Ms. Moews to Approve Lump Sum Compensation Adjustment.

Motion                    It was moved by Dr. Olson, seconded by Ms. Case, that Resolution (F0182-05-21) to Approve Lump Sum Compensation Adjustment be tabled to allow the Administration time to review and adjust the eligibility criteria as appropriate based on employee feedback. The board at its June 7, 2021 retreat will consider the resolution for approval.

There was a robust discussion among the board members on alternate dates to table the motion to.

Action                    Motion was not approved, the roll call vote being as follows:

Ayes:            Olson and Moews – 2

Noes:            Phelps-Okoro, Wilson, Case, Hamilton, Mendieta-Ramos and Foley - 6

Motion                    It was moved by Ms. Wilson, seconded by Ms. Mendieta-Ramos to amend the motion to table Resolution (F0182-05-21) to Approve Lump Sum Compensation Adjustment to June 15, 2021, in conjunction with the date of the Public Hearing on the Budget.

Action                    Motion approved, the roll call vote being as follows:

Ayes:            Phelps-Okoro, Wilson, Case, Hamilton, Mendieta-Ramos, Moews, Olson and Foley – 8

Noes:            None.

**ITEM 6.                    Policy Approval**

**6 a.                    Policy D0900 – Course Withdrawals and Appeals**

Motion                    It was moved by Ms. Case, seconded by Ms. Moews, to approve Policy D0900-Course Withdrawals and Appeals

Action                    Motion approved.

**ITEM 7.                    Reports**

**7 a.                    Chairperson's Report**

Discussion                Chairperson Foley:

- Congratulated the 1,183 MATC Spring 2021 graduates on behalf of the board.
- Reported he and Directors Case and Wilson held a virtual listening session on May 7 for employees. Director Case stated there was a lot of engagement and conversation and she looks forward to having more open forums for people to share their perspectives and concerns.
- Mentioned the Board has completed the Board Self-Evaluation and will discuss the results during the June Board Meeting.
- Reminded the board of the virtual board retreat being held June 7, the focus of the retreat being diversity, equity and inclusion.
- Announced the Public Hearing of the Budget will be held via Zoom on Tuesday, June 15 and stated the meeting provides the public with the opportunity to speak to the board regarding the proposed FY2021-2022 budget.
- Asked Director Phelps-Okoro to give the Audit Advisory Report. Director Phelps-Okoro shared the following points:
  - Mr. Paul Frantz, partner, Baker Tilly, provided a review of the upcoming FY2021 audit plan. The items discussed were the auditors' scope of services and the timeline of activities.
  - Ms. Kristen DeCato, Assistant General Counsel, and Mr. Donald Kasprzak, director, Information Security, provided a required compliance update to the committee on the college's system for monitoring compliance. The compliance topics covered included: HEERF Funding, Licensed Professional Counselors at MATC, and the West Town Green student housing project.
  - Mr. Brian Kubik, manager, Internal Audit, provided an Internal Audit update.

**7 b. President's Report**

Discussion

Dr. Martin:

1. Reported the Higher Learning Commission reviewed and approved an interim report on assessing co-curricular activities in fulfillment of our ongoing accreditation requirements. Dr. Martin acknowledged the contributions of the following people to the report: Dr. Christine Manion, Dr. Jennifer Mikulay, Erich Zeimantz, Myra George and Equan Burrows.
2. Announced the college is piloting a new program this fall for autistic students in partnership with the Uniquely Abled Project. The program will teach young adults with high functioning autism to be entry-level CNC machine operators. Dr. Martin thanked the following for their efforts in bringing this program to the college: Lisa Reid, Catherine Bohte, Heather Lorbiecki, Chris Chomicki, Dale Howser, Beck Alsup, Monika Walloch, Carol Voss and Laura Bray.

3. Asked Dr. Naydeen Gonzalez-De Jesus to introduce Janay Alston, director, Advising, who shared with the board the efforts of the Advising Team in initiatives such as Higher Education Regional Alliance (HERA), Moonshot for Equity, Achieving The Dream and Academic and Career Pathways to ensure MATC's students are getting the advice and support they need.
4. Introduced Dr. Josie Veal to provide the board with an update on the college's Return to Campus Plans. Dr. Veal noted that college continues to follow guidelines from the CDC.

Ms. Phelps-Okoro departed the meeting at 5:30 p.m.

**7 c. Diversity, Equity and Inclusion Report**

Discussion Ms. Eva Martinez-Powless, Chief Diversity, Equity and Inclusion Officer, gave the Diversity, Equity and Inclusion (DEI) Report via PowerPoint and shared the DEI Plan as aligned with MATC's Equity Strategic Priority. Some of the initiatives in this plan include the following: Establish Employee Affinity groups for summer 2021; Mandatory Implicit/Explicit Bias workshops for all employees and a DEI focused Climate Study with Dr. Shaun Harper and the USC Race & Equity Center this fall. Ms. Martinez-Powless also shared information on such initiatives as Hispanic Serving Institution, WTCS Equity Grant and collaboration between MATC's HR team and WTCS for unconscious bias training for hiring committees.

**7 d. Enrollment Report**

Discussion Dr. Sarah Adams, interim vice president, Enrollment Management, Mr. Tony Tagliavia, director, Marketing and Ms. Monica McNaughton, director, Student Accounts, presented the Enrollment Report via PowerPoint. Ms. McNaughton shared information on an improved de-registration process using financial aid status and implementing targeted communication methods such as text messages, emails, phone calls, and Facebook ads.

**7 e. Milwaukee PBS VP General Manager's Report**

Discussion Mr. Bohdan Zachary:

5. Stated fundraising from Milwaukee PBS through April 30 was \$5,827,715, which is 93% toward the pre-pandemic FY21 fundraising goal of \$6,300,000 and 11% ahead of the monthly dashboard for fiscal year to date.
6. Reported PBS Passport has been a driver for new donors, providing a substantial number of the 4,780 new donors who have joined Milwaukee PBS this fiscal year from all fundraising areas.

7. Announced Milwaukee PBS' Black Nouveau will take part in the upcoming Juneteenth celebration.
8. Announced Milwaukee PBS will produce and live broadcast the opening weekend performance of Milwaukee Symphony Orchestra on October 2<sup>nd</sup>. Portia Young will serve as host for the live show. PBS will broadcast the program nationally in November.
9. Stated MATC and Milwaukee PBS are collaborating on English Language Learners (ELL) video lessons that will air on Milwaukee PBS and will be featured on [matc.edu](http://matc.edu) and [milwaukeepbs.org](http://milwaukeepbs.org).
10. Shared a video of Milwaukee PBS being honored at the Milwaukee Press Club Gridiron virtual event.

**7 f. Advisory Audit Report**

Discussion This report was given earlier in the evening under the Chairperson's Report to accommodate Director Phelps-Okoro's schedule.

**7 g. Legislative Matters Report**

Discussion Ms. Janice Falkenberg, vice president and General Counsel, introduced Ms. Ramie Zelenkova, lobbyist, Hubbard Wilson & Zelenkova, who presented the Legislative Matters Report on recent legislative matters impacting higher education, such as:

- Wisconsin Assembly Bill 195/Senate Bill 323 to designate University of Wisconsin and technical college sports and athletic teams based on sex of participants. Senate and Assembly public hearings scheduled for Wednesday, May 26. The Governor indicated he will likely veto the legislation if it reaches his desk.
- Joint Committee on Financial Executive Action scheduled. The committee is scheduled to take up general aid for the Wisconsin Technical College System and the Higher Education Aids Board on Thursday, May 27. The committee is considering several options to increase general aid ranging from no increases up to \$18 million annually.
- The Governor included a \$36 million general aid increase for technical colleges and about \$6.8 million increase for needs based financial aid for the technical college system.

**ITEM 8. BOARD MONITORING**

**8 a. Pathway Presentation/STEM**

Information Dr. Mohammad Dakwar, vice president, Learning, Dr. Kamela Goodwyn, dean, STEM Academic and Career Pathway, Rafat Elsharef, instructor, IT Security and Pat Feder, IT Department Chair, presented the STEM pathway via PowerPoint and reported this

particular program experienced a 33% growth from fall 2020 to fall 2021. Dr. Goodwyn also shared STEM Pathway is in conversation with the college's dual enrollment community to offer a dual enrollment academy for IT programs and IT security courses. Dr. Goodwyn discussed several initiatives being worked on to increase diversity in STEM education.

**8 b. Review FY22 Preliminary Activity Plan & Budget**

Information Mr. Jeffrey Hollow, vice president, Finance, presented the draft version of the Activity Plan and Budget book. Mr. Hollow stated the complete finalized book will be available and considered at the June board meeting. The financial information will not change from the draft to the finalized version of the book.

**8 c. Review FY22 Preliminary Capital Equipment Budget**

Information Mr. Hollow presented the FY22 Preliminary Capital Equipment Budget.

**8 d. Quarterly Other Post-Employment Benefit (OPEB) & FCC Trust Report**

Information Mr. Hollow presented the Quarterly Other Post-Employment Benefit (OPEB) & FCC Trust Report and shared two slides detailing the FCC Spectrum Trust Portfolio Summary and the OPEB Trust Portfolio Summary.

**ITEM 9. NEW BUSINESS**

None.

**ITEM 10. Future Agenda Items/Events**

**10 a. June 7, 2021, Virtual Board Retreat 2:00 – 4:00 p.m.**

**10 b. June 15, 2021, MATC Public Hearing on the Budget  
4:00 p.m.**

**10 c. June 22, 2021, MATC District Board Meeting 4:00 p.m.**

**ITEM 11. Closed Session**

**11 a. President's Annual Evaluation\*\*\***

Motion It was moved by Dr. Olson, seconded by Ms. Case to convene into Closed Session pursuant to Sections 19.85 (1)(c) and (e) of the Wisconsin Statutes to discuss Item 11 a. President's Annual Evaluation. The Board may reconvene into Open Session to take action on matters discussed in Closed Session under Item 11 a.

**Milwaukee Area Technical College District Board**

**May 25, 2021**

**Page 9**

Action Motion approved, the roll call being as follows

Ayes: Case, Hamilton, Mendieta-Ramos, Moews, Olson, Wilson  
and Foley – 7

Noes: None.

**ITEM 12. Adjournment**

The meeting adjourned at 7:20 p.m.

Respectfully submitted,

*Gwendolyn Z. Green*

On behalf of Board Secretary Citlali Mendieta-Ramos

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\*\*\* It is anticipated that this item may be discussed in Closed Session pursuant to Sections 19.85(1)(c) and (e) of the Wisconsin Statutes.

*Reasonable accommodations are available through the ADA Office for individuals who need assistance. Please call 414-297-6610 to schedule services at least 48 hours before the meeting.*



## Attachment 3 - b

**MILWAUKEE AREA TECHNICAL COLLEGE DISTRICT BOARD**  
**MILWAUKEE, WISCONSIN**  
**June 7, 2021**

### **CALL TO ORDER**

The Milwaukee Area Technical College District Board held a board retreat in Open Session on Monday, June 7, 2021, and called to order by Chairperson Foley at 2:06 p.m.

### **ITEM 1 a. ROLL CALL**

**Present:** Erica Case; Mark Foley; Citlali Mendieta Ramos; Nikki Moews; Lisa Olson; Kahri Phelps Okoro; and Ann Wilson.

**Excused:** Ashanti Hamilton.

Dr. Vicki Martin, MATC president, welcomed the board to the retreat and stated the purpose of the retreat is to have an opportunity for a deeper understanding of DEI issues and to gain the board's perspective of those issues.

### **ITEM 1 b. COMPLIANCE WITH THE OPEN MEETINGS LAW**

Chairperson Foley asked if proper notice of the meeting had been given in compliance with the Wisconsin Open Meetings Law.

Ms. Gwendolyn Green, board liaison, confirmed proper notice had been given in compliance with the Wisconsin Open Meetings Law.

### **ITEM 2. Presentation/Discussion on Campus Diversity, Equity and Inclusion**

Ms. Eva Martinez-Powless, Chief Diversity, Equity and Inclusion Officer, began the retreat with a team building activity. Ms. Martinez-Powless asked the group to reflect and share what they feel they need to do as professionals or individuals to engage more deeply towards diversity, equity and inclusion (DEI).

Ms. Elle Bonds, Vice President of Human Resources, presented on the work the college is doing towards workforce diversity, equity and inclusion. Ms. Bonds' discussion included Region of Choice and Human Resources survey results; new hire and promotional percentages by fiscal year or racial diversity; retention and turnover

rates; policy and procedure review, leadership development and recruitment reboot.

Board members would like to see the workforce data on promotions racially disaggregated by area, where are we most successful?

Ms. Martinez-Powless shared that MATC's journey towards diversity, equity and inclusion looks promising. Ms. Martinez-Powless reported there are several great initiatives happening at the college. Through collaborative efforts and cross-functional teams, the following projects are currently in place at the college to address equity gaps: Moonshot for Equity, Dr. Shaun Harper's Race & Equity monthly eConvenings, a planned climate study in the fall semester, the Achieving The Dream project, DEI Committee and HSI Committee work and the Student Success Task Force led by Dr. Naydeen Gonzalez-De Jesus.

Chairperson Foley left the meeting at 3:45 p.m.

**ITEM 3. Board Support of DEI Efforts**

Ms. Martinez-Powless, Dr. Gonzalez-De Jesus and Dr. Martin discussed board engagement in diversity, equity and inclusion efforts. Ms. Martinez-Powless shared the following examples of what the board's role could be to support diversity, equity and inclusion, such as: to develop a board-level DEI committee; develop a board level DEI and/or Anti-Racist vision statement; develop DEI strategic plan for the board and review policies from an equity lens, and attending the USC Race & Equity convenings.

To address employee concerns on equity in promotional opportunities, the board suggested a review of the college's performance management system to ensure employees are being given proper feedback about their performance. Another suggestion was to institute a Careerpathing plan so employees are aware of their advancement opportunities and capabilities. The Board also would like to have an external facilitator for future discussions on diversity, equity and inclusion.

**ITEM 4. ADJOURNMENT**

The retreat ended at 4:00 p.m.

Respectfully submitted,

*Gwendolyn Z. Green*

On behalf of Board Secretary Citlali Mendieta-Ramos.

**Milwaukee Area Technical College District Board**

**June 7, 2021**

**Page 3**

*Reasonable accommodations are available through the ADA Office for individuals who need assistance. Please call 414-297-6719 to schedule services at least 48 hours before the meeting.*



### Attachment 3 - c

**MILWAUKEE AREA TECHNICAL COLLEGE DISTRICT BOARD  
MILWAUKEE, WISCONSIN  
JUNE 15, 2021**

#### **CALL TO ORDER**

The Public Hearing on the proposed 2021-2022 budget of the Milwaukee Area Technical College District Board was held in open session via teleconference on Tuesday, June 15, 2021, and called to order by Vice Chairperson Foley at 4:00 p.m.

#### **ITEM 1. ROLL CALL**

**Present:** Erica Case, Mark Foley, Ashanti Hamilton, Citlali Mendieta-Ramos, Nikki Moews, Lisa Olson, Kahri Phelps-Okoro, and Ann Wilson. Mr. Hamilton joined the meeting at 4:10 p.m. Ms. Wilson joined the meeting at 4:30 p.m.

**Excused:** None.

#### **COMPLIANCE WITH THE OPEN MEETINGS LAW**

Discussion Chairperson Foley asked if proper notice of the meeting had been given in compliance with the Wisconsin Open Meetings Law.

Ms. Gwendolyn Green, Board Liaison, confirmed proper notice had been given in compliance with the Wisconsin Open Meetings Law.

#### **ITEM 2. PRESENTATION OF PROPOSED BUDGET**

Discussion Mr. Jeff Hollow, vice president, Finance, presented the proposed FY 2021-2022 operational and capital equipment budgets via PowerPoint. There was no change in reserves from FY21 to FY22. Revenue for FY 2020-2021 is estimated to total \$169.5M; FY 2021-2022 Budget revenue is projected to total \$177.6M, generating an increase in revenue of \$8.1M. The total General Fund expenditures from FY 2020-2021 totaled \$169.5M and FY 2021-2022 expenditures is projected to total \$177.6M, generating an increase in expenditures of \$8.1M.

**Milwaukee Area Technical College**

**Minutes of June 15, 2021**

**Page 2**

Mr. James Weishan, senior director, Facilities, presented information on the FY 2020-2021 building remodeling projects and FY 2021-2022 building remodeling projects preview via PowerPoint.

**ITEM 3. COMMENTS FROM THE PUBLIC**

None.

**ITEM 4. ADJOURNMENT**

It was moved by Dr. Olson, seconded by Ms. Phelps-Okoro, to adjourn the Public Hearing on the Budget.

The meeting adjourned at 4:36 p.m.

Respectfully submitted,

*Gwendolyn J. Green*

On Behalf of Board Secretary Citlali Mendieta-Ramos.



## Attachment 3 - d

### MILWAUKEE AREA TECHNICAL COLLEGE DISTRICT BOARD MILWAUKEE, WISCONSIN June 15, 2021

#### CALL TO ORDER

A Special Board Meeting – Lump Sum Compensation Adjustment of the Milwaukee Area Technical College District Board was held in open session via Zoom on Tuesday, June 15, 2021, and called to order by Chair Foley at 4:45 p.m.

#### ITEM 1. ROLL CALL

**Present:** Erica Case, Mark Foley, Ashanti Hamilton, Citlali Mendieta-Ramos, Nikki Moews, Kahri Phelps-Okoro, Lisa Olson and Ann Wilson.

**Excused:** None.

#### COMPLIANCE WITH THE OPEN MEETINGS LAW

Discussion Chairperson Foley asked if proper notice of the meeting had been given in compliance with the Wisconsin Open Meetings Law.

Ms. Gwendolyn Green, Board Liaison, confirmed proper notice had been given in compliance with the Wisconsin Open Meetings Law.

#### ITEM 2. COMMENTS FROM THE PUBLIC

Kevin Mulvenna, executive vice president, AFT L212, spoke to the language in the lump sum compensation adjustment resolution. Mr. Mulvenna stated there are part-time faculty who resigned and did the right thing by completing the necessary paperwork who will not receive a lump sum distribution but there are other part-time faculty still on the books with no intention of teaching again and will receive the distribution. Mr. Mulvenna asked the board to amend the lump sum payment resolution to include language that would

**Milwaukee Area Technical College District Board**

**Minutes of June 15, 2021**

**Page 3**

include faculty who had resigned this academic year and asked administration to offer a cost of living raise for 2020-2021.

**ITEM 3. ACTION ITEM**

**3 a. Resolution (F0182-06-21) to Approve Lump Sum Compensation Adjustment**

Dr. Vicki Martin opened the discussion of the previously tabled motion by saying she was grateful to be able to present this resolution as a way to recognize MATC's employees for the great work they've done during this unprecedented year. The college was at a decrease of about 9% in enrollments, however, through good fiscal management and examining of expenditure savings by the college's finance team along with the president's cabinet and college leaders, it was determined the college would be able to reward its employees.

Ms. Elle Bonds, vice president, Human Resources, provided an overview of the Resolution to Approve Lump Sum Compensation Adjustment. Ms. Bonds stated administration met with Local 212 on Wednesday, May 26 and worked on a modification to the original eligibility criteria that was agreed upon by both Local 212 and the president's cabinet.

Director Wilson asked if we knew the number of employees that would be included in the payment if we change the criteria to include employees that had resigned.

Director Hamilton requested that the administration reconsider the eligibility criteria to include faculty that had resigned as this was an unprecedented year.

Chair Foley stated that it would be difficult, if not impossible, to assess the intention of those faculty still on the books with no current teaching assignment.

Director Case asked if this issue was addressed in the meeting with L212. Ms. Elle Bonds replied that this was not raised.

Director Case asked what the college's past practice was as to this criteria.

**Milwaukee Area Technical College District Board**

**Minutes of June 15, 2021**

**Page 3**

Dan McColgan, Director of Labor Relations, stated that the college has only included retirees in the criteria for lump sum payments and has never included employees who resigned.

Janice Falkenberg, vice president and General Counsel, stated that the resolution was looking at the broad employee base and that any change in the criteria should not be considered for only part-time faculty but other employees as well. She also spoke to the administrative burden a change in criteria to include employees no longer employed with the college would cause and that there would be no viable way to predict what employees still on the books would not be returning to serve the college. The resolution was intended to reward those that were with us through this difficult year and will continue to serve the college.

Director Case stated that in her experience, payments such as these are usually rewarded to retirees but not to reward employees who resigned and no longer work for the college.

Director Mendieta Ramos stated she did not support providing a lump sum payment to people who have left the college.

Director Wilson said that because something was not negotiated does not mean we shouldn't consider it.

Attorney Falkenberg interjected that this is a non-negotiable item, the college only has the ability to negotiate base wages. Administration met with employee groups as a courtesy when drafting the resolution.

Vice President Hollow informed the board that this resolution is time sensitive due to the end of the fiscal year being June 30, 2021.

Chair Foley asked if there was any sense as to what the additional cost would be. Ms. Bonds responded that the administration would have to look into this.

Director Case stated that holding up approval of this resolution for a few employees is hindering the benefit of a large group.

Director Hamilton asked if the board could consider a resignation under the conditions of the pandemic not be a qualifier to receiving the lump sum payment.

**Milwaukee Area Technical College District Board**

**Minutes of June 15, 2021**

**Page 3**

Attorney Falkenberg asked for clarification and if the intention was to include employees who left the college last fall and if so, stated this would be difficult to manage and administrate.

President Martin asked that the board pass the resolution as written. She offered that we do not have the data tonight to help inform the board on the issue of criteria for employees who have resigned.

Director Hamilton said he could support this.

Director Foley asked that the board move the motion to approve with the note that administration will work to gather data on the number of employees affected and the costs associated with including employees who had resigned on the agenda for discussion at the next board meeting.

Motion            It was moved by Ms. Mendieta-Ramos, seconded by Ms. Moews to approve Resolution (F0182-06-21) to Approve Lump Sum Compensation Adjustment as presented.

Action            Motion approved, the roll call vote being as follow:

Ayes:             Hamilton, Mendieta-Ramos, Moews, Olson, Phelps-Okoro, Case and Foley – 7

Abstention:     Wilson

**ITEM 4.            ADJOURNMENT**

It was moved by Dr. Olson, seconded by Mr. Hamilton, to adjourn the Special Board Meeting Lump Sum Compensation Adjustment.

The meeting adjourned at 5:49 p.m.

Respectfully submitted,

*Gwendolyn Z. Green*

On Behalf of Board Secretary Citlali Mendieta-Ramos.

**Attachment 4 - a.**

**BOARD BILLS LIST**

The following bills are to be presented for approval at the meeting of the Milwaukee Area Technical College District Board, State of Wisconsin, to be held on 006-22-21.

**BILLS PAYABLE RECAPITULATION**

**Month of May 2021**

Payments for encumbrances and monthly expenditures were made for the following funds:

General Fund	8,791,935.480	
Special Revenue Fund-Operational	136,328.910	
Special Revenue Fund-Non Aidable	86,199.940	
Enterprise Fund	171,082.340	
Capital Projects Fund	1,222,533.010	
Debt Service Fund	11,111.000	
Internal Service Fund	584,156.070	
Public Television Fund	<u>102,881.970</u>	
Total Expenditures		<u>\$ 11,106,229</u>

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Secretary

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Chair

**BOARD BILLS LIST**

The following bills are to be presented for approval at the meeting of the Milwaukee Area Technical College District Board, State of Wisconsin, to be held on 06-22-21.

**Bank Transfer Payments  
May 2021**

Delta Dental Insurance Claims	<u>\$ 77,239.59</u>
We- energies	<u>\$ 407,565.00</u>
UMR Health Insurance Claims	<u>\$ 48,511.45</u>
WTCS Health Care Consortium	<u>\$ 2,541,742.18</u>
Bank Service Charges	<u>\$ 2,021.84</u>
Merchant Service Credit Card Fees	<u>\$ 5,655.03</u>
Wisconsin Retirement System	<u>\$ 1,706,819.07</u>
OPEB Trust Transfers	<u>\$ -</u>
Federal Payroll Tax	<u>\$ 2,797,951.41</u>
State Payroll Tax	<u>\$ 405,360.19</u>
State, County, and Stadium Sales Tax	<u>\$ 3,513.28</u>

**Debt Service Fund Wire Payments  
May-21**

<u>General Obligation Debt Series</u>	<u>Interest</u>	<u>Principal</u>
	None	

**General Obligation Debt Series**

**Interest**

**Principal**

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## Board Bill List by Check No. - Checks Issued in May 2021

Page 1

Check Date	Check Number	Vendor Name	Classification Description	Object Amount	Check Amount
05/06/21	0060449	Accuweather, Inc.	5674 Technical Operations	450.00	450.00
05/06/21	0060450	Ace Relocation Services Joint Ventu	5281 Classroom/Lab Eq. Rep.	940.13	940.13
05/06/21	0060451	Aesthetic Solutions Inc	5230 Classroom & Lab Supp	299.74	299.74
05/06/21	0060452	Aircraft Spruce & Specialty Co	5230 Classroom & Lab Supp	20.97	20.97
05/06/21	0060453	Aladdin Fire Protection, Llc	5355 Other Contracted Serv.	1,058.00	1,058.00
05/06/21	0060454	Alverno College	5419 Building Rental	12,935.00	12,935.00
05/06/21	0060455	Badger Thermal Unlimited LLC	5238 Maint. & Cust. Supp	320.44	320.44
05/06/21	0060456	Baked MKE	5704 Groceries-Resale	266.28	266.28
05/06/21	0060457	Harry E. Bohn	5363 Officials	84.00	84.00
05/06/21	0060458	CareerAmerica, LLC	3411 Resd for Encumbrances	55,750.00	58,250.00
05/06/21	0060458	CareerAmerica, LLC	5840 Equipment	2,500.00	58,250.00
05/06/21	0060459	Certified Refrigeration Mechanical	5281 Classroom/Lab Eq. Rep.	2,247.35	2,247.35
05/06/21	0060460	Chefs Warehouse Midwest Llc Chefs W	5704 Groceries-Resale	1,636.54	1,636.54
05/06/21	0060461	Cintas Corporation	5230 Classroom & Lab Supp	1,953.91	1,953.91
05/06/21	0060462	Columbia Pipe & Supply Co	5238 Maint. & Cust. Supp	181.06	181.06
05/06/21	0060463	Complete Lawn &	5358 Snow Removal	2,169.90	2,169.90
05/06/21	0060464	Compost Crusader LLC	5359 Waste Disposal	400.00	400.00
05/06/21	0060465	Covanta Environmental Solutions Llc	5359 Waste Disposal	935.31	935.31
05/06/21	0060466	Cozzini Bros Inc	5714 Classroom & Lab Supplies	49.00	49.00
05/06/21	0060467	Cummins Sales and Service	3411 Resd for Encumbrances	823.41	2,583.89
05/06/21	0060467	Cummins Sales and Service	5355 Other Contracted Serv.	1,760.48	2,583.89
05/06/21	0060468	DLT Solutions, LLC	5246 Software	30,032.31	30,032.31
05/06/21	0060469	Abraham L. Dones	5357 Professional & Consult	1,500.00	1,500.00
05/06/21	0060470	Egelhoff Lawn Mower Service	5238 Maint. & Cust. Supp	1,341.45	1,341.45
05/06/21	0060471	Ellison Technologies Inc	5281 Classroom/Lab Eq. Rep.	1,025.75	1,025.75
05/06/21	0060472	Emily Iland Inc	5233 Books	1,110.00	1,110.00
05/06/21	0060473	Quick Fuel	5230 Classroom & Lab Supp	1,184.32	1,184.32
05/06/21	0060474	Fortune Fish Co	5704 Groceries-Resale	312.04	312.04
05/06/21	0060475	Galls Parent Holdings, LLC	5243 Other Supplies	16.04	16.04
05/06/21	0060476	Global Equipment Company Inc	5238 Maint. & Cust. Supp	3,344.20	3,344.20
05/06/21	0060477	Gordie Boucher	5230 Classroom & Lab Supp	900.91	900.91
05/06/21	0060478	Graybar Electric Inc	5840 Equipment	1,298.82	1,298.82
05/06/21	0060479	Greater Milwaukee Convention	5220 Membership & Subscript	599.00	599.00
05/06/21	0060480	Holiday Wholesale Inc.	5704 Groceries-Resale	249.00	249.00
05/06/21	0060481	Industrial Controls	5238 Maint. & Cust. Supp	891.96	9,714.09
05/06/21	0060481	Industrial Controls	5280 Building Repairs	8,822.13	9,714.09
05/06/21	0060482	Joint Review Committee on	5220 Membership & Subscript	250.00	250.00
05/06/21	0060483	Landauer Inc	5230 Classroom & Lab Supp	1,027.65	1,027.65
05/06/21	0060484	Lincoln Electric Company	5230 Classroom & Lab Supp	2,102.07	2,102.07
05/06/21	0060485	Literacy Services	1340 Acct Rec Advance to Da	4,523.05	4,523.05
05/06/21	0060486	MBM	5243 Other Supplies	360.00	360.00
05/06/21	0060487	MBS Textbook Exchange Inc	5282 Off. General Eq. Rep.	20,010.00	19,908.77
05/06/21	0060487	MBS Textbook Exchange Inc	5707 New Book-Resale	(250.75)	19,908.77
05/06/21	0060487	MBS Textbook Exchange Inc	5712 Used Books-Resale	149.52	19,908.77
05/06/21	0060488	McKesson HBOC	5230 Classroom & Lab Supp	1,800.85	2,790.84
05/06/21	0060488	McKesson HBOC	5840 Equipment	989.99	2,790.84
05/06/21	0060489	Jairo McMican	5357 Professional & Consult	1,500.00	1,500.00
05/06/21	0060490	Medline Industries	5230 Classroom & Lab Supp	696.57	696.57
05/06/21	0060491	Menards	5238 Maint. & Cust. Supp	915.48	915.48
05/06/21	0060492	Midway Dental Supply LLC	5230 Classroom & Lab Supp	689.39	689.39
05/06/21	0060493	Midwest Energy Research	5220 Membership & Subscript	6,250.00	6,250.00
05/06/21	0060494	Milwaukee Times Weekly	5272 Print Advertising	900.00	900.00
05/06/21	0060495	Morris Midwest	5230 Classroom & Lab Supp	1,009.90	1,009.90
05/06/21	0060496	MSC Industrial Supply Co Inc	5230 Classroom & Lab Supp	255.12	255.12
05/06/21	0060497	Napa Auto Parts	5230 Classroom & Lab Supp	2,555.43	2,555.43
05/06/21	0060498	Napa Auto Parts	5230 Classroom & Lab Supp	65.75	65.75
05/06/21	0060499	National Association of	5220 Membership & Subscript	332.00	332.00
05/06/21	0060500	National Restaurant Supply Co., Inc	5840 Equipment	53,510.40	53,510.40
05/06/21	0060501	Neu's Building Center Inc	5238 Maint. & Cust. Supp	425.40	2,135.34
05/06/21	0060501	Neu's Building Center Inc	5248 Classrm/Lab Equip.	1,709.94	2,135.34
05/06/21	0060502	Ney's Premium Inc.	5704 Groceries-Resale	190.16	190.16
05/06/21	0060503	Organization Development Consultant	5355 Other Contracted Serv.	1,261.83	1,261.83
05/06/21	0060504	Patterson Dental Supply Inc	5230 Classroom & Lab Supp	526.64	680.43
05/06/21	0060504	Patterson Dental Supply Inc	5243 Other Supplies	153.79	680.43

## Board Bill List by Check No. - Checks Issued in May 2021

Page 2

Check Date	Check Number	Vendor Name		Classification Description	Object Amount	Check Amount
05/06/21	0060505	Pepsi Beverages Company	5704	Groceries-Resale	1,177.24	1,177.24
05/06/21	0060506	Pest Patrol Co Inc	5355	Other Contracted Serv.	203.00	203.00
05/06/21	0060507	Pitney Bowes/Presort Service	5259	Postage	1,492.60	1,492.60
05/06/21	0060508	Pocket Nurse Medical Supplies	5230	Classroom & Lab Supp	2,521.74	2,521.74
05/06/21	0060509	Public Television Major	5660	Affiliation/Mbsps	2,375.00	2,375.00
05/06/21	0060510	Quadient Inc	5259	Postage	8,000.00	8,000.00
05/06/21	0060511	Quality Electric Svc Inc	5238	Maint. & Cust. Supp	713.50	713.50
05/06/21	0060512	Rev.com Inc	5668	Program Production	821.17	821.17
05/06/21	0060513	Charles Sanville	5355	Other Contracted Serv.	2,944.10	2,944.10
05/06/21	0060514	Scott D Kallenbach	2325	Misc. Clubs Pay.	359.65	359.65
05/06/21	0060515	Screening One, Inc	5355	Other Contracted Serv.	181.75	181.75
05/06/21	0060516	Secure Information Destruction LLC	5355	Other Contracted Serv.	126.00	1,207.50
05/06/21	0060516	Secure Information Destruction LLC	5359	Waste Disposal	1,081.50	1,207.50
05/06/21	0060517	Selective Gift Institute	5243	Other Supplies	1,050.00	1,050.00
05/06/21	0060518	Selective Gift Institute	5243	Other Supplies	450.00	450.00
05/06/21	0060519	Selective Gift Institute	5243	Other Supplies	450.00	450.00
05/06/21	0060520	Selective Gift Institute	5243	Other Supplies	900.00	900.00
05/06/21	0060521	Selective Gift Institute	5243	Other Supplies	497.00	497.00
05/06/21	0060522	Smart Interpreting Enterprise	5355	Other Contracted Serv.	2,504.38	2,504.38
05/06/21	0060523	Spa & Beyond	5238	Maint. & Cust. Supp	16,788.40	16,788.40
05/06/21	0060524	Strang Inc	3411	Resd for Encumbrances	63,519.50	96,914.50
05/06/21	0060524	Strang Inc	5830	Imprvmts/Remdling	33,395.00	96,914.50
05/06/21	0060525	Superior Chemical Corporation	5358	Snow Removal	264.24	264.24
05/06/21	0060526	Terra Translations, LLC	5357	Professional & Consult	2,451.15	2,451.15
05/06/21	0060527	Thermo Fisher Scientific	5230	Classroom & Lab Supp	464.15	464.15
05/06/21	0060528	Time Warner Cable	5454	Telephone	158.82	158.82
05/06/21	0060529	Transact Campus Inc.	5501	Student Activities	3,286.00	3,286.00
05/06/21	0060530	TriMark Marlinn LLC	5714	Classroom & Lab Supplies	153.35	153.35
05/06/21	0060531	University Licensee Assn	5220	Membership & Subscript	250.00	250.00
05/06/21	0060532	UPS	5259	Postage	852.30	863.45
05/06/21	0060532	UPS	5260	Printing & Duplicating	11.15	863.45
05/06/21	0060533	Vanderloop's Shoes Inc	5714	Classroom & Lab Supplies	828.00	828.00
05/06/21	0060534	Verizon Wireless	5243	Other Supplies	160.08	160.08
05/06/21	0060535	VWR International Llc	5230	Classroom & Lab Supp	257.06	257.06
05/13/21	0060540	AAA Acme Lock Co Inc	5238	Maint. & Cust. Supp	606.99	606.99
05/13/21	0060541	Advanced Surveillance Group, Inc	5355	Other Contracted Serv.	150.00	150.00
05/13/21	0060542	Amerigas	5238	Maint. & Cust. Supp	34.79	34.79
05/13/21	0060543	Apple Computer Inc	5248	Classrm/Lab Equip.	1,899.00	1,899.00
05/13/21	0060544	At&t	5454	Telephone	738.69	738.69
05/13/21	0060545	At&t	5454	Telephone	1,759.40	1,759.40
05/13/21	0060546	At&t	5454	Telephone	1,155.94	1,155.94
05/13/21	0060547	At&t	5454	Telephone	211.16	211.16
05/13/21	0060548	At&t	5454	Telephone	200.50	200.50
05/13/21	0060549	AT&T	5454	Telephone	34,136.60	34,136.60
05/13/21	0060550	Automatic Entrances of	5238	Maint. & Cust. Supp	162.00	162.00
05/13/21	0060551	Badger Thermal Unlimited LLC	5238	Maint. & Cust. Supp	204.24	204.24
05/13/21	0060552	Baked MKE	5704	Groceries-Resale	137.14	137.14
05/13/21	0060553	Donald Baumgart	5363	Officials	42.00	42.00
05/13/21	0060554	Ms. Deborah A. Bolanowski	5243	Other Supplies	125.00	125.00
05/13/21	0060555	Brightedge Technologies	5220	Membership & Subscript	43,200.00	43,200.00
05/13/21	0060556	Margaret A. Burau	5363	Officials	160.00	160.00
05/13/21	0060557	C Coakley Relocation Systems	5840	Equipment	1,902.00	1,902.00
05/13/21	0060558	Caley & Hayden LLC	5711	Supplies-Resale	391.46	391.46
05/13/21	0060559	Caprile Marketing Design	5243	Other Supplies	450.00	900.00
05/13/21	0060559	Caprile Marketing Design	5272	Print Advertising	450.00	900.00
05/13/21	0060560	Carlin Horticultural Supplies	5230	Classroom & Lab Supp	97.80	141.39
05/13/21	0060560	Carlin Horticultural Supplies	5238	Maint. & Cust. Supp	43.59	141.39
05/13/21	0060561	Mr. Randall T. Casey	5203	Meals	480.00	480.00
05/13/21	0060562	Mr. Randall T. Casey	5203	Meals	240.00	240.00
05/13/21	0060563	Mr. Randall T. Casey	5203	Meals	300.00	300.00
05/13/21	0060564	Mr. Randall T. Casey	5203	Meals	480.00	480.00
05/13/21	0060565	Mr. Randall T. Casey	5203	Meals	300.00	300.00
05/13/21	0060566	Mr. Randall T. Casey	5203	Meals	480.00	480.00
05/13/21	0060567	Cintas Corporation	5355	Other Contracted Serv.	1,519.75	1,519.75
05/13/21	0060568	Cintas Corporation	5355	Other Contracted Serv.	913.75	913.75

## Board Bill List by Check No. - Checks Issued in May 2021

Page 3

Check Date	Check Number	Vendor Name		Classification Description	Object Amount	Check Amount
05/13/21	0060569	City of Oak Creek	5356	Permits & License	275.80	275.80
05/13/21	0060570	City of West Allis	5243	Other Supplies	210.27	210.27
05/13/21	0060571	Jeffrey A. Clark	5363	Officials	340.00	340.00
05/13/21	0060572	Consilience Group LLC	5357	Professional & Consult	9,200.00	9,200.00
05/13/21	0060573	Davis Company, F A	5707	New Book-Resale	8,333.70	8,333.70
05/13/21	0060574	Whitney C. Demin	5363	Officials	160.00	160.00
05/13/21	0060575	Department of Workforce	5446	Unemployment Insurance	13,453.57	13,453.57
05/13/21	0060576	EDUCAUSE	5220	Membership & Subscript	3,710.00	3,710.00
05/13/21	0060577	Emergency Medical Products Inc	5230	Classroom & Lab Supp	8,628.16	8,628.16
05/13/21	0060578	Eva's Esthetics Inc	5711	Supplies-Resale	996.88	996.88
05/13/21	0060579	Federal Express Corp	5707	New Book-Resale	167.03	167.03
05/13/21	0060580	Wesley Fergus	5363	Officials	290.00	290.00
05/13/21	0060581	Ferguson Enterprises Llc	5238	Maint. & Cust. Supp	178.08	178.08
05/13/21	0060582	Froedtert Health	5243	Other Supplies	9,875.00	9,875.00
05/13/21	0060583	G & O Thermal Supply	5230	Classroom & Lab Supp	512.07	512.07
05/13/21	0060584	Galls Parent Holdings, LLC	5243	Other Supplies	568.64	568.64
05/13/21	0060585	Global Equipment Company Inc	5238	Maint. & Cust. Supp	574.17	574.17
05/13/21	0060586	Grumman Butkus Associates	3411	Resd for Encumbrances	8,265.00	8,265.00
05/13/21	0060587	iHeartMedia Entertainment Inc	5270	Advertising	5,125.00	5,125.00
05/13/21	0060588	Illinois Tollway	5361	Legal Services	82.40	82.40
05/13/21	0060589	Illinois Tollway	5361	Legal Services	52.02	52.02
05/13/21	0060590	Inspec Inc	5830	Imprvmts/Remdling	35,000.00	35,000.00
05/13/21	0060591	Johnson Controls Inc	5280	Building Repairs	1,224.40	7,094.64
05/13/21	0060591	Johnson Controls Inc	5350	Chiller P.M.	470.24	7,094.64
05/13/21	0060591	Johnson Controls Inc	5840	Equipment	5,400.00	7,094.64
05/13/21	0060592	Keystone Automotive Industries	5230	Classroom & Lab Supp	165.20	165.20
05/13/21	0060593	LAB Midwest LLC	3411	Resd for Encumbrances	9,000.00	9,000.00
05/13/21	0060594	Lakeland Chemical Specialties	5238	Maint. & Cust. Supp	289.55	289.55
05/13/21	0060595	Magid Glove & Safety	5230	Classroom & Lab Supp	95.21	95.21
05/13/21	0060596	Marianna Inc	5230	Classroom & Lab Supp	30.18	30.18
05/13/21	0060597	McGraw Hill School Education LLC	5707	New Book-Resale	(110,389.09)	51,048.34
05/13/21	0060597	McGraw Hill School Education LLC	5714	Classroom & Lab Supplies	161,437.43	51,048.34
05/13/21	0060598	McKesson HBOC	5230	Classroom & Lab Supp	110.20	840.74
05/13/21	0060598	McKesson HBOC	5840	Equipment	730.54	840.74
05/13/21	0060599	John Melendez	5363	Officials	180.00	180.00
05/13/21	0060600	John Melendez	5363	Officials	160.00	160.00
05/13/21	0060601	Menards	5230	Classroom & Lab Supp	113.57	113.57
05/13/21	0060602	Menards	5238	Maint. & Cust. Supp	122.35	122.35
05/13/21	0060603	Metal Creations Inc	5243	Other Supplies	36.00	36.00
05/13/21	0060604	Midwest Trading Inc	5830	Imprvmts/Remdling	1,110.16	1,110.16
05/13/21	0060605	Milwaukee Public Museum	5260	Printing & Duplicating	150.00	150.00
05/13/21	0060606	Milwaukee Urban League	1340	Acct Rec Advance to Da	13,947.02	13,947.02
05/13/21	0060607	Milwaukee Water Works	5455	Water	11,294.87	11,294.87
05/13/21	0060608	Minnesota Elevator Inc	5353	Elevator P.M.	11,727.40	12,392.35
05/13/21	0060608	Minnesota Elevator Inc	5355	Other Contracted Serv.	664.95	12,392.35
05/13/21	0060609	Mouser Electronics Inc	5230	Classroom & Lab Supp	1,008.87	1,008.87
05/13/21	0060610	MSC Industrial Supply Co Inc	5230	Classroom & Lab Supp	112.42	112.42
05/13/21	0060611	Napa Auto Parts	5230	Classroom & Lab Supp	102.87	102.87
05/13/21	0060612	Napa Auto Parts	5230	Classroom & Lab Supp	47.05	47.05
05/13/21	0060613	Neher Electric Supply Inc	5238	Maint. & Cust. Supp	344.00	344.00
05/13/21	0060614	Neu's Building Center Inc	5281	Classroom/Lab Eq. Rep.	350.89	350.89
05/13/21	0060615	Nicola L. Palmer-Quade	5357	Professional & Consult	4,000.00	4,000.00
05/13/21	0060616	Passport Labs, Inc.	5282	Off. General Eq. Rep.	36.72	36.72
05/13/21	0060617	Pest Patrol Co Inc	5355	Other Contracted Serv.	117.00	117.00
05/13/21	0060618	Pitney Bowes/Presort Service	5259	Postage	252.42	252.42
05/13/21	0060619	Pittsburgh Paints Co	5238	Maint. & Cust. Supp	293.70	293.70
05/13/21	0060620	Plunkett Raysich Architects Llp	5830	Imprvmts/Remdling	38,039.00	38,039.00
05/13/21	0060621	Pritzlaff Wholesale	5704	Groceries-Resale	26.95	26.95
05/13/21	0060622	Quality Matters Inc	5355	Other Contracted Serv.	2,600.00	2,600.00
05/13/21	0060623	Quorum Architects Inc	3411	Resd for Encumbrances	1,596.00	1,596.00
05/13/21	0060624	Quotient Biodiagnostics	5230	Classroom & Lab Supp	1,455.40	1,455.40
05/13/21	0060625	Ms. Cheri L. Riehle	5243	Other Supplies	2,000.00	2,000.00
05/13/21	0060626	RJ Brindley & Associates Inc	5711	Supplies-Resale	97.50	97.50
05/13/21	0060627	Santino Ruffolo	5363	Officials	110.00	110.00
05/13/21	0060628	Ms. Massah S. Sawi	5243	Other Supplies	125.00	125.00

## Board Bill List by Check No. - Checks Issued in May 2021

Page 4

Check Date	Check Number	Vendor Name	Classification	Description	Object Amount	Check Amount
05/13/21	0060629	Ms. Susan E. Scherkenbach	2105	Due to Students	44.48	44.48
05/13/21	0060630	Keith M. Scholz	5363	Officials	110.00	110.00
05/13/21	0060631	Screening One, Inc	5355	Other Contracted Serv.	367.25	367.25
05/13/21	0060632	Scrip Companies	5711	Supplies-Resale	64.74	64.74
05/13/21	0060633	Selective Gift Institute	5243	Other Supplies	1,200.00	1,200.00
05/13/21	0060634	Core Essence Yoga	5355	Other Contracted Serv.	2,400.00	2,400.00
05/13/21	0060635	Desmon R. Siner	5714	Classroom & Lab Supplies	35.00	35.00
05/13/21	0060636	Stone Creek Coffee Roasters	5704	Groceries-Resale	805.00	805.00
05/13/21	0060637	Strang Inc	3411	Resd for Encumbrances	1,039.50	47,563.90
05/13/21	0060637	Strang Inc	5830	Imprvmnts/Remdling	46,524.40	47,563.90
05/13/21	0060638	Terra Translations, LLC	5357	Professional & Consult	98.54	98.54
05/13/21	0060639	Thermo Fisher Scientific	5230	Classroom & Lab Supp	317.00	317.00
05/13/21	0060640	Time Warner Cable	5454	Telephone	3,880.65	3,880.65
05/13/21	0060641	Tropicana Chilled Dsd/Pepsico	5704	Groceries-Resale	137.52	137.52
05/13/21	0060642	Eric J. Tveten	5363	Officials	160.00	160.00
05/13/21	0060643	University of WI-Madison	5243	Other Supplies	275.00	275.00
05/13/21	0060644	Villani Landshapers Lawn and	5355	Other Contracted Serv.	1,768.50	1,768.50
05/13/21	0060645	Walsworth Publishing Company Inc	5260	Printing & Duplicating	16,212.89	16,212.89
05/13/21	0060646	Ward's Science / Vwr	5840	Equipment	676.00	676.00
05/13/21	0060647	Waukesha County Tech College	5211	Seminars & Workshops	283.88	283.88
05/13/21	0060648	Wisconsin Electric Power Co	5450	Gas	1,233.01	1,233.01
05/13/21	0060649	Westlaw	5243	Other Supplies	765.74	765.74
05/13/21	0060650	Timothy J. Willis	5363	Officials	160.00	160.00
05/13/21	0060651	WiscNet	5840	Equipment	593.00	593.00
05/13/21	0060652	Wisconsin Bell	5454	Telephone	8,638.00	8,638.00
05/13/21	0060653	Wisconsin Newspaper Association	5220	Membership & Subscript	87.00	87.00
05/13/21	0060654	YRC	5707	New Book-Resale	1,289.42	1,289.42
05/20/21	0060659	A/E Graphics Inc	5830	Imprvmnts/Remdling	11.19	11.19
05/20/21	0060660	AAA Acme Lock Co Inc	5830	Imprvmnts/Remdling	33.85	33.85
05/20/21	0060661	ACD Direct	5355	Other Contracted Serv.	1,172.99	1,172.99
05/20/21	0060662	Acoustech	5238	Maint. & Cust. Supp	994.69	994.69
05/20/21	0060663	Aircraft Spruce & Specialty Co	5230	Classroom & Lab Supp	79.84	79.84
05/20/21	0060664	Allied Electronics Inc	5230	Classroom & Lab Supp	856.40	856.40
05/20/21	0060665	American Express	1110	Master Control Account	471.13	471.13
05/20/21	0060666	American Health Information	5707	New Book-Resale	200.00	200.00
05/20/21	0060667	American State Equipment Co. Inc	5358	Snow Removal	301.40	301.40
05/20/21	0060668	At&t	5454	Telephone	200.00	200.00
05/20/21	0060669	At&t	5454	Telephone	5,321.86	5,321.86
05/20/21	0060670	At&t Long Distance	5454	Telephone	240.44	240.44
05/20/21	0060671	Aurora Health Care Inc	5355	Other Contracted Serv.	2,703.36	2,703.36
05/20/21	0060672	Auto Paint & Supply Co Inc	5230	Classroom & Lab Supp	3,056.22	3,056.22
05/20/21	0060673	B&h Photo Video Pro Audio	5677	Videotape	3,127.23	8,866.69
05/20/21	0060673	B&h Photo Video Pro Audio	5840	Equipment	5,739.46	8,866.69
05/20/21	0060674	Baird, Robert W & Co	5970	Admin Exp-Debt Service	11,000.00	11,000.00
05/20/21	0060675	Baked MKE	5704	Groceries-Resale	77.51	77.51
05/20/21	0060676	Batteries Plus LLC	5238	Maint. & Cust. Supp	12.99	12.99
05/20/21	0060677	Bearings Incorporated South	5238	Maint. & Cust. Supp	54.80	54.80
05/20/21	0060678	BizTimesMedia	5270	Advertising	3,195.00	3,195.00
05/20/21	0060679	Bliffert Lumber & Hardware	5238	Maint. & Cust. Supp	109.97	109.97
05/20/21	0060680	Boldt Company	5830	Imprvmnts/Remdling	16,245.12	16,245.12
05/20/21	0060681	Burlington English Inc	5840	Equipment	106,560.00	106,560.00
05/20/21	0060682	Chefs Warehouse Midwest Llc Chefs W	5704	Groceries-Resale	711.10	711.10
05/20/21	0060683	Chyronhego Corporation	5674	Technical Operations	23.19	23.19
05/20/21	0060684	Cintas Corporation	5355	Other Contracted Serv.	140.03	140.03
05/20/21	0060685	CoAEMSP	5243	Other Supplies	1,700.00	1,700.00
05/20/21	0060686	Columbia Pipe & Supply Co	5238	Maint. & Cust. Supp	176.43	176.43
05/20/21	0060687	Cosmoprof Beauty Systems Group Llc	5243	Other Supplies	1,168.05	1,168.05
05/20/21	0060688	Covanta Environmental Solutions Llc	5359	Waste Disposal	3,696.66	3,696.66
05/20/21	0060689	Cozzini Bros Inc	5714	Classroom & Lab Supplies	49.00	49.00
05/20/21	0060690	Dash Medical Gloves Inc	5230	Classroom & Lab Supp	421.80	421.80
05/20/21	0060691	Amaarah DeCuir	5357	Professional & Consult	1,000.00	1,000.00
05/20/21	0060692	Department of Administration	5355	Other Contracted Serv.	175.00	175.00
05/20/21	0060693	Dey Distributing	5230	Classroom & Lab Supp	65.34	65.34
05/20/21	0060694	Diamedical Usa Equipment Llc	5230	Classroom & Lab Supp	1,095.54	3,735.14
05/20/21	0060694	Diamedical Usa Equipment Llc	5840	Equipment	2,639.60	3,735.14

## Board Bill List by Check No. - Checks Issued in May 2021

Page 5

Check Date	Check Number	Vendor Name		Classification Description	Object Amount	Check Amount
05/20/21	0060695	Dielectric LLC	5840	Equipment	2,825.36	2,825.36
05/20/21	0060696	Emergency Medical Products Inc	5230	Classroom & Lab Supp	560.89	560.89
05/20/21	0060697	Escal Institute of Advanced Technol	5840	Equipment	12,750.00	12,750.00
05/20/21	0060698	ExxonMobil	5242	Operating Supplies	222.29	455.61
05/20/21	0060698	ExxonMobil	5243	Other Supplies	125.81	455.61
05/20/21	0060698	ExxonMobil	5676	Vehicle Supplies	107.51	455.61
05/20/21	0060699	Fastenal Company	5230	Classroom & Lab Supp	178.16	178.16
05/20/21	0060700	Federal Express Corp	5707	New Book-Resale	330.40	330.40
05/20/21	0060701	Ferguson Enterprises LLC	5230	Classroom & Lab Supp	2,056.98	2,056.98
05/20/21	0060702	Fortune Fish Co	5704	Groceries-Resale	299.85	299.85
05/20/21	0060703	Harold J. Frey	5363	Officials	160.00	160.00
05/20/21	0060704	Froedtert Health	5243	Other Supplies	15,125.00	15,125.00
05/20/21	0060705	Galls Parent Holdings, LLC	5243	Other Supplies	68.74	68.74
05/20/21	0060706	Gateway Technical College	5501	Student Activities	100.00	100.00
05/20/21	0060707	Giddings Hawkins	5355	Other Contracted Serv.	6,900.00	6,900.00
05/20/21	0060708	Global Equipment Company Inc	5238	Maint. & Cust. Supp	4,955.00	4,955.00
05/20/21	0060709	Goldfish Uniforms	5238	Maint. & Cust. Supp	193.67	193.67
05/20/21	0060710	Graybar Electric Inc	5238	Maint. & Cust. Supp	1,730.81	1,730.81
05/20/21	0060711	Henry Schein Medical	5230	Classroom & Lab Supp	495.59	495.59
05/20/21	0060712	Mr. Ron G. Hensley	5355	Other Contracted Serv.	300.00	300.00
05/20/21	0060713	Hu-Friedy Mfg Co Inc	5230	Classroom & Lab Supp	323.56	323.56
05/20/21	0060714	Hunzicker LLC	5238	Maint. & Cust. Supp	185.00	185.00
05/20/21	0060715	Industrial Press Inc	5707	New Book-Resale	182.62	182.62
05/20/21	0060716	Inspec Inc	5830	Imprvmnts/Remdling	58,116.50	58,116.50
05/20/21	0060717	Intercambio de Comunidades	5233	Books	869.86	869.86
05/20/21	0060718	InterPIX Inc	5434	Bank Svc/Credit Card/Coll Agy Fees	580.68	580.68
05/20/21	0060719	Iowa Community College	5419	Building Rental	250.00	250.00
05/20/21	0060720	J & H Heating Inc	5830	Imprvmnts/Remdling	8,562.38	8,562.38
05/20/21	0060721	Jacobus Energy, LLC	5242	Operating Supplies	1,822.28	1,822.28
05/20/21	0060722	JFTCO Inc	5355	Other Contracted Serv.	2,275.91	2,275.91
05/20/21	0060723	Johnson Controls Inc	5355	Other Contracted Serv.	1,719.84	4,519.84
05/20/21	0060723	Johnson Controls Inc	5840	Equipment	2,800.00	4,519.84
05/20/21	0060724	Kind Optical	5243	Other Supplies	784.97	784.97
05/20/21	0060725	Lincoln Electric Company	5230	Classroom & Lab Supp	1,214.87	1,214.87
05/20/21	0060726	M.C. Dean Inc.	5840	Equipment	20,029.00	20,029.00
05/20/21	0060727	Magid Glove & Safety	5230	Classroom & Lab Supp	352.30	352.30
05/20/21	0060728	Marek Group	5260	Printing & Duplicating	2,838.60	2,838.60
05/20/21	0060729	Marquette Law Review	5220	Membership & Subscript	30.00	30.00
05/20/21	0060730	Matheson Tri-Gas, Inc.	5230	Classroom & Lab Supp	500.88	500.88
05/20/21	0060731	MBM	5243	Other Supplies	558.91	558.91
05/20/21	0060732	McKesson HBOC	5230	Classroom & Lab Supp	69.72	69.72
05/20/21	0060733	Medinger Co Inc., J H	5355	Other Contracted Serv.	30.94	30.94
05/20/21	0060734	Menards	5238	Maint. & Cust. Supp	272.81	272.81
05/20/21	0060735	Midland Paper Company	5244	Production Supplies	1,241.20	1,241.20
05/20/21	0060736	Midway Dental Supply LLC	5243	Other Supplies	689.00	689.00
05/20/21	0060737	Minnesota Elevator Inc	5353	Elevator P.M.	221.65	221.65
05/20/21	0060738	MSC Industrial Supply Co Inc	5230	Classroom & Lab Supp	1,284.17	1,284.17
05/20/21	0060739	Napa Auto Parts	5230	Classroom & Lab Supp	764.70	1,060.60
05/20/21	0060739	Napa Auto Parts	5242	Operating Supplies	295.90	1,060.60
05/20/21	0060740	Nasco Healthcare Inc.	5230	Classroom & Lab Supp	238.90	238.90
05/20/21	0060741	Neu's Building Center Inc	5238	Maint. & Cust. Supp	49.98	49.98
05/20/21	0060742	North American Rescue LLC	5840	Equipment	1,865.00	1,865.00
05/20/21	0060743	Nowak Dental Supplies, Inc.	5230	Classroom & Lab Supp	68.64	68.64
05/20/21	0060744	O'Reilly Automotive Stores, Inc	5230	Classroom & Lab Supp	104.94	104.94
05/20/21	0060745	Orkin Commercial Services	5355	Other Contracted Serv.	149.69	149.69
05/20/21	0060746	Pacific Telemanagement Svcs	5454	Telephone	103.00	103.00
05/20/21	0060747	Patterson Dental Supply Inc	5243	Other Supplies	189.56	189.56
05/20/21	0060748	Pieper Electric Inc	5830	Imprvmnts/Remdling	1,125.00	1,125.00
05/20/21	0060749	Pittsburgh Paints Co	5238	Maint. & Cust. Supp	323.02	323.02
05/20/21	0060750	Pocket Nurse Medical Supplies	5230	Classroom & Lab Supp	510.99	2,542.51
05/20/21	0060750	Pocket Nurse Medical Supplies	5248	Classrm/Lab Equip.	2,031.52	2,542.51
05/20/21	0060751	Port A John	5355	Other Contracted Serv.	206.00	206.00
05/20/21	0060752	Pritzlaff Wholesale	5704	Groceries-Resale	34.66	34.66
05/20/21	0060753	Quadient Inc	5412	Rental of Equipment	375.00	375.00
05/20/21	0060754	Quotient Biodiagnostics	5230	Classroom & Lab Supp	358.80	358.80

## Board Bill List by Check No. - Checks Issued in May 2021

Page 6

Check Date	Check Number	Vendor Name		Classification Description	Object Amount	Check Amount
05/20/21	0060755	Registration Fee Trust	5243	Other Supplies	20.00	20.00
05/20/21	0060756	RITE Academy LLC	5355	Other Contracted Serv.	24,849.00	24,849.00
05/20/21	0060757	Russell Metals Williams Bahcall	5230	Classroom & Lab Supp	3,472.04	3,472.04
05/20/21	0060758	Secure Information Destruction LLC	5355	Other Contracted Serv.	94.50	94.50
05/20/21	0060759	Selective Gift Institute	5243	Other Supplies	1,500.00	1,500.00
05/20/21	0060760	Snap-On Industrial	5230	Classroom & Lab Supp	335.32	335.32
05/20/21	0060761	St Francis Auto Wreckers Inc	5242	Operating Supplies	30.00	30.00
05/20/21	0060762	Staples Business Advantage	5230	Classroom & Lab Supp	619.29	5,772.47
05/20/21	0060762	Staples Business Advantage	5241	Office Supplies	4,244.05	5,772.47
05/20/21	0060762	Staples Business Advantage	5243	Other Supplies	709.14	5,772.47
05/20/21	0060762	Staples Business Advantage	5250	Computer Hardware	199.99	5,772.47
05/20/21	0060763	Thermo Fisher Scientific	5230	Classroom & Lab Supp	427.63	427.63
05/20/21	0060764	Tony Fay Public Relations	5273	Publicity	1,800.00	1,800.00
05/20/21	0060765	Tri-Anim Health Services Inc	5230	Classroom & Lab Supp	66.49	66.49
05/20/21	0060766	Trugreen Limited	5355	Other Contracted Serv.	325.00	325.00
05/20/21	0060767	UPS	5675	Traffic	132.00	132.00
05/20/21	0060768	Richard A. Vande Zande	5363	Officials	160.00	160.00
05/20/21	0060769	Ms. Sara A. Vandusseldorp	5355	Other Contracted Serv.	599.08	599.08
05/20/21	0060770	Veritiv Operating Company	5244	Production Supplies	1,824.00	1,824.00
05/20/21	0060771	Wallcur Inc	5230	Classroom & Lab Supp	3,423.71	3,423.71
05/20/21	0060772	Waste Management of Milwaukee	5359	Waste Disposal	2,373.37	2,373.37
05/20/21	0060773	Wisconsin Electric Power Co	5452	Electricity	16.57	16.57
05/20/21	0060774	West Quarter West LLC	5418	Room Rental	13,810.21	13,810.21
05/20/21	0060775	WiscNet	5840	Equipment	400.00	400.00
05/20/21	0060776	Wisconsin Realtors Association	5707	New Book-Resale	1,283.30	1,283.30
05/20/21	0060777	Wisconsin Steam Cleaner	5281	Classroom/Lab Eq. Rep.	1,207.64	1,207.64
05/20/21	0060778	Wisconsin Vision Inc	5243	Other Supplies	130.00	130.00
05/27/21	0060783	A/E Graphics Inc	5830	Imprvmnts/Remdling	603.98	603.98
05/27/21	0060784	Ace Relocation Services Joint Ventu	5281	Classroom/Lab Eq. Rep.	1,541.83	1,541.83
05/27/21	0060785	Advanced Welding Supply Co Inc	5230	Classroom & Lab Supp	1,790.25	1,790.25
05/27/21	0060786	Allied Electronics Inc	5230	Classroom & Lab Supp	1,507.38	1,507.38
05/27/21	0060787	American Time & Signal Co	5840	Equipment	5,010.32	5,010.32
05/27/21	0060788	Anchor Printing Inc	5259	Postage	65.45	412.00
05/27/21	0060788	Anchor Printing Inc	5260	Printing & Duplicating	346.55	412.00
05/27/21	0060789	Richard P. Anderson	5355	Other Contracted Serv.	1,321.04	1,321.04
05/27/21	0060790	Apple Computer Inc	5248	Classrm/Lab Equip.	3,597.00	3,597.00
05/27/21	0060791	At&t	5454	Telephone	47.77	47.77
05/27/21	0060792	At&t	5454	Telephone	546.48	546.48
05/27/21	0060793	At&t	5454	Telephone	429.42	429.42
05/27/21	0060794	At&t Mobility	5454	Telephone	12,172.19	12,172.19
05/27/21	0060795	Auer Steel & Heating Supply Co	5230	Classroom & Lab Supp	395.61	395.61
05/27/21	0060796	B&h Photo Video Pro Audio	5840	Equipment	7,447.45	7,447.45
05/27/21	0060797	Badger Truck Equipment	5230	Classroom & Lab Supp	4,842.07	4,842.07
05/27/21	0060798	Baked MKE	5704	Groceries-Resale	72.63	72.63
05/27/21	0060799	Blackboard Inc - Learning	5840	Equipment	52,500.00	52,500.00
05/27/21	0060800	Boldt Company	3411	Resd for Encumbrances	4,500.00	6,000.00
05/27/21	0060800	Boldt Company	5830	Imprvmnts/Remdling	1,500.00	6,000.00
05/27/21	0060801	Brickhouse School Services	5242	Operating Supplies	9,359.69	9,359.69
05/27/21	0060802	Cdp Contributor Development Partner	5243	Other Supplies	3,200.00	3,230.00
05/27/21	0060802	Cdp Contributor Development Partner	5355	Other Contracted Serv.	30.00	3,230.00
05/27/21	0060803	Chefs Warehouse Midwest Llc Chefs W	5704	Groceries-Resale	546.08	546.08
05/27/21	0060804	City of Oak Creek	5356	Permits & License	500.00	500.00
05/27/21	0060805	City of West Allis	5243	Other Supplies	125.00	125.00
05/27/21	0060806	CJ & Associates Inc	5243	Other Supplies	2,948.83	2,948.83
05/27/21	0060807	CNS Productions Inc	5707	New Book-Resale	1,344.00	1,344.00
05/27/21	0060808	Covanta Environmental Solutions Llc	5359	Waste Disposal	1,998.79	1,998.79
05/27/21	0060809	Lisa Covington	5501	Student Activities	20.00	20.00
05/27/21	0060810	Crescent Electric Supply Co	5238	Maint. & Cust. Supp	411.23	411.23
05/27/21	0060811	Dielectric LLC	5840	Equipment	342.77	342.77
05/27/21	0060812	Ellison Technologies Inc	5281	Classroom/Lab Eq. Rep.	548.07	548.07
05/27/21	0060813	Emergency Medical Products Inc	5230	Classroom & Lab Supp	13,879.15	13,879.15
05/27/21	0060814	Excel Disposal of Wisconsin LLC	5830	Imprvmnts/Remdling	3,058.20	3,058.20
05/27/21	0060815	Exelon Corporation	5450	Gas	7,869.30	7,869.30
05/27/21	0060816	Fastenal	5238	Maint. & Cust. Supp	10.16	10.16
05/27/21	0060817	Federal Express Corp	5707	New Book-Resale	95.45	95.45

## Board Bill List by Check No. - Checks Issued in May 2021

Page 7

Check Date	Check Number	Vendor Name		Classification Description	Object Amount	Check Amount
05/27/21	0060818	Quick Fuel	5230	Classroom & Lab Supp	2,302.17	2,302.17
05/27/21	0060819	Fortune Fish Co	5704	Groceries-Resale	1,680.31	1,680.31
05/27/21	0060820	G & O Thermal Supply	5246	Software	1,150.00	1,150.00
05/27/21	0060821	Gateway Technical College	5501	Student Activities	250.00	250.00
05/27/21	0060822	Gloria Kay Uniforms Inc	5711	Supplies-Resale	522.10	522.10
05/27/21	0060823	Gordie Boucher	5230	Classroom & Lab Supp	623.79	623.79
05/27/21	0060824	Graybar Electric Inc	5238	Maint. & Cust. Supp	688.99	1,846.63
05/27/21	0060824	Graybar Electric Inc	5840	Equipment	1,157.64	1,846.63
05/27/21	0060825	Hall Automotive	5676	Vehicle Supplies	433.09	433.09
05/27/21	0060826	Hastings Air Energy Control	5355	Other Contracted Serv.	599.95	599.95
05/27/21	0060827	HigherEdJobs.com	5273	Publicity	1,200.00	1,200.00
05/27/21	0060828	Hubbard Wilson & Zelenkova LLC	5357	Professional & Consult	3,750.00	3,750.00
05/27/21	0060829	Industrial Controls	5238	Maint. & Cust. Supp	661.95	661.95
05/27/21	0060830	Inspec Inc	5830	Imprvmnts/Remdling	66,700.00	66,700.00
05/27/21	0060831	Intelitek	5243	Other Supplies	500.00	500.00
05/27/21	0060832	Johnson Controls Inc	5840	Equipment	7,608.00	7,608.00
05/27/21	0060833	Kendall Hunt Publishing Company	5707	New Book-Resale	604.08	604.08
05/27/21	0060834	Korn Ferry Hay Group Inc	5357	Professional & Consult	475.00	475.00
05/27/21	0060835	Lakeland Chemical Specialties	5355	Other Contracted Serv.	1,638.19	1,638.19
05/27/21	0060836	Mainstage Theatrical Supply Inc	3411	Resd for Encumbrances	500.00	500.00
05/27/21	0060837	SePRO Matine Bio LLC	5356	Permits & License	647.00	647.00
05/27/21	0060838	Matthews Book Company	5707	New Book-Resale	2,666.30	2,666.30
05/27/21	0060839	MBS Textbook Exchange Inc	5707	New Book-Resale	(170.50)	7,114.28
05/27/21	0060839	MBS Textbook Exchange Inc	5712	Used Books-Resale	7,284.78	7,114.28
05/27/21	0060840	McGraw Hill School Education LLC	5246	Software	1,080.00	17,850.72
05/27/21	0060840	McGraw Hill School Education LLC	5707	New Book-Resale	(10,544.28)	17,850.72
05/27/21	0060840	McGraw Hill School Education LLC	5714	Classroom & Lab Supplies	27,315.00	17,850.72
05/27/21	0060841	Medivators Inc	5230	Classroom & Lab Supp	427.82	427.82
05/27/21	0060842	Milwaukee Times Weekly	5270	Advertising	900.00	900.00
05/27/21	0060843	MindWorks Innovations Inc	5243	Other Supplies	90.00	90.00
05/27/21	0060844	Minnesota Elevator Inc	5353	Elevator P.M.	208.50	208.50
05/27/21	0060845	Mouser Electronics Inc	5230	Classroom & Lab Supp	103.00	103.00
05/27/21	0060846	MSC Industrial Supply Co Inc	5230	Classroom & Lab Supp	569.89	569.89
05/27/21	0060847	James R. Mueller	5357	Professional & Consult	925.00	925.00
05/27/21	0060848	Jennifer Murphy	5242	Operating Supplies	160.00	160.00
05/27/21	0060849	Napa Auto Parts	5230	Classroom & Lab Supp	2,011.24	2,011.24
05/27/21	0060850	Napa Auto Parts	5230	Classroom & Lab Supp	1,136.04	1,136.04
05/27/21	0060851	Naturescape Lawn & Landscape	5355	Other Contracted Serv.	389.00	389.00
05/27/21	0060852	Neu's Building Center Inc	5238	Maint. & Cust. Supp	138.88	138.88
05/27/21	0060853	Nielsen Media Research	5661	Audience Research	9,806.98	9,806.98
05/27/21	0060854	O'Reilly Automotive Stores, Inc	5230	Classroom & Lab Supp	438.46	438.46
05/27/21	0060855	Patterson Dental Supply Inc	5230	Classroom & Lab Supp	(578.48)	35.32
05/27/21	0060855	Patterson Dental Supply Inc	5281	Classroom/Lab Eq. Rep.	613.80	35.32
05/27/21	0060856	Pbbs Equipment Corporation	5281	Classroom/Lab Eq. Rep.	11,933.56	11,933.56
05/27/21	0060857	Pearson Higher Education	5707	New Book-Resale	188.42	188.42
05/27/21	0060858	Pitney Bowes/Presort Service	5259	Postage	1,559.97	1,559.97
05/27/21	0060859	Pittsburgh Paints Co	5238	Maint. & Cust. Supp	101.14	101.14
05/27/21	0060860	Quadient Inc	5412	Rental of Equipment	838.00	838.00
05/27/21	0060861	Quorum Architects Inc	5830	Imprvmnts/Remdling	27,997.98	27,997.98
05/27/21	0060862	Quorum Architects Inc	3411	Resd for Encumbrances	920.00	920.00
05/27/21	0060863	Resources Unlimited	5357	Professional & Consult	13,794.00	13,794.00
05/27/21	0060864	Russell Metals Williams Bahcall	5230	Classroom & Lab Supp	2,307.38	2,307.38
05/27/21	0060865	Saturn Lounge	5840	Equipment	750.00	750.00
05/27/21	0060866	Secure Information Destruction LLC	5359	Waste Disposal	1,081.50	1,081.50
05/27/21	0060867	Selective Gift Institute	5243	Other Supplies	300.00	300.00
05/27/21	0060868	Shubdin, Inc	5355	Other Contracted Serv.	26,221.05	26,221.05
05/27/21	0060869	Smart Interpreting Enterprise	5355	Other Contracted Serv.	1,742.50	1,742.50
05/27/21	0060870	Snap-On Industrial	5230	Classroom & Lab Supp	125.88	125.88
05/27/21	0060871	TeamViewer GmbH	5674	Technical Operations	3,271.30	3,271.30
05/27/21	0060872	Terra Translations, LLC	5357	Professional & Consult	45.00	45.00
05/27/21	0060873	TestOut Corporation	5707	New Book-Resale	3,745.00	3,745.00
05/27/21	0060874	Time Warner Cable	5454	Telephone	3,191.53	3,191.53
05/27/21	0060875	Uline	5840	Equipment	522.94	522.94
05/27/21	0060876	UPS	5241	Office Supplies	23.96	436.67
05/27/21	0060876	UPS	5259	Postage	403.75	436.67

## Board Bill List by Check No. - Checks Issued in May 2021

Page 8

Check Date	Check Number	Vendor Name	Classification	Description	Object Amount	Check Amount
05/27/21	0060876	UPS	5260	Printing & Duplicating	8.96	436.67
05/27/21	0060877	Waste Management of Milwaukee	5359	Waste Disposal	1,139.11	1,139.11
05/27/21	0060878	WEB180LLC	5273	Publicity	1,850.00	1,850.00
05/27/21	0060879	WI Center for Education	5355	Other Contracted Serv.	3,650.00	3,650.00
05/27/21	0060880	Wisconsin Department of Justice	5355	Other Contracted Serv.	1,500.00	1,500.00
05/06/21	0242436	Myra J. George	5201	Travel Expenses	426.52	426.52
05/06/21	0242437	Ms. Raquel Mata	5238	Maint. & Cust. Supp	100.00	100.00
05/06/21	0242438	Mr. Richard F. Monroe	5355	Other Contracted Serv.	135.28	135.28
05/06/21	0242439	Michael A. Wormsbacher	5281	Classroom/Lab Eq. Rep.	64.26	64.26
05/06/21	0242440	Allcon LLC	5840	Equipment	9,000.00	9,000.00
05/06/21	0242441	AV Design Group Inc	5840	Equipment	14,995.00	14,995.00
05/06/21	0242442	Batteries Plus LLC	5238	Maint. & Cust. Supp	224.58	224.58
05/06/21	0242443	Batzner Pest Management Inc	5355	Other Contracted Serv.	800.00	800.00
05/06/21	0242444	Boer Architects Inc	3411	Resd for Encumbrances	5,450.00	5,450.00
05/06/21	0242445	Braeger Chevrolet Inc	5282	Off. General Eq. Rep.	2,116.38	2,116.38
05/06/21	0242446	CDW Government Inc	5840	Equipment	3,641.86	3,641.86
05/06/21	0242447	Clothes Clinic Inc	5714	Classroom & Lab Supplies	700.10	700.10
05/06/21	0242448	Duet Resource Group	5241	Office Supplies	510.58	4,148.73
05/06/21	0242448	Duet Resource Group	5840	Equipment	3,638.15	4,148.73
05/06/21	0242449	Forest Incentives Ltd	5243	Other Supplies	4,322.04	5,180.26
05/06/21	0242449	Forest Incentives Ltd	5259	Postage	858.22	5,180.26
05/06/21	0242450	Hammel Green & Abrahamson Inc	3411	Resd for Encumbrances	6,040.00	12,200.00
05/06/21	0242450	Hammel Green & Abrahamson Inc	5830	Imprvmnts/Remdling	6,160.00	12,200.00
05/06/21	0242451	Hatch Staffing Services Inc	5352	Contracted Employment	566.46	6,506.46
05/06/21	0242451	Hatch Staffing Services Inc	5840	Equipment	5,940.00	6,506.46
05/06/21	0242452	Hy Test Safety Shoe Service	5238	Maint. & Cust. Supp	100.00	100.00
05/06/21	0242453	Itu Absorb Tech Inc	5355	Other Contracted Serv.	24.67	24.67
05/06/21	0242454	Laforce Inc	3411	Resd for Encumbrances	3,572.00	3,572.00
05/06/21	0242455	Marchese Inc., V	5704	Groceries-Resale	2,523.34	2,523.34
05/06/21	0242456	Nassco Inc	5238	Maint. & Cust. Supp	642.75	642.75
05/06/21	0242457	Forward Space LLC	5840	Equipment	4,047.50	4,047.50
05/06/21	0242458	Packerland Rent-A-Mat Inc	5355	Other Contracted Serv.	2,095.22	2,095.22
05/06/21	0242459	Papas Bakery Inc	5704	Groceries-Resale	466.99	466.99
05/06/21	0242460	Safeway Pest Management Co Inc	5355	Other Contracted Serv.	465.00	465.00
05/06/21	0242461	San-A-Care Inc	5238	Maint. & Cust. Supp	533.32	533.32
05/06/21	0242462	Seek Incorporated	5355	Other Contracted Serv.	8,079.99	8,079.99
05/06/21	0242463	Selzer-Ornst Company	5830	Imprvmnts/Remdling	58,855.50	58,855.50
05/06/21	0242464	Set Environmental Inc	5355	Other Contracted Serv.	1,200.00	1,200.00
05/06/21	0242465	US Foods, Inc	5704	Groceries-Resale	964.49	1,761.68
05/06/21	0242465	US Foods, Inc	5714	Classroom & Lab Supplies	797.19	1,761.68
05/06/21	0242466	W. W. Grainger, Inc	5238	Maint. & Cust. Supp	155.04	162.66
05/06/21	0242466	W. W. Grainger, Inc	5281	Classroom/Lab Eq. Rep.	7.62	162.66
05/13/21	0242846	Ms. Margaret T. Mathias	5259	Postage	11.75	11.75
05/13/21	0242847	Mr. Raymond C. Mortensen	5201	Travel Expenses	25.88	25.88
05/13/21	0242848	Mr. Michael D. Riser	5363	Officials	180.00	180.00
05/13/21	0242849	Scott Trottier	5363	Officials	110.00	110.00
05/13/21	0242850	Mr. Donald R. Wadewitz II	5363	Officials	420.00	420.00
05/13/21	0242851	Ae Business Solutions	5840	Equipment	41,020.92	41,020.92
05/13/21	0242852	Airgas Inc	5230	Classroom & Lab Supp	514.31	514.31
05/13/21	0242853	Allegiance Fundraising Group, LLC	5243	Other Supplies	4,408.00	4,839.86
05/13/21	0242853	Allegiance Fundraising Group, LLC	5259	Postage	431.86	4,839.86
05/13/21	0242854	Arthur J Gallagher Risk Management	5442	Liability Insurance	100.00	100.00
05/13/21	0242855	Balestrieri Environmental & Develop	5830	Imprvmnts/Remdling	4,376.00	4,376.00
05/13/21	0242856	Batzner Pest Management Inc	5355	Other Contracted Serv.	800.00	800.00
05/13/21	0242857	Bioelements Inc	5230	Classroom & Lab Supp	382.50	399.10
05/13/21	0242857	Bioelements Inc	5711	Supplies-Resale	16.60	399.10
05/13/21	0242858	Blue Ribbon Suites Master	5501	Student Activities	1,875.00	1,875.00
05/13/21	0242859	Boer Architects Inc	5830	Imprvmnts/Remdling	2,250.00	2,250.00
05/13/21	0242860	Braeger Chevrolet Inc	5282	Off. General Eq. Rep.	63.74	63.74
05/13/21	0242861	Carl Bloom Associates Inc	5259	Postage	1,287.62	8,921.62
05/13/21	0242861	Carl Bloom Associates Inc	5260	Printing & Duplicating	7,634.00	8,921.62
05/13/21	0242862	CDW Government Inc	5840	Equipment	1,643.46	1,643.46
05/13/21	0242863	Creative Constructors LLC	5830	Imprvmnts/Remdling	1,827.00	1,827.00
05/13/21	0242864	Deer District LLC	5501	Student Activities	15,000.00	15,000.00
05/13/21	0242865	Forest Incentives Ltd	5243	Other Supplies	980.90	1,294.17

## Board Bill List by Check No. - Checks Issued in May 2021

Page 9

Check Date	Check Number	Vendor Name		Classification Description	Object Amount	Check Amount
05/13/21	0242865	Forest Incentives Ltd	5259	Postage	313.27	1,294.17
05/13/21	0242866	Grunau Co. Inc	3411	Resd for Encumbrances	6,725.00	15,399.60
05/13/21	0242866	Grunau Co. Inc	5280	Building Repairs	8,000.00	15,399.60
05/13/21	0242866	Grunau Co. Inc	5355	Other Contracted Serv.	674.60	15,399.60
05/13/21	0242867	Hammel Green & Abrahamson Inc	3411	Resd for Encumbrances	4,355.00	4,355.00
05/13/21	0242868	Hatch Staffing Services Inc	5352	Contracted Employment	608.42	608.42
05/13/21	0242869	Itu Absorb Tech Inc	5282	Off. General Eq. Rep.	88.11	177.49
05/13/21	0242869	Itu Absorb Tech Inc	5355	Other Contracted Serv.	89.38	177.49
05/13/21	0242870	McKinley Avenue LLC	5419	Building Rental	49,033.33	49,033.33
05/13/21	0242871	Michael Best & Friedrich LLP	5361	Legal Services	42,636.67	42,747.67
05/13/21	0242871	Michael Best & Friedrich LLP	5970	Admin Exp-Debt Service	111.00	42,747.67
05/13/21	0242872	Michael McLoone Photography	5363	Officials	825.00	825.00
05/13/21	0242873	Occupational Health Centers	5243	Other Supplies	473.50	2,062.00
05/13/21	0242873	Occupational Health Centers	5355	Other Contracted Serv.	1,588.50	2,062.00
05/13/21	0242874	Rundle Spence Mfg Co	5238	Maint. & Cust. Supp	528.00	528.00
05/13/21	0242875	San-A-Care Inc	5238	Maint. & Cust. Supp	3,098.85	3,098.85
05/13/21	0242876	Seek Incorporated	5355	Other Contracted Serv.	122.79	122.79
05/13/21	0242877	US Foods, Inc	5704	Groceries-Resale	2,816.08	3,454.49
05/13/21	0242877	US Foods, Inc	5714	Classroom & Lab Supplies	638.41	3,454.49
05/13/21	0242878	Vanguard Computers Inc	5840	Equipment	513.12	513.12
05/13/21	0242879	Visionpoint Media, Inc.	5270	Advertising	23,301.45	23,301.45
05/13/21	0242880	W. W. Grainger, Inc	5230	Classroom & Lab Supp	725.41	1,150.35
05/13/21	0242880	W. W. Grainger, Inc	5238	Maint. & Cust. Supp	424.94	1,150.35
05/20/21	0242965	Ms. Julie A. Cherechinsky	5242	Operating Supplies	120.00	120.00
05/20/21	0242966	Erica K. Drehfal	5201	Travel Expenses	20.00	20.00
05/20/21	0242967	Ms. Margaret T. Mathias	5259	Postage	11.75	11.75
05/20/21	0242968	Beverly J. Sroka	5243	Other Supplies	150.00	150.00
05/20/21	0242969	Airgas Inc	5230	Classroom & Lab Supp	243.05	264.89
05/20/21	0242969	Airgas Inc	5243	Other Supplies	2.58	264.89
05/20/21	0242969	Airgas Inc	5678	Wmvs Transmitter Rep.	19.26	264.89
05/20/21	0242970	Barrientos Engineers & Consulting	3411	Resd for Encumbrances	5,720.00	5,720.00
05/20/21	0242971	Batzner Pest Management Inc	5355	Other Contracted Serv.	1,429.00	1,429.00
05/20/21	0242972	Campusworks Inc.	5840	Equipment	12,083.00	12,083.00
05/20/21	0242973	Care Plus Dental Plans Inc	5683	Dental Exp - Premiums	9,293.50	9,293.50
05/20/21	0242974	CDW Government Inc	5840	Equipment	1,681.20	1,681.20
05/20/21	0242975	Conney Saffey	5243	Other Supplies	109.93	109.93
05/20/21	0242976	Dynamic Campus	5840	Equipment	10,642.50	10,642.50
05/20/21	0242977	Federico Munoz	5658	Other Expense	175.00	5,885.00
05/20/21	0242977	Federico Munoz	5830	Imprvmnts/Remdling	5,710.00	5,885.00
05/20/21	0242978	Forest Incentives Ltd	5243	Other Supplies	3,438.53	3,866.36
05/20/21	0242978	Forest Incentives Ltd	5259	Postage	427.83	3,866.36
05/20/21	0242979	Grunau Co. Inc	5280	Building Repairs	1,820.00	65,626.72
05/20/21	0242979	Grunau Co. Inc	5355	Other Contracted Serv.	5,559.83	65,626.72
05/20/21	0242979	Grunau Co. Inc	5830	Imprvmnts/Remdling	45,281.89	65,626.72
05/20/21	0242979	Grunau Co. Inc	5840	Equipment	12,965.00	65,626.72
05/20/21	0242980	Hatch Staffing Services Inc	5352	Contracted Employment	587.44	5,447.44
05/20/21	0242980	Hatch Staffing Services Inc	5840	Equipment	4,860.00	5,447.44
05/20/21	0242981	Hurt Electric Inc	5830	Imprvmnts/Remdling	6,100.00	6,100.00
05/20/21	0242982	Interstate Parking	5419	Building Rental	26,272.00	26,272.00
05/20/21	0242983	J M Brennan Inc	5355	Other Contracted Serv.	4,420.00	4,420.00
05/20/21	0242984	Laforce Inc	5830	Imprvmnts/Remdling	665.00	665.00
05/20/21	0242985	Madison National Life	2224	Life Insurance Pay	38,346.49	74,322.59
05/20/21	0242985	Madison National Life	2227	Payable to OPEB Trust	34,445.83	74,322.59
05/20/21	0242985	Madison National Life	5104	Life Insurance	1,530.27	74,322.59
05/20/21	0242986	McKinley Avenue LLC	5355	Other Contracted Serv.	9,679.16	9,679.16
05/20/21	0242987	Safeway Pest Management Co Inc	5355	Other Contracted Serv.	155.00	155.00
05/20/21	0242988	San-A-Care Inc	5238	Maint. & Cust. Supp	6,390.91	6,390.91
05/20/21	0242989	Seek Incorporated	5355	Other Contracted Serv.	13,521.28	13,521.28
05/20/21	0242990	Selzer-Ornst Company	5830	Imprvmnts/Remdling	80,927.15	80,927.15
05/20/21	0242991	The Change Companies	5711	Supplies-Resale	9,993.00	9,993.00
05/20/21	0242992	UnitedHealthCare Ins Co	2227	Payable to OPEB Trust	404,102.97	404,102.97
05/20/21	0242993	US Brands	5259	Postage	855.43	855.43
05/20/21	0242994	US Foods, Inc	5704	Groceries-Resale	851.19	1,714.36
05/20/21	0242994	US Foods, Inc	5714	Classroom & Lab Supplies	863.17	1,714.36
05/20/21	0242995	Visionpoint Media, Inc.	5270	Advertising	11,375.00	11,375.00

## Board Bill List by Check No. - Checks Issued in May 2021

Page 10

Check Date	Check Number	Vendor Name	Classification	Description	Object Amount	Check Amount
05/20/21	0242996	W. W. Grainger, Inc	5230	Classroom & Lab Supp	466.68	3,167.16
05/20/21	0242996	W. W. Grainger, Inc	5238	Maint. & Cust. Supp	2,700.48	3,167.16
05/20/21	0242997	Xerox Corporation	5243	Other Supplies	895.74	1,026.74
05/20/21	0242997	Xerox Corporation	5282	Off. General Eq. Rep.	131.00	1,026.74
05/27/21	0243624	Rebekah R. Blank	5243	Other Supplies	50.00	50.00
05/27/21	0243625	Airgas Inc	5230	Classroom & Lab Supp	457.36	457.36
05/27/21	0243626	Arthur J Gallagher Risk Management	5442	Liability Insurance	186.43	186.43
05/27/21	0243627	Baker Tilly Virchow Krause LLP	5357	Professional & Consult	1,000.00	1,000.00
05/27/21	0243628	Batteries Plus LLC	5238	Maint. & Cust. Supp	44.90	44.90
05/27/21	0243629	Boer Architects Inc	3411	Resd for Encumbrances	4,846.50	7,961.50
05/27/21	0243629	Boer Architects Inc	5830	Imprvmnts/Remdling	3,115.00	7,961.50
05/27/21	0243630	Cengage Learning	5707	New Book-Resale	9,220.75	9,220.75
05/27/21	0243631	Engberg Anderson Inc	3411	Resd for Encumbrances	5,880.00	5,880.00
05/27/21	0243631	Engberg Anderson Inc	5830	Imprvmnts/Remdling	0.00	5,880.00
05/27/21	0243632	Equalingua LLC	5668	Program Production	400.00	400.00
05/27/21	0243633	Forest Incentives Ltd	5243	Other Supplies	3,631.27	4,450.86
05/27/21	0243633	Forest Incentives Ltd	5259	Postage	819.59	4,450.86
05/27/21	0243634	Gray Miller Persh LLP	5361	Legal Services	500.00	500.00
05/27/21	0243635	Grunau Co. Inc	5355	Other Contracted Serv.	2,032.70	51,436.64
05/27/21	0243635	Grunau Co. Inc	5830	Imprvmnts/Remdling	49,403.94	51,436.64
05/27/21	0243636	Hatch Staffing Services Inc	5352	Contracted Employment	587.44	5,852.44
05/27/21	0243636	Hatch Staffing Services Inc	5840	Equipment	5,265.00	5,852.44
05/27/21	0243637	Hurt Electric Inc	5840	Equipment	8,000.00	8,000.00
05/27/21	0243638	Hy Test Safety Shoe Service	5238	Maint. & Cust. Supp	100.00	100.00
05/27/21	0243639	Itu Absorb Tech Inc	5282	Off. General Eq. Rep.	88.11	177.49
05/27/21	0243639	Itu Absorb Tech Inc	5355	Other Contracted Serv.	89.38	177.49
05/27/21	0243640	Milwaukee Transport Svc Inc	5501	Student Activities	5,400.00	5,400.00
05/27/21	0243641	Ring & DuChateau Inc	3411	Resd for Encumbrances	19,457.50	19,457.50
05/27/21	0243642	Rundle Spence Mfg Co	5238	Maint. & Cust. Supp	31.00	31.00
05/27/21	0243643	RyTech, LLC	5270	Advertising	6,000.00	6,000.00
05/27/21	0243644	Safeway Pest Management Co Inc	5355	Other Contracted Serv.	465.00	465.00
05/27/21	0243645	San-A-Care Inc	5238	Maint. & Cust. Supp	138.18	138.18
05/27/21	0243646	Seek Incorporated	5355	Other Contracted Serv.	8,013.42	8,013.42
05/27/21	0243647	Set Environmental Inc	5355	Other Contracted Serv.	1,600.00	1,600.00
05/27/21	0243648	Superior Vision Insurance Plan of W	5680	Health Exp - Claims	10,562.73	10,562.73
05/27/21	0243649	T&b Electric Inc	5840	Equipment	100.00	100.00
05/27/21	0243650	US Foods, Inc	5704	Groceries-Resale	840.47	994.43
05/27/21	0243650	US Foods, Inc	5714	Classroom & Lab Supplies	153.96	994.43
05/27/21	0243651	Visionpoint Media, Inc.	5270	Advertising	61,139.00	61,139.00
05/27/21	0243652	W. W. Grainger, Inc	5230	Classroom & Lab Supp	2,408.40	6,698.98
05/27/21	0243652	W. W. Grainger, Inc	5238	Maint. & Cust. Supp	160.01	6,698.98
05/27/21	0243652	W. W. Grainger, Inc	5281	Classroom/Lab Eq. Rep.	1,840.37	6,698.98
05/27/21	0243652	W. W. Grainger, Inc	5840	Equipment	2,290.20	6,698.98
					<b>3,018,926.90</b>	

## Board Bill List by Payee - Checks Issued in May 2021

Page 1

Check Date	Check Number	Vendor Name	Classification Description	Object Amount	Check Amount
05/13/21	0060540	AAA Acme Lock Co Inc	5238 Maint. & Cust. Supp	606.99	606.99
05/20/21	0060660	AAA Acme Lock Co Inc	5830 Imprvmnts/Remdling	33.85	33.85
05/06/21	0060469	Abraham L. Dones	5357 Profvssional & Consult	1,500.00	1,500.00
05/06/21	0060449	Accuweather, Inc.	5674 Technical Operations	450.00	450.00
05/20/21	0060661	ACD Direct	5355 Other Contracted Serv.	1,172.99	1,172.99
05/06/21	0060450	Ace Relocation Services Joint Ventu	5281 Classroom/Lab Eq. Rep.	940.13	940.13
05/27/21	0060784	Ace Relocation Services Joint Ventu	5281 Classroom/Lab Eq. Rep.	1,541.83	1,541.83
05/20/21	0060662	Acoustech	5238 Maint. & Cust. Supp	994.69	994.69
05/13/21	0060541	Advanced Surveillance Group, Inc	5355 Other Contracted Serv.	150.00	150.00
05/27/21	0060785	Advanced Welding Supply Co Inc	5230 Classroom & Lab Supp	1,790.25	1,790.25
05/13/21	0242851	Ae Business Solutions	5840 Equipment	41,020.92	41,020.92
05/20/21	0060659	A/E Graphics Inc	5830 Imprvmnts/Remdling	11.19	11.19
05/27/21	0060783	A/E Graphics Inc	5830 Imprvmnts/Remdling	603.98	603.98
05/06/21	0060451	Aesthetic Solutions Inc	5230 Classroom & Lab Supp	299.74	299.74
05/06/21	0060452	Aircraft Spruce & Specialty Co	5230 Classroom & Lab Supp	20.97	20.97
05/20/21	0060663	Aircraft Spruce & Specialty Co	5230 Classroom & Lab Supp	79.84	79.84
05/13/21	0242852	Airgas Inc	5230 Classroom & Lab Supp	514.31	514.31
05/20/21	0242969	Airgas Inc	5230 Classroom & Lab Supp	243.05	264.89
05/20/21	0242969	Airgas Inc	5243 Other Supplies	2.58	264.89
05/20/21	0242969	Airgas Inc	5678 Wmvs Transmitter Rep.	19.26	264.89
05/27/21	0243625	Airgas Inc	5230 Classroom & Lab Supp	457.36	457.36
05/06/21	0060453	Aladdin Fire Protection, Llc	5355 Other Contracted Serv.	1,058.00	1,058.00
05/06/21	0242440	Allcon LLC	5840 Equipment	9,000.00	9,000.00
05/13/21	0242853	Allegiance Fundraising Group, LLC	5243 Other Supplies	4,408.00	4,839.86
05/13/21	0242853	Allegiance Fundraising Group, LLC	5259 Postage	431.86	4,839.86
05/20/21	0060664	Allied Electronics Inc	5230 Classroom & Lab Supp	856.40	856.40
05/27/21	0060786	Allied Electronics Inc	5230 Classroom & Lab Supp	1,507.38	1,507.38
05/06/21	0060454	Alverno College	5419 Building Rental	12,935.00	12,935.00
05/20/21	0060691	Amaarah DeCuir	5357 Professional & Consult	1,000.00	1,000.00
05/20/21	0060665	American Express	1110 Master Control Account	471.13	471.13
05/20/21	0060666	American Health Information	5707 New Book-Resale	200.00	200.00
05/20/21	0060667	American State Equipment Co. Inc	5358 Snow Removal	301.40	301.40
05/27/21	0060787	American Time & Signal Co	5840 Equipment	5,010.32	5,010.32
05/13/21	0060542	Amerigas	5238 Maint. & Cust. Supp	34.79	34.79
05/27/21	0060788	Anchor Printing Inc	5259 Postage	65.45	412.00
05/27/21	0060788	Anchor Printing Inc	5260 Printing & Duplicating	346.55	412.00
05/13/21	0060543	Apple Computer Inc	5248 Classrm/Lab Equip.	1,899.00	1,899.00
05/27/21	0060790	Apple Computer Inc	5248 Classrm/Lab Equip.	3,597.00	3,597.00
05/13/21	0242854	Arthur J Gallagher Risk Management	5442 Liability Insurance	100.00	100.00
05/27/21	0243626	Arthur J Gallagher Risk Management	5442 Liability Insurance	186.43	186.43
05/13/21	0060544	At&t	5454 Telephone	738.69	738.69
05/13/21	0060545	At&t	5454 Telephone	1,759.40	1,759.40
05/13/21	0060546	At&t	5454 Telephone	1,155.94	1,155.94
05/13/21	0060547	At&t	5454 Telephone	211.16	211.16
05/13/21	0060548	At&t	5454 Telephone	200.50	200.50
05/20/21	0060668	At&t	5454 Telephone	200.00	200.00
05/20/21	0060669	At&t	5454 Telephone	5,321.86	5,321.86
05/27/21	0060791	At&t	5454 Telephone	47.77	47.77
05/27/21	0060792	At&t	5454 Telephone	546.48	546.48
05/27/21	0060793	At&t	5454 Telephone	429.42	429.42
05/13/21	0060549	AT&T	5454 Telephone	34,136.60	34,136.60
05/20/21	0060670	At&t Long Distance	5454 Telephone	240.44	240.44
05/27/21	0060794	At&t Mobility	5454 Telephone	12,172.19	12,172.19
05/27/21	0060795	Auer Steel & Heating Supply Co	5230 Classroom & Lab Supp	395.61	395.61
05/20/21	0060671	Aurora Health Care Inc	5355 Other Contracted Serv.	2,703.36	2,703.36
05/13/21	0060550	Automatic Entrances of	5238 Maint. & Cust. Supp	162.00	162.00
05/20/21	0060672	Auto Paint & Supply Co Inc	5230 Classroom & Lab Supp	3,056.22	3,056.22
05/06/21	0242441	AV Design Group Inc	5840 Equipment	14,995.00	14,995.00
05/06/21	0060455	Badger Thermal Unlimited LLC	5238 Maint. & Cust. Supp	320.44	320.44
05/13/21	0060551	Badger Thermal Unlimited LLC	5238 Maint. & Cust. Supp	204.24	204.24
05/27/21	0060797	Badger Truck Equipment	5230 Classroom & Lab Supp	4,842.07	4,842.07
05/20/21	0060674	Baird, Robert W & Co	5970 Admin Exp-Debt Service	11,000.00	11,000.00
05/06/21	0060456	Baked MKE	5704 Groceries-Resale	266.28	266.28
05/13/21	0060552	Baked MKE	5704 Groceries-Resale	137.14	137.14

## Board Bill List by Payee - Checks Issued in May 2021

Page 2

Check Date	Check Number	Vendor Name		Classification Description	Object Amount	Check Amount
05/20/21	0060675	Baked MKE	5704	Groceries-Resale	77.51	77.51
05/27/21	0060798	Baked MKE	5704	Groceries-Resale	72.63	72.63
05/27/21	0243627	Baker Tilly Virchow Krause LLP	5357	Professional & Consult	1,000.00	1,000.00
05/13/21	0242855	Balestrieri Environmental & Develop	5830	Imprvmnts/Remdling	4,376.00	4,376.00
05/20/21	0242970	Barrientos Engineers & Consulting	3411	Resd for Encumbrances	5,720.00	5,720.00
05/06/21	0242442	Batteries Plus LLC	5238	Maint. & Cust. Supp	224.58	224.58
05/20/21	0060676	Batteries Plus LLC	5238	Maint. & Cust. Supp	12.99	12.99
05/27/21	0243628	Batteries Plus LLC	5238	Maint. & Cust. Supp	44.90	44.90
05/06/21	0242443	Batzner Pest Management Inc	5355	Other Contracted Serv.	800.00	800.00
05/13/21	0242856	Batzner Pest Management Inc	5355	Other Contracted Serv.	800.00	800.00
05/20/21	0242971	Batzner Pest Management Inc	5355	Other Contracted Serv.	1,429.00	1,429.00
05/20/21	0060677	Bearings Incorporated South	5238	Maint. & Cust. Supp	54.80	54.80
05/20/21	0242968	Beverly J. Sroka	5243	Other Supplies	150.00	150.00
05/20/21	0060673	B&h Photo Video Pro Audio	5677	Videotape	3,127.23	8,866.69
05/20/21	0060673	B&h Photo Video Pro Audio	5840	Equipment	5,739.46	8,866.69
05/27/21	0060796	B&h Photo Video Pro Audio	5840	Equipment	7,447.45	7,447.45
05/13/21	0242857	Bioelements Inc	5230	Classroom & Lab Supp	382.50	399.10
05/13/21	0242857	Bioelements Inc	5711	Supplies-Resale	16.60	399.10
05/20/21	0060678	BizTimesMedia	5270	Advertising	3,195.00	3,195.00
05/27/21	0060799	Blackboard Inc - Learning	5840	Equipment	52,500.00	52,500.00
05/20/21	0060679	Bliffert Lumber & Hardware	5238	Maint. & Cust. Supp	109.97	109.97
05/13/21	0242858	Blue Ribbon Suites Master	5501	Student Activities	1,875.00	1,875.00
05/06/21	0242444	Boer Architects Inc	3411	Resd for Encumbrances	5,450.00	5,450.00
05/13/21	0242859	Boer Architects Inc	5830	Imprvmnts/Remdling	2,250.00	2,250.00
05/27/21	0243629	Boer Architects Inc	3411	Resd for Encumbrances	4,846.50	7,961.50
05/27/21	0243629	Boer Architects Inc	5830	Imprvmnts/Remdling	3,115.00	7,961.50
05/20/21	0060680	Boldt Company	5830	Imprvmnts/Remdling	16,245.12	16,245.12
05/27/21	0060800	Boldt Company	3411	Resd for Encumbrances	4,500.00	6,000.00
05/27/21	0060800	Boldt Company	5830	Imprvmnts/Remdling	1,500.00	6,000.00
05/06/21	0242445	Braeger Chevrolet Inc	5282	Off. General Eq. Rep.	2,116.38	2,116.38
05/13/21	0242860	Braeger Chevrolet Inc	5282	Off. General Eq. Rep.	63.74	63.74
05/27/21	0060801	Brickhouse School Services	5242	Operating Supplies	9,359.69	9,359.69
05/13/21	0060555	Brightedge Technologies	5220	Membership & Subscript	43,200.00	43,200.00
05/20/21	0060681	Burlington English Inc	5840	Equipment	106,560.00	106,560.00
05/13/21	0060558	Caley & Hayden LLC	5711	Supplies-Resale	391.46	391.46
05/20/21	0242972	Campusworks Inc.	5840	Equipment	12,083.00	12,083.00
05/13/21	0060559	Caprile Marketing Design	5243	Other Supplies	450.00	900.00
05/13/21	0060559	Caprile Marketing Design	5272	Print Advertising	450.00	900.00
05/06/21	0060458	CareerAmerica, LLC	3411	Resd for Encumbrances	55,750.00	58,250.00
05/06/21	0060458	CareerAmerica, LLC	5840	Equipment	2,500.00	58,250.00
05/20/21	0242973	Care Plus Dental Plans Inc	5683	Dental Exp - Premiums	9,293.50	9,293.50
05/13/21	0242861	Carl Bloom Associates Inc	5259	Postage	1,287.62	8,921.62
05/13/21	0242861	Carl Bloom Associates Inc	5260	Printing & Duplicating	7,634.00	8,921.62
05/13/21	0060560	Carlin Horticultural Supplies	5230	Classroom & Lab Supp	97.80	141.39
05/13/21	0060560	Carlin Horticultural Supplies	5238	Maint. & Cust. Supp	43.59	141.39
05/13/21	0060557	C Coakley Relocation Systems	5840	Equipment	1,902.00	1,902.00
05/27/21	0060802	Cdp Contributor Development Partner	5243	Other Supplies	3,200.00	3,230.00
05/27/21	0060802	Cdp Contributor Development Partner	5355	Other Contracted Serv.	30.00	3,230.00
05/06/21	0242446	CDW Government Inc	5840	Equipment	3,641.86	3,641.86
05/13/21	0242862	CDW Government Inc	5840	Equipment	1,643.46	1,643.46
05/20/21	0242974	CDW Government Inc	5840	Equipment	1,681.20	1,681.20
05/27/21	0243630	Cengage Learning	5707	New Book-Resale	9,220.75	9,220.75
05/06/21	0060459	Certified Refrigeration Mechanical	5281	Classroom/Lab Eq. Rep.	2,247.35	2,247.35
05/06/21	0060513	Charles Sanville	5355	Other Contracted Serv.	2,944.10	2,944.10
05/06/21	0060460	Chefs Warehouse Midwest Llc Chefs W	5704	Groceries-Resale	1,636.54	1,636.54
05/20/21	0060682	Chefs Warehouse Midwest Llc Chefs W	5704	Groceries-Resale	711.10	711.10
05/27/21	0060803	Chefs Warehouse Midwest Llc Chefs W	5704	Groceries-Resale	546.08	546.08
05/20/21	0060683	Chyronhego Corporation	5674	Technical Operations	23.19	23.19
05/06/21	0060461	Cintas Corporation	5230	Classroom & Lab Supp	1,953.91	1,953.91
05/13/21	0060567	Cintas Corporation	5355	Other Contracted Serv.	1,519.75	1,519.75
05/13/21	0060568	Cintas Corporation	5355	Other Contracted Serv.	913.75	913.75
05/20/21	0060684	Cintas Corporation	5355	Other Contracted Serv.	140.03	140.03
05/13/21	0060569	City of Oak Creek	5356	Permits & License	275.80	275.80
05/27/21	0060804	City of Oak Creek	5356	Permits & License	500.00	500.00
05/13/21	0060570	City of West Allis	5243	Other Supplies	210.27	210.27

## Board Bill List by Payee - Checks Issued in May 2021

Page 3

Check Date	Check Number	Vendor Name		Classification Description	Object Amount	Check Amount
05/27/21	0060805	City of West Allis	5243	Other Supplies	125.00	125.00
05/27/21	0060806	CJ & Associates Inc	5243	Other Supplies	2,948.83	2,948.83
05/06/21	0242447	Clothes Clinic Inc	5714	Classroom & Lab Supplies	700.10	700.10
05/27/21	0060807	CNS Productions Inc	5707	New Book-Resale	1,344.00	1,344.00
05/20/21	0060685	CoAEMSP	5243	Other Supplies	1,700.00	1,700.00
05/06/21	0060462	Columbia Pipe & Supply Co	5238	Maint. & Cust. Supp	181.06	181.06
05/20/21	0060686	Columbia Pipe & Supply Co	5238	Maint. & Cust. Supp	176.43	176.43
05/06/21	0060463	Complete Lawn &	5358	Snow Removal	2,169.90	2,169.90
05/06/21	0060464	Compost Crusader LLC	5359	Waste Disposal	400.00	400.00
05/20/21	0242975	Conney Saffey	5243	Other Supplies	109.93	109.93
05/13/21	0060572	Consilience Group LLC	5357	Professional & Consult	9,200.00	9,200.00
05/13/21	0060634	Core Essence Yoga	5355	Other Contracted Serv.	2,400.00	2,400.00
05/20/21	0060687	Cosmoprof Beauty Systems Group Llc	5243	Other Supplies	1,168.05	1,168.05
05/06/21	0060465	Covanta Environmental Solutions Llc	5359	Waste Disposal	935.31	935.31
05/20/21	0060688	Covanta Environmental Solutions Llc	5359	Waste Disposal	3,696.66	3,696.66
05/27/21	0060808	Covanta Environmental Solutions Llc	5359	Waste Disposal	1,998.79	1,998.79
05/06/21	0060466	Cozzini Bros Inc	5714	Classroom & Lab Supplies	49.00	49.00
05/20/21	0060689	Cozzini Bros Inc	5714	Classroom & Lab Supplies	49.00	49.00
05/13/21	0242863	Creative Constructors LLC	5830	Imprvmnts/Remdling	1,827.00	1,827.00
05/27/21	0060810	Crescent Electric Supply Co	5238	Maint. & Cust. Supp	411.23	411.23
05/06/21	0060467	Cummins Sales and Service	3411	Resd for Encumbrances	823.41	2,583.89
05/06/21	0060467	Cummins Sales and Service	5355	Other Contracted Serv.	1,760.48	2,583.89
05/20/21	0060690	Dash Medical Gloves Inc	5230	Classroom & Lab Supp	421.80	421.80
05/13/21	0060573	Davis Company, F A	5707	New Book-Resale	8,333.70	8,333.70
05/13/21	0242864	Deer District LLC	5501	Student Activities	15,000.00	15,000.00
05/20/21	0060692	Department of Administration	5355	Other Contracted Serv.	175.00	175.00
05/13/21	0060575	Department of Workforce	5446	Unemployment Insurance	13,453.57	13,453.57
05/13/21	0060635	Desmon R. Siner	5714	Classroom & Lab Supplies	35.00	35.00
05/20/21	0060693	Dey Distributing	5230	Classroom & Lab Supp	65.34	65.34
05/20/21	0060694	Diamedical Usa Equipment Llc	5230	Classroom & Lab Supp	1,095.54	3,735.14
05/20/21	0060694	Diamedical Usa Equipment Llc	5840	Equipment	2,639.60	3,735.14
05/20/21	0060695	Dielectric LLC	5840	Equipment	2,825.36	2,825.36
05/27/21	0060811	Dielectric LLC	5840	Equipment	342.77	342.77
05/06/21	0060468	DLT Solutions, LLC	5246	Software	30,032.31	30,032.31
05/13/21	0060553	Donald Baumgart	5363	Officials	42.00	42.00
05/06/21	0242448	Duet Resource Group	5241	Office Supplies	510.58	4,148.73
05/06/21	0242448	Duet Resource Group	5840	Equipment	3,638.15	4,148.73
05/20/21	0242976	Dynamic Campus	5840	Equipment	10,642.50	10,642.50
05/13/21	0060576	EDUCAUSE	5220	Membership & Subscript	3,710.00	3,710.00
05/06/21	0060470	Egelhoff Lawn Mower Service	5238	Maint. & Cust. Supp	1,341.45	1,341.45
05/06/21	0060471	Ellison Technologies Inc	5281	Classroom/Lab Eq. Rep.	1,025.75	1,025.75
05/27/21	0060812	Ellison Technologies Inc	5281	Classroom/Lab Eq. Rep.	548.07	548.07
05/13/21	0060577	Emergency Medical Products Inc	5230	Classroom & Lab Supp	8,628.16	8,628.16
05/20/21	0060696	Emergency Medical Products Inc	5230	Classroom & Lab Supp	560.89	560.89
05/27/21	0060813	Emergency Medical Products Inc	5230	Classroom & Lab Supp	13,879.15	13,879.15
05/06/21	0060472	Emily Iland Inc	5233	Books	1,110.00	1,110.00
05/27/21	0243631	Engberg Anderson Inc	3411	Resd for Encumbrances	5,880.00	5,880.00
05/27/21	0243631	Engberg Anderson Inc	5830	Imprvmnts/Remdling	0.00	5,880.00
05/27/21	0243632	Equalingua LLC	5668	Program Production	400.00	400.00
05/20/21	0242966	Erica K. Drehfal	5201	Travel Expenses	20.00	20.00
05/13/21	0060642	Eric J. Tveten	5363	Officials	160.00	160.00
05/20/21	0060697	Escal Institute of Advanced Technol	5840	Equipment	12,750.00	12,750.00
05/13/21	0060578	Eva's Esthetics Inc	5711	Supplies-Resale	996.88	996.88
05/27/21	0060814	Excel Disposal of Wisconsin LLC	5830	Imprvmnts/Remdling	3,058.20	3,058.20
05/27/21	0060815	Exelon Corporation	5450	Gas	7,869.30	7,869.30
05/20/21	0060698	ExxonMobil	5242	Operating Supplies	222.29	455.61
05/20/21	0060698	ExxonMobil	5243	Other Supplies	125.81	455.61
05/20/21	0060698	ExxonMobil	5676	Vehicle Supplies	107.51	455.61
05/27/21	0060816	Fastenal	5238	Maint. & Cust. Supp	10.16	10.16
05/20/21	0060699	Fastenal Company	5230	Classroom & Lab Supp	178.16	178.16
05/13/21	0060579	Federal Express Corp	5707	New Book-Resale	167.03	167.03
05/20/21	0060700	Federal Express Corp	5707	New Book-Resale	330.40	330.40
05/27/21	0060817	Federal Express Corp	5707	New Book-Resale	95.45	95.45
05/20/21	0242977	Federico Munoz	5658	Other Expense	175.00	5,885.00
05/20/21	0242977	Federico Munoz	5830	Imprvmnts/Remdling	5,710.00	5,885.00

## Board Bill List by Payee - Checks Issued in May 2021

Check Date	Check Number	Vendor Name		Classification Description	Object Amount	Check Amount
05/13/21	0060581	Ferguson Enterprises Llc	5238	Maint. & Cust. Supp	178.08	178.08
05/20/21	0060701	Ferguson Enterprises LLC	5230	Classroom & Lab Supp	2,056.98	2,056.98
05/06/21	0242449	Forest Incentives Ltd	5243	Other Supplies	4,322.04	5,180.26
05/06/21	0242449	Forest Incentives Ltd	5259	Postage	858.22	5,180.26
05/13/21	0242865	Forest Incentives Ltd	5243	Other Supplies	980.90	1,294.17
05/13/21	0242865	Forest Incentives Ltd	5259	Postage	313.27	1,294.17
05/20/21	0242978	Forest Incentives Ltd	5243	Other Supplies	3,438.53	3,866.36
05/20/21	0242978	Forest Incentives Ltd	5259	Postage	427.83	3,866.36
05/27/21	0243633	Forest Incentives Ltd	5243	Other Supplies	3,631.27	4,450.86
05/27/21	0243633	Forest Incentives Ltd	5259	Postage	819.59	4,450.86
05/06/21	0060474	Fortune Fish Co	5704	Groceries-Resale	312.04	312.04
05/20/21	0060702	Fortune Fish Co	5704	Groceries-Resale	299.85	299.85
05/27/21	0060819	Fortune Fish Co	5704	Groceries-Resale	1,680.31	1,680.31
05/06/21	0242457	Forward Space LLC	5840	Equipment	4,047.50	4,047.50
05/13/21	0060582	Froedtert Health	5243	Other Supplies	9,875.00	9,875.00
05/20/21	0060704	Froedtert Health	5243	Other Supplies	15,125.00	15,125.00
05/06/21	0060475	Galls Parent Holdings, LLC	5243	Other Supplies	16.04	16.04
05/13/21	0060584	Galls Parent Holdings, LLC	5243	Other Supplies	568.64	568.64
05/20/21	0060705	Galls Parent Holdings, LLC	5243	Other Supplies	68.74	68.74
05/20/21	0060706	Gateway Technical College	5501	Student Activities	100.00	100.00
05/27/21	0060821	Gateway Technical College	5501	Student Activities	250.00	250.00
05/20/21	0060707	Giddings Hawkins	5355	Other Contracted Serv.	6,900.00	6,900.00
05/06/21	0060476	Global Equipment Company Inc	5238	Maint. & Cust. Supp	3,344.20	3,344.20
05/13/21	0060585	Global Equipment Company Inc	5238	Maint. & Cust. Supp	574.17	574.17
05/20/21	0060708	Global Equipment Company Inc	5238	Maint. & Cust. Supp	4,955.00	4,955.00
05/27/21	0060822	Gloria Kay Uniforms Inc	5711	Supplies-Resale	522.10	522.10
05/20/21	0060709	Goldfish Uniforms	5238	Maint. & Cust. Supp	193.67	193.67
05/06/21	0060477	Gordie Boucher	5230	Classroom & Lab Supp	900.91	900.91
05/27/21	0060823	Gordie Boucher	5230	Classroom & Lab Supp	623.79	623.79
05/13/21	0060583	G & O Thermal Supply	5230	Classroom & Lab Supp	512.07	512.07
05/27/21	0060820	G & O Thermal Supply	5246	Software	1,150.00	1,150.00
05/06/21	0060478	Graybar Electric Inc	5840	Equipment	1,298.82	1,298.82
05/20/21	0060710	Graybar Electric Inc	5238	Maint. & Cust. Supp	1,730.81	1,730.81
05/27/21	0060824	Graybar Electric Inc	5238	Maint. & Cust. Supp	688.99	1,846.63
05/27/21	0060824	Graybar Electric Inc	5840	Equipment	1,157.64	1,846.63
05/27/21	0243634	Gray Miller Persh LLP	5361	Legal Services	500.00	500.00
05/06/21	0060479	Greater Milwaukee Convention	5220	Membership & Subscript	599.00	599.00
05/13/21	0060586	Grumman Butkus Associates	3411	Resd for Encumbrances	8,265.00	8,265.00
05/13/21	0242866	Grunau Co. Inc	3411	Resd for Encumbrances	6,725.00	15,399.60
05/13/21	0242866	Grunau Co. Inc	5280	Building Repairs	8,000.00	15,399.60
05/13/21	0242866	Grunau Co. Inc	5355	Other Contracted Serv.	674.60	15,399.60
05/20/21	0242979	Grunau Co. Inc	5280	Building Repairs	1,820.00	65,626.72
05/20/21	0242979	Grunau Co. Inc	5355	Other Contracted Serv.	5,559.83	65,626.72
05/20/21	0242979	Grunau Co. Inc	5830	Imprvmnts/Remdling	45,281.89	65,626.72
05/20/21	0242979	Grunau Co. Inc	5840	Equipment	12,965.00	65,626.72
05/27/21	0243635	Grunau Co. Inc	5355	Other Contracted Serv.	2,032.70	51,436.64
05/27/21	0243635	Grunau Co. Inc	5830	Imprvmnts/Remdling	49,403.94	51,436.64
05/27/21	0060825	Hall Automotive	5676	Vehicle Supplies	433.09	433.09
05/06/21	0242450	Hammel Green & Abrahamson Inc	3411	Resd for Encumbrances	6,040.00	12,200.00
05/06/21	0242450	Hammel Green & Abrahamson Inc	5830	Imprvmnts/Remdling	6,160.00	12,200.00
05/13/21	0242867	Hammel Green & Abrahamson Inc	3411	Resd for Encumbrances	4,355.00	4,355.00
05/20/21	0060703	Harold J. Frey	5363	Officials	160.00	160.00
05/06/21	0060457	Harry E. Bohn	5363	Officials	84.00	84.00
05/27/21	0060826	Hastings Air Energy Control	5355	Other Contracted Serv.	599.95	599.95
05/06/21	0242451	Hatch Staffing Services Inc	5352	Contracted Employment	566.46	6,506.46
05/06/21	0242451	Hatch Staffing Services Inc	5840	Equipment	5,940.00	6,506.46
05/13/21	0242868	Hatch Staffing Services Inc	5352	Contracted Employment	608.42	608.42
05/20/21	0242980	Hatch Staffing Services Inc	5352	Contracted Employment	587.44	5,447.44
05/20/21	0242980	Hatch Staffing Services Inc	5840	Equipment	4,860.00	5,447.44
05/27/21	0243636	Hatch Staffing Services Inc	5352	Contracted Employment	587.44	5,852.44
05/27/21	0243636	Hatch Staffing Services Inc	5840	Equipment	5,265.00	5,852.44
05/20/21	0060711	Henry Schein Medical	5230	Classroom & Lab Supp	495.59	495.59
05/27/21	0060827	HigherEdJobs.com	5273	Publicity	1,200.00	1,200.00
05/06/21	0060480	Holiday Wholesale Inc.	5704	Groceries-Resale	249.00	249.00
05/27/21	0060828	Hubbard Wilson & Zelenkova LLC	5357	Professional & Consult	3,750.00	3,750.00

## Board Bill List by Payee - Checks Issued in May 2021

Check Date	Check Number	Vendor Name		Classification Description	Object Amount	Check Amount
05/20/21	0060713	Hu-Friedy Mfg Co Inc	5230	Classroom & Lab Supp	323.56	323.56
05/20/21	0060714	Hunzicker LLC	5238	Maint. & Cust. Supp	185.00	185.00
05/20/21	0242981	Hurt Electric Inc	5830	Imprvmnts/Remdling	6,100.00	6,100.00
05/27/21	0243637	Hurt Electric Inc	5840	Equipment	8,000.00	8,000.00
05/06/21	0242452	Hy Test Safety Shoe Service	5238	Maint. & Cust. Supp	100.00	100.00
05/27/21	0243638	Hy Test Safety Shoe Service	5238	Maint. & Cust. Supp	100.00	100.00
05/13/21	0060587	iHeartMedia Entertainment Inc	5270	Advertising	5,125.00	5,125.00
05/13/21	0060588	Illinois Tollway	5361	Legal Services	82.40	82.40
05/13/21	0060589	Illinois Tollway	5361	Legal Services	52.02	52.02
05/06/21	0060481	Industrial Controls	5238	Maint. & Cust. Supp	891.96	9,714.09
05/06/21	0060481	Industrial Controls	5280	Building Repairs	8,822.13	9,714.09
05/27/21	0060829	Industrial Controls	5238	Maint. & Cust. Supp	661.95	661.95
05/20/21	0060715	Industrial Press Inc	5707	New Book-Resale	182.62	182.62
05/13/21	0060590	Inspec Inc	5830	Imprvmnts/Remdling	35,000.00	35,000.00
05/20/21	0060716	Inspec Inc	5830	Imprvmnts/Remdling	58,116.50	58,116.50
05/27/21	0060830	Inspec Inc	5830	Imprvmnts/Remdling	66,700.00	66,700.00
05/27/21	0060831	Intelitek	5243	Other Supplies	500.00	500.00
05/20/21	0060717	Intercambio de Comunidades	5233	Books	869.86	869.86
05/20/21	0060718	InterplX Inc	5434	Bank Svc/Credit Card/Coll Agy Fees	580.68	580.68
05/20/21	0242982	Interstate Parking	5419	Building Rental	26,272.00	26,272.00
05/20/21	0060719	Iowa Community College	5419	Building Rental	250.00	250.00
05/06/21	0242453	Itu Absorb Tech Inc	5355	Other Contracted Serv.	24.67	24.67
05/13/21	0242869	Itu Absorb Tech Inc	5282	Off. General Eq. Rep.	88.11	177.49
05/13/21	0242869	Itu Absorb Tech Inc	5355	Other Contracted Serv.	89.38	177.49
05/27/21	0243639	Itu Absorb Tech Inc	5282	Off. General Eq. Rep.	88.11	177.49
05/27/21	0243639	Itu Absorb Tech Inc	5355	Other Contracted Serv.	89.38	177.49
05/20/21	0060721	Jacobus Energy, LLC	5242	Operating Supplies	1,822.28	1,822.28
05/06/21	0060489	Jairo McMican	5357	Professional & Consult	1,500.00	1,500.00
05/27/21	0060847	James R. Mueller	5357	Professional & Consult	925.00	925.00
05/13/21	0060571	Jeffrey A. Clark	5363	Officials	340.00	340.00
05/27/21	0060848	Jennifer Murphy	5242	Operating Supplies	160.00	160.00
05/20/21	0060722	JFTCO Inc	5355	Other Contracted Serv.	2,275.91	2,275.91
05/20/21	0060720	J & H Heating Inc	5830	Imprvmnts/Remdling	8,562.38	8,562.38
05/20/21	0242983	J M Brennan Inc	5355	Other Contracted Serv.	4,420.00	4,420.00
05/13/21	0060599	John Melendez	5363	Officials	180.00	180.00
05/13/21	0060600	John Melendez	5363	Officials	160.00	160.00
05/13/21	0060591	Johnson Controls Inc	5280	Building Repairs	1,224.40	7,094.64
05/13/21	0060591	Johnson Controls Inc	5350	Chiller P.M.	470.24	7,094.64
05/13/21	0060591	Johnson Controls Inc	5840	Equipment	5,400.00	7,094.64
05/20/21	0060723	Johnson Controls Inc	5355	Other Contracted Serv.	1,719.84	4,519.84
05/20/21	0060723	Johnson Controls Inc	5840	Equipment	2,800.00	4,519.84
05/27/21	0060832	Johnson Controls Inc	5840	Equipment	7,608.00	7,608.00
05/06/21	0060482	Joint Review Committee on	5220	Membership & Subscript	250.00	250.00
05/13/21	0060630	Keith M. Scholz	5363	Officials	110.00	110.00
05/27/21	0060833	Kendall Hunt Publishing Company	5707	New Book-Resale	604.08	604.08
05/13/21	0060592	Keystone Automotive Industries	5230	Classroom & Lab Supp	165.20	165.20
05/20/21	0060724	Kind Optical	5243	Other Supplies	784.97	784.97
05/27/21	0060834	Korn Ferry Hay Group Inc	5357	Professional & Consult	475.00	475.00
05/13/21	0060593	LAB Midwest LLC	3411	Resd for Encumbrances	9,000.00	9,000.00
05/06/21	0242454	Laforce Inc	3411	Resd for Encumbrances	3,572.00	3,572.00
05/20/21	0242984	Laforce Inc	5830	Imprvmnts/Remdling	665.00	665.00
05/13/21	0060594	Lakeland Chemical Specialties	5238	Maint. & Cust. Supp	289.55	289.55
05/27/21	0060835	Lakeland Chemical Specialties	5355	Other Contracted Serv.	1,638.19	1,638.19
05/06/21	0060483	Landauer Inc	5230	Classroom & Lab Supp	1,027.65	1,027.65
05/06/21	0060484	Lincoln Electric Company	5230	Classroom & Lab Supp	2,102.07	2,102.07
05/20/21	0060725	Lincoln Electric Company	5230	Classroom & Lab Supp	1,214.87	1,214.87
05/27/21	0060809	Lisa Covington	5501	Student Activities	20.00	20.00
05/06/21	0060485	Literacy Services	1340	Acct Rec Advance to Da	4,523.05	4,523.05
05/20/21	0242985	Madison National Life	2224	Life Insurance Pay	38,346.49	74,322.59
05/20/21	0242985	Madison National Life	2227	Payable to OPEB Trust	34,445.83	74,322.59
05/20/21	0242985	Madison National Life	5104	Life Insurance	1,530.27	74,322.59
05/13/21	0060595	Magid Glove & Safety	5230	Classroom & Lab Supp	95.21	95.21
05/20/21	0060727	Magid Glove & Safety	5230	Classroom & Lab Supp	352.30	352.30
05/27/21	0060836	Mainstage Theatrical Supply Inc	3411	Resd for Encumbrances	500.00	500.00
05/06/21	0242455	Marchese Inc., V	5704	Groceries-Resale	2,523.34	2,523.34

## Board Bill List by Payee - Checks Issued in May 2021

Page 6

Check Date	Check Number	Vendor Name	Classification	Description	Object Amount	Check Amount
05/20/21	0060728	Marek Group	5260	Printing & Duplicating	2,838.60	2,838.60
05/13/21	0060556	Margaret A. Burau	5363	Officials	160.00	160.00
05/13/21	0060596	Marianna Inc	5230	Classroom & Lab Supp	30.18	30.18
05/20/21	0060729	Marquette Law Review	5220	Membership & Subscript	30.00	30.00
05/20/21	0060730	Matheson Tri-Gas, Inc.	5230	Classroom & Lab Supp	500.88	500.88
05/27/21	0060838	Matthews Book Company	5707	New Book-Resale	2,666.30	2,666.30
05/06/21	0060486	MBM	5243	Other Supplies	360.00	360.00
05/20/21	0060731	MBM	5243	Other Supplies	558.91	558.91
05/06/21	0060487	MBS Textbook Exchange Inc	5282	Off. General Eq. Rep.	20,010.00	19,908.77
05/06/21	0060487	MBS Textbook Exchange Inc	5707	New Book-Resale	(250.75)	19,908.77
05/06/21	0060487	MBS Textbook Exchange Inc	5712	Used Books-Resale	149.52	19,908.77
05/27/21	0060839	MBS Textbook Exchange Inc	5707	New Book-Resale	(170.50)	7,114.28
05/27/21	0060839	MBS Textbook Exchange Inc	5712	Used Books-Resale	7,284.78	7,114.28
05/20/21	0060726	M.C. Dean Inc.	5840	Equipment	20,029.00	20,029.00
05/13/21	0060597	McGraw Hill School Education LLC	5707	New Book-Resale	(110,389.09)	51,048.34
05/13/21	0060597	McGraw Hill School Education LLC	5714	Classroom & Lab Supplies	161,437.43	51,048.34
05/27/21	0060840	McGraw Hill School Education LLC	5246	Software	1,080.00	17,850.72
05/27/21	0060840	McGraw Hill School Education LLC	5707	New Book-Resale	(10,544.28)	17,850.72
05/27/21	0060840	McGraw Hill School Education LLC	5714	Classroom & Lab Supplies	27,315.00	17,850.72
05/06/21	0060488	McKesson HBOC	5230	Classroom & Lab Supp	1,800.85	2,790.84
05/06/21	0060488	McKesson HBOC	5840	Equipment	989.99	2,790.84
05/13/21	0060598	McKesson HBOC	5230	Classroom & Lab Supp	110.20	840.74
05/13/21	0060598	McKesson HBOC	5840	Equipment	730.54	840.74
05/20/21	0060732	McKesson HBOC	5230	Classroom & Lab Supp	69.72	69.72
05/13/21	0242870	McKinley Avenue LLC	5419	Building Rental	49,033.33	49,033.33
05/20/21	0242986	McKinley Avenue LLC	5355	Other Contracted Serv.	9,679.16	9,679.16
05/20/21	0060733	Medinger Co Inc., J H	5355	Other Contracted Serv.	30.94	30.94
05/27/21	0060841	Medivators Inc	5230	Classroom & Lab Supp	427.82	427.82
05/06/21	0060490	Medline Industries	5230	Classroom & Lab Supp	696.57	696.57
05/06/21	0060491	Menards	5238	Maint. & Cust. Supp	915.48	915.48
05/13/21	0060601	Menards	5230	Classroom & Lab Supp	113.57	113.57
05/13/21	0060602	Menards	5238	Maint. & Cust. Supp	122.35	122.35
05/20/21	0060734	Menards	5238	Maint. & Cust. Supp	272.81	272.81
05/13/21	0060603	Metal Creations Inc	5243	Other Supplies	36.00	36.00
05/06/21	0242439	Michael A. Wormsbacher	5281	Classroom/Lab Eq. Rep.	64.26	64.26
05/13/21	0242871	Michael Best & Friedrich LLP	5361	Legal Services	42,636.67	42,747.67
05/13/21	0242871	Michael Best & Friedrich LLP	5970	Admin Exp-Debt Service	111.00	42,747.67
05/13/21	0242872	Michael McLoone Photography	5363	Officials	825.00	825.00
05/20/21	0060735	Midland Paper Company	5244	Production Supplies	1,241.20	1,241.20
05/06/21	0060492	Midway Dental Supply LLC	5230	Classroom & Lab Supp	689.39	689.39
05/20/21	0060736	Midway Dental Supply LLC	5243	Other Supplies	689.00	689.00
05/06/21	0060493	Midwest Energy Research	5220	Membership & Subscript	6,250.00	6,250.00
05/13/21	0060604	Midwest Trading Inc	5830	Imprvmnts/Remdling	1,110.16	1,110.16
05/13/21	0060605	Milwaukee Public Museum	5260	Printing & Duplicating	150.00	150.00
05/06/21	0060494	Milwaukee Times Weekly	5272	Print Advertising	900.00	900.00
05/27/21	0060842	Milwaukee Times Weekly	5270	Advertising	900.00	900.00
05/27/21	0243640	Milwaukee Transport Svc Inc	5501	Student Activities	5,400.00	5,400.00
05/13/21	0060606	Milwaukee Urban League	1340	Acct Rec Advance to Da	13,947.02	13,947.02
05/13/21	0060607	Milwaukee Water Works	5455	Water	11,294.87	11,294.87
05/27/21	0060843	MindWorks Innovations Inc	5243	Other Supplies	90.00	90.00
05/13/21	0060608	Minnesota Elevator Inc	5353	Elevator P.M.	11,727.40	12,392.35
05/13/21	0060608	Minnesota Elevator Inc	5355	Other Contracted Serv.	664.95	12,392.35
05/20/21	0060737	Minnesota Elevator Inc	5353	Elevator P.M.	221.65	221.65
05/27/21	0060844	Minnesota Elevator Inc	5353	Elevator P.M.	208.50	208.50
05/06/21	0060495	Morris Midwest	5230	Classroom & Lab Supp	1,009.90	1,009.90
05/13/21	0060609	Mouser Electronics Inc	5230	Classroom & Lab Supp	1,008.87	1,008.87
05/27/21	0060845	Mouser Electronics Inc	5230	Classroom & Lab Supp	103.00	103.00
05/13/21	0242850	Mr. Donald R. Wadewitz II	5363	Officials	420.00	420.00
05/13/21	0242848	Mr. Michael D. Riser	5363	Officials	180.00	180.00
05/13/21	0060561	Mr. Randall T. Casey	5203	Meals	480.00	480.00
05/13/21	0060562	Mr. Randall T. Casey	5203	Meals	240.00	240.00
05/13/21	0060563	Mr. Randall T. Casey	5203	Meals	300.00	300.00
05/13/21	0060564	Mr. Randall T. Casey	5203	Meals	480.00	480.00
05/13/21	0060565	Mr. Randall T. Casey	5203	Meals	300.00	300.00
05/13/21	0060566	Mr. Randall T. Casey	5203	Meals	480.00	480.00

## Board Bill List by Payee - Checks Issued in May 2021

Page 7

Check Date	Check Number	Vendor Name		Classification Description	Object Amount	Check Amount
05/13/21	0242847	Mr. Raymond C. Mortensen	5201	Travel Expenses	25.88	25.88
05/06/21	0242438	Mr. Richard F. Monroe	5355	Other Contracted Serv.	135.28	135.28
05/20/21	0060712	Mr. Ron G. Hensley	5355	Other Contracted Serv.	300.00	300.00
05/13/21	0060625	Ms. Cheri L. Riehle	5243	Other Supplies	2,000.00	2,000.00
05/06/21	0060496	MSC Industrial Supply Co Inc	5230	Classroom & Lab Supp	255.12	255.12
05/13/21	0060610	MSC Industrial Supply Co Inc	5230	Classroom & Lab Supp	112.42	112.42
05/20/21	0060738	MSC Industrial Supply Co Inc	5230	Classroom & Lab Supp	1,284.17	1,284.17
05/27/21	0060846	MSC Industrial Supply Co Inc	5230	Classroom & Lab Supp	569.89	569.89
05/13/21	0060554	Ms. Deborah A. Bolanowski	5243	Other Supplies	125.00	125.00
05/20/21	0242965	Ms. Julie A. Cherechinsky	5242	Operating Supplies	120.00	120.00
05/13/21	0242846	Ms. Margaret T. Mathias	5259	Postage	11.75	11.75
05/20/21	0242967	Ms. Margaret T. Mathias	5259	Postage	11.75	11.75
05/13/21	0060628	Ms. Massah S. Sawi	5243	Other Supplies	125.00	125.00
05/06/21	0242437	Ms. Raquel Mata	5238	Maint. & Cust. Supp	100.00	100.00
05/20/21	0060769	Ms. Sara A. Vandusseldorp	5355	Other Contracted Serv.	599.08	599.08
05/13/21	0060629	Ms. Susan E. Scherkenbach	2105	Due to Students	44.48	44.48
05/06/21	0242436	Myra J. George	5201	Travel Expenses	426.52	426.52
05/06/21	0060497	Napa Auto Parts	5230	Classroom & Lab Supp	2,555.43	2,555.43
05/06/21	0060498	Napa Auto Parts	5230	Classroom & Lab Supp	65.75	65.75
05/13/21	0060611	Napa Auto Parts	5230	Classroom & Lab Supp	102.87	102.87
05/13/21	0060612	Napa Auto Parts	5230	Classroom & Lab Supp	47.05	47.05
05/20/21	0060739	Napa Auto Parts	5230	Classroom & Lab Supp	764.70	1,060.60
05/20/21	0060739	Napa Auto Parts	5242	Operating Supplies	295.90	1,060.60
05/27/21	0060849	Napa Auto Parts	5230	Classroom & Lab Supp	2,011.24	2,011.24
05/27/21	0060850	Napa Auto Parts	5230	Classroom & Lab Supp	1,136.04	1,136.04
05/20/21	0060740	Nasco Healthcare Inc.	5230	Classroom & Lab Supp	238.90	238.90
05/06/21	0242456	Nassco Inc	5238	Maint. & Cust. Supp	642.75	642.75
05/06/21	0060499	National Association of	5220	Membership & Subscript	332.00	332.00
05/06/21	0060500	National Restaurant Supply Co., Inc	5840	Equipment	53,510.40	53,510.40
05/27/21	0060851	Naturescape Lawn & Landscape	5355	Other Contracted Serv.	389.00	389.00
05/13/21	0060613	Neher Electric Supply Inc	5238	Maint. & Cust. Supp	344.00	344.00
05/06/21	0060501	Neu's Building Center Inc	5238	Maint. & Cust. Supp	425.40	2,135.34
05/06/21	0060501	Neu's Building Center Inc	5248	Classrm/Lab Equip.	1,709.94	2,135.34
05/13/21	0060614	Neu's Building Center Inc	5281	Classroom/Lab Eq. Rep.	350.89	350.89
05/20/21	0060741	Neu's Building Center Inc	5238	Maint. & Cust. Supp	49.98	49.98
05/27/21	0060852	Neu's Building Center Inc	5238	Maint. & Cust. Supp	138.88	138.88
05/06/21	0060502	Ney's Premium Inc.	5704	Groceries-Resale	190.16	190.16
05/13/21	0060615	Nicola L. Palmer-Quade	5357	Professional & Consult	4,000.00	4,000.00
05/27/21	0060853	Nielsen Media Research	5661	Audience Research	9,806.98	9,806.98
05/20/21	0060742	North American Rescue LLC	5840	Equipment	1,865.00	1,865.00
05/20/21	0060743	Nowak Dental Supplies, Inc.	5230	Classroom & Lab Supp	68.64	68.64
05/13/21	0242873	Occupational Health Centers	5243	Other Supplies	473.50	2,062.00
05/13/21	0242873	Occupational Health Centers	5355	Other Contracted Serv.	1,588.50	2,062.00
05/20/21	0060744	O'Reilly Automotive Stores, Inc	5230	Classroom & Lab Supp	104.94	104.94
05/27/21	0060854	O'Reilly Automotive Stores, Inc	5230	Classroom & Lab Supp	438.46	438.46
05/06/21	0060503	Organization Development Consultant	5355	Other Contracted Serv.	1,261.83	1,261.83
05/20/21	0060745	Orkin Commercial Services	5355	Other Contracted Serv.	149.69	149.69
05/20/21	0060746	Pacific Telemanagement Svcs	5454	Telephone	103.00	103.00
05/06/21	0242458	Packerland Rent-A-Mat Inc	5355	Other Contracted Serv.	2,095.22	2,095.22
05/06/21	0242459	Papas Bakery Inc	5704	Groceries-Resale	466.99	466.99
05/13/21	0060616	Passport Labs, Inc.	5282	Off. General Eq. Rep.	36.72	36.72
05/06/21	0060504	Patterson Dental Supply Inc	5230	Classroom & Lab Supp	526.64	680.43
05/06/21	0060504	Patterson Dental Supply Inc	5243	Other Supplies	153.79	680.43
05/20/21	0060747	Patterson Dental Supply Inc	5243	Other Supplies	189.56	189.56
05/27/21	0060855	Patterson Dental Supply Inc	5230	Classroom & Lab Supp	(578.48)	35.32
05/27/21	0060855	Patterson Dental Supply Inc	5281	Classroom/Lab Eq. Rep.	613.80	35.32
05/27/21	0060856	Pbbs Equipment Corporation	5281	Classroom/Lab Eq. Rep.	11,933.56	11,933.56
05/27/21	0060857	Pearson Higher Education	5707	New Book-Resale	188.42	188.42
05/06/21	0060505	Pepsi Beverages Company	5704	Groceries-Resale	1,177.24	1,177.24
05/06/21	0060506	Pest Patrol Co Inc	5355	Other Contracted Serv.	203.00	203.00
05/13/21	0060617	Pest Patrol Co Inc	5355	Other Contracted Serv.	117.00	117.00
05/20/21	0060748	Pieper Electric Inc	5830	Imprvmnts/Remdng	1,125.00	1,125.00
05/06/21	0060507	Pitney Bowes/Presort Service	5259	Postage	1,492.60	1,492.60
05/13/21	0060618	Pitney Bowes/Presort Service	5259	Postage	252.42	252.42
05/27/21	0060858	Pitney Bowes/Presort Service	5259	Postage	1,559.97	1,559.97

## Board Bill List by Payee - Checks Issued in May 2021

Page 8

Check Date	Check Number	Vendor Name	Classification	Description	Object Amount	Check Amount
05/13/21	0060619	Pittsburgh Paints Co	5238	Maint. & Cust. Supp	293.70	293.70
05/20/21	0060749	Pittsburgh Paints Co	5238	Maint. & Cust. Supp	323.02	323.02
05/27/21	0060859	Pittsburgh Paints Co	5238	Maint. & Cust. Supp	101.14	101.14
05/13/21	0060620	Plunkett Raysich Architects Llp	5830	Imprvmnts/Remdling	38,039.00	38,039.00
05/06/21	0060508	Pocket Nurse Medical Supplies	5230	Classroom & Lab Supp	2,521.74	2,521.74
05/20/21	0060750	Pocket Nurse Medical Supplies	5230	Classroom & Lab Supp	510.99	2,542.51
05/20/21	0060750	Pocket Nurse Medical Supplies	5248	Classrm/Lab Equip.	2,031.52	2,542.51
05/20/21	0060751	Port A John	5355	Other Contracted Serv.	206.00	206.00
05/13/21	0060621	Pritzlaff Wholesale	5704	Groceries-Resale	26.95	26.95
05/20/21	0060752	Pritzlaff Wholesale	5704	Groceries-Resale	34.66	34.66
05/06/21	0060509	Public Television Major	5660	Affiliation/Mbsps	2,375.00	2,375.00
05/06/21	0060510	Quadient Inc	5259	Postage	8,000.00	8,000.00
05/20/21	0060753	Quadient Inc	5412	Rental of Equipment	375.00	375.00
05/27/21	0060860	Quadient Inc	5412	Rental of Equipment	838.00	838.00
05/06/21	0060511	Quality Electric Svc Inc	5238	Maint. & Cust. Supp	713.50	713.50
05/13/21	0060622	Quality Matters Inc	5355	Other Contracted Serv.	2,600.00	2,600.00
05/06/21	0060473	Quick Fuel	5230	Classroom & Lab Supp	1,184.32	1,184.32
05/27/21	0060818	Quick Fuel	5230	Classroom & Lab Supp	2,302.17	2,302.17
05/13/21	0060623	Quorum Architects Inc	3411	Resd for Encumbrances	1,596.00	1,596.00
05/27/21	0060861	Quorum Architects Inc	5830	Imprvmnts/Remdling	27,997.98	27,997.98
05/27/21	0060862	Quorum Architects Inc	3411	Resd for Encumbrances	920.00	920.00
05/13/21	0060624	Quotient Biodiagnostics	5230	Classroom & Lab Supp	1,455.40	1,455.40
05/20/21	0060754	Quotient Biodiagnostics	5230	Classroom & Lab Supp	358.80	358.80
05/27/21	0243624	Rebekah R. Blank	5243	Other Supplies	50.00	50.00
05/20/21	0060755	Registration Fee Trust	5243	Other Supplies	20.00	20.00
05/27/21	0060863	Resources Unlimited	5357	Professional & Consult	13,794.00	13,794.00
05/06/21	0060512	Rev.com Inc	5668	Program Production	821.17	821.17
05/20/21	0060768	Richard A. Vande Zande	5363	Officials	160.00	160.00
05/27/21	0060789	Richard P. Anderson	5355	Other Contracted Serv.	1,321.04	1,321.04
05/27/21	0243641	Ring & DuChateau Inc	3411	Resd for Encumbrances	19,457.50	19,457.50
05/20/21	0060756	RITE Academy LLC	5355	Other Contracted Serv.	24,849.00	24,849.00
05/13/21	0060626	RJ Brindley & Associates Inc	5711	Supplies-Resale	97.50	97.50
05/13/21	0242874	Rundle Spence Mfg Co	5238	Maint. & Cust. Supp	528.00	528.00
05/27/21	0243642	Rundle Spence Mfg Co	5238	Maint. & Cust. Supp	31.00	31.00
05/20/21	0060757	Russell Metals Williams Bahcall	5230	Classroom & Lab Supp	3,472.04	3,472.04
05/27/21	0060864	Russell Metals Williams Bahcall	5230	Classroom & Lab Supp	2,307.38	2,307.38
05/27/21	0243643	RyTech, LLC	5270	Advertising	6,000.00	6,000.00
05/06/21	0242460	Safeway Pest Management Co Inc	5355	Other Contracted Serv.	465.00	465.00
05/20/21	0242987	Safeway Pest Management Co Inc	5355	Other Contracted Serv.	155.00	155.00
05/27/21	0243644	Safeway Pest Management Co Inc	5355	Other Contracted Serv.	465.00	465.00
05/06/21	0242461	San-A-Care Inc	5238	Maint. & Cust. Supp	533.32	533.32
05/13/21	0242875	San-A-Care Inc	5238	Maint. & Cust. Supp	3,098.85	3,098.85
05/20/21	0242988	San-A-Care Inc	5238	Maint. & Cust. Supp	6,390.91	6,390.91
05/27/21	0243645	San-A-Care Inc	5238	Maint. & Cust. Supp	138.18	138.18
05/13/21	0060627	Santino Ruffolo	5363	Officials	110.00	110.00
05/27/21	0060865	Saturn Lounge	5840	Equipment	750.00	750.00
05/06/21	0060514	Scott D Kallenbach	2325	Misc. Clubs Pay.	359.65	359.65
05/13/21	0242849	Scott Trottier	5363	Officials	110.00	110.00
05/06/21	0060515	Screening One, Inc	5355	Other Contracted Serv.	181.75	181.75
05/13/21	0060631	Screening One, Inc	5355	Other Contracted Serv.	367.25	367.25
05/13/21	0060632	Scrip Companies	5711	Supplies-Resale	64.74	64.74
05/06/21	0060516	Secure Information Destruction LLC	5355	Other Contracted Serv.	126.00	1,207.50
05/06/21	0060516	Secure Information Destruction LLC	5359	Waste Disposal	1,081.50	1,207.50
05/20/21	0060758	Secure Information Destruction LLC	5355	Other Contracted Serv.	94.50	94.50
05/27/21	0060866	Secure Information Destruction LLC	5359	Waste Disposal	1,081.50	1,081.50
05/06/21	0242462	Seek Incorporated	5355	Other Contracted Serv.	8,079.99	8,079.99
05/13/21	0242876	Seek Incorporated	5355	Other Contracted Serv.	122.79	122.79
05/20/21	0242989	Seek Incorporated	5355	Other Contracted Serv.	13,521.28	13,521.28
05/27/21	0243646	Seek Incorporated	5355	Other Contracted Serv.	8,013.42	8,013.42
05/06/21	0060517	Selective Gift Institute	5243	Other Supplies	1,050.00	1,050.00
05/06/21	0060518	Selective Gift Institute	5243	Other Supplies	450.00	450.00
05/06/21	0060519	Selective Gift Institute	5243	Other Supplies	450.00	450.00
05/06/21	0060520	Selective Gift Institute	5243	Other Supplies	900.00	900.00
05/06/21	0060521	Selective Gift Institute	5243	Other Supplies	497.00	497.00
05/13/21	0060633	Selective Gift Institute	5243	Other Supplies	1,200.00	1,200.00

## Board Bill List by Payee - Checks Issued in May 2021

Page 9

Check Date	Check Number	Vendor Name		Classification Description	Object Amount	Check Amount
05/20/21	0060759	Selective Gift Institute	5243	Other Supplies	1,500.00	1,500.00
05/27/21	0060867	Selective Gift Institute	5243	Other Supplies	300.00	300.00
05/06/21	0242463	Selzer-Ornst Company	5830	Imprvmnts/Remdling	58,855.50	58,855.50
05/20/21	0242990	Selzer-Ornst Company	5830	Imprvmnts/Remdling	80,927.15	80,927.15
05/27/21	0060837	SePRO Matine Bio LLC	5356	Permits & License	647.00	647.00
05/06/21	0242464	Set Environmental Inc	5355	Other Contracted Serv.	1,200.00	1,200.00
05/27/21	0243647	Set Environmental Inc	5355	Other Contracted Serv.	1,600.00	1,600.00
05/27/21	0060868	Shubdin, Inc	5355	Other Contracted Serv.	26,221.05	26,221.05
05/06/21	0060522	Smart Interpreting Enterprise	5355	Other Contracted Serv.	2,504.38	2,504.38
05/27/21	0060869	Smart Interpreting Enterprise	5355	Other Contracted Serv.	1,742.50	1,742.50
05/20/21	0060760	Snap-On Industrial	5230	Classroom & Lab Supp	335.32	335.32
05/27/21	0060870	Snap-On Industrial	5230	Classroom & Lab Supp	125.88	125.88
05/06/21	0060523	Spa & Beyond	5238	Maint. & Cust. Supp	16,788.40	16,788.40
05/20/21	0060762	Staples Business Advantage	5230	Classroom & Lab Supp	619.29	5,772.47
05/20/21	0060762	Staples Business Advantage	5241	Office Supplies	4,244.05	5,772.47
05/20/21	0060762	Staples Business Advantage	5243	Other Supplies	709.14	5,772.47
05/20/21	0060762	Staples Business Advantage	5250	Computer Hardware	199.99	5,772.47
05/20/21	0060761	St Francis Auto Wreckers Inc	5242	Operating Supplies	30.00	30.00
05/13/21	0060636	Stone Creek Coffee Roasters	5704	Groceries-Resale	805.00	805.00
05/06/21	0060524	Strang Inc	3411	Resd for Encumbrances	63,519.50	96,914.50
05/06/21	0060524	Strang Inc	5830	Imprvmnts/Remdling	33,395.00	96,914.50
05/13/21	0060637	Strang Inc	3411	Resd for Encumbrances	1,039.50	47,563.90
05/13/21	0060637	Strang Inc	5830	Imprvmnts/Remdling	46,524.40	47,563.90
05/06/21	0060525	Superior Chemical Corporation	5358	Snow Removal	264.24	264.24
05/27/21	0243648	Superior Vision Insurance Plan of W	5680	Health Exp - Claims	10,562.73	10,562.73
05/27/21	0243649	T&b Electric Inc	5840	Equipment	100.00	100.00
05/27/21	0060871	TeamViewer GmbH	5674	Technical Operations	3,271.30	3,271.30
05/06/21	0060526	Terra Translations, LLC	5357	Professional & Consult	2,451.15	2,451.15
05/13/21	0060638	Terra Translations, LLC	5357	Professional & Consult	98.54	98.54
05/27/21	0060872	Terra Translations, LLC	5357	Professional & Consult	45.00	45.00
05/27/21	0060873	TestOut Corporation	5707	New Book-Resale	3,745.00	3,745.00
05/20/21	0242991	The Change Companies	5711	Supplies-Resale	9,993.00	9,993.00
05/06/21	0060527	Thermo Fisher Scientific	5230	Classroom & Lab Supp	464.15	464.15
05/13/21	0060639	Thermo Fisher Scientific	5230	Classroom & Lab Supp	317.00	317.00
05/20/21	0060763	Thermo Fisher Scientific	5230	Classroom & Lab Supp	427.63	427.63
05/06/21	0060528	Time Warner Cable	5454	Telephone	158.82	158.82
05/13/21	0060640	Time Warner Cable	5454	Telephone	3,880.65	3,880.65
05/27/21	0060874	Time Warner Cable	5454	Telephone	3,191.53	3,191.53
05/13/21	0060650	Timothy J. Willis	5363	Officials	160.00	160.00
05/20/21	0060764	Tony Fay Public Relations	5273	Publicity	1,800.00	1,800.00
05/06/21	0060529	Transact Campus Inc.	5501	Student Activities	3,286.00	3,286.00
05/20/21	0060765	Tri-Anim Health Services Inc	5230	Classroom & Lab Supp	66.49	66.49
05/06/21	0060530	TriMark Marlinn LLC	5714	Classroom & Lab Supplies	153.35	153.35
05/13/21	0060641	Tropicana Chilled Dsd/Pepsico	5704	Groceries-Resale	137.52	137.52
05/20/21	0060766	Trugreen Limited	5355	Other Contracted Serv.	325.00	325.00
05/27/21	0060875	Uline	5840	Equipment	522.94	522.94
05/20/21	0242992	UnitedHealthCare Ins Co	2227	Payable to OPEB Trust	404,102.97	404,102.97
05/06/21	0060531	University License Assn	5220	Membership & Subscript	250.00	250.00
05/13/21	0060643	University of WI-Madison	5243	Other Supplies	275.00	275.00
05/06/21	0060532	UPS	5259	Postage	852.30	863.45
05/06/21	0060532	UPS	5260	Printing & Duplicating	11.15	863.45
05/20/21	0060767	UPS	5675	Traffic	132.00	132.00
05/27/21	0060876	UPS	5241	Office Supplies	23.96	436.67
05/27/21	0060876	UPS	5259	Postage	403.75	436.67
05/27/21	0060876	UPS	5260	Printing & Duplicating	8.96	436.67
05/20/21	0242993	US Brands	5259	Postage	855.43	855.43
05/06/21	0242465	US Foods, Inc	5704	Groceries-Resale	964.49	1,761.68
05/06/21	0242465	US Foods, Inc	5714	Classroom & Lab Supplies	797.19	1,761.68
05/13/21	0242877	US Foods, Inc	5704	Groceries-Resale	2,816.08	3,454.49
05/13/21	0242877	US Foods, Inc	5714	Classroom & Lab Supplies	638.41	3,454.49
05/20/21	0242994	US Foods, Inc	5704	Groceries-Resale	851.19	1,714.36
05/20/21	0242994	US Foods, Inc	5714	Classroom & Lab Supplies	863.17	1,714.36
05/27/21	0243650	US Foods, Inc	5704	Groceries-Resale	840.47	994.43
05/27/21	0243650	US Foods, Inc	5714	Classroom & Lab Supplies	153.96	994.43
05/06/21	0060533	Vanderloop's Shoes Inc	5714	Classroom & Lab Supplies	828.00	828.00

## Board Bill List by Payee - Checks Issued in May 2021

Page 10

Check Date	Check Number	Vendor Name	Classification	Description	Object Amount	Check Amount
05/13/21	0242878	Vanguard Computers Inc	5840	Equipment	513.12	513.12
05/20/21	0060770	Veritiv Operating Company	5244	Production Supplies	1,824.00	1,824.00
05/06/21	0060534	Verizon Wireless	5243	Other Supplies	160.08	160.08
05/13/21	0060644	Villani Landshapers Lawn and	5355	Other Contracted Serv.	1,768.50	1,768.50
05/13/21	0242879	Visionpoint Media, Inc.	5270	Advertising	23,301.45	23,301.45
05/20/21	0242995	Visionpoint Media, Inc.	5270	Advertising	11,375.00	11,375.00
05/27/21	0243651	Visionpoint Media, Inc.	5270	Advertising	61,139.00	61,139.00
05/06/21	0060535	VWR International Llc	5230	Classroom & Lab Supp	257.06	257.06
05/20/21	0060771	Wallcur Inc	5230	Classroom & Lab Supp	3,423.71	3,423.71
05/13/21	0060645	Walsworth Publishing Company Inc	5260	Printing & Duplicating	16,212.89	16,212.89
05/13/21	0060646	Ward's Science / Vwr	5840	Equipment	676.00	676.00
05/20/21	0060772	Waste Management of Milwaukee	5359	Waste Disposal	2,373.37	2,373.37
05/27/21	0060877	Waste Management of Milwaukee	5359	Waste Disposal	1,139.11	1,139.11
05/13/21	0060647	Waukesha County Tech College	5211	Seminars & Workshops	283.88	283.88
05/27/21	0060878	WEB180LLC	5273	Publicity	1,850.00	1,850.00
05/13/21	0060580	Wesley Fergus	5363	Officials	290.00	290.00
05/13/21	0060649	Westlaw	5243	Other Supplies	765.74	765.74
05/20/21	0060774	West Quarter West LLC	5418	Room Rental	13,810.21	13,810.21
05/13/21	0060574	Whitney C. Demin	5363	Officials	160.00	160.00
05/27/21	0060879	WI Center for Education	5355	Other Contracted Serv.	3,650.00	3,650.00
05/13/21	0060651	WiscNet	5840	Equipment	593.00	593.00
05/20/21	0060775	WiscNet	5840	Equipment	400.00	400.00
05/13/21	0060652	Wisconsin Bell	5454	Telephone	8,638.00	8,638.00
05/27/21	0060880	Wisconsin Department of Justice	5355	Other Contracted Serv.	1,500.00	1,500.00
05/13/21	0060648	Wisconsin Electric Power Co	5450	Gas	1,233.01	1,233.01
05/20/21	0060773	Wisconsin Electric Power Co	5452	Electricity	16.57	16.57
05/13/21	0060653	Wisconsin Newspaper Association	5220	Membership & Subscript	87.00	87.00
05/20/21	0060776	Wisconsin Realtors Association	5707	New Book-Resale	1,283.30	1,283.30
05/20/21	0060777	Wisconsin Steam Cleaner	5281	Classroom/Lab Eq. Rep.	1,207.64	1,207.64
05/20/21	0060778	Wisconsin Vision Inc	5243	Other Supplies	130.00	130.00
05/06/21	0242466	W. W. Grainger, Inc	5238	Maint. & Cust. Supp	155.04	162.66
05/06/21	0242466	W. W. Grainger, Inc	5281	Classroom/Lab Eq. Rep.	7.62	162.66
05/13/21	0242880	W. W. Grainger, Inc	5230	Classroom & Lab Supp	725.41	1,150.35
05/13/21	0242880	W. W. Grainger, Inc	5238	Maint. & Cust. Supp	424.94	1,150.35
05/20/21	0242996	W. W. Grainger, Inc	5230	Classroom & Lab Supp	466.68	3,167.16
05/20/21	0242996	W. W. Grainger, Inc	5238	Maint. & Cust. Supp	2,700.48	3,167.16
05/27/21	0243652	W. W. Grainger, Inc	5230	Classroom & Lab Supp	2,408.40	6,698.98
05/27/21	0243652	W. W. Grainger, Inc	5238	Maint. & Cust. Supp	160.01	6,698.98
05/27/21	0243652	W. W. Grainger, Inc	5281	Classroom/Lab Eq. Rep.	1,840.37	6,698.98
05/27/21	0243652	W. W. Grainger, Inc	5840	Equipment	2,290.20	6,698.98
05/20/21	0242997	Xerox Corporation	5243	Other Supplies	895.74	1,026.74
05/20/21	0242997	Xerox Corporation	5282	Off. General Eq. Rep.	131.00	1,026.74
05/13/21	0060654	YRC	5707	New Book-Resale	1,289.42	1,289.42
					<b>3,018,926.90</b>	

## Board Bill List Over \$2,500 by Check No. - Checks Issued in May 2021

Page 1

Check Date	Check Number	Vendor Name	Classification	Description	Object Amount	Check Amount
05/06/21	0060454	Alverno College	5419	Building Rental	12,935.00	12,935.00
05/06/21	0060458	CareerAmerica, LLC	3411	Resd for Encumbrances	55,750.00	58,250.00
05/06/21	0060458	CareerAmerica, LLC	5840	Equipment	2,500.00	58,250.00
05/06/21	0060467	Cummins Sales and Service	3411	Resd for Encumbrances	823.41	2,583.89
05/06/21	0060467	Cummins Sales and Service	5355	Other Contracted Serv.	1,760.48	2,583.89
05/06/21	0060468	DLT Solutions, LLC	5246	Software	30,032.31	30,032.31
05/06/21	0060476	Global Equipment Company Inc	5238	Maint. & Cust. Supp	3,344.20	3,344.20
05/06/21	0060481	Industrial Controls	5238	Maint. & Cust. Supp	891.96	9,714.09
05/06/21	0060481	Industrial Controls	5280	Building Repairs	8,822.13	9,714.09
05/06/21	0060485	Literacy Services	1340	Acct Rec Advance to Da	4,523.05	4,523.05
05/06/21	0060487	MBS Textbook Exchange Inc	5282	Off. General Eq. Rep.	20,010.00	19,908.77
05/06/21	0060487	MBS Textbook Exchange Inc	5707	New Book-Resale	(250.75)	19,908.77
05/06/21	0060487	MBS Textbook Exchange Inc	5712	Used Books-Resale	149.52	19,908.77
05/06/21	0060488	McKesson HBOC	5230	Classroom & Lab Supp	1,800.85	2,790.84
05/06/21	0060488	McKesson HBOC	5840	Equipment	989.99	2,790.84
05/06/21	0060493	Midwest Energy Research	5220	Membership & Subscript	6,250.00	6,250.00
05/06/21	0060497	Napa Auto Parts	5230	Classroom & Lab Supp	2,555.43	2,555.43
05/06/21	0060500	National Restaurant Supply Co., Inc	5840	Equipment	53,510.40	53,510.40
05/06/21	0060508	Pocket Nurse Medical Supplies	5230	Classroom & Lab Supp	2,521.74	2,521.74
05/06/21	0060510	Quadient Inc	5259	Postage	8,000.00	8,000.00
05/06/21	0060513	Charles Sanville	5355	Other Contracted Serv.	2,944.10	2,944.10
05/06/21	0060522	Smart Interpreting Enterprise	5355	Other Contracted Serv.	2,504.38	2,504.38
05/06/21	0060523	Spa & Beyond	5238	Maint. & Cust. Supp	16,788.40	16,788.40
05/06/21	0060524	Strang Inc	3411	Resd for Encumbrances	63,519.50	96,914.50
05/06/21	0060524	Strang Inc	5830	Imprvmnts/Remdling	33,395.00	96,914.50
05/06/21	0060529	Transact Campus Inc.	5501	Student Activities	3,286.00	3,286.00
05/13/21	0060549	AT&T	5454	Telephone	34,136.60	34,136.60
05/13/21	0060555	Brightedge Technologies	5220	Membership & Subscript	43,200.00	43,200.00
05/13/21	0060572	Consilience Group LLC	5357	Professional & Consult	9,200.00	9,200.00
05/13/21	0060573	Davis Company, F A	5707	New Book-Resale	8,333.70	8,333.70
05/13/21	0060575	Department of Workforce	5446	Unemployment Insurance	13,453.57	13,453.57
05/13/21	0060576	EDUCAUSE	5220	Membership & Subscript	3,710.00	3,710.00
05/13/21	0060577	Emergency Medical Products Inc	5230	Classroom & Lab Supp	8,628.16	8,628.16
05/13/21	0060582	Froedtert Health	5243	Other Supplies	9,875.00	9,875.00
05/13/21	0060586	Grumman Butkus Associates	3411	Resd for Encumbrances	8,265.00	8,265.00
05/13/21	0060587	iHeartMedia Entertainment Inc	5270	Advertising	5,125.00	5,125.00
05/13/21	0060590	Inspec Inc	5830	Imprvmnts/Remdling	35,000.00	35,000.00
05/13/21	0060591	Johnson Controls Inc	5280	Building Repairs	1,224.40	7,094.64
05/13/21	0060591	Johnson Controls Inc	5350	Chiller P.M.	470.24	7,094.64
05/13/21	0060591	Johnson Controls Inc	5840	Equipment	5,400.00	7,094.64
05/13/21	0060593	LAB Midwest LLC	3411	Resd for Encumbrances	9,000.00	9,000.00
05/13/21	0060597	McGraw Hill School Education LLC	5707	New Book-Resale	(110,389.09)	51,048.34
05/13/21	0060597	McGraw Hill School Education LLC	5714	Classroom & Lab Supplies	161,437.43	51,048.34
05/13/21	0060606	Milwaukee Urban League	1340	Acct Rec Advance to Da	13,947.02	13,947.02
05/13/21	0060607	Milwaukee Water Works	5455	Water	11,294.87	11,294.87
05/13/21	0060608	Minnesota Elevator Inc	5353	Elevator P.M.	11,727.40	12,392.35
05/13/21	0060608	Minnesota Elevator Inc	5355	Other Contracted Serv.	664.95	12,392.35
05/13/21	0060615	Nicola L. Palmer-Quade	5357	Professional & Consult	4,000.00	4,000.00
05/13/21	0060620	Plunkett Raysich Architects Llp	5830	Imprvmnts/Remdling	38,039.00	38,039.00
05/13/21	0060622	Quality Matters Inc	5355	Other Contracted Serv.	2,600.00	2,600.00
05/13/21	0060637	Strang Inc	3411	Resd for Encumbrances	1,039.50	47,563.90
05/13/21	0060637	Strang Inc	5830	Imprvmnts/Remdling	46,524.40	47,563.90
05/13/21	0060640	Time Warner Cable	5454	Telephone	3,880.65	3,880.65
05/13/21	0060645	Walsworth Publishing Company Inc	5260	Printing & Duplicating	16,212.89	16,212.89
05/13/21	0060652	Wisconsin Bell	5454	Telephone	8,638.00	8,638.00
05/20/21	0060669	At&t	5454	Telephone	5,321.86	5,321.86
05/20/21	0060671	Aurora Health Care Inc	5355	Other Contracted Serv.	2,703.36	2,703.36
05/20/21	0060672	Auto Paint & Supply Co Inc	5230	Classroom & Lab Supp	3,056.22	3,056.22
05/20/21	0060673	B&h Photo Video Pro Audio	5677	Videotape	3,127.23	8,866.69
05/20/21	0060673	B&h Photo Video Pro Audio	5840	Equipment	5,739.46	8,866.69
05/20/21	0060674	Baird, Robert W & Co	5970	Admin Exp-Debt Service	11,000.00	11,000.00
05/20/21	0060678	BizTimesMedia	5270	Advertising	3,195.00	3,195.00
05/20/21	0060680	Boldt Company	5830	Imprvmnts/Remdling	16,245.12	16,245.12
05/20/21	0060681	Burlington English Inc	5840	Equipment	106,560.00	106,560.00

## Board Bill List Over \$2,500 by Check No. - Checks Issued in May 2021

Page 2

Check Date	Check Number	Vendor Name		Classification Description	Object Amount	Check Amount
05/20/21	0060688	Covanta Environmental Solutions Llc	5359	Waste Disposal	3,696.66	3,696.66
05/20/21	0060694	Diamedical Usa Equipment Llc	5230	Classroom & Lab Supp	1,095.54	3,735.14
05/20/21	0060694	Diamedical Usa Equipment Llc	5840	Equipment	2,639.60	3,735.14
05/20/21	0060695	Dielectric LLC	5840	Equipment	2,825.36	2,825.36
05/20/21	0060697	Escal Institute of Advanced Technol	5840	Equipment	12,750.00	12,750.00
05/20/21	0060704	Froedtert Health	5243	Other Supplies	15,125.00	15,125.00
05/20/21	0060707	Giddings Hawkins	5355	Other Contracted Serv.	6,900.00	6,900.00
05/20/21	0060708	Global Equipment Company Inc	5238	Maint. & Cust. Supp	4,955.00	4,955.00
05/20/21	0060716	Inspec Inc	5830	Imprvmnts/Remdling	58,116.50	58,116.50
05/20/21	0060720	J & H Heating Inc	5830	Imprvmnts/Remdling	8,562.38	8,562.38
05/20/21	0060723	Johnson Controls Inc	5355	Other Contracted Serv.	1,719.84	4,519.84
05/20/21	0060723	Johnson Controls Inc	5840	Equipment	2,800.00	4,519.84
05/20/21	0060726	M.C. Dean Inc.	5840	Equipment	20,029.00	20,029.00
05/20/21	0060728	Marek Group	5260	Printing & Duplicating	2,838.60	2,838.60
05/20/21	0060750	Pocket Nurse Medical Supplies	5230	Classroom & Lab Supp	510.99	2,542.51
05/20/21	0060750	Pocket Nurse Medical Supplies	5248	Classrm/Lab Equip.	2,031.52	2,542.51
05/20/21	0060756	RITE Academy LLC	5355	Other Contracted Serv.	24,849.00	24,849.00
05/20/21	0060757	Russell Metals Williams Bahcall	5230	Classroom & Lab Supp	3,472.04	3,472.04
05/20/21	0060762	Staples Business Advantage	5230	Classroom & Lab Supp	619.29	5,772.47
05/20/21	0060762	Staples Business Advantage	5241	Office Supplies	4,244.05	5,772.47
05/20/21	0060762	Staples Business Advantage	5243	Other Supplies	709.14	5,772.47
05/20/21	0060762	Staples Business Advantage	5250	Computer Hardware	199.99	5,772.47
05/20/21	0060771	Wallcur Inc	5230	Classroom & Lab Supp	3,423.71	3,423.71
05/20/21	0060774	West Quarter West LLC	5418	Room Rental	13,810.21	13,810.21
05/27/21	0060787	American Time & Signal Co	5840	Equipment	5,010.32	5,010.32
05/27/21	0060790	Apple Computer Inc	5248	Classrm/Lab Equip.	3,597.00	3,597.00
05/27/21	0060794	At&t Mobility	5454	Telephone	12,172.19	12,172.19
05/27/21	0060796	B&h Photo Video Pro Audio	5840	Equipment	7,447.45	7,447.45
05/27/21	0060797	Badger Truck Equipment	5230	Classroom & Lab Supp	4,842.07	4,842.07
05/27/21	0060799	Blackboard Inc - Learning	5840	Equipment	52,500.00	52,500.00
05/27/21	0060800	Boldt Company	3411	Resd for Encumbrances	4,500.00	6,000.00
05/27/21	0060800	Boldt Company	5830	Imprvmnts/Remdling	1,500.00	6,000.00
05/27/21	0060801	Brickhouse School Services	5242	Operating Supplies	9,359.69	9,359.69
05/27/21	0060802	Cdp Contributor Development Partner	5243	Other Supplies	3,200.00	3,230.00
05/27/21	0060802	Cdp Contributor Development Partner	5355	Other Contracted Serv.	30.00	3,230.00
05/27/21	0060806	CJ & Associates Inc	5243	Other Supplies	2,948.83	2,948.83
05/27/21	0060813	Emergency Medical Products Inc	5230	Classroom & Lab Supp	13,879.15	13,879.15
05/27/21	0060814	Excel Disposal of Wisconsin LLC	5830	Imprvmnts/Remdling	3,058.20	3,058.20
05/27/21	0060815	Exelon Corporation	5450	Gas	7,869.30	7,869.30
05/27/21	0060828	Hubbard Wilson & Zelenkova LLC	5357	Professional & Consult	3,750.00	3,750.00
05/27/21	0060830	Inspec Inc	5830	Imprvmnts/Remdling	66,700.00	66,700.00
05/27/21	0060832	Johnson Controls Inc	5840	Equipment	7,608.00	7,608.00
05/27/21	0060838	Matthews Book Company	5707	New Book-Resale	2,666.30	2,666.30
05/27/21	0060839	MBS Textbook Exchange Inc	5707	New Book-Resale	(170.50)	7,114.28
05/27/21	0060839	MBS Textbook Exchange Inc	5712	Used Books-Resale	7,284.78	7,114.28
05/27/21	0060840	McGraw Hill School Education LLC	5246	Software	1,080.00	17,850.72
05/27/21	0060840	McGraw Hill School Education LLC	5707	New Book-Resale	(10,544.28)	17,850.72
05/27/21	0060840	McGraw Hill School Education LLC	5714	Classroom & Lab Supplies	27,315.00	17,850.72
05/27/21	0060853	Nielsen Media Research	5661	Audience Research	9,806.98	9,806.98
05/27/21	0060856	Pbbs Equipment Corporation	5281	Classroom/Lab Eq. Rep.	11,933.56	11,933.56
05/27/21	0060861	Quorum Architects Inc	5830	Imprvmnts/Remdling	27,997.98	27,997.98
05/27/21	0060863	Resources Unlimited	5357	Professional & Consult	13,794.00	13,794.00
05/27/21	0060868	Shubdin, Inc	5355	Other Contracted Serv.	26,221.05	26,221.05
05/27/21	0060871	TeamViewer GmbH	5674	Technical Operations	3,271.30	3,271.30
05/27/21	0060873	TestOut Corporation	5707	New Book-Resale	3,745.00	3,745.00
05/27/21	0060874	Time Warner Cable	5454	Telephone	3,191.53	3,191.53
05/27/21	0060879	WI Center for Education	5355	Other Contracted Serv.	3,650.00	3,650.00
05/06/21	0242440	Allcon LLC	5840	Equipment	9,000.00	9,000.00
05/06/21	0242441	AV Design Group Inc	5840	Equipment	14,995.00	14,995.00
05/06/21	0242444	Boer Architects Inc	3411	Resd for Encumbrances	5,450.00	5,450.00
05/06/21	0242446	CDW Government Inc	5840	Equipment	3,641.86	3,641.86
05/06/21	0242448	Duet Resource Group	5241	Office Supplies	510.58	4,148.73
05/06/21	0242448	Duet Resource Group	5840	Equipment	3,638.15	4,148.73
05/06/21	0242449	Forest Incentives Ltd	5243	Other Supplies	4,322.04	5,180.26
05/06/21	0242449	Forest Incentives Ltd	5259	Postage	858.22	5,180.26

## Board Bill List Over \$2,500 by Check No. - Checks Issued in May 2021

Check Date	Check Number	Vendor Name		Classification Description	Object Amount	Check Amount
05/06/21	0242450	Hammel Green & Abrahamson Inc	3411	Resd for Encumbrances	6,040.00	12,200.00
05/06/21	0242450	Hammel Green & Abrahamson Inc	5830	Imprvmnts/Remdling	6,160.00	12,200.00
05/06/21	0242451	Hatch Staffing Services Inc	5352	Contracted Employment	566.46	6,506.46
05/06/21	0242451	Hatch Staffing Services Inc	5840	Equipment	5,940.00	6,506.46
05/06/21	0242454	Laforce Inc	3411	Resd for Encumbrances	3,572.00	3,572.00
05/06/21	0242455	Marchese Inc., V	5704	Groceries-Resale	2,523.34	2,523.34
05/06/21	0242457	Forward Space LLC	5840	Equipment	4,047.50	4,047.50
05/06/21	0242462	Seek Incorporated	5355	Other Contracted Serv.	8,079.99	8,079.99
05/06/21	0242463	Selzer-Ornst Company	5830	Imprvmnts/Remdling	58,855.50	58,855.50
05/13/21	0242851	Ae Business Solutions	5840	Equipment	41,020.92	41,020.92
05/13/21	0242853	Allegiance Fundraising Group, LLC	5243	Other Supplies	4,408.00	4,839.86
05/13/21	0242853	Allegiance Fundraising Group, LLC	5259	Postage	431.86	4,839.86
05/13/21	0242855	Balestrieri Environmental & Develop	5830	Imprvmnts/Remdling	4,376.00	4,376.00
05/13/21	0242861	Carl Bloom Associates Inc	5259	Postage	1,287.62	8,921.62
05/13/21	0242861	Carl Bloom Associates Inc	5260	Printing & Duplicating	7,634.00	8,921.62
05/13/21	0242864	Deer District LLC	5501	Student Activities	15,000.00	15,000.00
05/13/21	0242866	Grunau Co. Inc	3411	Resd for Encumbrances	6,725.00	15,399.60
05/13/21	0242866	Grunau Co. Inc	5280	Building Repairs	8,000.00	15,399.60
05/13/21	0242866	Grunau Co. Inc	5355	Other Contracted Serv.	674.60	15,399.60
05/13/21	0242867	Hammel Green & Abrahamson Inc	3411	Resd for Encumbrances	4,355.00	4,355.00
05/13/21	0242870	McKinley Avenue LLC	5419	Building Rental	49,033.33	49,033.33
05/13/21	0242871	Michael Best & Friedrich LLP	5361	Legal Services	42,636.67	42,747.67
05/13/21	0242871	Michael Best & Friedrich LLP	5970	Admin Exp-Debt Service	111.00	42,747.67
05/13/21	0242875	San-A-Care Inc	5238	Maint. & Cust. Supp	3,098.85	3,098.85
05/13/21	0242877	US Foods, Inc	5704	Groceries-Resale	2,816.08	3,454.49
05/13/21	0242877	US Foods, Inc	5714	Classroom & Lab Supplies	638.41	3,454.49
05/13/21	0242879	Visionpoint Media, Inc.	5270	Advertising	23,301.45	23,301.45
05/20/21	0242970	Barrientos Engineers & Consulting	3411	Resd for Encumbrances	5,720.00	5,720.00
05/20/21	0242972	Campusworks Inc.	5840	Equipment	12,083.00	12,083.00
05/20/21	0242973	Care Plus Dental Plans Inc	5683	Dental Exp - Premiums	9,293.50	9,293.50
05/20/21	0242976	Dynamic Campus	5840	Equipment	10,642.50	10,642.50
05/20/21	0242977	Federico Munoz	5658	Other Expense	175.00	5,885.00
05/20/21	0242977	Federico Munoz	5830	Imprvmnts/Remdling	5,710.00	5,885.00
05/20/21	0242978	Forest Incentives Ltd	5243	Other Supplies	3,438.53	3,866.36
05/20/21	0242978	Forest Incentives Ltd	5259	Postage	427.83	3,866.36
05/20/21	0242979	Grunau Co. Inc	5280	Building Repairs	1,820.00	65,626.72
05/20/21	0242979	Grunau Co. Inc	5355	Other Contracted Serv.	5,559.83	65,626.72
05/20/21	0242979	Grunau Co. Inc	5830	Imprvmnts/Remdling	45,281.89	65,626.72
05/20/21	0242979	Grunau Co. Inc	5840	Equipment	12,965.00	65,626.72
05/20/21	0242980	Hatch Staffing Services Inc	5352	Contracted Employment	587.44	5,447.44
05/20/21	0242980	Hatch Staffing Services Inc	5840	Equipment	4,860.00	5,447.44
05/20/21	0242981	Hurt Electric Inc	5830	Imprvmnts/Remdling	6,100.00	6,100.00
05/20/21	0242982	Interstate Parking	5419	Building Rental	26,272.00	26,272.00
05/20/21	0242983	J M Brennan Inc	5355	Other Contracted Serv.	4,420.00	4,420.00
05/20/21	0242985	Madison National Life	2224	Life Insurance Pay	38,346.49	74,322.59
05/20/21	0242985	Madison National Life	2227	Payable to OPEB Trust	34,445.83	74,322.59
05/20/21	0242985	Madison National Life	5104	Life Insurance	1,530.27	74,322.59
05/20/21	0242986	McKinley Avenue LLC	5355	Other Contracted Serv.	9,679.16	9,679.16
05/20/21	0242988	San-A-Care Inc	5238	Maint. & Cust. Supp	6,390.91	6,390.91
05/20/21	0242989	Seek Incorporated	5355	Other Contracted Serv.	13,521.28	13,521.28
05/20/21	0242990	Selzer-Ornst Company	5830	Imprvmnts/Remdling	80,927.15	80,927.15
05/20/21	0242991	The Change Companies	5711	Supplies-Resale	9,993.00	9,993.00
05/20/21	0242992	UnitedHealthCare Ins Co	2227	Payable to OPEB Trust	404,102.97	404,102.97
05/20/21	0242995	Visionpoint Media, Inc.	5270	Advertising	11,375.00	11,375.00
05/20/21	0242996	W. W. Grainger, Inc	5230	Classroom & Lab Supp	466.68	3,167.16
05/20/21	0242996	W. W. Grainger, Inc	5238	Maint. & Cust. Supp	2,700.48	3,167.16
05/27/21	0243629	Boer Architects Inc	3411	Resd for Encumbrances	4,846.50	7,961.50
05/27/21	0243629	Boer Architects Inc	5830	Imprvmnts/Remdling	3,115.00	7,961.50
05/27/21	0243630	Cengage Learning	5707	New Book-Resale	9,220.75	9,220.75
05/27/21	0243631	Engberg Anderson Inc	3411	Resd for Encumbrances	5,880.00	5,880.00
05/27/21	0243631	Engberg Anderson Inc	5830	Imprvmnts/Remdling	0.00	5,880.00
05/27/21	0243633	Forest Incentives Ltd	5243	Other Supplies	3,631.27	4,450.86
05/27/21	0243633	Forest Incentives Ltd	5259	Postage	819.59	4,450.86
05/27/21	0243635	Grunau Co. Inc	5355	Other Contracted Serv.	2,032.70	51,436.64
05/27/21	0243635	Grunau Co. Inc	5830	Imprvmnts/Remdling	49,403.94	51,436.64

## Board Bill List Over \$2,500 by Check No. - Checks Issued in May 2021

Page 4

Check Date	Check Number	Vendor Name		Classification Description	Object Amount	Check Amount
05/27/21	0243636	Hatch Staffing Services Inc	5352	Contracted Employment	587.44	5,852.44
05/27/21	0243636	Hatch Staffing Services Inc	5840	Equipment	5,265.00	5,852.44
05/27/21	0243637	Hurt Electric Inc	5840	Equipment	8,000.00	8,000.00
05/27/21	0243640	Milwaukee Transport Svc Inc	5501	Student Activities	5,400.00	5,400.00
05/27/21	0243641	Ring & DuChateau Inc	3411	Resd for Encumbrances	19,457.50	19,457.50
05/27/21	0243643	RyTech, LLC	5270	Advertising	6,000.00	6,000.00
05/27/21	0243646	Seek Incorporated	5355	Other Contracted Serv.	8,013.42	8,013.42
05/27/21	0243648	Superior Vision Insurance Plan of W	5680	Health Exp - Claims	10,562.73	10,562.73
05/27/21	0243651	Visionpoint Media, Inc.	5270	Advertising	61,139.00	61,139.00
05/27/21	0243652	W. W. Grainger, Inc	5230	Classroom & Lab Supp	2,408.40	6,698.98
05/27/21	0243652	W. W. Grainger, Inc	5238	Maint. & Cust. Supp	160.01	6,698.98
05/27/21	0243652	W. W. Grainger, Inc	5281	Classroom/Lab Eq. Rep.	1,840.37	6,698.98
05/27/21	0243652	W. W. Grainger, Inc	5840	Equipment	2,290.20	6,698.98
					<u>2,772,741.35</u>	

## Board Bill List Over \$2,500 by Payee - Checks Issued in May 2021

Page 1

Check Date	Check Number	Vendor Name	Classification Description	Object Amount	Check Amount
05/13/21	0242851	Ae Business Solutions	5840 Equipment	41,020.92	41,020.92
05/06/21	0242440	Allcon LLC	5840 Equipment	9,000.00	9,000.00
05/13/21	0242853	Allegiance Fundraising Group, LLC	5243 Other Supplies	4,408.00	4,839.86
05/13/21	0242853	Allegiance Fundraising Group, LLC	5259 Postage	431.86	4,839.86
05/06/21	0060454	Alverno College	5419 Building Rental	12,935.00	12,935.00
05/27/21	0060787	American Time & Signal Co	5840 Equipment	5,010.32	5,010.32
05/27/21	0060790	Apple Computer Inc	5248 Classrm/Lab Equip.	3,597.00	3,597.00
05/20/21	0060669	At&t	5454 Telephone	5,321.86	5,321.86
05/13/21	0060549	AT&T	5454 Telephone	34,136.60	34,136.60
05/27/21	0060794	At&t Mobility	5454 Telephone	12,172.19	12,172.19
05/20/21	0060671	Aurora Health Care Inc	5355 Other Contracted Serv.	2,703.36	2,703.36
05/20/21	0060672	Auto Paint & Supply Co Inc	5230 Classroom & Lab Supp	3,056.22	3,056.22
05/06/21	0242441	AV Design Group Inc	5840 Equipment	14,995.00	14,995.00
05/27/21	0060797	Badger Truck Equipment	5230 Classroom & Lab Supp	4,842.07	4,842.07
05/20/21	0060674	Baird, Robert W & Co	5970 Admin Exp-Debt Service	11,000.00	11,000.00
05/13/21	0242855	Balestrieri Environmental & Develop	5830 Imprvmnts/Remdling	4,376.00	4,376.00
05/20/21	0242970	Barrientos Engineers & Consulting	3411 Resd for Encumbrances	5,720.00	5,720.00
05/20/21	0060673	B&h Photo Video Pro Audio	5677 Videotape	3,127.23	8,866.69
05/20/21	0060673	B&h Photo Video Pro Audio	5840 Equipment	5,739.46	8,866.69
05/27/21	0060796	B&h Photo Video Pro Audio	5840 Equipment	7,447.45	7,447.45
05/20/21	0060678	BizTimesMedia	5270 Advertising	3,195.00	3,195.00
05/27/21	0060799	Blackboard Inc - Learning	5840 Equipment	52,500.00	52,500.00
05/06/21	0242444	Boer Architects Inc	3411 Resd for Encumbrances	5,450.00	5,450.00
05/27/21	0243629	Boer Architects Inc	3411 Resd for Encumbrances	4,846.50	7,961.50
05/27/21	0243629	Boer Architects Inc	5830 Imprvmnts/Remdling	3,115.00	7,961.50
05/20/21	0060680	Boldt Company	5830 Imprvmnts/Remdling	16,245.12	16,245.12
05/27/21	0060800	Boldt Company	3411 Resd for Encumbrances	4,500.00	6,000.00
05/27/21	0060800	Boldt Company	5830 Imprvmnts/Remdling	1,500.00	6,000.00
05/27/21	0060801	Brickhouse School Services	5242 Operating Supplies	9,359.69	9,359.69
05/13/21	0060555	Brightedge Technologies	5220 Membership & Subscript	43,200.00	43,200.00
05/20/21	0060681	Burlington English Inc	5840 Equipment	106,560.00	106,560.00
05/20/21	0242972	Campusworks Inc.	5840 Equipment	12,083.00	12,083.00
05/06/21	0060458	CareerAmerica, LLC	3411 Resd for Encumbrances	55,750.00	58,250.00
05/06/21	0060458	CareerAmerica, LLC	5840 Equipment	2,500.00	58,250.00
05/20/21	0242973	Care Plus Dental Plans Inc	5683 Dental Exp - Premiums	9,293.50	9,293.50
05/13/21	0242861	Carl Bloom Associates Inc	5259 Postage	1,287.62	8,921.62
05/13/21	0242861	Carl Bloom Associates Inc	5260 Printing & Duplicating	7,634.00	8,921.62
05/27/21	0060802	Cdp Contributor Development Partner	5243 Other Supplies	3,200.00	3,230.00
05/27/21	0060802	Cdp Contributor Development Partner	5355 Other Contracted Serv.	30.00	3,230.00
05/06/21	0242446	CDW Government Inc	5840 Equipment	3,641.86	3,641.86
05/27/21	0243630	Cengage Learning	5707 New Book-Resale	9,220.75	9,220.75
05/06/21	0060513	Charles Sanville	5355 Other Contracted Serv.	2,944.10	2,944.10
05/27/21	0060806	CJ & Associates Inc	5243 Other Supplies	2,948.83	2,948.83
05/13/21	0060572	Consilience Group LLC	5357 Professional & Consult	9,200.00	9,200.00
05/20/21	0060688	Covanta Environmental Solutions Llc	5359 Waste Disposal	3,696.66	3,696.66
05/06/21	0060467	Cummins Sales and Service	3411 Resd for Encumbrances	823.41	2,583.89
05/06/21	0060467	Cummins Sales and Service	5355 Other Contracted Serv.	1,760.48	2,583.89
05/13/21	0060573	Davis Company, F A	5707 New Book-Resale	8,333.70	8,333.70
05/13/21	0242864	Deer District LLC	5501 Student Activities	15,000.00	15,000.00
05/13/21	0060575	Department of Workforce	5446 Unemployment Insurance	13,453.57	13,453.57
05/20/21	0060694	Diamedical Usa Equipment Llc	5230 Classroom & Lab Supp	1,095.54	3,735.14
05/20/21	0060694	Diamedical Usa Equipment Llc	5840 Equipment	2,639.60	3,735.14
05/20/21	0060695	Dielectric LLC	5840 Equipment	2,825.36	2,825.36
05/06/21	0060468	DLT Solutions, LLC	5246 Software	30,032.31	30,032.31
05/06/21	0242448	Duet Resource Group	5241 Office Supplies	510.58	4,148.73
05/06/21	0242448	Duet Resource Group	5840 Equipment	3,638.15	4,148.73
05/20/21	0242976	Dynamic Campus	5840 Equipment	10,642.50	10,642.50
05/13/21	0060576	EDUCAUSE	5220 Membership & Subscript	3,710.00	3,710.00
05/13/21	0060577	Emergency Medical Products Inc	5230 Classroom & Lab Supp	8,628.16	8,628.16
05/27/21	0060813	Emergency Medical Products Inc	5230 Classroom & Lab Supp	13,879.15	13,879.15
05/27/21	0243631	Engberg Anderson Inc	3411 Resd for Encumbrances	5,880.00	5,880.00
05/27/21	0243631	Engberg Anderson Inc	5830 Imprvmnts/Remdling	0.00	5,880.00
05/20/21	0060697	Escal Institute of Advanced Technol	5840 Equipment	12,750.00	12,750.00
05/27/21	0060814	Excel Disposal of Wisconsin LLC	5830 Imprvmnts/Remdling	3,058.20	3,058.20

## Board Bill List Over \$2,500 by Payee - Checks Issued in May 2021

Check Date	Check Number	Vendor Name		Classification Description	Object Amount	Check Amount
05/27/21	0060815	Exelon Corporation	5450	Gas	7,869.30	7,869.30
05/20/21	0242977	Federico Munoz	5658	Other Expense	175.00	5,885.00
05/20/21	0242977	Federico Munoz	5830	Imprvmnts/Remdling	5,710.00	5,885.00
05/06/21	0242449	Forest Incentives Ltd	5243	Other Supplies	4,322.04	5,180.26
05/06/21	0242449	Forest Incentives Ltd	5259	Postage	858.22	5,180.26
05/20/21	0242978	Forest Incentives Ltd	5243	Other Supplies	3,438.53	3,866.36
05/20/21	0242978	Forest Incentives Ltd	5259	Postage	427.83	3,866.36
05/27/21	0243633	Forest Incentives Ltd	5243	Other Supplies	3,631.27	4,450.86
05/27/21	0243633	Forest Incentives Ltd	5259	Postage	819.59	4,450.86
05/06/21	0242457	Forward Space LLC	5840	Equipment	4,047.50	4,047.50
05/13/21	0060582	Froedtert Health	5243	Other Supplies	9,875.00	9,875.00
05/20/21	0060704	Froedtert Health	5243	Other Supplies	15,125.00	15,125.00
05/20/21	0060707	Giddings Hawkins	5355	Other Contracted Serv.	6,900.00	6,900.00
05/06/21	0060476	Global Equipment Company Inc	5238	Maint. & Cust. Supp	3,344.20	3,344.20
05/20/21	0060708	Global Equipment Company Inc	5238	Maint. & Cust. Supp	4,955.00	4,955.00
05/13/21	0060586	Grumman Butkus Associates	3411	Resd for Encumbrances	8,265.00	8,265.00
05/13/21	0242866	Grunau Co. Inc	3411	Resd for Encumbrances	6,725.00	15,399.60
05/13/21	0242866	Grunau Co. Inc	5280	Building Repairs	8,000.00	15,399.60
05/13/21	0242866	Grunau Co. Inc	5355	Other Contracted Serv.	674.60	15,399.60
05/20/21	0242979	Grunau Co. Inc	5280	Building Repairs	1,820.00	65,626.72
05/20/21	0242979	Grunau Co. Inc	5355	Other Contracted Serv.	5,559.83	65,626.72
05/20/21	0242979	Grunau Co. Inc	5830	Imprvmnts/Remdling	45,281.89	65,626.72
05/20/21	0242979	Grunau Co. Inc	5840	Equipment	12,965.00	65,626.72
05/27/21	0243635	Grunau Co. Inc	5355	Other Contracted Serv.	2,032.70	51,436.64
05/27/21	0243635	Grunau Co. Inc	5830	Imprvmnts/Remdling	49,403.94	51,436.64
05/06/21	0242450	Hammel Green & Abrahamson Inc	3411	Resd for Encumbrances	6,040.00	12,200.00
05/06/21	0242450	Hammel Green & Abrahamson Inc	5830	Imprvmnts/Remdling	6,160.00	12,200.00
05/13/21	0242867	Hammel Green & Abrahamson Inc	3411	Resd for Encumbrances	4,355.00	4,355.00
05/06/21	0242451	Hatch Staffing Services Inc	5352	Contracted Employment	566.46	6,506.46
05/06/21	0242451	Hatch Staffing Services Inc	5840	Equipment	5,940.00	6,506.46
05/20/21	0242980	Hatch Staffing Services Inc	5352	Contracted Employment	587.44	5,447.44
05/20/21	0242980	Hatch Staffing Services Inc	5840	Equipment	4,860.00	5,447.44
05/27/21	0243636	Hatch Staffing Services Inc	5352	Contracted Employment	587.44	5,852.44
05/27/21	0243636	Hatch Staffing Services Inc	5840	Equipment	5,265.00	5,852.44
05/27/21	0060828	Hubbard Wilson & Zelenkova LLC	5357	Professional & Consult	3,750.00	3,750.00
05/20/21	0242981	Hurt Electric Inc	5830	Imprvmnts/Remdling	6,100.00	6,100.00
05/27/21	0243637	Hurt Electric Inc	5840	Equipment	8,000.00	8,000.00
05/13/21	0060587	iHeartMedia Entertainment Inc	5270	Advertising	5,125.00	5,125.00
05/06/21	0060481	Industrial Controls	5238	Maint. & Cust. Supp	891.96	9,714.09
05/06/21	0060481	Industrial Controls	5280	Building Repairs	8,822.13	9,714.09
05/13/21	0060590	Inspec Inc	5830	Imprvmnts/Remdling	35,000.00	35,000.00
05/20/21	0060716	Inspec Inc	5830	Imprvmnts/Remdling	58,116.50	58,116.50
05/27/21	0060830	Inspec Inc	5830	Imprvmnts/Remdling	66,700.00	66,700.00
05/20/21	0242982	Interstate Parking	5419	Building Rental	26,272.00	26,272.00
05/20/21	0060720	J & H Heating Inc	5830	Imprvmnts/Remdling	8,562.38	8,562.38
05/20/21	0242983	J M Brennan Inc	5355	Other Contracted Serv.	4,420.00	4,420.00
05/13/21	0060591	Johnson Controls Inc	5280	Building Repairs	1,224.40	7,094.64
05/13/21	0060591	Johnson Controls Inc	5350	Chiller P.M.	470.24	7,094.64
05/13/21	0060591	Johnson Controls Inc	5840	Equipment	5,400.00	7,094.64
05/20/21	0060723	Johnson Controls Inc	5355	Other Contracted Serv.	1,719.84	4,519.84
05/20/21	0060723	Johnson Controls Inc	5840	Equipment	2,800.00	4,519.84
05/27/21	0060832	Johnson Controls Inc	5840	Equipment	7,608.00	7,608.00
05/13/21	0060593	LAB Midwest LLC	3411	Resd for Encumbrances	9,000.00	9,000.00
05/06/21	0242454	Laforce Inc	3411	Resd for Encumbrances	3,572.00	3,572.00
05/06/21	0060485	Literacy Services	1340	Acct Rec Advance to Da	4,523.05	4,523.05
05/20/21	0242985	Madison National Life	2224	Life Insurance Pay	38,346.49	74,322.59
05/20/21	0242985	Madison National Life	2227	Payable to OPEB Trust	34,445.83	74,322.59
05/20/21	0242985	Madison National Life	5104	Life Insurance	1,530.27	74,322.59
05/06/21	0242455	Marchese Inc., V	5704	Groceries-Resale	2,523.34	2,523.34
05/20/21	0060728	Marek Group	5260	Printing & Duplicating	2,838.60	2,838.60
05/27/21	0060838	Matthews Book Company	5707	New Book-Resale	2,666.30	2,666.30
05/06/21	0060487	MBS Textbook Exchange Inc	5282	Off. General Eq. Rep.	20,010.00	19,908.77
05/06/21	0060487	MBS Textbook Exchange Inc	5707	New Book-Resale	(250.75)	19,908.77
05/06/21	0060487	MBS Textbook Exchange Inc	5712	Used Books-Resale	149.52	19,908.77
05/27/21	0060839	MBS Textbook Exchange Inc	5707	New Book-Resale	(170.50)	7,114.28

## Board Bill List Over \$2,500 by Payee - Checks Issued in May 2021

Check Date	Check Number	Vendor Name		Classification Description	Object Amount	Check Amount
05/27/21	0060839	MBS Textbook Exchange Inc	5712	Used Books-Resale	7,284.78	7,114.28
05/20/21	0060726	M.C. Dean Inc.	5840	Equipment	20,029.00	20,029.00
05/13/21	0060597	McGraw Hill School Education LLC	5707	New Book-Resale	(110,389.09)	51,048.34
05/13/21	0060597	McGraw Hill School Education LLC	5714	Classroom & Lab Supplies	161,437.43	51,048.34
05/27/21	0060840	McGraw Hill School Education LLC	5246	Software	1,080.00	17,850.72
05/27/21	0060840	McGraw Hill School Education LLC	5707	New Book-Resale	(10,544.28)	17,850.72
05/27/21	0060840	McGraw Hill School Education LLC	5714	Classroom & Lab Supplies	27,315.00	17,850.72
05/06/21	0060488	McKesson HBOC	5230	Classroom & Lab Supp	1,800.85	2,790.84
05/06/21	0060488	McKesson HBOC	5840	Equipment	989.99	2,790.84
05/13/21	0242870	McKinley Avenue LLC	5419	Building Rental	49,033.33	49,033.33
05/20/21	0242986	McKinley Avenue LLC	5355	Other Contracted Serv.	9,679.16	9,679.16
05/13/21	0242871	Michael Best & Friedrich LLP	5361	Legal Services	42,636.67	42,747.67
05/13/21	0242871	Michael Best & Friedrich LLP	5970	Admin Exp-Debt Service	111.00	42,747.67
05/06/21	0060493	Midwest Energy Research	5220	Membership & Subscript	6,250.00	6,250.00
05/27/21	0243640	Milwaukee Transport Svc Inc	5501	Student Activities	5,400.00	5,400.00
05/13/21	0060606	Milwaukee Urban League	1340	Acct Rec Advance to Da	13,947.02	13,947.02
05/13/21	0060607	Milwaukee Water Works	5455	Water	11,294.87	11,294.87
05/13/21	0060608	Minnesota Elevator Inc	5353	Elevator P.M.	11,727.40	12,392.35
05/13/21	0060608	Minnesota Elevator Inc	5355	Other Contracted Serv.	664.95	12,392.35
05/06/21	0060497	Napa Auto Parts	5230	Classroom & Lab Supp	2,555.43	2,555.43
05/06/21	0060500	National Restaurant Supply Co., Inc	5840	Equipment	53,510.40	53,510.40
05/13/21	0060615	Nicola L. Palmer-Quade	5357	Professional & Consult	4,000.00	4,000.00
05/27/21	0060853	Nielsen Media Research	5661	Audience Research	9,806.98	9,806.98
05/27/21	0060856	Pbbs Equipment Corporation	5281	Classroom/Lab Eq. Rep.	11,933.56	11,933.56
05/13/21	0060620	Plunkett Raysich Architects Llp	5830	Imprvmnts/Remdling	38,039.00	38,039.00
05/06/21	0060508	Pocket Nurse Medical Supplies	5230	Classroom & Lab Supp	2,521.74	2,521.74
05/20/21	0060750	Pocket Nurse Medical Supplies	5230	Classroom & Lab Supp	510.99	2,542.51
05/20/21	0060750	Pocket Nurse Medical Supplies	5248	Classrm/Lab Equip.	2,031.52	2,542.51
05/06/21	0060510	Quadient Inc	5259	Postage	8,000.00	8,000.00
05/13/21	0060622	Quality Matters Inc	5355	Other Contracted Serv.	2,600.00	2,600.00
05/27/21	0060861	Quorum Architects Inc	5830	Imprvmnts/Remdling	27,997.98	27,997.98
05/27/21	0060863	Resources Unlimited	5357	Professional & Consult	13,794.00	13,794.00
05/27/21	0243641	Ring & DuChateau Inc	3411	Resd for Encumbrances	19,457.50	19,457.50
05/20/21	0060756	RITE Academy LLC	5355	Other Contracted Serv.	24,849.00	24,849.00
05/20/21	0060757	Russell Metals Williams Bahcall	5230	Classroom & Lab Supp	3,472.04	3,472.04
05/27/21	0243643	RyTech, LLC	5270	Advertising	6,000.00	6,000.00
05/13/21	0242875	San-A-Care Inc	5238	Maint. & Cust. Supp	3,098.85	3,098.85
05/20/21	0242988	San-A-Care Inc	5238	Maint. & Cust. Supp	6,390.91	6,390.91
05/06/21	0242462	Seek Incorporated	5355	Other Contracted Serv.	8,079.99	8,079.99
05/20/21	0242989	Seek Incorporated	5355	Other Contracted Serv.	13,521.28	13,521.28
05/27/21	0243646	Seek Incorporated	5355	Other Contracted Serv.	8,013.42	8,013.42
05/06/21	0242463	Selzer-Ornst Company	5830	Imprvmnts/Remdling	58,855.50	58,855.50
05/20/21	0242990	Selzer-Ornst Company	5830	Imprvmnts/Remdling	80,927.15	80,927.15
05/27/21	0060868	Shubdin, Inc	5355	Other Contracted Serv.	26,221.05	26,221.05
05/06/21	0060522	Smart Interpreting Enterprise	5355	Other Contracted Serv.	2,504.38	2,504.38
05/06/21	0060523	Spa & Beyond	5238	Maint. & Cust. Supp	16,788.40	16,788.40
05/20/21	0060762	Staples Business Advantage	5230	Classroom & Lab Supp	619.29	5,772.47
05/20/21	0060762	Staples Business Advantage	5241	Office Supplies	4,244.05	5,772.47
05/20/21	0060762	Staples Business Advantage	5243	Other Supplies	709.14	5,772.47
05/20/21	0060762	Staples Business Advantage	5250	Computer Hardware	199.99	5,772.47
05/06/21	0060524	Strang Inc	3411	Resd for Encumbrances	63,519.50	96,914.50
05/06/21	0060524	Strang Inc	5830	Imprvmnts/Remdling	33,395.00	96,914.50
05/13/21	0060637	Strang Inc	3411	Resd for Encumbrances	1,039.50	47,563.90
05/13/21	0060637	Strang Inc	5830	Imprvmnts/Remdling	46,524.40	47,563.90
05/27/21	0243648	Superior Vision Insurance Plan of W	5680	Health Exp - Claims	10,562.73	10,562.73
05/27/21	0060871	TeamViewer GmbH	5674	Technical Operations	3,271.30	3,271.30
05/27/21	0060873	TestOut Corporation	5707	New Book-Resale	3,745.00	3,745.00
05/20/21	0242991	The Change Companies	5711	Supplies-Resale	9,993.00	9,993.00
05/13/21	0060640	Time Warner Cable	5454	Telephone	3,880.65	3,880.65
05/27/21	0060874	Time Warner Cable	5454	Telephone	3,191.53	3,191.53
05/06/21	0060529	Transact Campus Inc.	5501	Student Activities	3,286.00	3,286.00
05/20/21	0242992	UnitedHealthCare Ins Co	2227	Payable to OPEB Trust	404,102.97	404,102.97
05/13/21	0242877	US Foods, Inc	5704	Groceries-Resale	2,816.08	3,454.49
05/13/21	0242877	US Foods, Inc	5714	Classroom & Lab Supplies	638.41	3,454.49
05/13/21	0242879	Visionpoint Media, Inc.	5270	Advertising	23,301.45	23,301.45

## Board Bill List Over \$2,500 by Payee - Checks Issued in May 2021

Page 4

Check Date	Check Number	Vendor Name	Classification	Description	Object Amount	Check Amount
05/20/21	0242995	Visionpoint Media, Inc.	5270	Advertising	11,375.00	11,375.00
05/27/21	0243651	Visionpoint Media, Inc.	5270	Advertising	61,139.00	61,139.00
05/20/21	0060771	Wallcur Inc	5230	Classroom & Lab Supp	3,423.71	3,423.71
05/13/21	0060645	Walsworth Publishing Company Inc	5260	Printing & Duplicating	16,212.89	16,212.89
05/20/21	0060774	West Quarter West LLC	5418	Room Rental	13,810.21	13,810.21
05/27/21	0060879	WI Center for Education	5355	Other Contracted Serv.	3,650.00	3,650.00
05/13/21	0060652	Wisconsin Bell	5454	Telephone	8,638.00	8,638.00
05/20/21	0242996	W. W. Grainger, Inc	5230	Classroom & Lab Supp	466.68	3,167.16
05/20/21	0242996	W. W. Grainger, Inc	5238	Maint. & Cust. Supp	2,700.48	3,167.16
05/27/21	0243652	W. W. Grainger, Inc	5230	Classroom & Lab Supp	2,408.40	6,698.98
05/27/21	0243652	W. W. Grainger, Inc	5238	Maint. & Cust. Supp	160.01	6,698.98
05/27/21	0243652	W. W. Grainger, Inc	5281	Classroom/Lab Eq. Rep.	1,840.37	6,698.98
05/27/21	0243652	W. W. Grainger, Inc	5840	Equipment	2,290.20	6,698.98
					<b><u>2,772,741.35</u></b>	

## Board Bill List Allocation of Cash By Fund

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1	General Fund	\$888,053.08
2	Restricted Fund	\$130,579.92
3	Capital Projects	\$1,221,568.01
4	Debt Service	\$11,111.00
5	Enterprise	\$160,421.62
5	TV Fund	\$102,881.97
6	Internal Service Fund	\$458,405.03
7	Trust & Agency	\$45,906.27
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		\$3,018,926.90
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## Board Bill List TV Fund by Check No. - Checks Issued in May 2021

Page 1

Check Date	Check Number	Vendor Name	Classification	Description	Object Amount
05/06/21	0060449	Accuweather, Inc.	5674	Technical Operations	450.00
05/06/21	0060467	Cummins Sales and Service	3411	Resd for Encumbrances	823.41
05/06/21	0060499	National Association of	5220	Membership & Subscript	332.00
05/06/21	0060507	Pitney Bowes/Presort Service	5259	Postage	1,492.60
05/06/21	0060509	Public Television Major	5660	Affiliation/Mbpsps	2,375.00
05/06/21	0060512	Rev.com Inc	5668	Program Production	821.17
05/06/21	0060528	Time Warner Cable	5454	Telephone	158.82
05/06/21	0060531	University License Assn	5220	Membership & Subscript	250.00
05/06/21	0060532	UPS	5259	Postage	24.89
05/13/21	0060547	At&t	5454	Telephone	211.16
05/13/21	0060548	At&t	5454	Telephone	200.50
05/13/21	0060603	Metal Creations Inc	5243	Other Supplies	36.00
05/13/21	0060605	Milwaukee Public Museum	5260	Printing & Duplicating	150.00
05/13/21	0060618	Pitney Bowes/Presort Service	5259	Postage	252.42
05/13/21	0060625	Ms. Cheri L. Riehle	5243	Other Supplies	2,000.00
05/13/21	0060640	Time Warner Cable	5454	Telephone	899.00
05/20/21	0060661	ACD Direct	5355	Other Contracted Serv.	1,172.99
05/20/21	0060668	At&t	5454	Telephone	200.00
05/20/21	0060673	B&h Photo Video Pro Audio	5677	Videotape	3,127.23
05/20/21	0060673	B&h Photo Video Pro Audio	5840	Equipment	6,115.30
05/20/21	0060683	Chyronhego Corporation	5674	Technical Operations	23.19
05/20/21	0060695	Dielectric LLC	5840	Equipment	2,825.36
05/20/21	0060698	ExxonMobil	5676	Vehicle Supplies	107.51
05/20/21	0060726	M.C. Dean Inc.	5840	Equipment	20,029.00
05/20/21	0060728	Marek Group	5260	Printing & Duplicating	2,838.60
05/20/21	0060762	Staples Business Advantage	5241	Office Supplies	254.99
05/20/21	0060767	UPS	5675	Traffic	132.00
05/27/21	0060788	Anchor Printing Inc	5259	Postage	65.45
05/27/21	0060788	Anchor Printing Inc	5260	Printing & Duplicating	346.55
05/27/21	0060794	At&t Mobility	5454	Telephone	61.40
05/27/21	0060802	Cdp Contributor Development Partner	5243	Other Supplies	3,200.00
05/27/21	0060802	Cdp Contributor Development Partner	5355	Other Contracted Serv.	30.00
05/27/21	0060811	Dielectric LLC	5840	Equipment	342.77
05/27/21	0060825	Hall Automotive	5676	Vehicle Supplies	433.09
05/27/21	0060843	MindWorks Innovations Inc	5243	Other Supplies	90.00
05/27/21	0060853	Nielsen Media Research	5661	Audience Research	9,806.98
05/27/21	0060858	Pitney Bowes/Presort Service	5259	Postage	1,559.97
05/27/21	0060871	TeamViewer GmbH	5674	Technical Operations	3,271.30
05/06/21	0242449	Forest Incentives Ltd	5243	Other Supplies	4,322.04
05/06/21	0242449	Forest Incentives Ltd	5259	Postage	858.22
05/13/21	0242846	Ms. Margaret T. Mathias	5259	Postage	11.75
05/13/21	0242853	Allegiance Fundraising Group, LLC	5243	Other Supplies	4,408.00
05/13/21	0242853	Allegiance Fundraising Group, LLC	5259	Postage	431.86
05/13/21	0242861	Carl Bloom Associates Inc	5259	Postage	1,287.62
05/13/21	0242861	Carl Bloom Associates Inc	5260	Printing & Duplicating	7,634.00
05/13/21	0242865	Forest Incentives Ltd	5243	Other Supplies	980.90
05/13/21	0242865	Forest Incentives Ltd	5259	Postage	313.27
05/20/21	0242966	Erica K. Drehfal	5201	Travel Expenses	20.00
05/20/21	0242967	Ms. Margaret T. Mathias	5259	Postage	11.75
05/20/21	0242969	Airgas Inc	5678	Wmvs Transmitter Rep.	19.26
05/20/21	0242978	Forest Incentives Ltd	5243	Other Supplies	3,438.53
05/20/21	0242978	Forest Incentives Ltd	5259	Postage	427.83
05/20/21	0242993	US Brands	5259	Postage	855.43
05/27/21	0243632	Equalingua LLC	5668	Program Production	400.00
05/27/21	0243633	Forest Incentives Ltd	5243	Other Supplies	3,631.27
05/27/21	0243633	Forest Incentives Ltd	5259	Postage	819.59
05/27/21	0243634	Gray Miller Persh LLP	5361	Legal Services	500.00
05/27/21	0243643	RyTech, LLC	5270	Advertising	6,000.00
					<b>102,881.97</b>

## Board Bill List Over \$2,500 for Channels 10/36 - Checks Issued in May 2021

Page 1

Check Date	Check Number	Vendor Name	Classification	Description	Object Amount
05/20/21	0060673	B&h Photo Video Pro Audio	5677	Videotape	3,127.23
05/20/21	0060673	B&h Photo Video Pro Audio	5840	Equipment	6,115.30
05/20/21	0060695	Dielectric LLC	5840	Equipment	2,825.36
05/20/21	0060726	M.C. Dean Inc.	5840	Equipment	20,029.00
05/20/21	0060728	Marek Group	5260	Printing & Duplicating	2,838.60
05/27/21	0060802	Cdp Contributor Development Partner	5243	Other Supplies	3,200.00
05/27/21	0060853	Nielsen Media Research	5661	Audience Research	9,806.98
05/27/21	0060871	TeamViewer GmbH	5674	Technical Operations	3,271.30
05/06/21	0242449	Forest Incentives Ltd	5243	Other Supplies	4,322.04
05/13/21	0242853	Allegiance Fundraising Group, LLC	5243	Other Supplies	4,408.00
05/13/21	0242861	Carl Bloom Associates Inc	5260	Printing & Duplicating	7,634.00
05/20/21	0242978	Forest Incentives Ltd	5243	Other Supplies	3,438.53
05/27/21	0243633	Forest Incentives Ltd	5243	Other Supplies	3,631.27
05/27/21	0243643	RyTech, LLC	5270	Advertising	6,000.00
					<u><b>80,647.61</b></u>

Accounts Payable Reversed Check Register  
FOR PERIOD STARTING 10/01/2010 AND ENDING 05/31/2021

GL BANK ACCOUNT: 1-60-00001-1101-00090

Accounts Payable Chase

CHECK NUMBER	CHECK DATE	REVERSED DATE	P A Y E E	REVERSED AMOUNT
0768324	03/12/20	05/06/21	University of WI-Madison	275.00
0768344	03/19/20	05/06/21	American Culinary Federation	1,250.00
0768446	03/19/20	05/06/21	Charles Sanville	2,944.10
0769147	05/14/20	05/06/21	Myra J. George	426.52
0769308	05/21/20	05/06/21	Desmon R. Siner	35.00
0770423	09/03/20	05/06/21	Spa & Beyond	16,788.40
0771461	11/12/20	05/12/21	Hanna M. Crawford	6.00
0772619	02/11/21	05/12/21	Advanced Surveillance Group, I	150.00
0772903	02/25/21	05/12/21	Funeral Service Education Reso	681.00
0773351	03/25/21	05/12/21	Quality Matters Inc	2,600.00
				-----
				25,156.02
				=====
				25,156.02

	A	B	C	I	J	K	L	M	N
1	Milwaukee Area Technical College								
2	Fiscal Year Year-to-date May 2020 and 2021 Attachment 4-b								
3									
4	Prepared By: Finance Division on June 9, 2021			General Fund					
5									
6									
7	Account Description		Year-to-date Actual May 2019-2020	Full Year Actual Fiscal Year 2019-2020	YTD % of Actual	Year-to-date Actual May 2020-2021	Full Year Budget Fiscal Year 2020 - 2021	YTD % of Budget	
8									
9	Local Government Total		44,372,300	51,025,031	87.0%	42,261,249.38	52,638,132	80.3%	
10									
11	State Aid Plus Act 145 Funding Total		75,020,987	78,581,988	95.5%	75,252,634	76,843,989	97.9%	
12									
13	Statutory Program Fees Total		38,886,429	38,851,356	100.1%	33,371,425	36,150,400	92.3%	
14									
15	Material Fees Total		1,490,090	1,488,504	100.1%	1,193,678	1,386,200	86.1%	
16									
17	Other Student Fees Total		2,685,787	2,702,456	99.4%	2,821,184	2,695,700	104.7%	
18									
19	Institutional Revenue Total		3,254,449	3,539,659	91.9%	2,353,520	2,834,990	83.0%	
20									
21	Federal Revenue Total		108,200.35	159,346	67.9%	-	110,000	0.0%	
22	Total Revenue		165,818,244	176,348,340	94.0%	157,253,690	172,659,411	91.1%	
23									
24									
25	Salaries Total		108,057,791	113,048,454	95.6%	106,168,619	111,910,571	94.9%	
26									
27	Fringe Benefit Total		39,390,876	40,000,573	98.5%	35,814,759	41,972,259	85.3%	
28									
29	Non-Salary/Non-Benefit Expenses		15,720,893	17,594,656	89.4%	14,836,511	18,776,581	79.0%	
30									
31	Total Expenditures		163,169,560	170,643,684	95.6%	156,819,889	172,659,411	90.8%	
32									
33	Surplus or (Deficit)		2,648,683	5,704,657		433,800	-		
34									
35	Beginning General Fund Reserve (July 1st)			33,891,906			39,596,563		
36	Add: Surplus or Subtract: (Deficit)			5,704,657			-		
37	Ending General Fund Reserve (July 30th)			39,596,563			39,596,563		
38	Reserve as Percentage of Total Revenue			22.45%			22.93%		
39									

## Attachment 4-C

## Appointments

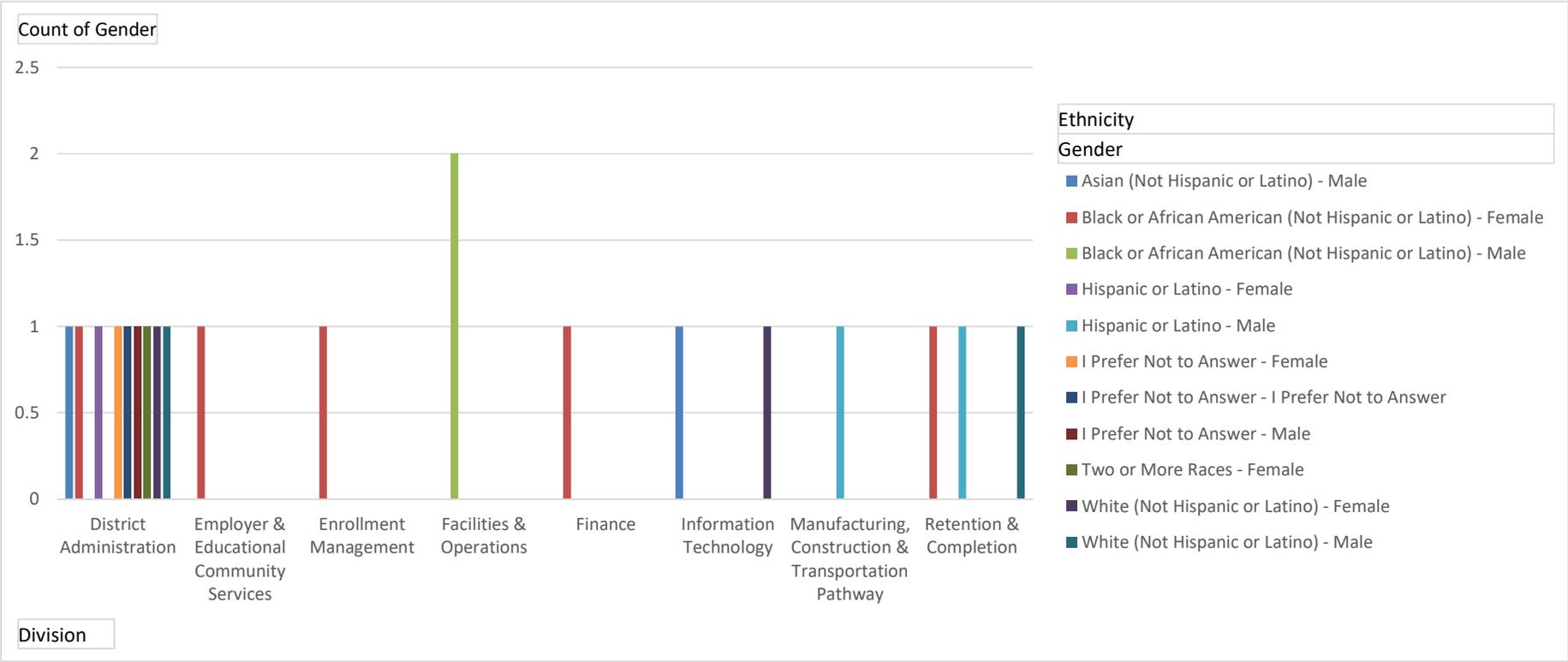
June 2021

Division	Full Name	Job Type	POSITION TITLE	Reason For Opening	Employee Status	Start Date	Ltegrant End Date	Offer Amount	Degree	Institution
District Administration	Davis, Jabril	Part-Time Limited Term	Occupancy Clerk (part-time limited term)	Temporary	New Hire	5/10/21		\$12.00	High School Diploma	N/A
District Administration	Hering, Lauren	Part-Time Limited Term	Occupancy Clerk (part-time limited term)	Temporary	New Hire	6/1/21		\$12.00	Associates Degree	MATC
District Administration	Jones, Corinne	Part-Time Limited Term	Occupancy Clerk (part-time limited term)	Temporary	New Hire	5/24/21		\$12.00	Associates Degree	MATC
District Administration	Liggans, Briana	Part-Time Limited Term	Occupancy Clerk (part-time limited term)	Temporary	New Hire	5/24/21		\$12.00	High School Diploma	Riverside University High School
District Administration	Malik, Javeria	Part-Time Limited Term	Occupancy Clerk (part-time limited term)	Temporary	New Hire	5/24/21		\$12.00	High School Diploma	N/A
District Administration	Pfeil, Alyse	Part-Time Limited Term	Occupancy Clerk (part-time limited term)	Temporary	New Hire	5/24/21		\$12.00	Bachelor's Degree	UW Madison
District Administration	Sanchez, Belen	Part-Time Limited Term	Occupancy Clerk (part-time limited term)	Temporary	New Hire	5/24/21		\$12.00	High School Diploma	N/A
District Administration	Tuang, Sut	Part-Time Limited Term	Occupancy Clerk (part-time limited term)	Temporary	New Hire	5/24/21		\$12.00	High School Diploma	Casimir Pulaski High School
District Administration	Williams, Riley	Part-Time Limited Term	Occupancy Clerk (part-time limited term)	Temporary	New Hire	6/1/21	7/23/21	\$12.00	Associates Degree	MATC
Employer & Educational Community Services	Landry, Julie	Part-Time	Instructor, Basic Skills Communications (part-time)	Replacement	New Hire	6/7/21		\$28.13	Masters Degree	UWM
Enrollment Management	Burris, Nicole	Full-Time Limited Term	Assessment Center Technician (full-time limited term)	Replacement	New Hire	6/14/21	12/31/21	\$23.00	Masters Degree	Concordia University
Facilities & Operations	Atkins, Mareo	Part-Time	Shuttle Van Driver (part-time)	Replacement	New Hire	6/1/21		\$16.00	High School Diploma	NA
Facilities & Operations	Scruggs, Joe	Part-Time	Shuttle Van Driver (part-time)	Replacement	New Hire	6/1/21		\$16.26	High School Diploma	Lincoln HS
Finance	Clark, Shavon	Full-Time	Coordinator, Student Accounts (full-time)	Replacement	New Hire	6/14/21		\$57,000.00	Bachelor's Degree	Cardinal Stritch University
Information Technology	Larkin, Charlotte	Full-Time	Business Analyst/Project Manager (full-time)	Replacement	New Hire	6/14/21		\$34.42	Bachelor's Degree	UW - Madison
Information Technology	Vang, Mike	Full-Time	Computer Support Specialist - CBO Sites (full-time)	Replacement	New Hire	6/14/21		\$31.00	Associates Degree	MATC
Manufacturing, Construction & Transportation Pathway	Herrera, Ruben	Activity Facilitator	Activity Facilitator - Welding Program	Temporary	New Hire	6/1/21		\$15.00	Associates Degree	MATC
Retention & Completion	Garcia, Diego	Seasonal	Head Coach - Men's & Women's Soccer	Replacement	New Hire	6/1/21		\$30,000.00	Bachelor's Degree	Judson University
Retention & Completion	Moss, Jasmine	Full-Time	Office Associate, Bookstore (full-time)	Replacement	Promotion	5/16/21		\$18.38	High School Diploma	Pius XI High School

Attachment 4-C  
Appointments  
June 2021

Division	Full Name	Job Type	POSITION TITLE	Reason For Opening	Employee Status	Start Date	Ltegrant End Date	Offer Amount	Degree	Institution
Retention & Completion	Stelsel, William	Part-Time	Tutor (part-time)	Temporary	New Hire	6/7/21		\$14.00	Associates Degree	Milwaukee Area Technical College

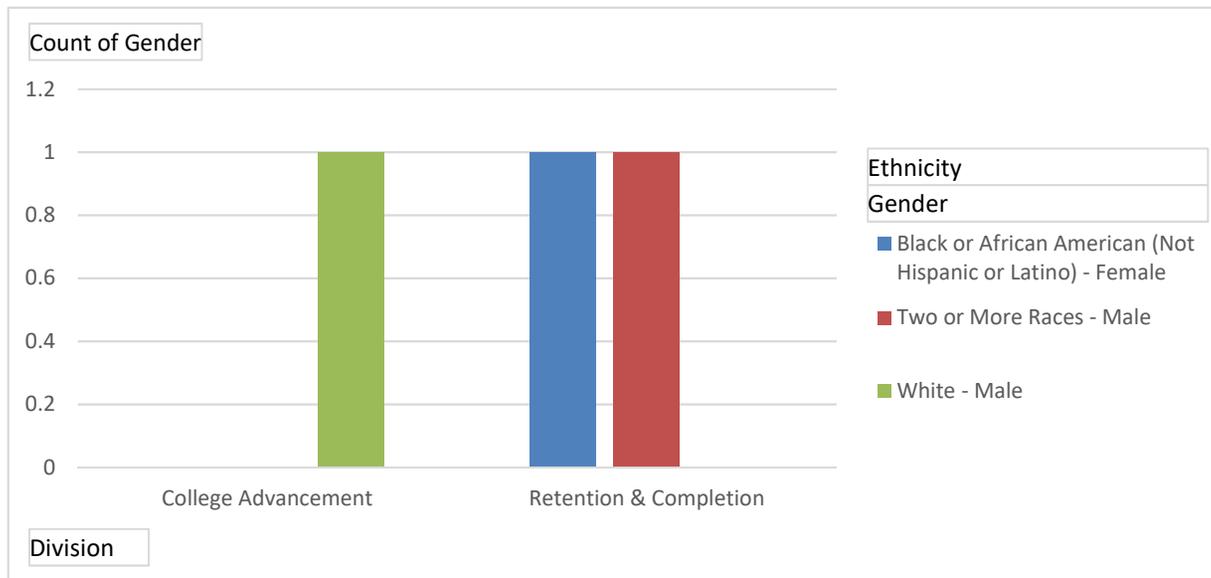
Attachment 4-C  
 Appointments Gender Ethnicity Breakdown by Division  
 June 2021



Attachment 4-C  
Change in Status  
June 2021

Division	Full Name	Job Type	POSITION TITLE	Reason For Opening	Employee Status	Start Date	Ltegrant End Date If Applica	Offer Amount	Degree	Institution
<b>College Advancement</b>	Taglavia, Anthony	Full-Time	Chief Marketing Officer	Reclassification	Promotion	5/16/2021		\$125,000	Masters Degree	Northwestern University
<b>Retention &amp; Completion</b>	Moss, Jasmine	Full-Time	Office Associate, Bookstore (full-time)	Replacement	Promotion	5/16/21		\$18.38	High School Diploma	Pius XI High School
<b>Retention &amp; Completion</b>	Smith, Will	Full-Time	Correctional Education Student Advisor (full-time)	New Position	Promotion	6/13/21		\$31.64	Masters Degree	UW-Milwaukee

Attachment 4-C  
Change in Status  
Gender Ethnicity Breakdown by Division  
June 2021



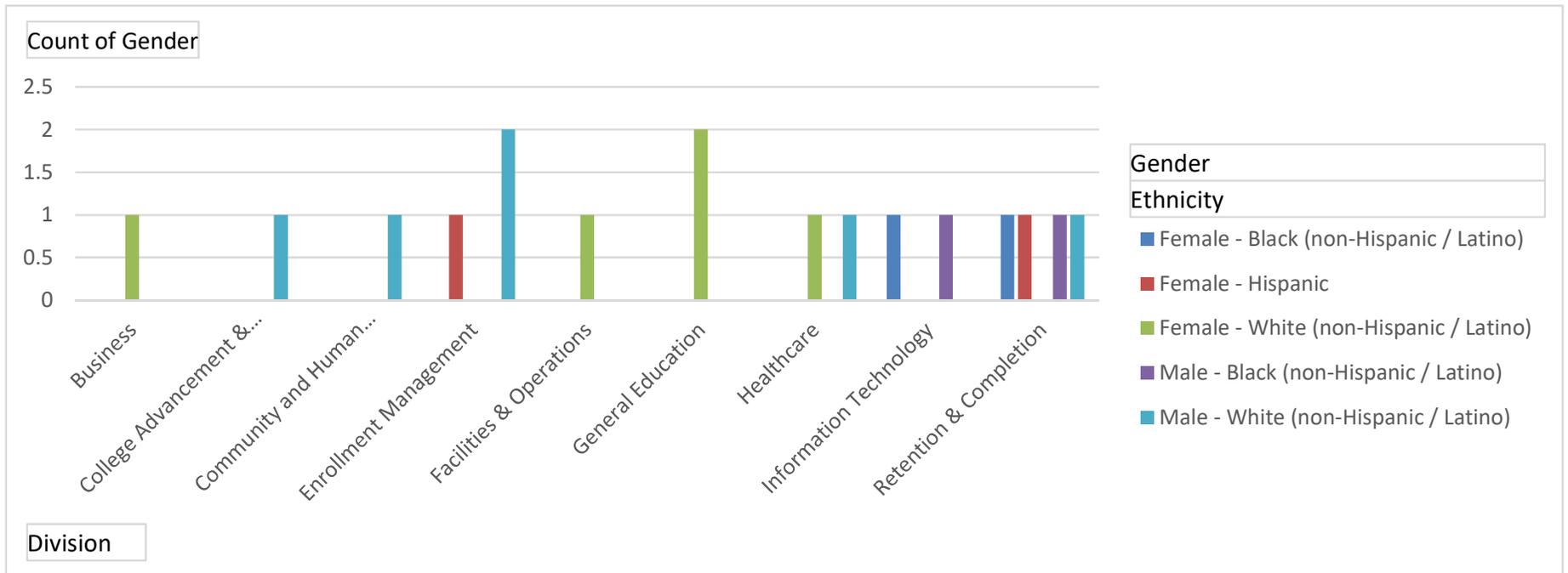
Attachment 4-C  
Separation  
June 2021

Division	Name	Type of Separation	Separation Date	Cosmo ID	Title	Full time / Part time	Date added to list
<b>Information Technology</b>	Stephens, Jeremiah	Resignation	6/4/2021	1382680	Computer Support Specialist	Full	5/18/2021
<b>College Advancement &amp; Communication</b>	Ipock, Sefton	Resignation	6/18/2021	1437929	Media Designer	Full	5/19/2021
<b>Healthcare</b>	Rubach, Christopher	Resignation	6/9/2021	252776	Instructor	Part	5/20/2021
<b>Retention &amp; Completion</b>	Purifoy, Danta	Resignation	6/4/2021	953965	Culinary Assistant	Part	5/24/2021
<b>Retention &amp; Completion</b>	Colla, Patricia	Resignation	6/2/2021	267758	Occupancy Clerk	Part	5/27/2021
<b>General Education</b>	Heinitz, Jan	Resignation	6/1/2021	949961	Instructor	Part	6/3/2021
<b>Business</b>	Wielichowski, Patricia	Resignation	6/1/2021	16536	Educational Assistant	Part	6/3/2021
<b>Healthcare</b>	Wisniewski, Amy	Resignation	6/4/2021	850573	Instructor	Full	6/4/2021
<b>Enrollment Management</b>	Heather, Brandon	Resignation	6/11/2021	1542586	Student Employment Assistant	Full	6/4/2021
<b>Information Technology</b>	Obolo, Lily	Resignation	6/21/2021	1541899	Computer Support Specialist	Part	6/7/2021
<b>Enrollment Management</b>	Socha, Gary	Resignation	6/9/2021	9335	Assessment Center Technician	Part	6/9/2021
<b>Community and Human Service</b>	McCann, Daniel	Resignation	7/5/2021	11699	Instructor	Part	6/7/2021

Attachment 4-C  
Separation  
June 2021

Division	Name	Type of Separation	Separation Date	Cosmo ID	Title	Full time / Part time	Date added to list
<b>Enrollment Management</b>	Toth, Jessica	Resignation	5/21/2021	1443184	Sign Language Interpreter	Part	5/21/2021
<b>General Education</b>	Kornilowicz, Krystyna	Resignation	5/21/2021	20749	Instructor	Part	5/24/2021
<b>Facilities &amp; Operations</b>	Ellis, Kathleen	Resignation	5/28/2021	1509706	Manager, Energy	Full	5/25/2021
<b>Retention &amp; Completion</b>	Christian, Cody	Resignation	5/28/2021	719450	Occupancy Clerk	Part	5/27/2021
<b>Retention &amp; Completion</b>	Bingmon, Tracey	Resignation	5/20/2021	738045	Culinary Assistant	Part	6/10/2021

Attachment 4-C  
 Separations Gender Ethnicity Breakdown by Division  
 June 2021



**PROCUREMENT REPORT  
JUNE 2021**

The Procurement report consists of:

- Part I Procurements
- Part II Construction Contracts
- Part III Lease Agreements

Each month, the MATC District Board approves contracts, procurements and services related to the operation of the college. The current items for board approval are:

**I. Procurements**

1. SCHEDULING SOFTWARE - DISTRICTWIDE  
Ad Astra  
Overland Park, KS  
\$403,000.00 (includes initial set-up fees and \$102,000.00 annual subscription for three years)
2. CONTRACTED SKILLED TRADES - DISTRICTWIDE  
Multiple vendors (see Part 1 for details)  
\$8,900,000.00 (approximately \$1,780,000.00 annually up to five years)
3. POST 65 MEDICARE ELIGIBLE RETIREE HEALTH PLAN - DISTRICTWIDE  
United Healthcare  
Atlanta, GA  
\$19,500,000.00 (approximately \$3,900,000.00 annually for up to five years)
4. DIGITAL BROADCAST ROUTER SYSTEM – MILWAUKEE PBS  
Key Code Media, Inc.  
Schaumburg, IL  
\$503,746.00
5. MULTIMEDIA EQUIPMENT & ROOM INSTALLATION - DISTRICTWIDE  
AV Design Group  
Thiensville, WI  
\$1,500,000.00 (approximately \$500,00.00 annually for three years)
6. FY 2022 SOLE SOURCE MEDIA PROVIDERS – MILWAUKEE PBS  
Multiple vendors (see Part 1 for details)  
Not to exceed \$2,609,219.00
7. FY 2022 I.T. INSTRUCTIONAL/ADMINISTRATIVE MICROCOMPUTER SYSTEMS, PRINTERS, NETWORK HARDWARE & SYSTEM SOFTWARE – DISTRICT-WIDE  
Multiple vendors (see Part 1 for details)  
Not to exceed \$5,300,000.00

8. FY 2022 FURNITURE, CARPETING, AND MISCELLANEOUS FURNISHINGS – DISTRICT-WIDE  
Multiple vendors (see Part 1 for details)  
Not to exceed \$2,915,000.00

## **II. Construction Contracts**

1. RENOVATION AND REMODELING  
OCC Baseball Artificial Turf Field  
MATC Bid Reference #2021-004 – Project #2022204  
Rams Contracting, Ltd.  
Lannon, WI  
\$2,609,002.00
2. RENOVATION AND REMODELING  
DMC Admissions Center Remodel S115  
MATC Bid Reference #2021-008 – Project #2022216  
Gardner Builders  
Milwaukee, WI  
\$537,674.00
3. RENOVATION AND REMODELING  
DMC Students Center AHU Replacement S400  
MATC Bid Reference #2021-009 – Project #2022201.01  
Gardner Builders  
Milwaukee, WI  
\$750,226.00

## **III. Lease Agreements**

None

## **Part I: PROCUREMENTS**

### **Item 1: SCHEDULING SOFTWARE - DISTRICTWIDE**

#### **Background Information**

Ad Astra is a software product designed to help with data informed scheduling, predicting student demand, monitoring course registration, and space and event management. This product will help MATC more accurately predict our need for course offerings, resulting in better meeting student demand and improved cost efficiency in our offerings to students. Since we currently do not have software for predicting student demand and monitoring course registration (these functions are currently done entirely manually), the improved efficiency is likely to both provide a solid return on investment and result in offerings that better match the needs of our student population. As a Guided Pathways school, Ad Astra will also help us improve retention and degree completion by allowing us to measure key indicators of student success related to scheduling, such as degree velocity, that will allow us to predict our student's needs and plan appropriately.

This purchase will be made under the WTCS Purchasing Consortium RFP 20-002 which meets all state of Wisconsin Procurement Requirements.

Positive action by the MATC District Board will result in a purchase from Ad Astra of Overland Park, KS for a cost of \$403,000.00 (includes initial set-up fees and \$102,000.00 annual subscription for three years)

**Part I: PROCUREMENTS**

**Item 2: CONTRACTED SKILLED TRADES - DISTRICTWIDE**

**Background Information:**

As part of the District’s facilities maintenance activities, MATC utilizes outside contractors in support of in-house trades and maintenance staff. RFP 21-21 was distributed to create a preapproved short list of vendors who could be contacted when such support is needed.

This purchase will be made under MATC RFP 21-21 which meets all state of Wisconsin Procurement Requirements.

Using the criteria below, proposals were evaluated by assessment of how well the bidder completely and effectively responded to the RFP, as well as the degree of compliance requested, in addition to the affordability of the services proposed.

<u>Available Points</u>	<u>Criteria</u>
30	Proposed Fees
15	Reference responses, including past performance with MATC
15	Experience with MATC projects, facilities and procedures
10	Historical record of providing quoted service on time with emphasis on education facility maintenance and/or renovation/remodeling
10	Experience and qualifications of the firm in managing similar sized multi-site operations
10	Key professional members of the team who will be actively managing assigned staff. These professionals will be evaluated on their background, experience, qualifications and their reputation for satisfactory completion of projects of similar nature.
5	Longevity as a firm providing the services as requested
5	Involvement of MBE/WBE/DEB participation and diversity commitment in the project process

Forty (40) vendors were directly solicited and the bid was posted on DemandStar:

- Absolute Construction
- Balestrieri
- Blair Fire Protection
- Butters-Fetting
- BSI
- Clear Cut Lawn
- Creative Constructors
- David J Frank
- Dillet Mechanical
- Frank Armstrong Paving
- Grunau
- Hurt Electric
- Integrity Environmental
- JF Ahern

- JM Brennan Inc.
- Just Service
- Langer Roofing
- Lippert Tile Co.
- Lurie Glass
- Merit Asphalt
- Midwest Thermal Services
- Milwaukee Plumbing
- Miron Construction Co.
- PL Freeman
- PeachyClean
- Poblocki Paving
- Sanchez Painting
- Selzer-Ornst
- Service Painting
- ServiceMaster Restore
- Sheboygan Glass
- Smart Spaces
- State Painting
- Sterling Services (SaniGlaze)
- Staff Electric
- T&B Electrical
- Thomas A Mason Co.
- V&F Roof Consulting
- Villani Landshapers
- White Glove Group, Inc.

Eighteen (18) vendors responded (NOTE: some vendors provided pricing for multiple trades):

- Blair Fire Protection
- Butters-Fetting
- BSI
- David J Frank
- Frank Armstrong Paving
- Grunau
- Hurt Electric
- JF Ahern
- Just Service
- PeachyClean
- Selzer-Ornst
- Service Painting
- State Painting
- Staff Electric
- T&B Electrical
- AJ Heinen
- Arteaga Construction
- Orlandini Flooring

• TRADE	ESTIMATED ANNUAL HRS	SELECTED VENDORS
ASPHALT PAVING AND CONSTRUCTION	200	FRANK ARMSTRONG PAVING
CARPENTRY/FLOORING/MILLWORK	1000	AJ HEINEN BSI ORLANDI FLOORING SELZER-ORNST
CONCRETE & MASONRY	200	AJ HEINEN
ELECTRICAL	1000	GRUNAU HURT ELECTRIC STAFF ELECTRIC T&B ELECTRIC
GLAZING	200	NO PROPOSALS RECEIVED
HVAC	1000	BUTTERS-FETTING GRUNAU JF AHERN JUST SERVICE
INSULATION	600	SELZER-ORNST
LABORER/HAZMAT	400	ARTEAGA CONSTRUCTION GRUNAU SELZER-ORNST
LANDSCAPING	160	DAVID J FRANK
PAINTING	600	BSI SERVICE PAINTING STATE PAINTING
PLUMBING	1800	GRUNAU JF AHERN
ROOFING	75	NO PROPOSALS RECEIVED
SHEET METAL	100	ARTEAGA CONSTRUCTION BUTTERS-FETTING GRUNAU JF AHERN JUST SERVICE
SPRINKLER FITTING	200	BLAIR FIRE PROTECTION GRUNAU JF AHERN
STEAMFITTING	100	BUTTERS-FETTING GRUNAU JF AHERN JUST SERVICE
TERRAZZO FINISHING	300	NO AWARD

Positive action by the MATC District Board will result in seventeen (17) vendors being placed on a short list for Skilled Contracted Trades projects throughout the district for a cost not to exceed \$8,900,000.00 (approximately \$1,780,000.00 annually up to five years)

**Part I: PROCUREMENTS**

**Item 3: POST 65 MEDICARE ELIGIBLE RETIREE HEALTH PLAN - DISTRICTWIDE**

**Background Information:**

MATC offers health insurance to eligible retirees 65 and older. Per WTCS guidelines, and to ensure MATC offers the best option to the retirees, insurance vendors are periodically reviewed for updated programs. While MATC is proposing to award the incumbent vendor, the new agreement will decrease costs by approximately 18%. For the majority of those on the plan they pay 50% of the cost and MATC pays the remaining 50%.

This purchase will be made under MATC RFP 21-22 which meets all state of Wisconsin Procurement Requirements.

Using the criteria below, proposals were evaluated by assessment of how well the bidder completely and effectively responded to the RFP, as well as the degree of compliance requested, in addition to the affordability of the services proposed.

<u>Available Points</u>	<u>Criteria</u>
10	Reputation/experience in market segment
20	Ability to deliver services as detailed in RFP
20	Network access for membership
20	Cost, ROI
5	Ability to match current plan design
5	Clarity and thoroughness of questionnaire responses
15	Systems interface capabilities with MATC
5	Diversity of organization's staff

Four (4) vendors were directly solicited and the bid was posted on DemandStar:

- United Healthcare
- Cigna
- Humana
- Anthem

Four (4) vendors responded:

- United Healthcare
- Humana
- Anthem
- Willis Towers Watson

Positive action by the MATC District Board will result in a purchase from United Healthcare of Atlanta, GA for a cost of \$19,500,000.00 (approximately \$3,900,000.00 annually for up to five years)

**Part I: PROCUREMENTS**

**Item 4: DIGITAL BROADCAST ROUTER SYSTEM – MILWAUKEE PBS**

**Background Information:**

Milwaukee PBS is requesting the purchase of a Digital Broadcast Router System to replace our current Grass Valley Trinx digital router and various products providing multiviewer displays. This critical equipment distributes digital audio and video signals to and from many locations within the station. The multiviewer allows multiple screens to be displayed on one or more large monitors. The Trinx router was originally purchased in 2002 is no longer supported by the manufacturer and requires replacement. The multiviewers are not a cohesive system with a common control software and each have discrete inputs and complex wiring.

Milwaukee PBS Engineering staff researched major manufacturers of digital broadcast routers and respondents to this proposal were asked to provide a complete solution. The system specifications outlined our requirements: Provide a router platform that supports SD-SDI to 12G (4K) signals today with SMPTE ST 2110 IP signal functionality as a future upgrade. The multiviewer was to be of the same manufacturer as the router and share a common control system.

This purchase will be made under MATC Bid 21-24 which meets all state of Wisconsin Procurement Requirements.

Five (5) vendors were directly solicited and the bid was posted on DemandStar:

- Heartland Video Systems
- Key Code Media, Inc.
- Grass Valley
- Evertz
- Utah Scientific

Three (3) vendors responded:

- Heartland Video Systems
- Key Code Media, Inc. (submitted two proposals)
- Evertz

Positive action by the MATC District Board will result in a purchase from Key Code Media, Inc. of Schaumburg, IL for a cost of \$503,746.00

**Part I: PROCUREMENTS**

**Item 5: MULTIMEDIA EQUIPMENT AND ROOM INSTALLATION - DISTRICTWIDE**

**Background Information:**

MATC is updating the multimedia equipment in up to 90 classrooms. The installation of current technology is critical to delivery of training and the educational experience.

While a standard room upgrade configuration was designed, variances are anticipated throughout the upgrade process, so pricing was obtained for additional products.

The standard room configuration includes:

- All required cables
- Amplifier/Mixer
- Blu-ray Player
- CAT6 Extension System
- Ceiling Pipe
- Ceiling Plate
- Confidence Monitor
- Control System
- Data/Video Projector
- Digital Document Camera
- Multimedia Desk
- Presentation Scaler/Switcher
- Projector Mount
- Screen
- Speakers
- Wall plate

This purchase will be made under MATC Bid 21-26 which meets all state of Wisconsin Procurement Requirements.

Eight (8) vendors were directly solicited and the bid was posted on DemandStar:

- AV Design Group, Inc.
- AVI Systems
- Camera Corner
- Fox River Graphics
- Heartland Video Systems
- Uihlein Electric
- InfoCor
- Tierney Brothers

Seven (7) vendors responded:

- AV Design Group, Inc. (provided 2 proposals)
- AVI SPL LLC
- AVI Systems
- Camera Corner ACP/CCCP
- Tierney Brothers

- Global Sight & Sound
- Automation Art

Positive action by the MATC District Board will result in a purchase from AV Design Group, Inc. of Thiensville, WI for an approximate cost of \$1,500,000.00 (\$500,000.00 annually for three years).

## **Part I: PROCUREMENTS**

### **Item 6: FY 2022 SOLE SOURCE MEDIA PROVIDERS – MILWAUKEE PBS**

#### **Background Information**

During FY2022, Milwaukee PBS will be acquiring various programming rights and media services from many different and varied sources. Due to copyright laws, most programs must be obtained from holders of said copyrights and as such would be classified as Sole Source procurements. These providers are, but may not be limited to:

#### **American Public Television \$150,000 (estimate)**

After PBS, this is our second largest supplier of programming, including Create, World, APT Premium Service and APT Exchange. Some of the programs on our schedule that come to us from APT include documentaries, movie packages, and travel shows.

#### **BBC Studios Americas Inc. \$110,000 (estimate)**

Major syndicator of British programming with the emphasis on comedies and dramas.

#### **A.C. Nielsen Company \$121,000 (estimate)**

Nielsen provides Milwaukee PBS with viewership numbers and audience research used in program acquisition, scheduling and underwriting.

#### **Public Broadcasting Service \$2,015,034 (estimate projected, pending final PBS board action)**

This covers fees associated with the National Program Service ('signature public television series'), pledge fundraising programs that are specifically produced for membership drives, PBS Plus, specialty programming, administrative, promotion, copyright, engineering and distribution fees.

#### **Executive Program Service \$10,000 (estimate)**

Syndication of program material generally in the entertainment and documentary field.

#### **Trac Media - \$17,875 (estimate)**

Specialized audience research for Public Television

#### **The Association of Americas Public Television Stations \$47,310 (estimate)**

Our national advocacy organization, which also undertakes planning and research projects.

#### **National Educational Television Association (NETA) \$20,500 (estimate)**

The national association that provides most of the public television system's professional development service and also gives us low-cost access to distribute our local programming to other stations on NETA's satellite uplink.

#### **RJL Entertainment (Acorn) \$26,000 (estimate)**

Syndicator for public television pledge and general audience programming including mysteries, drama, and high-profile specials. DOC MARTIN is an example of these types of programs.

#### **Public Television Major Market Group \$10,500 (estimate)**

A consortium of 40 stations that represents the large market stations in policy debates within the public television system and looks for entrepreneurial opportunities utilizing new technologies that are available primarily to larger market stations including Milwaukee PBS.

**Various Independent Distributors and Syndicators \$75,000 (estimate)**

There are a number of independent acquisitions that are made through the programming department throughout the fiscal year. This past year such programs acquired included LAWRENCE WELK, and WISCONSIN FOODIE.

**TracMedia \$6,000 (estimate)**

Audience research and analytics for Pledge Drive campaigns to maximize scheduling and \$\$ raised.

Positive action by the MATC District Board will result in purchase orders issued to the Sole Source vendors indicated above for an amount not to exceed \$2,609,219.00 for FY2022.

## **Part I: PROCUREMENTS**

### **Item 7: FY 2022 I.T. INSTRUCTIONAL/ADMINISTRATIVE MICROCOMPUTER SYSTEMS, PRINTERS, NETWORK HARDWARE & SYSTEM SOFTWARE- DISTRICT-WIDE**

#### **Background Information**

As part of the Capital Equipment Plan to upgrade equipment throughout the district, each instructional division, administrative division and Information Technology prepares a list of proposed computer and printer acquisitions as part of their fiscal year equipment budgets. Approximately 500-800 desktops / laptops, multimedia devices and file servers have been proposed for acquisition. Some displaced equipment may be used to upgrade other areas within MATC.

Information Technology is also engaged in a multi-year project to continue the expansion and upgrade of the district computer network to classrooms, faculty offices and staff offices. This will provide the appropriate infrastructure to support the continued expansion of the network while allowing for new and emerging technologies to become functional on the network.

These acquisitions are part of the total MATC capital equipment budget for FY 2021/2022 presented to the Board for approval. The proposed equipment will be purchased under State of Wisconsin Statutes (§16.73) which allows for cooperative purchasing from suppliers by qualified entities. Equipment required with associated referencing document will be as follows:

- Hewlett Packard, IBM, Dell and Toshiba computers and printers will be purchased from Paragon Development Systems, Oconomowoc, WI referencing State Contract #15-20400-905, #15-20453-106 and/or Dell Computers, Roundrock, TX referencing State contract #15-20400-905 and UW System contract #10-2052 and/or Vanguard Computers, Inc., Brookfield, WI referencing State Contract #15-20400-905, and/or AE Business Solutions, Madison, WI referencing UW System Contract #MD-16-2058.
- Hewlett Packard servers, systems/backup software, storage, support and services and Hitachi storage will be purchased from AE Business Solutions, Madison, WI referencing UW System contract #10-2052, 12-2058, MD-16-2058, State Contract #15-20400-905 and DOA Contract # 10-92040-501, and/or Paragon Development Systems, Oconomowoc, WI referencing State Contracts 15-20400-905, 15-20453-106 and/or CDW, Inc, Vernon Hills, IL referencing State Contract # 11-20664-001 and NJPA contract 111309-CDW.
- IDM and Linux system software and services will be purchased from Concensus Consulting, Crandberry Twp, PA and/or Paragon Development Systems, Oconomowoc, WI; referencing State Contracts 18-20837-002, 15-95823-101, MHEC-021213.
- ImageNow software and implementation / project management services will be purchased from Hyland LLC Westlake, NASPO Contract # CH16012.
- Broadband / Internet Services will be purchased from WiscNet, Madison, WI referencing UW contract # 11-91551-131 and/or Time Warner Business Systems (Spectrum Communications), Milwaukee, WI and/or ATT, Waukesha, WI referencing UW contract # 11-91551-131 and 11-901551-401.

- Cisco network & video hardware, software and services will be purchased from Cisco Systems, Des Plaines, IL referencing State Contracts #15-39510-505, 15-84056-121 and/or CDW Inc, Vernon Hills, IL referencing State Contract #11-20664-001 and NJPA contract 111309-CDW and/or Heartland Business Systems, Hartland, WI, referencing State Contract #11-20664-001 and NJPA contract 111309 and/or Presidio, Inc, Waukesha, WI referencing State Contract #11-20664-001, NJPA contract 111309, UW Contract 505ENT-M16-DATACOMMUN-01 and/or PDS, Inc., Oconomowoc, WI referencing State Contract #15-20453-10X.
- Networking and Security Solutions and consulting will be purchased from CDW Inc, Vernon Hills, IL referencing State Contract #11-20664-001, NJPA contract 111309-CDW or UW Systems contract 505ENT-M21-EXC2004EPP-00 and/or AE Business Solutions, Madison, WI referencing State Contract 15-20453-10X, 15-95823-101, 15-20400-905, 15-20453-106, MD-16-2058, and/or Heartland Business Systems, Hartland, WI, referencing State Contract #11-20664-001 and NJPA contract 111309 and SHI International, Somerset, NJ, referencing Contract 505ENT-M16-VARSOFTWARE-03.
- Microsoft and other software packages and/or licenses will be purchased from CDW, Vernon Hills, IL referencing the WTCS Information & Telecommunication Systems Consortium Contract, and/or Insight Public Sector, Inc. referencing State Contract #505ENT-M 16-VARSOFTWARE-02.
- WAN / Intercampus eLAN Transport Services will be purchased from Spectrum Enterprise (Charter / Time Warner Communications), Milwaukee, WI 53212 referencing State DOA Contract # 11-92037-200 and UW System Contract # 14-5535, and/or Midwest Fiber Networks / CableComm LLC, Glendale, WI 53209 referencing Wisconsin DOT Contract 395002-M21-0510347-000-01.
- VMware software and/or licenses will be purchased from SHI International, Somerset, NJ referencing WTCS Consortium Contract, and/or AE Business Solutions., Madison, WI referencing UW System Contract # 10-2052, 10-5197, MD-16-2058 and/or PDS, Inc., Oconomowoc, WI referencing State Contract # 15-20453-10X, 15-20400-905 and/or CDW, Vernon Hills, IL referencing the NJPA contract 100614#CDW.
- Blackboard Learning Management Systems software and services will be purchased from Blackboard Systems, Inc. Washington D.C. referencing the MHEC (Midwest Higher Education Compact) contract and UW System Contract #12-5387.
- Transact Campus Card hardware, software and services will be purchased from Transact Campus, Inc Phoenix, AZ, referencing the NCPA Campus ID Credential Transaction Solutions contract #01-121.
- TeamDynamix software and services will be purchased from TeamDynamix, Inc Columbus, OH, referencing the NCPA National Cooperative Purchasing Alliance contract #01-121
- Network backup / Archive hardware and software will be purchased from AE Business Solutions, Madison, WI referencing UW System Contract # 10-2052, MD-16-2058 and/or PDS, Inc., Oconomowoc, WI referencing State Contract # 15-20453-10X, 15-20400-905, 15-20453-106 and/or Media Distributors, Elmhurst, IL and/or Messaging Architects, Inc. Champlain, NY referencing State Contract # 15-20400-905.
- Emergency Notification Systems will be purchased from Rave Wireless, Inc, Farmingham, PA referencing WTCS Purchasing Consortium Contract.

- Audio Visual equipment /software and installation services will be purchased from Camera Corner Connecting Piont, Green Bay, WI, 54301, referencing UW System Contract 15-5545.
- Apple computers will be purchased from Apple Computer, Inc., Austin, TX referencing the Collegiate Partnership Program (CPP) offered to all higher education institutions.

Positive action by the Board will result in the issuance of purchase orders to any or all of these companies. Actual expenditures to respective suppliers could vary depending on changing requirements, and additional suppliers may be added as new State of Wisconsin, UW system, and WTCS IT Consortium contracts are awarded. However, total expenditures will not exceed the proposed IT capital budget.

AE Business Solutions	Madison, WI
Apple Computer, Inc	Austin, TX
AT&T	Brookfield, WI
Blackboard Learning Systems, Inc	Washington, DC
Camera Corner Connecting Point	Green Bay, WI
Transact, Inc	Phoenix, AZ
CDW, Inc	Vernon Hills, IL
Cisco Systems, Inc	Des Plains, IL
Dell Computers, Inc	Roundrock, TX
Fujitsu Consulting, Inc	Milwaukee, WI
Heartland Business Systems	Hartland, WI
Hyland LLC	Westlake, OH
Insight Public Sector, Inc.	Bloomington, IL
Media Distributors	Elmhurst, IL
Midwest Fiber Networks / CableComm	Glendale, WI
Paragon Development Systems (PDS)	Oconomowoc, WI
Perceptive Software	Shawnee, KS
Presidio, Inc	Waukesha, WI
Rave Wireless	Farmingham, MA
SAP America	Newton Square, PA
SHI International	Somerset, NJ
Spectrum Enterprise	Milwaukee, WI
TeamDynamix	Columbus, OH
Time Warner Business	Milwaukee, WI
Transact Campus, Inc	Phoenix, AZ
Vanguard Computers, Inc	Wauwatosa, WI
UW-Madison / Wiscnet	Madison, WI

Information Technology will purchase hardware, software and services from the following vendors, based on existing multi-year MATC RFP / Bids or other cooperative purchasing agreements that were awarded to the following vendors:

AllCon Construction	Butler, WI
CampusWorks	Bradenton, FL
Dnesco Electric	Milwaukee, WI
Dynamic Campus	Austin, TX
Ellucian, Inc	Fairfax, VA
NorthWest Technologies/Martek LLC	Milwaukee, WI
Staff Electric	Menomonee Falls, WI

In addition, Information Technology has standard vendors for hardware, software and services which may not be currently covered by an existing state contract. Pursuant to MATC purchasing requirements, we may purchase items under the \$50,000 limit and/or upon successful bid, RFP or proof of Sole Source agreements.

AV Design Group	Thiensville, WI
CollegeNet, Inc	Portland, OR
Concensus Consulting	Cranberry Twp, PA
Eaton Corp	Raleigh, NC
Fabco, Inc	Milwaukee, WI
Graybar Electrical, Inc	West Allis, WI
Google, Inc	Mountain View, CA
Idera Software	Austin, TX
MalwareBytes, Inc	San Jose, CA
Oberon	State College, PA
Paperthin, Inc	Quincy, MA
SHI International	Somerset, NJ
Solarwinds.Net, Inc	Austin, TX
Thycotic Software, Ltd	Washington, DC
Virtru Corp	Washington, DC
Verisign, Inc	Mountain View, CA
Zoho Corp.	Pleasanton, CA

Positive action by the MATC District Board will result in purchase orders issued to the vendors indicated above for an amount not to exceed \$5,300,000.00 for FY2022.

**Part I: PROCUREMENTS**

**Item 8: FURNITURE, CARPETING, AND MISCELLANEOUS FURNISHINGS – DISTRICT-WIDE**

**Background Information**

The Facilities Planning and Construction Department outlines the requirements for furniture and furnishing purchases for classroom, common space, and office needs. These are based upon project scopes, budget and college guidelines for standardization of furniture. In addition, they provide carpeting for new construction and remodeling as well as miscellaneous furnishings.

These commodities are purchased utilizing a number of sources that have been approved by the WTCS State office. The contracts that we purchase off of are competitively bid and awarded. Our FY2022 estimated budget is approximately \$2,915,000.00. These expenditures will be made from one of the following sources:

- E & I Cooperatives
- State Contracts
- University of Wisconsin System contracts
- Other Co-Op contracts as approved by the WTCS State office

All purchases are done in lots and are approved by the Facilities Planning and Construction Department prior to any purchase order being issued.

Positive action by the MATC District Board will result in purchase orders issued to the sources indicated above for an amount not to exceed \$2,915,000.00 for FY2022.

**Part II: CONSTRUCTION**  
**Item 1: RENOVATION AND REMODELING**  
**OCC Baseball Artificial Turf Field**  
**MATC Bid Reference #2021-004 – Project #2022204**

**Background Information**

Previously, the Board approved lists of renovation and remodeling capital projects for budget years. The projects and funding plan were also approved as part of respective year budget approvals. This project deals with a new OCC Baseball Artificial Turf Field project that will change the existing all grass infield and outfield to synthetic turf. Additional items that will be part of the project are as follows: a new scoreboard, dugouts, and storm water retention system under the field, spectator stands, bullpens and batting cages. The storm water retention system will be funded by a grant awarded by the Milwaukee Metropolitan Sewerage District of \$636,063.

The contract recommended for approval below is for a single prime contract that pertains to the general construction for the previously mentioned areas.

Bid documents for the aforementioned work were prepared in accordance with Board policies and State regulations, and advertisements were placed in the Daily Reporter, the Milwaukee Courier and the Spanish Journal. The bids were opened on June 7, 2021 with the following results that include the Base Bid and Alternates 1,2,3,7,8,9,11,12,13,14, and 15.

**REMODELING SPECIFIED AREAS & RELATED WORK (Comprehensive Single Prime)**

<b>Firm Name</b>	<b>Construction Bid Total</b>	<b>Equipment Bid Total</b>	<b>Total</b>
<b>Rams Contracting, Ltd.</b>	<b>\$2,120,002.00</b>	<b>\$489,000.00</b>	<b>\$2,609,002.00*</b>
<b>Buteyn-Peterson Const.</b>	<b>\$2,907,100.00</b>	<b>\$457,800.00</b>	<b>\$3,364,900.00</b>

Proposals were evaluated, and the low qualified bid, as indicated by the asterisk, has met specifications. There were no challenges to the bid document or the manner in which the successful bidder was selected.

Positive action by the board on this item will authorize the issuance of a contract in the amount shown to the firm indicated by the asterisk.

**Part II: CONSTRUCTION**  
**Item 2: RENOVATION AND REMODELING**  
**DMC Admissions Center Remodel S115**  
**MATC Bid Reference #2021-008 – Project #2022216**

**Background Information**

Previously, the Board approved lists of renovation and remodeling capital projects for budget years. The projects and funding plan were also approved as part of respective year budget approvals. This project deals with the renovation of the existing Welcome Center at the Downtown Main Campus and its renovation into the new Admissions Center model. The project will remodel the space for Admissions, Registration, and Financial Aid including space for personnel and meeting and receiving areas for students. This project will include upgrading flooring, lighting, interior wall elevations, digital controls for HVAC, and fire protection.

The contract recommended for approval below is for a single prime contract that pertains to the general construction for the previously mentioned areas.

Bid documents for the aforementioned work were prepared in accordance with Board policies and State regulations, and advertisements were placed in the Daily Reporter, the Milwaukee Courier and the Spanish Journal. The bids were opened on June 8, 2021 with the following results that include the Base Bid and Alternate 1.

**REMODELING SPECIFIED AREAS & RELATED WORK (Comprehensive Single Prime)**

- **Gardner Builders.....\$ 537,674.00\***
- Selzer-Ornst..... \$ 580,327.00
- Wm. Sackerson..... \$ 716,079.00

Proposals were evaluated, and the low qualified bid, as indicated by the asterisk, has met specifications. There were no challenges to the bid document or the manner in which the successful bidder was selected.

Positive action by the board on this item will authorize the issuance of a contract in the amount shown to the firm indicated by the asterisk.

**Part III: CONSTRUCTION**  
**Item 3: RENOVATION AND REMODELING**  
**DMC Students Center AHU Replacement S400**  
**MATC Bid Reference #2021-009 – Project #2022201.01**

**Background Information**

Previously, the Board approved lists of renovation and remodeling capital projects for budget years. The projects and funding plan were also approved as part of respective year budget approvals. This project deals with the removal of six air handling units in the Student Center penthouse and a heat exchanger and two hot water pumps will be upsized and replaced with new to accommodate the heating demand of the building in accordance with MATC's sustainability standards and Integrated Energy Master Plan. This project will include upgrading electrical, digital controls for HVAC, plumbing and fire protection.

The contract recommended for approval is for a single prime contract that pertains to the general construction for the previously mentioned areas.

Bid documents for the aforementioned work were prepared in accordance with Board policies and State regulations, and advertisements were placed in the Daily Reporter, the Milwaukee Courier and the Spanish Journal. The bids will be opened on June 15, 2021. Results are forthcoming in an addendum dated June 16, 2021.

**Part II: CONSTRUCTION**  
**Item 3: RENOVATION AND REMODELING**  
**DMC Students Center AHU Replacement S400**  
**MATC Bid Reference #2021-009 – Project #2022201.01**

**Background Information**

Previously, the Board approved lists of renovation and remodeling capital projects for budget years. The projects and funding plan were also approved as part of respective year budget approvals. This project deals with the removal of six air handling units in the Student Center penthouse and a heat exchanger and two hot water pumps will be upsized and replaced with new to accommodate the heating demand of the building in accordance with MATC’s sustainability standards and Integrated Energy Master Plan. This project will include upgrading electrical, digital controls for HVAC, plumbing and fire protection.

The contract recommended for approval is for a single prime contract that pertains to the general construction for the previously mentioned areas.

Bid documents for the aforementioned work were prepared in accordance with Board policies and State regulations, and advertisements were placed in the Daily Reporter, the Milwaukee Courier and the Spanish Journal. The bids were opened on June 15, 2021 with the following results which include the Base Bid and Alternates 1,2,3,5 and 6.

**REMODELING SPECIFIED AREAS & RELATED WORK (Comprehensive Single Prime)**

- **Gardner Builders.....\$ 750,226.00\***
- Selzer-Ornst.....\$ 822,043.00

Proposals were evaluated, and the low qualified bid, as indicated by the asterisk, has met specifications. There were no challenges to the bid document or the manner in which the successful bidder was selected.

Positive action by the board on this item will authorize the issuance of a contract in the amount shown to the firm indicated by the asterisk.

**Attachment 5 - a**

\$1,500,000.00

Milwaukee Area Technical College District, Wisconsin  
General Obligation Promissory Notes, Series 2021-22A

**RESOLUTION AUTHORIZING THE SALE OF \$1,500,000.00  
GENERAL OBLIGATION PROMISSORY NOTES, SERIES 2021-22A  
(F0183-06-21)**

WHEREAS, pursuant to Section 67.12(12) of the Wisconsin Statutes, as amended (the "Act"), the Milwaukee Area Technical College District, Wisconsin (the "District"), is authorized to issue notes of the District in the aggregate amount of \$1,500,000.00 for the public purpose of financing building remodeling and improvement projects, consisting of projects included in the District's 2021-2022 building remodeling and improvement program (the public purpose projects described above are hereafter referred to as the "Public Purposes"); and

WHEREAS, on May 25, 2021, the District authorized the issuance of \$1,500,000.00 General Obligation Promissory Notes, Series 2021-22A (the "Notes") for the Public Purposes; and

WHEREAS, the District has prepared and distributed a Preliminary Official Statement, dated June 14, 2021 (the "Preliminary Official Statement"), describing the Notes and the security therefor; and

WHEREAS, the District has examined proposed documentation for the Notes (collectively, the "Note Documents"), as follows:

- (a) an Official Notice of Sale issued by the District and a Parity Bid Form (the "Note Purchase Agreement") to be entered into between the District and the Underwriter, providing for the sale of the Notes; and
- (b) the Preliminary Official Statement.

WHEREAS, it is now expedient and necessary for the District to issue its general obligation promissory notes in the amount of \$1,500,000.00 for the Public Purposes;

NOW, THEREFORE, the District hereby resolves as follows:

Section 1. Definitions. The following terms shall have the following meanings in this Resolution unless the text expressly or by implication requires otherwise:

"Act" shall mean Section 67.12(12) of the Wisconsin Statutes;

"Code" shall mean the Internal Revenue Code of 1986, as amended;

“Continuing Disclosure Agreement” shall mean the Continuing Disclosure Agreement, executed and delivered by the Issuer, dated July 15, 2021 (the “Continuing Disclosure Agreement”), delivered by the District for the purpose of complying with the requirements of Rule 15c2-12 promulgated by the Securities and Exchange Commission under the Securities Exchange Act of 1934, as amended;

“Dated Date” shall mean July 15, 2021;

“Debt Service Fund” shall mean the Debt Service Fund of the District, which shall be the “special redemption fund” as such term is defined in the Act;

“District” shall mean the Milwaukee Area Technical College District, Wisconsin;

“Fiscal Agent” shall mean the Treasurer of the District or such other entity as the District may approved to act as fiscal agent;

“Governing Body” shall mean the Board of the District, or such other body as may hereafter be the chief legislative body of the District;

“Initial Resolution” shall mean the “Resolution Authorizing the Issuance of \$1,500,000.00 General Obligation Promissory Notes, Series 2021-22A of Milwaukee Area Technical College District, Wisconsin”, adopted by the Governing Body on April 27, 2021;

“Note Registrar” means the Secretary of the District;

“Notes” shall mean the \$1,500,000.00 General Obligation Promissory Notes, Series 2021-22A, of the District;

“Public Purposes” shall mean the public purpose of financing \$1,500,000.00 of building remodeling and improvement projects, consisting of projects included in the District's 2021-2022 building remodeling and improvement program, and paying certain costs of issuance;

“Purchase Price” shall mean \$1,558,344.50 (\$1,500,000.00 par amount of Notes, plus premium of \$68,248.50, less underwriter's discount of \$9,904.00);

“Record Date” shall mean the close of business on the fifteenth day of the calendar month next preceding any principal or interest payment date;

“Securities Depository” means The Depository Trust Company, New York, New York, or its nominee; and

“Underwriter” means BNYMellon Capital Markets.

Section 2. Authorization of the Notes. For the purpose of financing the Public Purposes, there shall be borrowed on the full faith and credit of the District the sum of \$1,500,000.00; and fully registered general obligation promissory notes of the District are authorized to be issued in evidence thereof.

Section 3. Sale of the Notes. To evidence such indebtedness, (i) the Chairperson or the Vice Chairperson and (ii) the Secretary of the District are hereby authorized, empowered and directed to make, execute, issue and sell to the Underwriter for, on behalf of and in the name of the District, general obligation promissory notes in the aggregate principal amount of One Million Five Hundred Thousand Dollars (\$1,500,000.00) for the Purchase Price, plus accrued interest to the date of delivery.

Section 4. Terms of the Notes. The Notes shall be designated “General Obligation Promissory Notes, Series 2021-22A”; shall be dated the Dated Date; shall be numbered one and upward; shall bear interest as shown on the Maturity Schedule below; shall be issued in denominations of \$5,000 or any integral multiple thereof; and shall mature on the dates and in the amounts as set forth below. Interest on the Notes shall accrue from the Interest Accrual Date and shall be payable semi-annually on June 1 and December 1 of each year, commencing on December 1, 2021.

#### **MATURITY SCHEDULE**

<u>Maturity Date</u>	<u>Principal Amount</u>	<u>Interest Rate</u>
June 1, 2023	\$350,000	1.50%
June 1, 2024	\$500,000	1.50%
June 1, 2025	\$500,000	2.00%
June 1, 2026	\$150,000	3.00%

The Notes of this issue shall not be subject to call and payment prior to maturity.

Section 5. Form, Execution, Registration and Payment of the Notes. The Notes shall be issued as registered obligations in substantially the form attached hereto as Exhibit A and incorporated herein by this reference.

The Notes shall be executed in the name of the District by the manual signatures of (i) the Chairperson or the Vice Chairperson and (ii) the Secretary or other officer, and may be sealed with its official or corporate seal, if any.

The principal of, premium, if any, and interest on the Notes shall be paid by the Fiscal Agent.

Both the principal of and interest on the Notes shall be payable in lawful money of the United States of America by the Fiscal Agent. Payment of principal of the final maturity on the Notes will be payable upon presentation and surrender of the Notes to the Fiscal Agent. Payment of principal on the Notes (except the final maturity) and each

installment of interest shall be made to the registered owner of each Note who shall appear on the registration books of the District, maintained by the Note Registrar, on the Record Date and shall be paid by check or draft of the Fiscal Agent and mailed to such registered owner at the address appearing on such registration books or at such other address may be furnished in writing to such registered owner to the Note Registrar.

Section 6. Note Proceeds. The sale proceeds of the Notes (exclusive of accrued interest, printing distribution and filing fees, and any premium received) shall, forthwith upon receipt, be placed in and kept by the District Treasurer as a separate fund to be known as the Promissory Notes, Series 2021-22A, Borrowed Money Fund (hereinafter referred to as the "Borrowed Money Fund"). Moneys in the Borrowed Money Fund shall be used solely for the purposes for which borrowed or for transfer to the Debt Service Fund as provided by law.

Section 7. Tax Levy. In order to provide for the collection of a direct annual tax sufficient in amount to pay and for the express purpose of paying the interest on the Notes as it falls due and also to pay and discharge the principal thereof at maturity, there is hereby levied upon all of the taxable property in the District, in addition to all other taxes, a nonrepealable, direct, annual tax in an amount sufficient for that purpose. This tax shall be from year to year carried into the tax roll of the District and collected in addition to all other taxes and in the same manner and at the same time. Said tax is to be for the following years and in the following minimum amounts:

<u>Year of Levy</u>	<u>Amount of Tax</u>
2020	\$10,294.44
2021	\$27,250.00
2022	\$374,625.00
2023	\$518,250.00
2024	\$509,500.00
2025	\$152,250.00

The District shall be and continue without power to repeal such levy or obstruct the collection of said tax until all such payments have been made or provided for. After the issuance of the Notes, said tax shall be carried into the tax rolls of the District and collected as other taxes are collected, provided that the amount of tax carried into said tax rolls with respect to the Notes may be reduced by the amount of any surplus money in the Debt Service Fund created pursuant to Section 8 below.

If there shall be insufficient funds from the tax levy to pay the principal of or interest on the Notes when due, the said principal or interest shall be paid from other funds of the District on hand, said amounts to be returned when said taxes have been collected.

There be and there hereby is appropriated from taxes levied by the District in anticipation of the issuance of the Notes and other funds of the District on hand a sum sufficient to be deposited in the Debt Service Fund to meet payments with respect to debt service due for the year 2021.

Section 8. Debt Service Fund. Within the debt service fund previously established within the treasury of the District, there be and there hereby is established a separate and distinct fund designated as the “Debt Service Fund for \$1,500,000.00 General Obligation Promissory Notes, Series 2021-22A, dated July 15, 2021” (the “Debt Service Fund”), and such fund shall be maintained until the indebtedness evidenced by the Notes is fully paid or otherwise extinguished. The District Treasurer shall deposit in such Debt Service Fund (i) all accrued interest received by the District at the time of delivery of and payment for the Notes; (ii) the taxes herein levied for the specific purpose of meeting principal of and interest on the Notes when due; (iii) such other sums as may be necessary at any time to pay principal of and interest on the Notes when due; (iv) any premium which may be received by the District above the par value of the Notes and accrued interest thereon; (v) surplus moneys in the Borrowed Money Fund for the Notes; and (vi) such further deposits as may be required by Section 67.11 of the Wisconsin Statutes.

No money shall be withdrawn from the Debt Service Fund and appropriated for any purpose other than the payment of principal of and interest on the Notes until all such principal and interest has been paid in full and canceled; provided (i) the funds to provide for each payment of principal of and interest on the Notes prior to the scheduled receipt of taxes from the next succeeding tax collection may be invested in direct obligations of the United States of America maturing in time to make such payments when they are due or in other investments permitted by law; and (ii) any funds over and above the amount of such principal and interest payments on the Notes may be used to reduce the next succeeding tax levy, or may, at the option of the District, be invested by purchasing the Notes as permitted by and subject to Section 67.11(2)(a) of the Wisconsin Statutes in interest-bearing obligations of the United States of America, in other obligations of the District or in other investments permitted by law, which investments shall continue as a part of the Debt Service Fund.

When all of the Notes have been paid in full and canceled, and all permitted investments disposed of, any money remaining in the Debt Service Fund shall be deposited in the general fund of the District, unless the District Board directs otherwise.

Section 9. Deposits and Investments. The Debt Service Fund shall be kept apart from moneys in the other funds and accounts of the District and the same shall be used for no purpose other than the prompt payment of principal of and interest on the Notes as the same becomes due and payable. All moneys therein shall be deposited in special and segregated accounts in a public depository selected under Chapter 34 of the Wisconsin Statutes and may be temporarily invested until needed in legal investments subject to the provisions of Sections 66.0603(1m) and 67.10(3) of the Wisconsin Statutes. All income derived from such investments shall be regarded as revenues of the District. No such investment shall be in such a manner as would cause the Notes to be “arbitrage bonds” within the meaning of Section 148 of the Code or the Regulations of the Commissioner of Internal Revenue thereunder.

The District Treasurer shall, on the basis of the facts, estimates and circumstances in existence on the date of closing, make such certifications as are necessary to permit the conclusion that the Notes are not “arbitrage bonds” under Section 148 of the Code or the Regulations of the Commissioner of Internal Revenue thereunder.

Section 10. Sale of Notes. The terms, conditions and provisions of the Notes and the Note Documents are, in all respects, authorized and approved. The form of the Note Purchase Agreement is hereby approved. The Notes shall be sold and delivered in the manner, at the Purchase Price, plus interest accrued from the Interest Accrual Date to the closing date, pursuant to the terms and conditions set forth in the Note Purchase Agreement.

The preparation of the Preliminary Official Statement and the Final Official Statement, and their use as contemplated in the Note Purchase Agreement, are hereby approved. The Preliminary Official Statement is “deemed final” as of its date, except for omissions or subsequent modifications permitted under Rule 15c2-12 of the Securities and Exchange Commission. The Chairperson, the Vice Chairperson and Secretary of the District are authorized and directed to do any and all acts necessary to conclude delivery of the Notes to the Underwriter, as soon after adoption of this Resolution as is convenient.

Section 11. Book-Entry Only Notes. The Notes shall be transferable as follows:

(a) Each maturity of Notes will be issued as a single Note in the name of the Securities Depository, or its nominee, which will act as depository for the Notes. During the term of the Notes, ownership and subsequent transfers of ownership will be reflected by book entry on the records of the Securities Depository and those financial institutions for whom the Securities Depository effects book entry transfers (collectively, the “Participants”). No person for whom a Participant has an interest in Notes (a “Beneficial Owner”) shall receive bond certificates representing their respective interest in the Notes except in the event that the Securities Depository or the District shall determine, at its option, to terminate the book-entry system described in this Section. Payment of principal of, and interest on, the Notes will be made by the Fiscal Agent to the Securities Depository which will in turn remit such payment of principal and interest to its Participants which will in turn remit such principal and interest to the Beneficial Owners of the Notes until and unless the Securities Depository or the District elect to terminate the book entry system, whereupon the District shall deliver bond certificates to the Beneficial Owners of the Notes or their nominees. Note certificates issued under this Section may not be transferred or exchanged except as provided in this Section.

(b) Upon the reduction of the principal amount of any maturity of Notes, the Registered Noteowner may make a notation of such redemption on the panel of the Note, stating the amount so redeemed, or may return the Note to the District for exchange for a new Note in a proper principal amount. Such notation, if made by the Noteowner, may be made for reference only, and may not be relied upon by any other person as being in any

way determinative of the principal amount of such Note Outstanding, unless the Note Registrar initialed the notation on the panel.

(c) Immediately upon delivery of the Notes to the purchasers thereof on the delivery date, such purchasers shall deposit the bond certificates representing all of the Notes with the Securities Depository. The Securities Depository, or its nominee, will be the sole Noteowner of the Notes, and no investor or other party purchasing, selling or otherwise transferring ownership of any Notes will receive, hold or deliver any bond certificates as long as the Securities Depository holds the Notes immobilized from circulation.

(d) The Notes may not be transferred or exchanged except:

(1) To any successor of the Securities Depository (or its nominee) or any substitute depository ("Substitute Depository") designated pursuant to (ii) below, provided that any successor of the Securities Depository or any Substitute Depository must be a qualified and registered "clearing agency" as provided in Section 17L of the Securities Exchange Act of 1934, as amended;

(2) To a Substitute Depository designated by or acceptable to the District upon (a) the determination by the Securities Depository that the Notes shall no longer be eligible for depository services or (b) a determination by the District that the Securities Depository is no longer able to carry out its functions, provided that any such Substitute Depository must be qualified to act as such, as provided in subparagraph (1) above; or

(3) To those persons to whom transfer is requested in written transfer instructions in the event that:

(i) The Securities Depository shall resign or discontinue its services for the Notes and, only if the District is unable to locate a qualified successor within two months following the resignation or determination of noneligibility, or

(ii) Upon a determination by the District that the continuation of the book entry system described herein, which precludes the issuance of certificates to any Noteowner other than the Securities Depository (or its nominee) is no longer in the best interest of the Beneficial Owners of the Notes.

(e) The Depository Trust Company, New York, New York, is hereby appointed the Securities Depository for the Notes.

Section 12. Undertaking to Provide Continuing Disclosure. The (i) Chairperson or the Vice Chairperson and (ii) Secretary of the District are hereby authorized and directed to execute on behalf of the District, the Continuing Disclosure Agreement in connection

with the Notes for the purpose of complying with the requirements of Rule 15c2-12 promulgated by the Securities and Exchange Commission under the Securities Exchange Act of 1934, as amended.

Section 13. Compliance with Federal Tax Laws.

(a) The District represents and covenants that the project financed by the Notes and their ownership, management and use will not cause the Notes to be “private activity bonds” within the meaning of Section 141 of the Code, and the District shall comply with the provisions of the Code to the extent necessary to maintain the tax-exempt status of the interest on the Notes.

(b) The District also covenants to use its best efforts to meet the requirements and restrictions of any different or additional federal legislation which may be made applicable to the Notes, provided that in meeting such requirements the District will do so only to the extent consistent with the proceedings authorizing the Notes and the laws of Wisconsin, and to the extent there is a reasonable period of time in which to comply.

Section 14. Rebate Fund. If necessary, the District shall establish and maintain, so long as the Notes are outstanding, a separate account to be known as the “Rebate Fund” for the purpose of complying with the rebate requirements of Section 148(f) of the Code. The Rebate Fund is for the sole purpose of paying rebate to the United States of America, if any, on amounts of bond proceeds held by the District. The District hereby covenants and agrees that it shall pay from the Rebate Fund the rebate amounts as determined herein to the United States of America.

The District may engage the services of accountants, attorneys, or other consultants necessary to assist it in determining rebate amounts. Amounts held in the Rebate Fund and the investment income therefrom are not pledged as security for the Notes and may only be used to pay amounts to the United States. The District shall maintain or cause to be maintained records of such determinations until six (6) years after payment in full of the Notes and shall make such records available upon reasonable request therefor.

Section 15. Defeasance. When all Notes have been discharged, all pledges, covenants and other rights granted to the owners thereof by this Resolution shall cease. The District may discharge all Notes due on any date by irrevocably depositing in escrow with a suitable bank or trust company a sum of cash and/or bonds or securities issued or guaranteed as to principal and interest of the U.S. Government, or of a commission, board or other instrumentality of the U.S. Government (“Government Obligations”), or of securities wholly and irrevocably secured as to principal and interest by Government Obligations and rated in the highest rating category of a nationally recognized rating service, maturing on the dates and bearing interest at the rates required to provide funds sufficient to pay when due the interest to accrue on each of said Note to its maturity or, at the District's option, if said Note is prepayable to any prior date upon which it may be called for redemption, and to pay and redeem the principal amount of each such Note at

maturity, or at the District's option, if said Note is prepayable, at its earliest redemption date, with the premium required for such redemption, if any, provided that notice of the redemption of all prepayable Notes on such date has been duly given or provided for.

Section 16. Resolution a Contract. The provisions of this Resolution shall constitute a contract between the District and the owner or owners of the Notes, and after issuance of any of the Notes no change or alteration of any kind in the provisions of this Resolution may be made, except as provided in Section 18, until all of the Notes have been paid in full as to both principal and interest. The owner or owners of any of the Notes shall have the right in addition to all other rights, by mandamus or other suit or action in any court of competent jurisdiction, to enforce such owner's or owners' rights against the District, the Governing Body thereof, and any and all officers and agents thereof including, but without limitation, the right to require the District, its Governing Body and any other authorized body, to fix and collect rates and charges fully adequate to carry out all of the provisions and agreements contained in this Resolution.

Section 17. General Authorizations. The Chairperson, the Vice Chairperson and the Secretary of the District and the appropriate deputies and officials of the District in accordance with their assigned responsibilities are hereby each authorized to execute, deliver, publish, file and record such other documents, instruments, notices and records and to take such other actions as shall be necessary or desirable to accomplish the purposes of this Resolution and to comply with and perform the obligations of the District under the Notes. The execution or written approval of any document by the Chairperson, the Vice Chairperson or Secretary of the District herein authorized shall be conclusive evidence of the approval by the District of such document in accordance with the terms hereof.

In the event that said officers shall be unable by reason of death, disability, absence or vacancy of office to perform in timely fashion any of the duties specified herein (such as the execution of Notes), such duties shall be performed by the officer or official succeeding to such duties in accordance with law and the rules of the District.

Any actions taken by the Chairperson, the Vice Chairperson and Secretary consistent with this Resolution are hereby ratified and confirmed.

Section 18. Amendment to Resolution. After the issuance of any of the Notes, no change or alteration of any kind in the provisions of this Resolution may be made until all of the Notes have been paid in full as to both principal and interest, or discharged as herein provided, except: (a) the District may, from to time, amend this Resolution without the consent of any of the owners of the Notes, but only to cure any ambiguity, administrative conflict, formal defect, or omission or procedural inconsistency of this Resolution; and (b) this Resolution may be amended, in any respect, with a written consent of the owners of not less than two-thirds (2/3) of the principal amount of the Notes then outstanding; provided, however, that no amendment shall permit any change in the pledge of tax revenues of the District or the maturity of any Note issued hereunder,

or a reduction in the rate of interest on any Note, or in the amount of the principal obligation thereof, or in the amount of the redemption premium payable in the case of redemption thereof, or change the terms upon which the Notes may be redeemed or make any other modification in the terms of the payment of such principal or interest without the written consent of the owner of each such Note to which the change is applicable.

Section 19. Illegal or Invalid Provisions. In case any one or more of the provisions of this Resolution or any of the Notes shall for any reason be held to be illegal or invalid, such illegality or invalidity shall not affect any other provision of this Resolution or of the Notes.

Section 20. Conflicting Resolutions. All ordinances, resolutions, or orders, or parts thereof heretofore enacted, adopted or entered, in conflict with the provisions of this Resolution, are hereby repealed and this Resolution shall be in effect from and after its passage.

[SIGNATURE PAGE TO FOLLOW]

Adopted: June 22, 2021.

---

Mark F. Foley  
Chairperson of the District

Attest:

---

Citlali Mendieta Ramos  
Secretary of the District

Recorded on June 22, 2021.

---

Citlali Mendieta Ramos  
Secretary of the District

EXHIBIT A

UNITED STATES OF AMERICA  
STATE OF WISCONSIN  
MILWAUKEE AREA TECHNICAL COLLEGE DISTRICT  
GENERAL OBLIGATION PROMISSORY NOTE, SERIES 2021-22A

<u>Number</u>	<u>Interest Rate</u>	<u>Maturity Date</u>	<u>Dated Date</u>	<u>Principal Amount</u>	<u>CUSIP</u>
R-___	___%	June 1, 20__	_____	\$_____	602369__

FOR VALUE RECEIVED, Milwaukee Area Technical College District, Wisconsin, promises to pay to CEDE & CO., or registered assigns, the principal sum of \_\_\_\_\_ (\$\_\_\_\_\_) on the maturity date specified above, together with interest thereon from \_\_\_\_\_ or the most recent payment date to which interest has been paid, unless the date of registration of this Note is after the 15th day of the calendar month immediately preceding an interest payment date, in which case interest will be paid from such interest payment date, at the rate per annum specified above, such interest being payable on June 1 and December 1 of each year, with the first interest on this issue being payable on \_\_\_\_\_.

The Notes of this issue shall not be subject to call and payment prior to maturity.

Both principal hereof and interest hereon are hereby made payable to the registered owner in lawful money of the United States of America, and for the prompt payment of this Note with interest thereon as aforesaid, and the levying and collection of taxes sufficient for that purpose, the full faith, credit and resources of the District are hereby irrevocably pledged. The principal of this Note shall be payable only upon presentation and surrender of this Note to the District Treasurer at the principal office of the District. Interest hereon shall be payable by check or draft dated as of the applicable interest payment date and mailed from the office of the District Treasurer to the person in whose name this Note is registered at the close of business on the fifteenth day of the calendar month next preceding each interest payment date.

This Note is transferable only upon the books of the District kept for that purpose by the District Secretary at the principal office of the District, by the registered owner in person or his duly authorized attorney, upon surrender of this Note together with a written instrument of transfer (which may be endorsed hereon) satisfactory to the District Secretary duly executed by the registered owner or his duly authorized attorney. Thereupon a new Note or Notes of the same aggregate principal amount, series and maturity shall be issued to the transferee in exchange therefor. The District may deem and treat the person in whose name this Note is registered as the absolute owner hereof

for the purpose of receiving payment of or on account of the principal or interest hereof and for all other purposes. The Notes are issuable solely as negotiable, fully registered Notes without coupons in authorized denominations of \$5,000 or any whole multiple thereof.

This Note is one of an issue aggregating \$1,500,000.00 issued pursuant to the provisions of Section 67.12(12) of the Wisconsin Statutes, for the public purpose of financing \$1,500,000.00 building remodeling and improvement projects, consisting of projects included in the District's 2021-2022 building remodeling and improvement program (the public purpose projects described above are hereafter referred to as the "Public Purposes") and is authorized by a resolution of the District Board of the District, duly adopted by said District Board at its meeting duly convened on \_\_\_\_\_, which resolution is recorded in the official book of its minutes for said date.

It is hereby certified and recited that all conditions, things and acts required by law to exist or to be done prior to and in connection with the issuance of this Note have been done, have existed and have been performed in due form and time; that the aggregate indebtedness of the District, including this Note and others authorized simultaneously herewith, does not exceed any limitations imposed by law or the Constitution of the State of Wisconsin; and that the District has levied a direct, annual irrevocable tax sufficient to pay this Note, together with interest thereon when and as payable.

No delay or omission on the part of the owner hereof to exercise any right hereunder shall impair such right or be considered as a waiver thereof or as a waiver of or acquiescence in any default hereunder.

IN WITNESS WHEREOF, the District Board of Milwaukee Area Technical College District, Wisconsin, has caused this Note to be signed on behalf of said District by its duly qualified and acting Chairperson and Secretary, and its corporate seal to be impressed hereon, all as of the date of original issue specified above.

MILWAUKEE AREA TECHNICAL  
COLLEGE DISTRICT, WISCONSIN

By: \_\_\_\_\_

\_\_\_\_\_  
Chairperson of the District

Attest: \_\_\_\_\_

\_\_\_\_\_  
Secretary of the District

(Form of Assignment)

FOR VALUE RECEIVED the undersigned hereby sells, assigns and transfers unto

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(Please print or typewrite name and address,  
including zip code, of Assignee)

---

(Please print or typewrite Social Security or  
other identifying number of Assignee)

the within Note and all rights thereunder, hereby irrevocably constituting and appointing

---

(Please print or type name of Attorney)

Attorney to transfer said Note on the books kept for the registration thereof with full power of substitution in the premises.

Dated: \_\_\_\_\_

---

NOTICE: The signature to this assignment must correspond with the name as it appears upon the face of the within Note in every particular without alteration or enlargement or any change whatever.

Signature(s) guaranteed by:

---



# Milwaukee Area Technical College District

Final Pricing Summary  
June 22, 2021

**John A. Mehan, Managing Director**

[jmehan@rwbaird.com](mailto:jmehan@rwbaird.com)  
777 East Wisconsin Avenue  
Milwaukee, WI 53202  
Phone 414.765.3827  
[rwbaird.com/publicfinance](http://rwbaird.com/publicfinance)



# Milwaukee Area Technical College District

## Results of Competitive Bids

**\$1,500,000 General Obligation Promissory Notes, Series 2021-22A**

**Bids Received by 9:30 AM (CT)**

**Tuesday, June 22, 2021**

<b>Rank</b>	<b>Bidder</b>	<b>True Interest Cost</b>
1	BNYMellon Capital Markets	0.6915%
2	Fidelity Capital Markets	0.7233%
3	Huntington Securities, Inc.	0.7636%
4	UBS Financial Services Inc.	0.8985%

## Milwaukee Area Technical College District

Issue Summary	
<b>Description:</b>	General Obligation Promissory Notes, Series 2021-22A
<b>Amount:</b>	\$1,500,000
<b>Dated &amp; Settlement Date:</b>	July 15, 2021
<b>Maturities:</b>	June 1, 2023 - 2026
<b>First Interest Payment:</b>	December 1, 2021
<b>First Call Date:</b>	Non-callable
<b>Moody's Rating:</b>	Aa1
<b>True Interest Cost:</b>	0.6915%
<b>Winning Bidder/Purchaser:</b>	BNYMellon Capital Markets



# Milwaukee Area Technical College District

## 2021-22 Financing Plan -- Calendar Year Basis

CALENDAR YEAR	EXISTING DEBT PAYMENTS incl. 2021 OPEB	EQUIPMENT & REMODELING BORROWINGS												FUTURE DEBT PAYMENTS (a)	Actual 2021 Revenues: \$43,000,000	
		FINAL	PRELIMINARY	PRELIMINARY	PRELIMINARY	PRELIMINARY	PRELIMINARY	PRELIMINARY	PRELIMINARY	PRELIMINARY	PRELIMINARY	PRELIMINARY	PRELIMINARY		COMBINED DEBT PAYMENTS	Projected 2022 Revenues: \$43,724,336 (b)
		\$1,500,000	\$1,500,000	\$22,500,000	\$1,500,000	\$1,500,000	\$1,500,000	\$1,500,000	\$1,500,000	\$1,500,000	\$1,500,000	\$1,500,000	\$1,500,000			
		SERIES	SERIES	SERIES	SERIES	SERIES	SERIES	SERIES	SERIES	SERIES	SERIES	SERIES	SERIES			
2021-22A	2021-22B	2021-22C	2021-22D	2021-22E	2021-22F	2021-22G	2021-22H	2021-22I	2021-22J	2021-22K	2021-22L	Noncallable				
Dated 7/15/21	Dated 8/5/21	Dated 9/15/21	Dated 10/14/21	Dated 11/15/21	Dated 12/15/21	Dated 1/6/22	Dated 2/10/22	Dated 3/10/22	Dated 4/14/22	Dated 5/12/22	Dated 6/15/22					
		Average:	Average:	Average:	Average:	Average:	Average:	Average:	Average:	Average:	Average:	Average:				
		1.93%	4.00%	4.00%	4.00%	4.00%	4.00%	4.00%	4.00%	4.00%	4.00%	4.00%				
2021	\$35,291,464	\$10,294	\$19,333	\$7,675,000									\$0	\$42,996,091		
2022	\$31,472,250	\$27,250	\$60,000	\$4,995,900	\$67,833	\$62,667	\$57,667	\$54,167	\$48,500	\$43,500	\$37,833	\$33,167	\$27,667	\$6,732,667	\$43,721,067	
2023	\$23,804,550	\$374,625	\$403,000	\$2,846,700	\$403,000	\$403,000	\$403,000	\$403,000	\$403,000	\$403,000	\$403,000	\$403,000	\$403,000	\$403,000	\$43,118,042	
2024	\$14,668,850	\$518,250	\$536,000	\$2,850,600	\$536,000	\$536,000	\$536,000	\$536,000	\$536,000	\$536,000	\$536,000	\$536,000	\$536,000	\$536,000	\$43,073,567	
2025	\$5,730,300	\$509,500	\$516,000	\$2,850,300	\$516,000	\$516,000	\$516,000	\$516,000	\$516,000	\$516,000	\$516,000	\$516,000	\$516,000	\$516,000	\$43,137,067	
2026	\$652,463	\$152,250	\$153,000	\$2,845,800	\$153,000	\$153,000	\$153,000	\$153,000	\$153,000	\$153,000	\$153,000	\$153,000	\$153,000	\$153,000	\$43,040,879	
2027	\$656,363														\$42,475,867	
2028	\$670,113														\$42,475,867	
2029	\$668,578														\$42,475,867	
2030	\$676,451														\$42,475,867	
2031	\$688,466														\$42,475,867	
2032	\$689,624														\$42,475,867	
2033															\$42,475,867	
2034															\$42,475,867	
	\$115,669,470	\$1,592,169	\$1,687,333	\$24,064,300	\$1,675,833	\$1,670,667	\$1,665,667	\$1,662,167	\$1,656,500	\$1,651,500	\$1,645,833	\$1,641,167	\$1,635,667	\$445,024,967	\$602,943,239	

(a) Future borrowing assumptions:

**Equipment Borrowing of \$21,000,000 per year.**

**Remodeling Borrowings of \$18,000,000 per year.**

(b) Revenues available for debt service include Levy, Enterprise Fund, and Computer Aid.

Note: This information is provided for information purposes only. It does not recommend any future issuances and is not intended to be, and should not be regarded as, advice.

**Rating Action: Moody's assigns Aa1 to MATC, WI's GO notes; outlook stable**

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11 Jun 2021

New York, June 11, 2021 -- Moody's Investors Service assigns a Aa1 rating to Milwaukee Area Technical College District, WI's (MATC) \$1.5 million General Obligation Promissory Notes, Series 2021-22A. We maintain the Aa1 rating on the district's outstanding general obligation unlimited tax (GOULT) debt. Following the sale, the district will have \$111.7 million of outstanding GOULT debt. The outlook is stable.

**RATINGS RATIONALE**

The Aa1 rating reflects the district's strong financial position bolstered by recent operating surpluses. While the coronavirus is driving an unprecedented economic downturn, the district's solid operating reserves and proactive management will provide a buffer against any near-term impacts of the pandemic. The rating also incorporates the district's large and diverse tax base encompassing the greater City of Milwaukee (A2 negative) region, modest socioeconomic indices, limited revenue raising flexibility, modest debt burden, and moderate pension burden.

**RATING OUTLOOK**

The stable outlook reflects our expectation that the district will maintain financial operations in line with the current rating through prudent management of expenditures, which is critical given the district's limited revenue raising flexibility and trend of declining enrollment.

**FACTORS THAT COULD LEAD TO AN UPGRADE OF THE RATING**

- Significant improvement in resident demographic profile
- Enhanced budgetary flexibility that could arise from growing enrollment or relaxed statutory restrictions on raising local revenue

**FACTORS THAT COULD LEAD TO A DOWNGRADE OF THE RATING**

- Weakened demographic profile or deterioration of the district's tax base
- Narrowed financial reserves
- Growth in the district's debt or pension burden

**LEGAL SECURITY**

Debt service on the district's general obligation debt, including the current notes, is payable from a designated property tax not limited by rate or amount.

**USE OF PROCEEDS**

Proceeds will finance various building remodeling and improvement projects.

**PROFILE**

Milwaukee Area Technical College District is one of the largest technical college systems in Wisconsin (Aa1 stable), providing vocational education to residents of Milwaukee County (Aa2 stable), the majority of Ozaukee County (Aaa stable) and small portions of several other surrounding suburban counties.

**METHODOLOGY**

The principal methodology used in this rating was US Local Government General Obligation Debt published in January 2021 and available at [https://www.moodys.com/researchdocumentcontentpage.aspx?docid=PBM\\_1260094](https://www.moodys.com/researchdocumentcontentpage.aspx?docid=PBM_1260094). Alternatively, please see the Rating Methodologies page on [www.moodys.com](http://www.moodys.com) for a copy of this methodology.

## REGULATORY DISCLOSURES

For further specification of Moody's key rating assumptions and sensitivity analysis, see the sections Methodology Assumptions and Sensitivity to Assumptions in the disclosure form. Moody's Rating Symbols and Definitions can be found at: [https://www.moody's.com/researchdocumentcontentpage.aspx?docid=PBC\\_79004](https://www.moody's.com/researchdocumentcontentpage.aspx?docid=PBC_79004).

For ratings issued on a program, series, category/class of debt or security this announcement provides certain regulatory disclosures in relation to each rating of a subsequently issued bond or note of the same series, category/class of debt, security or pursuant to a program for which the ratings are derived exclusively from existing ratings in accordance with Moody's rating practices. For ratings issued on a support provider, this announcement provides certain regulatory disclosures in relation to the credit rating action on the support provider and in relation to each particular credit rating action for securities that derive their credit ratings from the support provider's credit rating. For provisional ratings, this announcement provides certain regulatory disclosures in relation to the provisional rating assigned, and in relation to a definitive rating that may be assigned subsequent to the final issuance of the debt, in each case where the transaction structure and terms have not changed prior to the assignment of the definitive rating in a manner that would have affected the rating. For further information please see the ratings tab on the issuer/entity page for the respective issuer on [www.moody's.com](http://www.moody's.com).

Regulatory disclosures contained in this press release apply to the credit rating and, if applicable, the related rating outlook or rating review.

Moody's general principles for assessing environmental, social and governance (ESG) risks in our credit analysis can be found at [http://www.moody's.com/researchdocumentcontentpage.aspx?docid=PBC\\_1263068](http://www.moody's.com/researchdocumentcontentpage.aspx?docid=PBC_1263068).

Please see [www.moody's.com](http://www.moody's.com) for any updates on changes to the lead rating analyst and to the Moody's legal entity that has issued the rating.

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INVESTORS SERVICE

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**Attachment 5 - b**

Milwaukee Area Technical College District, Wisconsin  
General Obligation Promissory Notes, Series 2021-22B

**RESOLUTION AUTHORIZING THE ISSUANCE AND ESTABLISHING THE  
PARAMETERS FOR THE SALE OF NOT TO EXCEED \$1,500,000.00 GENERAL  
OBLIGATION PROMISSORY NOTES, SERIES 2021-22B  
(F0184-06-21)**

WHEREAS, Milwaukee Area Technical College District (the "District") is presently in need of \$1,500,000.00 for the public purpose of financing building remodeling and improvement projects, consisting of projects included in the District's 2021-2022 building remodeling and improvement program and paying certain costs of issuance (the public purpose projects described above are hereafter referred to as the "Public Purposes");

WHEREAS, it is in the best interest of the District that the monies needed for such purpose be borrowed through the issuance of general obligation promissory notes pursuant to Section 67.12(12) of the Wisconsin Statutes, as amended (the "Act");

WHEREAS, pursuant to the Act, the District is authorized to issue notes of the District in the aggregate amount of not to exceed \$1,500,000.00 for the Public Purposes; and

WHEREAS, the District seeks to authorize the issuance of not to exceed \$1,500,000.00 General Obligation Promissory Notes, Series 2021-22B (the "Notes") for the Public Purposes and set forth the parameters for the sale of such Notes; and

WHEREAS, it is now expedient and necessary for the District to issue its general obligation promissory notes in the amount of not to exceed \$1,500,000.00 for the Public Purposes;

NOW, THEREFORE, the District hereby resolves as follows:

Section 1. Definitions. The following terms shall have the following meanings in this Resolution unless the text expressly or by implication requires otherwise:

"Act" shall mean Section 67.12(12) of the Wisconsin Statutes;

"Code" shall mean the Internal Revenue Code of 1986, as amended;

"Continuing Disclosure Agreement" shall mean the Continuing Disclosure Agreement, executed and delivered by the District, dated the date of issuance of the Notes (the "Continuing Disclosure Agreement"), delivered by the District for the purpose of complying with the requirements of Rule 15c2-12 promulgated by the Securities and Exchange Commission under the Securities Exchange Act of 1934, as amended;

“Dated Date” shall mean the date of issuance of the Notes;

“Debt Service Fund” shall mean the Debt Service Fund of the District, which shall be the “special redemption fund” as such term is defined in the Act;

“District” shall mean the Milwaukee Area Technical College District, Wisconsin;

“Fiscal Agent” shall mean the Treasurer of the District or such other entity as the District may approved to act as fiscal agent;

“Governing Body” shall mean the Board of the District, or such other body as may hereafter be the chief legislative body of the District;

“Initial Resolution” shall mean the “Resolution Authorizing the Issuance and Establishing the Parameters for the Sale of Not to Exceed \$1,500,000.00 General Obligation Promissory Notes, Series 2021-22B of Milwaukee Area Technical College District, Wisconsin”, adopted by the Governing Body on June 22, 2021;

“Note Registrar” means the Secretary of the District;

“Notes” shall mean the General Obligation Promissory Notes, Series 2021-22B, of the District;

“Public Purposes” shall mean the public purpose of financing not to exceed \$1,500,000.00 of building remodeling and improvement projects, consisting of projects included in the District's 2021-2022 building remodeling and improvement program;

“Purchase Price” shall mean the purchase price for the Notes as set forth in the Final Approval;

“Record Date” shall mean the close of business on the fifteenth day of the calendar month next preceding any principal or interest payment date; and

“Securities Depository” means The Depository Trust Company, New York, New York, or its nominee.

Section 2. Authorization of the Notes; Parameters. For the purpose of financing the Public Purposes, there shall be borrowed from an underwriter (the “Underwriter”) selected through a competitive sale with the assistance and counsel of the District's financial advisor, Robert W. Baird & Co. Incorporated, on the full faith and credit of the District the sum of not to exceed \$1,500,000.00; and fully registered general obligation promissory notes of the District are authorized to be issued in evidence thereof, provided that: (i) the price paid by the Underwriter for the Notes shall not be less than 100.00% of the par amount of the Notes, (ii) the true interest cost to be paid on the Notes shall not exceed 4.00%; (iii) the Notes shall mature no later than June 1, 2026 and shall be

noncallable; (iv) the Notes shall comply in all other respects with the terms provided herein; and (v) the first interest payment on the Notes shall be December 1, 2021. The District Secretary shall, within ten (10) days hereafter, cause public notice of the adoption of this resolution to be given to the electors of the District by publishing a notice thereof in the Milwaukee Journal Sentinel, a newspaper published and having general circulation in the District, which newspaper is found and determined to be likely to give notice to the electors, such notice to be in substantially the form set forth in Exhibit A to this resolution.

Section 3. Sale of the Notes; Delegation of Authority with Respect to Final Approval. Subject to such Final Approval (defined below), to evidence such indebtedness, the District is hereby authorized, empowered and directed to make, execute, issue and sell to the Underwriter for, on behalf of and in the name of the District, general obligation promissory notes in the aggregate principal amount of not to exceed One Million Five Hundred Thousand Dollars (\$1,500,000.00). The issuance and sale of the Notes to the Underwriter is subject to final approval by the Vice President, Finance. Such final approval shall be evidenced by a certificate of the Vice President, Finance. The approval of such issuance and sale, and the execution of said certificate shall comprise and be referred to collectively herein as the "Final Approval." The Governing Body of the District hereby delegates the authority to provide such Final Approval to the Vice President, Finance. Said Vice President, Finance, may act for the Governing Body of the District to provide such Final Approval with respect to the Notes.

Section 4. Terms of the Notes. The Notes shall be designated "General Obligation Promissory Notes, Series 2021-22B"; shall be dated the Dated Date; shall be numbered one and upward; shall be issued in denominations of \$5,000 or any integral multiple thereof; and shall bear interest and mature on the dates and in the amounts as set forth in the Final Approval. Redemption provisions relating to the Notes shall be set forth in the Final Approval.

Section 5. Form, Execution, Registration and Payment of the Notes. The Notes shall be issued as registered obligations in substantially the form attached hereto as Exhibit B and incorporated herein by this reference.

The Notes shall be executed in the name of the District by the manual signatures of (i) the Chairperson or the Vice Chairperson, and (ii) the Secretary or other officer, and may be sealed with its official or corporate seal, if any.

The principal of, premium, if any, and interest on the Notes shall be paid by the Fiscal Agent.

Both the principal of and interest on the Notes shall be payable in lawful money of the United States of America by the Fiscal Agent. Payment of principal of the final maturity on the Notes will be payable upon presentation and surrender of the Notes to the Fiscal Agent. Payment of principal on the Notes (except the final maturity) and each installment of interest shall be made to the registered owner of each Note who shall appear on the registration books of the District, maintained by the Note Registrar, on the

Record Date and shall be paid by check or draft of the Fiscal Agent and mailed to such registered owner at the address appearing on such registration books or at such other address may be furnished in writing to such registered owner to the Note Registrar.

Section 6. Note Proceeds. The sale proceeds of the Notes (exclusive of accrued interest, printing distribution and filing fees, and any premium received) shall, forthwith upon receipt, be placed in and kept by the District Treasurer as a separate fund to be known as the Promissory Notes, Series 2021-22B, Borrowed Money Fund (hereinafter referred to as the "Borrowed Money Fund"). Moneys in the Borrowed Money Fund shall be used solely for the purposes for which borrowed or for transfer to the Debt Service Fund as provided by law.

Section 7. Tax Levy. In order to provide for the collection of a direct annual tax sufficient in amount to pay and for the express purpose of paying the interest on the Notes as it falls due and also to pay and discharge the principal thereof at maturity, there is hereby levied upon all of the taxable property in the District, in addition to all other taxes, a nonrepealable, direct, annual tax in an amount sufficient for that purpose. This tax shall be from year to year carried into the tax roll of the District and collected in addition to all other taxes and in the same manner and at the same time. Said tax shall be in the years and in the minimum amounts as set forth in the Final Approval.

The District shall be and continue without power to repeal such levy or obstruct the collection of said tax until all such payments have been made or provided for. After the issuance of the Notes, said tax shall be carried into the tax rolls of the District and collected as other taxes are collected, provided that the amount of tax carried into said tax rolls with respect to the Notes may be reduced by the amount of any surplus money in the Debt Service Fund created pursuant to Section 8 below.

If there shall be insufficient funds from the tax levy to pay the principal of or interest on the Notes when due, the said principal or interest shall be paid from other funds of the District on hand, said amounts to be returned when said taxes have been collected.

There be and there hereby is appropriated from taxes levied by the District in anticipation of the issuance of the Notes and other funds of the District on hand a sum sufficient to be deposited in the Debt Service Fund to meet payments with respect to debt service due for the year 2021.

Section 8. Debt Service Fund. Within the debt service fund previously established within the treasury of the District, there be and there hereby is established a separate and distinct fund designated as the "Debt Service Fund for General Obligation Promissory Notes, Series 2021-22B" (the "Debt Service Fund"), and such fund shall be maintained until the indebtedness evidenced by the Notes is fully paid or otherwise extinguished. The District Treasurer shall deposit in such Debt Service Fund (i) all accrued interest received by the District at the time of delivery of and payment for the Notes; (ii) the taxes herein levied for the specific purpose of meeting principal of and interest on the Notes when due; (iii) such other sums as may be necessary at any time to pay principal of and

interest on the Notes when due; (iv) any premium which may be received by the District above the par value of the Notes and accrued interest thereon; (v) surplus moneys in the Borrowed Money Fund for the Notes; and (vi) such further deposits as may be required by Section 67.11 of the Wisconsin Statutes.

No money shall be withdrawn from the Debt Service Fund and appropriated for any purpose other than the payment of principal of and interest on the Notes until all such principal and interest has been paid in full and canceled; provided (i) the funds to provide for each payment of principal of and interest on the Notes prior to the scheduled receipt of taxes from the next succeeding tax collection may be invested in direct obligations of the United States of America maturing in time to make such payments when they are due or in other investments permitted by law; and (ii) any funds over and above the amount of such principal and interest payments on the Notes may be used to reduce the next succeeding tax levy, or may, at the option of the District, be invested by purchasing the Notes as permitted by and subject to Section 67.11(2)(a) of the Wisconsin Statutes in interest-bearing obligations of the United States of America, in other obligations of the District or in other investments permitted by law, which investments shall continue as a part of the Debt Service Fund.

When all of the Notes have been paid in full and canceled, and all permitted investments disposed of, any money remaining in the Debt Service Fund shall be deposited in the general fund of the District, unless the District Board directs otherwise.

Section 9. Deposits and Investments. The Debt Service Fund shall be kept apart from moneys in the other funds and accounts of the District and the same shall be used for no purpose other than the prompt payment of principal of and interest on the Notes as the same becomes due and payable. All moneys therein shall be deposited in special and segregated accounts in a public depository selected under Chapter 34 of the Wisconsin Statutes and may be temporarily invested until needed in legal investments subject to the provisions of Sections 66.0603(1m) and 67.10(3) of the Wisconsin Statutes. All income derived from such investments shall be regarded as revenues of the District. No such investment shall be in such a manner as would cause the Notes to be "arbitrage bonds" within the meaning of Section 148 of the Code or the Regulations of the Commissioner of Internal Revenue thereunder.

The District Treasurer shall, on the basis of the facts, estimates and circumstances in existence on the date of closing, make such certifications as are necessary to permit the conclusion that the Notes are not "arbitrage bonds" under Section 148 of the Code or the Regulations of the Commissioner of Internal Revenue thereunder.

Section 10. Sale of Notes. The District is authorized to prepare and distribute the following documentation for the Notes (collectively, the "Note Documents") (i) a Preliminary Official Statement (the "Preliminary Official Statement"), describing the Notes and the security therefor; (ii) an Official Notice of Sale issued by the District and a Parity Bid Form (the "Note Purchase Agreement") to be entered into between the District and the Underwriter, providing for the sale of the Notes; and (iii) a Final Official Statement

dated the date of sale of the Notes describing the Notes and the security therefor.

The Notes shall be sold and delivered in the manner, at the Purchase Price, pursuant to the terms and conditions set forth in the Note Purchase Agreement.

The Chairperson, the Vice Chairperson, the Vice President, Finance and Secretary of the District are authorized and directed to do any and all acts necessary to conclude delivery of the Notes to the Underwriter, as soon after adoption of this Resolution as is convenient.

Section 11. Book-Entry Only Notes. The Notes shall be transferable as follows:

(a) Each maturity of Notes will be issued as a single Note in the name of the Securities Depository, or its nominee, which will act as depository for the Notes. During the term of the Notes, ownership and subsequent transfers of ownership will be reflected by book entry on the records of the Securities Depository and those financial institutions for whom the Securities Depository effects book entry transfers (collectively, the "Participants"). No person for whom a Participant has an interest in Notes (a "Beneficial Owner") shall receive bond certificates representing their respective interest in the Notes except in the event that the Securities Depository or the District shall determine, at its option, to terminate the book-entry system described in this Section. Payment of principal of, and interest on, the Notes will be made by the Fiscal Agent to the Securities Depository which will in turn remit such payment of principal and interest to its Participants which will in turn remit such principal and interest to the Beneficial Owners of the Notes until and unless the Securities Depository or the District elects to terminate the book-entry system, whereupon the District shall deliver bond certificates to the Beneficial Owners of the Notes or their nominees. Note certificates issued under this Section may not be transferred or exchanged except as provided in this Section.

(b) Upon the reduction of the principal amount of any maturity of Notes, the Registered Noteowner may make a notation of such redemption on the panel of the Note, stating the amount so redeemed, or may return the Note to the District for exchange for a new Note in a proper principal amount. Such notation, if made by the Noteowner, may be made for reference only, and may not be relied upon by any other person as being in any way determinative of the principal amount of such Note Outstanding, unless the Note Registrar initialed the notation on the panel.

(c) Immediately upon delivery of the Notes to the purchasers thereof on the delivery date, such purchasers shall deposit the Note certificates representing all of the Notes with the Securities Depository. The Securities Depository, or its nominee, will be the sole Noteowner of the Notes, and no investor or other party purchasing, selling or otherwise transferring ownership of any Notes will receive, hold or deliver any bond certificates as long as the Securities Depository holds the Notes immobilized from circulation.

(d) The Notes may not be transferred or exchanged except:

(1) To any successor of the Securities Depository (or its nominee) or any substitute depository ("Substitute Depository") designated pursuant to (ii) below, provided that any successor of the Securities Depository or any Substitute Depository must be a qualified and registered "clearing agency" as provided in Section 17A of the Securities Exchange Act of 1934, as amended;

(2) To a Substitute Depository designated by or acceptable to the District upon (a) the determination by the Securities Depository that the Notes shall no longer be eligible for depository services or (b) a determination by the District that the Securities Depository is no longer able to carry out its functions, provided that any such Substitute Depository must be qualified to act as such, as provided in subparagraph (1) above; or

(3) To those persons to whom transfer is requested in written transfer instructions in the event that:

(i) The Securities Depository shall resign or discontinue its services for the Notes and, only if the District is unable to locate a qualified successor within two months following the resignation or determination of noneligibility, or

(ii) Upon a determination by the District that the continuation of the book-entry system described herein, which precludes the issuance of certificates to any Noteowner other than the Securities Depository (or its nominee) is no longer in the best interest of the Beneficial Owners of the Notes.

(e) The Depository Trust Company, New York, New York, is hereby appointed the Securities Depository for the Notes.

Section 12. Undertaking to Provide Continuing Disclosure. The (i) Chairperson or the Vice Chairperson and (ii) Secretary of the District are hereby authorized and directed to execute on behalf of the District, the Continuing Disclosure Agreement in connection with the Notes for the purpose of complying with the requirements of Rule 15c2-12 promulgated by the Securities and Exchange Commission under the Securities Exchange Act of 1934, as amended.

Section 13. Compliance with Federal Tax Laws.

(a) The District represents and covenants that the project financed by the Notes and their ownership, management and use will not cause the Notes to be "private activity bonds" within the meaning of Section 141 of the Code, and the District shall comply with the provisions of the Code to the extent necessary to maintain the tax-exempt status of the interest on the Notes.

(b) The District also covenants to use its best efforts to meet the requirements and restrictions of any different or additional federal legislation which may be made applicable to the Notes, provided that in meeting such requirements the District will do so only to the extent consistent with the proceedings authorizing the Notes and the laws of Wisconsin, and to the extent there is a reasonable period of time in which to comply.

Section 14. Rebate Fund. If necessary, the District shall establish and maintain, so long as the Notes are outstanding, a separate account to be known as the "Rebate Fund" for the purpose of complying with the rebate requirements of Section 148(f) of the Code. The Rebate Fund is for the sole purpose of paying rebate to the United States of America, if any, on amounts of bond proceeds held by the District. The District hereby covenants and agrees that it shall pay from the Rebate Fund the rebate amounts as determined herein to the United States of America.

The District may engage the services of accountants, attorneys, or other consultants necessary to assist it in determining rebate amounts. Amounts held in the Rebate Fund and the investment income therefrom are not pledged as security for the Notes and may only be used to pay amounts to the United States. The District shall maintain or cause to be maintained records of such determinations until six (6) years after payment in full of the Notes and shall make such records available upon reasonable request therefor.

Section 15. Defeasance. When all Notes have been discharged, all pledges, covenants and other rights granted to the owners thereof by this Resolution shall cease. The District may discharge all Notes due on any date by irrevocably depositing in escrow with a suitable bank or trust company a sum of cash and/or bonds or securities issued or guaranteed as to principal and interest by the U.S. Government, or of a commission, board or other instrumentality of the U.S. Government ("Government Obligations"), or of securities wholly and irrevocably secured as to principal and interest by Government Obligations and rated in the highest rating category of a nationally recognized rating service, maturing on the dates and bearing interest at the rates required to provide funds sufficient to pay when due the interest to accrue on each said Note to its maturity or, at the District's option, if said Note is prepayable to any prior date upon which it may be called for redemption, and to pay and redeem the principal amount of each such Note at maturity, or at the District's option, if said Note is prepayable, at its earliest redemption date, with the premium required for such redemption, if any, provided that notice of the redemption of all prepayable Notes on such date has been duly given or provided for.

Section 16. Resolution a Contract. The provisions of this Resolution shall constitute a contract between the District and the owner or owners of the Notes, and after issuance of any of the Notes no change or alteration of any kind in the provisions of this Resolution may be made, except as provided in Section 18, until all of the Notes have been paid in full as to both principal and interest. The owner or owners of any of the Notes shall have the right in addition to all other rights, by mandamus or other suit or action in any court of competent jurisdiction, to enforce such owner's or owners' rights

against the District, the Governing Body thereof, and any and all officers and agents thereof including, but without limitation, the right to require the District, its Governing Body and any other authorized body, to fix and collect rates and charges fully adequate to carry out all of the provisions and agreements contained in this Resolution.

Section 17. General Authorizations. The Chairperson, the Vice Chairperson and the Secretary of the District and the appropriate deputies and officials of the District in accordance with their assigned responsibilities are hereby each authorized to execute, deliver, publish, file and record such other documents, instruments, notices and records and to take such other actions as shall be necessary or desirable to accomplish the purposes of this Resolution and to comply with and perform the obligations of the District under the Notes. The execution or written approval of any document by the Chairperson, the Vice Chairperson or Secretary of the District herein authorized shall be conclusive evidence of the approval by the District of such document in accordance with the terms hereof.

In the event that said officers shall be unable by reason of death, disability, absence or vacancy of office to perform in timely fashion any of the duties specified herein (such as the execution of Notes), such duties shall be performed by the officer or official succeeding to such duties in accordance with law and the rules of the District.

Any actions taken by the Chairperson, the Vice Chairperson and Secretary consistent with this Resolution are hereby ratified and confirmed.

Section 18. Amendment to Resolution. After the issuance of any of the Notes, no change or alteration of any kind in the provisions of this Resolution may be made until all of the Notes have been paid in full as to both principal and interest, or discharged as herein provided, except: (a) the District may, from to time, amend this Resolution without the consent of any of the owners of the Notes, but only to cure any ambiguity, administrative conflict, formal defect, or omission or procedural inconsistency of this Resolution; and (b) this Resolution may be amended, in any respect, with a written consent of the owners of not less than two-thirds (2/3) of the principal amount of the Notes then outstanding; provided, however, that no amendment shall permit any change in the pledge of tax revenues of the District or the maturity of any Note issued hereunder, or a reduction in the rate of interest on any Note, or in the amount of the principal obligation thereof, or in the amount of the redemption premium payable in the case of redemption thereof, or change the terms upon which the Notes may be redeemed or make any other modification in the terms of the payment of such principal or interest without the written consent of the owner of each such Note to which the change is applicable.

Section 19. Illegal or Invalid Provisions. In case any one or more of the provisions of this Resolution or any of the Notes shall for any reason be held to be illegal or invalid, such illegality or invalidity shall not affect any other provision of this Resolution or of the Notes.

Section 20. Conflicting Resolutions. All ordinances, resolutions, or orders, or parts thereof heretofore enacted, adopted or entered, in conflict with the provisions of this Resolution, are hereby repealed and this Resolution shall be in effect from and after its passage.

[SIGNATURE PAGE TO FOLLOW]

Adopted: June 22, 2021.

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Mark F. Foley  
Chairperson of the District

Attest:

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Citlali Mendieta Ramos  
Secretary of the District

Recorded on June 22, 2021.

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Citlali Mendieta Ramos  
Secretary of the District

EXHIBIT A

NOTICE

TO THE ELECTORS OF:

Milwaukee Area Technical  
College District, Wisconsin

NOTICE IS HEREBY GIVEN that the District Board of the above-named District, at a meeting duly called and held on June 22, 2021, adopted, pursuant to the provisions of Section 67.12(12) of the Wisconsin Statutes, a resolution entitled, "RESOLUTION AUTHORIZING THE ISSUANCE AND ESTABLISHING THE PARAMETERS FOR THE SALE OF NOT TO EXCEED \$1,500,000.00 GENERAL OBLIGATION PROMISSORY NOTES, SERIES 2021-22B," which provides that the sum of \$1,500,000.00 be borrowed through the issuance of the District's general obligation promissory notes for the public purpose of financing building remodeling and improvement projects, consisting of projects included in the District's 2021-2022 building remodeling and improvement program and to pay certain costs of issuance.

A copy of said resolution is on file in the District Office, 700 West State Street, Milwaukee, Wisconsin, and is available for public inspection weekdays, except holidays, between the hours of 8:00 A.M. and 4:00 P.M.

The District Board need not submit the resolution authorizing this borrowing to the electors for approval unless within 30 days after the publication of this Notice there is filed with the Secretary of the District Board a petition meeting the standards set forth in Sec. 67.12(12), Wis. Stats., requesting a referendum thereon at a special election.

Dated: June 22, 2021.

BY ORDER OF THE DISTRICT BOARD:

District Secretary

EXHIBIT B

UNITED STATES OF AMERICA  
STATE OF WISCONSIN  
MILWAUKEE AREA TECHNICAL COLLEGE DISTRICT  
GENERAL OBLIGATION PROMISSORY NOTE, SERIES 2021-22B

<u>Number</u>	<u>Interest Rate</u>	<u>Maturity Date</u>	<u>Dated Date</u>	<u>Principal Amount</u>	<u>CUSIP</u>
R-___	___%	June 1, 20__	_____	\$_____	

FOR VALUE RECEIVED, Milwaukee Area Technical College District, Wisconsin, promises to pay to CEDE & CO., or registered assigns, the principal sum of \_\_\_\_\_ (\$\_\_\_\_\_) on the maturity date specified above, together with interest thereon from \_\_\_\_\_ or the most recent payment date to which interest has been paid, unless the date of registration of this Note is after the 15th day of the calendar month immediately preceding an interest payment date, in which case interest will be paid from such interest payment date, at the rate per annum specified above, such interest being payable on June 1 and December 1 of each year, with the first interest on this issue being payable on \_\_\_\_\_.

The Notes of this issue shall not be subject to call and payment prior to maturity.

Both principal hereof and interest hereon are hereby made payable to the registered owner in lawful money of the United States of America, and for the prompt payment of this Note with interest thereon as aforesaid, and the levying and collection of taxes sufficient for that purpose, the full faith, credit and resources of the District are hereby irrevocably pledged. The principal of this Note shall be payable only upon presentation and surrender of this Note to the District Treasurer at the principal office of the District. Interest hereon shall be payable by check or draft dated as of the applicable interest payment date and mailed from the office of the District Treasurer to the person in whose name this Note is registered at the close of business on the fifteenth day of the calendar month next preceding each interest payment date.

This Note is transferable only upon the books of the District kept for that purpose by the District Secretary at the principal office of the District, by the registered owner in person or his duly authorized attorney, upon surrender of this Note together with a written instrument of transfer (which may be endorsed hereon) satisfactory to the District Secretary duly executed by the registered owner or his duly authorized attorney. Thereupon a new Note or Notes of the same aggregate principal amount, series and

maturity shall be issued to the transferee in exchange therefor. The District may deem and treat the person in whose name this Note is registered as the absolute owner hereof for the purpose of receiving payment of or on account of the principal or interest hereof and for all other purposes. The Notes are issuable solely as negotiable, fully registered Notes without coupons in authorized denominations of \$5,000 or any whole multiple thereof.

This Note is one of an issue aggregating \$1,500,000.00 issued pursuant to the provisions of Section 67.12(12) of the Wisconsin Statutes, for the public purpose of financing \$1,500,000.00 building remodeling and improvement projects, consisting of projects included in the District's 2021-2022 building remodeling and improvement program (the public purpose projects described above are hereafter referred to as the "Public Purposes") and is authorized by a resolution of the District Board of the District, duly adopted by said District Board at its meeting duly convened on \_\_\_\_\_, which resolution is recorded in the official book of its minutes for said date.

It is hereby certified and recited that all conditions, things and acts required by law to exist or to be done prior to and in connection with the issuance of this Note have been done, have existed and have been performed in due form and time; that the aggregate indebtedness of the District, including this Note and others authorized simultaneously herewith, does not exceed any limitations imposed by law or the Constitution of the State of Wisconsin; and that the District has levied a direct, annual irrevocable tax sufficient to pay this Note, together with interest thereon when and as payable.

No delay or omission on the part of the owner hereof to exercise any right hereunder shall impair such right or be considered as a waiver thereof or as a waiver of or acquiescence in any default hereunder.

IN WITNESS WHEREOF, the District Board of Milwaukee Area Technical College District, Wisconsin, has caused this Note to be signed on behalf of said District by its duly qualified and acting Chairperson or Vice Chairperson, and Secretary, and its corporate seal to be impressed hereon, all as of the date of original issue specified above.

MILWAUKEE AREA TECHNICAL  
COLLEGE DISTRICT, WISCONSIN

By: \_\_\_\_\_  
Chairperson of the District

Attest: \_\_\_\_\_  
Secretary of the District

(Form of Assignment)

FOR VALUE RECEIVED the undersigned hereby sells, assigns and transfers unto

---

---

---

(Please print or typewrite name and address,  
including zip code, of Assignee)

---

(Please print or typewrite Social Security or  
other identifying number of Assignee)

the within Note and all rights thereunder, hereby irrevocably constituting and appointing

---

(Please print or type name of Attorney)

Attorney to transfer said Note on the books kept for the registration thereof with full power of substitution in the premises.

Dated: \_\_\_\_\_

---

NOTICE: The signature to this assignment must correspond with the name as it appears upon the face of the within Note in every particular without alteration or enlargement or any change whatever.

Signature(s) guaranteed by:

---

Attachment 5 - c

**RESOLUTION AUTHORIZING THE ISSUANCE OF \$22,500,000.00  
GENERAL OBLIGATION PROMISSORY NOTES, SERIES 2021-22C  
OF MILWAUKEE AREA TECHNICAL COLLEGE DISTRICT, WISCONSIN  
(F0185-06-21)**

WHEREAS, Milwaukee Area Technical College District (the "District") is presently in need of \$22,500,000.00 for the public purposes of (a) financing \$21,000,000.00 of purchases of movable equipment, consisting of projects for future equipment needs, that are anticipated to occur in 2021-2022, (b) financing \$1,500,000.00 of building remodeling and improvement projects, consisting of projects included in the District's 2021-2022 building remodeling and improvement program that are anticipated to occur in 2021-2022, and (c) any paying certain costs of issuance; and

WHEREAS, it is in the best interest of the District that the monies needed for such purpose be borrowed through the issuance of general obligation promissory notes pursuant to Section 67.12(12), Wis. Stats.; now therefore be it

RESOLVED, that the District shall issue general obligation promissory notes in the amount of \$22,500,000.00 for the public purposes of (a) financing \$21,000,000.00 of purchases of movable equipment, consisting of projects for future equipment needs, that are anticipated to occur in 2021-2022, (b) financing \$1,500,000.00 of building remodeling and improvement projects, consisting of projects included in the District's 2021-2022 building remodeling and improvement program that are anticipated to occur in 2021-2022, and (c) paying certain costs of issuance; and be it

FURTHER RESOLVED, that the District Secretary shall, within 10 (ten) days hereafter, cause public notice of the adoption of this resolution to be given to the electors of the District by publishing a notice thereof in the Milwaukee Journal Sentinel, a newspaper published and having general circulation in the District, which newspaper is found and determined to be likely to give notice to the electors, such notice to be in substantially the form set forth in Attachment A to this resolution.

Adopted: June 22, 2021.

---

Mark F. Foley, Chairperson

Attest:

---

Citlali Mendieta Ramos, District Secretary

Recorded on June 22, 2021.

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Citlali Mendieta Ramos, District Secretary

Attachment A

NOTICE

TO THE ELECTORS OF:

Milwaukee Area Technical  
College District, Wisconsin

NOTICE IS HEREBY GIVEN that the District Board of the above-named District, at a meeting duly called and held on June 22, 2021, adopted, pursuant to the provisions of Section 67.12(12) of the Wisconsin Statutes, a resolution entitled, "RESOLUTION AUTHORIZING THE ISSUANCE OF \$22,500,000.00 GENERAL OBLIGATION PROMISSORY NOTES, SERIES 2021-22C, OF MILWAUKEE AREA TECHNICAL COLLEGE DISTRICT, WISCONSIN," which provides that the sum of \$22,500,000.00 be borrowed through the issuance of the District's general obligation promissory notes for the public purposes of (a) financing \$21,000,000.00 of purchases of movable equipment, consisting of projects for future equipment needs, that are anticipated to occur in 2021-2022, and (b) financing \$1,500,000.00 of building remodeling and improvement projects, consisting of projects included in the District's 2021-2022 building remodeling and improvement program that are anticipated to occur in 2021-2022, and paying certain costs of issuance.

A copy of said resolution is on file in the District Office, 700 West State Street, Milwaukee, Wisconsin, and is available for public inspection weekdays, except holidays, between the hours of 8:00 A.M. and 4:00 P.M.

The District Board need not submit the resolution authorizing this borrowing to the electors for approval unless within 30 days after the publication of this Notice there is filed with the Secretary of the District Board a petition meeting the standards set forth in Sec. 67.12(12), Wis. Stats., requesting a referendum thereon at a special election.

Dated: June 22, 2021.

BY ORDER OF THE DISTRICT BOARD:

District Secretary

**Attachment 5 - d**

**RESOLUTION TO APPROVE FY22 CAPITAL  
RENOVATION / REMODELING BUDGET  
Resolution (F0186-06-21)**

**BACKGROUND**

Within the context of the Three Year Plan, renovation and remodeling projects are identified and implemented on an annual basis in order to properly maintain District facilities and to reflect changing instructional and support service needs.

To comply with State regulations governing construction and remodeling, it is necessary for the MATC Board to submit a list of applicable projects to the Wisconsin Technical College System Board for approval. Authorization from the MATC Board is sought at this time for the above reason, as well as to permit the development of plans and specifications to expedite construction.

For 2021/2022 funding is proposed at approximately \$18.0 million from twelve (12) borrowing packages of \$1,500,000. The actual projects implemented will be adjusted to match the actual funding level with lower priority projects in the various phases eliminated or modified as required.

Attached is a list of potential renovation and remodeling projects recommended for implementation during Fiscal Year 2021/2022. The list of projects was selected from a more comprehensive list of project needs identified in the Three-Year Plan and recent newer project requests. All of the projects recommended will complement any long range planning decisions.

**RESOLUTIONS**

BE IT RESOLVED that the Milwaukee Area Technical College District Board include in the budget planning for Fiscal Year 2021/2022 various remodeling and renovation projects listed on the attached with an estimated cost of \$18,000,000, with the understanding that the list may be modified; and be it;

RESOLVED further, that the Milwaukee Area College District Board approve the aforementioned projects and authorize the Administration to prepare plans, specifications, and contract documents; and be it;

RESOLVED further, that the Milwaukee Area College District Board request any necessary approvals from the Wisconsin Technical College System Board for applicable projects.

**MATC FY 2021-2022 Capital Project List**  
 Borrowings Issued in (12) Phases of \$1,500,000.00  
 June 22, 2021

**Project #**

2022201	1. Districtwide HVAC & Electrical Upgrades FY22	\$	1,500,000.00
2022202	2. DMC Fire Protection Improvements FY22	\$	1,500,000.00
2022203	3. MQC Pathway Office & Admissions Center Renovations	\$	1,500,000.00
2022204	4. OCC Baseball Artificial Turf	\$	1,500,000.00
2022205	5. Districtwide Emergency, Scope Development Contingency & Minors	\$	1,500,000.00
2022206	6. DMC Food Court Servery & Cafeteria S314-322	\$	1,500,000.00
2022207	7. Future Project Selection & Refinement	\$	600,000.00
2022208	8. DMC WSQ Heavy Plate Welding Lab	\$	1,000,000.00
2022209	9. DMC C Bldg. Electric Upgrades	\$	1,000,000.00
2022210	10. DMC M & T Bldg. Roof & Window Replacements	\$	1,500,000.00
2022211	11. Districtwide Life Safety & Access Control Upgrades FY22	\$	200,000.00
2022212	12. DMC Student Center Atrium Improvements	\$	1,500,000.00
2022213	13. DMC General Classroom Upgrades FY22	\$	300,000.00
2022214	14. DMC Restroom Improvements	\$	800,000.00
2022215	15 Districtwide Office Improvements	\$	200,000.00
2022216	16. DMC Admissions Center Remodel S115	\$	1,000,000.00
2022217	17. MQC Electric Line Mechanic Remodel	\$	200,000.00
2022218	18. Capital Projects Salaries FY22	\$	700,000.00

**PROGRAM TOTAL:**

\$ 18,000,000.00
------------------

FY 2021-22 Milwaukee Area Technical College District

# ACTIVITY PLAN

# BUDGET

## **EQUAL OPPORTUNITY AND AFFIRMATIVE ACTION COMMITMENT**

Milwaukee Area Technical College's commitment to equal opportunity in admissions, educational programs, and employment policies assures that all individuals are included in the diversity that makes the college an exciting institution. MATC does not discriminate against qualified individuals in employment or access to courses, programs, or extracurricular activities on the basis of race, color, national origin, ancestry, religion, creed, sex, sexual orientation, age, disability, pregnancy, marital status, parental status, or other protected class status. The lack of English skills shall not be a barrier to admission or participation in any MATC program or service.

MATC will comply fully with state and federal Equal Opportunity and Affirmative Action laws, executive orders, and regulations. Direct questions concerning application of this policy to the MATC Affirmative Action Officer, 700 West State Street, Milwaukee, WI 53233-1443.

It is the policy of MATC to provide reasonable accommodations for all students, or applicants for admission, who have disabilities (see Discrimination Against Individuals With Disabilities Policy CO203). MATC will adhere to all applicable federal and state laws, regulations, and guidelines with respect to providing reasonable accommodations as required to afford equal opportunity and access to programs and services for students with disabilities. Reasonable accommodations will be provided in a timely and cost-effective manner. Access shall not be denied because of the need to make reasonable accommodations for an individual's disability.

State and federal laws include the concept of "reasonable accommodation" as a key element in providing equal opportunity and access to programs and services for students with disabilities.

# MILWAUKEE AREA TECHNICAL COLLEGE

## 2021-22 ACTIVITY PLAN AND BUDGET

Fiscal Year 2021-22

### Members of the Board as of June 22, 2021

Mark Foley	Chairperson
Lisa Olson	Vice-Chairperson
Kahri Phelps Okoro	Treasurer
Citlali Mendieta-Ramos	Secretary
Nikki Moews	
Ashanti Hamilton	
Ann Wilson	
Erica Case	

### Administrators as of June 22, 2021

Dr. Vicki J. Martin	President
Dr. Naydeen Gonzalez-De Jesus	Executive Vice President of Student Success
Dr. Mohammad M. Dakwar	Vice President, Learning
Janice M. Falkenberg	Vice President and General Counsel
Jeffrey J. Hollow	Vice President, Finance
Laura M. Bray	Vice President, College Advancement and External Communications
Elle Bonds	Vice President, Human Resources
Dr. Christine M. Manion	Vice President, Institutional Effectiveness
Dr. Jeff C. Janz	Vice President, Retention and Completion
Dr. Sarah Adams	Interim Vice President, Enrollment Services
Bohdan Zacharij	Vice President and General Manager, Milwaukee PBS
Barbara A. Cannell	Dean of Academic Learning
Dr. Nicole Tanner	Interim Dean of Enrollment Services
Dr. Pamela Holt	Dean of Online Learning
Equan A. Burrows	Dean of Student Experience
Dr. Sadique Isahaku	Dean, General Education
Dr. Kelly J. Dries	Dean, Healthcare Services
Dr. Carl Meredith	Dean, Business and Management
Dr. Kamela J. Goodwyn	Dean, Science, Technology, Engineering and Math
Rebecca L. Alsup-Kingery	Dean, Manufacturing, Construction and Transportation
Brian Carlson	Dean, Creative Arts, Design and Media
Brian Stout	Dean, Community and Human Services
Martinez Powless, Eva Martínez	Chief Diversity, Equity & Inclusion Officer

### Official Issuing Report

Jeffrey J. Hollow, CPA, CMA, MBA, Vice President, Finance

Assisted by:

Eva A. Kuether, CPA, Controller

Emilia Meinhardt, Budget Manager

Suzanne Jarvis, CPA, Coordinator, Cash Management

Mary Mathers, Sr. Accounting Administrator

Brenda Schmitt, Sr. Financial Grants Administrator

William C. Smith, CPA, CMA, MBA, Capital Accounting and Budget Manager

## MILWAUKEE AREA TECHNICAL COLLEGE

Board Members as of June 22, 2021

<u>Name</u>	<u>Board Officer</u>	<u>Membership Type</u>	<u>Term Expires</u>	<u>Employer and Position</u>
Mark Foley	Chairperson	Employer	06/30/21	von Briesen & Roper, S.C. Shareholder/Attorney
Lisa Olson	Vice-Chairperson	School District Administrator	6/30/23	Whitnall School District Superintendent
Citlali Mendieta-Romos	Secretary	Employer	6/30/22	Antigua Latin Restaurant, LLC Owner/Director of Special Events
Kahri Phelps Okoro	Treasurer	Additional Member	6/30/21	Equity Supply Group Operations Manager
Nikki Moews		Employer	06/30/23	Pioneer Transformers/Pioneer Power Solutions, Inc. Human Resources Director
Ashanti Hamilton		Elected Official	06/30/22	Milwaukee Common Council Alderman 1 <sup>st</sup> District
Erica Case		Employer	6/30/21	Harley Davidson Motor Company Director Field HR - Product Development & Wisconsin Operations
Ann Wilson		Additional Member	06/30/22	Hillside Family Resource Center Manager *Retired*

**NOTE:** *The composition and number of MATC District Board members are stipulated by Wisconsin law. The membership must have representatives of employers, employees, elected officials, and a school district administrator.*

**MILWAUKEE AREA TECHNICAL COLLEGE**

**2021-22  
ACTIVITY PLAN AND BUDGET**

**TABLE OF CONTENTS**

**Section I – Introduction and Policy**

Transmittal Letter to District Citizens ..... 1  
 College Overview ..... 2  
 Guided Pathways ..... 10  
 The Planning and Budgeting Process ..... 19  
 FY21-2022 Plan and Budget Development Calendar ..... 22  
 FY21-2022 Budget Assumptions ..... 23  
 Summary of Financial Policies ..... 27  
 Major Categories of Revenues and Expenditures ..... 31  
 Description of Basis of Accounting..... 35

**Section II – Financial Data**

Class I Legal Notice - Budget Summary and Notice of Public Hearing.....37  
 MATC Tax on \$100,000 House.....39  
 Combined Funds Budget Analysis - Resources ..... 40  
 Combined Funds Budget Analysis - Expenditures ..... 43  
 Combined Budget Summary ..... 46  
 Description of Fund Balance Reserves ..... 48  
 Pro Forma Balance Sheet - June 30, 2021.....49  
 Pro Forma Balance Sheet - June 30, 2022 .....50  
 General Fund..... 51  
 Special Revenue Fund - Operational..... 56  
 Special Revenue Fund - Non-Aidable ..... 59  
 Capital Projects Fund ..... 62  
 Debt Service Fund..... 76  
 Enterprise Fund.....86  
 Internal Service Fund ..... 91

**Section III - Supplemental Data**

Position Summary - FTE Basis.....93  
 Student and Campus Statistics.....94  
 Property Tax Levies, Equalized Value, and Tax Rates..... 95  
 Full-Time Equivalent Enrollment Statistic ..... 96  
 FTE information ..... 97  
 Academic & Career Pathways.....98  
 Equalized Value by Municipality ..... 105  
 Demographic Statistics for Milwaukee and Ozaukee Counties ..... 106  
 Course Fee History..... 107

**MILWAUKEE AREA TECHNICAL COLLEGE**

**2021-22  
ACTIVITY PLAN AND BUDGET**

**TABLE OF CONTENTS**

Program Graduate Follow-Up Statistics..... 108

Special Revenue Fund Supplemental Schedules:

    Non-Aidable (Student Financial Aid Activities) ..... 109

    Non-Aidable (Non-Financial Aid Activities) ..... 110

Enterprise Fund Supplemental Schedules:

    Public Television Activities ..... 111

    Public Television Activities - Alternative Presentation ..... 112

    Food Service Activities ..... 113

    Bookstore Activities ..... 114

    Child Care Activities ..... 115

    Other Activities ..... 116

Expenditures by Classification:

    General Fund ..... 117

    Special Revenue Fund - Operational ..... 119

    Special Revenue Fund - Non-Aidable ..... 120

    Capital Projects Fund ..... 121

    Debt Service Fund ..... 122

    Enterprise Fund - Non-Television Activities ..... 123

    Enterprise Fund - Public Television Activities..... 125

    Internal Service Fund ..... 127

    Budget Expenditures by classification Level.....128

**SECTION I**  
**INTRODUCTION AND POLICY**



June 22, 2021

**To the Taxpayers of the Milwaukee Area Technical College District:**

The mission of Milwaukee Area Technical College (MATC) is to provide “education that transforms lives, industry and community.”

Demonstrating this commitment during the COVID-19 pandemic, we continued providing high-quality education and services by pivoting to primarily online delivery methods after March 2020. When vaccines became available, the college again responded to students’ needs by steadily increasing offerings of in-person instruction and services.

Our 2021-22 fiscal year budget is designed to accomplish the college’s mission through our implementation of the Guided Pathways student-centered approach. This nationally recognized model helps more students succeed in less time, at lower cost. After several years of preparation, the college launched the program in 2020.

To reach our goal to eliminate equity gaps in student achievement, MATC joined the Achieving the Dream National Network. The 250 community and technical colleges are working to identify best practices that help more students of color and other historically underserved populations successfully complete their courses and graduate.

In addition, MATC, Carthage College, the University of Wisconsin-Milwaukee and the University of Wisconsin-Parkside formed the first regional consortium of higher education institutions to join the "Moon Shot for Equity." This national initiative, developed by education consultancy EAB, focuses on ending equity gaps in higher education by 2030.

None of this work would be possible without the support of taxpayers in the Milwaukee area and throughout the state. We recognize and appreciate your investment in our vision to be the best choice in education, where everyone can succeed.

In our continued efforts to be transparent with, and accountable to, the taxpayers in our District, MATC has prepared this Activity Plan & Budget for FY2021-22. We invite you to review this document to learn more about the investment the community makes to support the college and its students.

Vicki J. Martin  
MATC President

Mark F. Foley  
Chairperson, MATC District Board

**Downtown Milwaukee Campus**  
700 West State Street  
Milwaukee, WI 53233-1443

**Mequon Campus**  
5555 West Highland Road  
Mequon, WI 53092-1199

**Oak Creek Campus**  
6665 South Howell Avenue  
Oak Creek, WI 53154-1196

**West Allis Campus**  
1200 South 71st Street  
West Allis, WI 53214-3110

**MATC.edu**  
**414-297-MATC**

## College Overview

### Wisconsin’s Largest and Most Diverse Technical College

Milwaukee Area Technical College (MATC) is the largest of the 16 technical colleges that compose the Wisconsin Technical College System (WTCS) and one of the most diverse institutions of higher education in the Midwest. During academic year 2019-20 20 MATC served 29,733 students. The college’s district includes all of Milwaukee County, most of Ozaukee County and portions of Washington and Waukesha counties.

Each WTCS college offers a broad portfolio of associate degrees, technical diplomas, apprenticeships and certificates in a wide array of career areas, trades and industries. Each technical college in the WTCS also offers workforce development programs to complement the training needs of the employers and residents in its district. MATC is one of a select number of WTCS colleges that also offers associate of



arts and associate of science degrees that allow a student to begin a bachelor’s degree at our campuses. The college maintains transfer agreements with more than 40 four-year colleges and universities, including guaranteed transfer agreements with Marquette University, the University of Wisconsin-Madison and the University of Wisconsin-Milwaukee. MATC offers courses on campus, online, and in hybrid and blended formats that bring together both classroom and online learning.

## **Prioritizing Health and Safety While Launching More In-Person, Hybrid and Blended Classes**

For more than a century, the college has responded to urgent needs of its service region.

This took on new meaning in 2020-21 as the college adapted to offer mostly online and virtual courses, prioritizing health and safety while offering limited in-person courses when industry or accreditation standards require it. Deep cleaning protocols, safety training for students and staff, space for social distancing, temperature checks, a mask requirement and strategic placement of wipes and antibacterial stations helped minimize spread of COVID-19 on campus along with protocols of reporting cases and contact investigation. At the peak of COVID-19 infections in Wisconsin, MATC shifted to a 100% virtual services model offering innovative ways for students to reach support staff through virtual video meetings along with more traditional phone and email options.

As MATC begins the 2021-22 academic and fiscal year, these protocols will continue and students will have the opportunity to enroll in more in-person, hybrid and blended classes. This shift is based upon the needs of students, health and safety indicators in the community and on campus, and the widespread availability of vaccines, including through college partnerships. MATC partnered with the Medical College of Wisconsin to provide vaccines to employees, partnered with North Shore Pharmacy to offer on-campus vaccination clinics and continues to promote vaccinations through a variety of channels.

The college remains prepared to pivot to more online courses or services should conditions on campus or in the community require it.

At the same time, MATC will continue its shift to more flexible options. This includes traditional semester-long courses along with shorter 12-week courses and eight-week sections. These flexible courses provide the same high-quality instruction from industry experts, small class sizes and affordable tuition with the opportunity to see success in a shorter time frame. Students will be able to complete two courses in a sequence over the course of a traditional semester, ultimately reducing time to degree, according to our research partners at EAB. Amarillo College in Texas saw completion rates increase 30% with a move to more eight-week sections. This is of vital importance to so many of our students, especially adult students who are often balancing family responsibilities, work and college. More eight-week sections also put us on stronger competitive footing with other local public, private and for-profit institutions at a time when enrollment is critically important.

All of our programs continue to be directly linked to labor market need and nearly 1,000 advisory committee members help keep curriculum current and relevant. As the economy evolves post COVID-19, MATC too will evolve.

### Our Core Offerings

- 170+ associate degree, technical diploma, certificate and apprenticeship programs
- 40+ four-year college and university transfer partners, offering a less expensive path to a four-year bachelor's degree for our students
- The opportunity to complete high school through a General Educational Development (GED) Certificate in English or Spanish, a High School Equivalency Diploma (HSED), or High School Diploma at MATC's Adult High School. MATC also provides English as a Second Language (ESL) programs, and serves students who need additional support while enrolled in their college program. While earning a GED, HSED, High School Diploma, or taking English as a Second Language classes, students also can enroll in various Career Pathways that lead to the completion of a high school credential, college credits and employment preparation. They can also qualify for financial aid through the Ability to Benefit program.
- Through MATC Workforce Solutions, the college provides customized and on-site training for employers and their teams.
- Milwaukee PBS, Channels 10 and 36, is a viewer-supported service of MATC. The Milwaukee PBS stations are the area's only over-the-air source for PBS and other national public television programs, and also offer a diverse schedule of their own award-winning local series and specials.

### Significant Accomplishments

- MATC pledged to eliminate equity gaps for students as part of **Moon Shot for Equity**. In an unprecedented collaboration with the University of Wisconsin-Milwaukee, University of Wisconsin-Parkside, Carthage College and the education consultancy EAB, the college agreed to scale up and implement best practices, policies and technologies proven to achieve our shared goal. By pooling resources, MATC can collectively afford national support, resources and tools that would not be available to us otherwise — and we can better support students transferring from MATC to one of the four-year partners.
- The college also hired its first-ever **Chief Diversity, Equity and Inclusion Officer** — Eva Martinez Powless — to continue and expand the work to create a safe, welcoming, equitable and anti-racist college built around MATC's values of inclusion, integrity and respect. Martinez Powless is a seasoned DEI practitioner with more than 18 years of combined experience in higher education and nonprofit administration. She has served as Marquette University's assistant dean of admissions/multicultural outreach, director of intercultural engagement, and most recently as director of diversity and inclusion. She will report directly to MATC President Vicki J. Martin.

- To advance the college's new student experience to drive greater success, MATC hired a new **Executive Vice President for Student Success**, Dr. Naydeen Gonzalez-De Jesus. Her role brings together the college's academics and student services teams in an integrated structure to better focus on equity and eliminating student achievement gaps. Dr. Gonzalez-De Jesus' 18 years of experience in higher education and other leadership roles will help guide MATC in its work to ensure that all students succeed.
- The college launched the new MATC **ReStart** program to break down barriers for students with past balances owed to the college. ReStart provides a scholarship for eligible returning students of up to \$1,500 to pay off a past-due balance for items such as tuition, books and other fees. Money magazine highlighted MATC's ReStart program as a solution for students locked out of college and unable to access their transcripts due to student debt.
- MATC adapted to deliver mostly online and virtual classes to prioritize health and safety as **COVID-19** infections and hospitalizations peaked. The college also directed significant federal relief funds to students for their emergency needs, exceeding the 75% and 50% minimums set by the government and providing a total of \$16.4 million in support directly to students.
- Through the new **Center for University Partnerships and Studies**, MATC is offering students the opportunity to earn a four-year degree on the college's campuses. Through its first partnership, MATC students can pursue their bachelor's degree from Lakeland University. More four-year institutions are expected to join.
- MATC delivered a **balanced budget** for the seventh consecutive year and preserved MATC's **Aa1 rating from Moody's** for the district's outstanding general obligation unlimited tax debt.

### Return on Investment

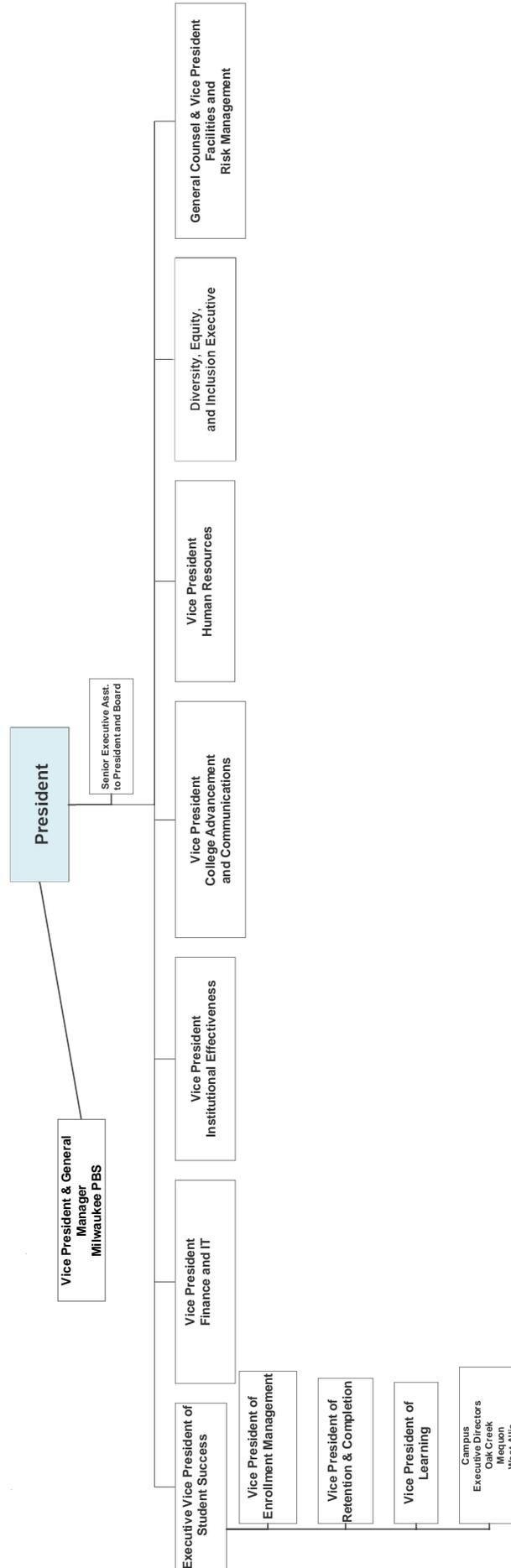
MATC contributes more than **\$1.5 billion in annual economic activity by our students, alumni, faculty and staff**, according to a report from the respected labor market analytics firm Emsi. Both graduates and taxpayers earn a significant return on the investment they make in MATC. **The average MATC associate degree graduate will experience an amazing \$418,000 in higher earnings throughout their working years compared to someone with only a high school diploma or equivalent.**

Society as a whole benefits from an increased economic base, raising prosperity in Wisconsin. Taxpayers' investment in the college outpaces the average return from the U.S. stock market: MATC provides a 15.8% annual rate of return over the past 30 years compared to 10.1 in the market. For taxpayers, every \$1 of public funds invested yields a cumulative value of \$2.70 over the course of the students' working lives, Emsi concluded. Taxpayers also will see **\$25.7 million in present value social savings connected to lower crime, lower unemployment, and increased health and wellness levels**, according to the report.

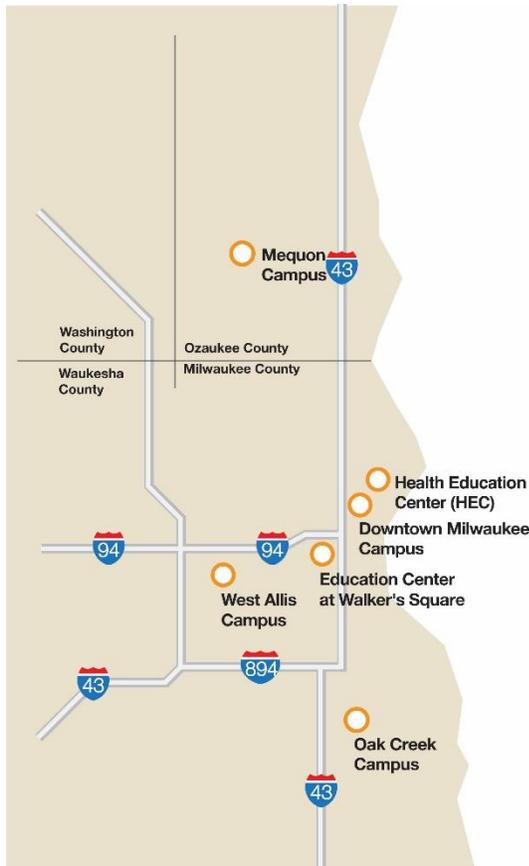
**Student Demographics**

<b>Student Count</b>	29,733	
<b>Students As Expressed in Full-Time Equivalent (FTE)</b>	9,962	
<b>Gender</b>	<i>Count</i>	<i>Percent</i>
Male	12,818	43.5%
Female	16,211	54.5%
Unknown	704	2.4%
<b>Total</b>	<b>29,733</b>	<b>100.0%</b>
<b>Race/Ethnicity</b>	<i>Count</i>	<i>Percent</i>
American Indian/Alaskan Native	181	0.6%
Asian	1,908	6.4%
Black	8,336	28.0%
Hispanic	6,178	20.8%
White	9,950	33.5%
Pacific Islander	25	0.1%
Multi-Ethnic	907	3.1%
Unknown	2,248	7.6%
<b>Total</b>	<b>29,733</b>	<b>100.0%</b>

<b>County of Residence</b>	<i>Count</i>	<i>Percent</i>
Milwaukee	24,406	82.1%
Ozaukee	832	2.8%
Racine	807	2.7%
Washington	331	1.1%
Waukesha	1,242	4.2%
Other	2,115	7.1%
<b>Total</b>	<b>29,733</b>	<b>100.0%</b>



Senior Leadership  
5.3.2021



## Campuses

MATC features four campuses: Downtown Milwaukee, Mequon, Oak Creek and West Allis along with our Health Education Center in Downtown Milwaukee and education center at Walker's Square on Milwaukee's near south side.

## Continuing Commitment to Improvement

As part of our ongoing quality improvement efforts, a number of initiatives will be launched or strengthened during fiscal year 2021-22:

- The college will continue to implement **Transformation 2025**, the college's new strategic plan. The plan was built by a cross-functional team that included students, faculty, staff, administrators and community members. It outlines MATC's priorities from 2021 through 2025.
- MATC will build and implement the college's first **Diversity, Equity and Inclusion Plan**, reflecting inclusion as a value of the college — and equity as one of four strategic priorities in the strategic plan.
- We will implement a newly developed **Strategic Enrollment Management plan** to meet strategic plan enrollment goals and to reflect enrollment management as a collegewide effort that is inclusive of all units and addresses research and analysis, recruitment, admissions, retention, graduation, transfer, and job placement.
- The college will implement **EAB Navigate**, an enterprise-level technology linking MATC employees and students in a Coordinated Care Network. The new tool is designed especially to help educational institutions like MATC leverage data and communication to proactively manage student retention and success from enrollment through graduation.
- MATC will welcome nearly 200 students to **Westtown Green**, a new student apartment development addressing housing insecurity and enhancing the MATC student experience.
- **Stormer Connect**, a new faculty mentoring effort, will be launched to complement the role of the college's Pathway advisors under the Guided Pathways model.
- MATC will launch a **new brand campaign** that reflects the important role the college plays as it transforms lives, industry and community.

- Academic programs will continue to undergo rigorous review that ensures quality, vitality and relevance to the needs of employers through our ***Quality Review Process***.
- Our continued commitment to quality improvement, including the use of **Continuous Quality Improvement (CQI)** tools, helps us make data-informed decisions.

## **Strategic Planning**

Strategic Planning at MATC is a dynamic, collaborative, and continuous process that sets the future direction for the college and ensures the long-term success of our students and our community.

Although we update our Strategic Plan annually, every three to five years, we conduct a larger, more inclusive planning process that includes a review of our mission, vision, and values as well as the Strategic Plan itself.

In April 2019, MATC contracted with Campus Works to help facilitate our strategic planning process. [Over the next 14 months](#), Campus Works led the College community through an integrated planning process that used a cross-functional steering committee, including a student representative, to review past and create new satisfaction surveys; analyze student success and community data; conduct a SWOT assessment; host Board retreats; host student focus groups; meet with internal and external stakeholders, and oversee a drafting, editing, and revising cycle of all relevant documents until [Transformation 2025](#) was approved by the District Board of Directors in June 2020.

It should be noted that the final 4 months of the strategic planning process were completed virtually due to the pandemic and related campus shut-down.

Our new 5-year strategic plan--**Transformation 2025**--tells our college community three important things: we know who we are, we know where we need to go as an institution, and we know how to get there.

Our **Mission statement** (*Education that transforms lives, industry and community*) strongly reflects what our students and community members tell us we do for them

Our **Vision Statement** (*The best choice in education, where everyone can succeed*) is a stake in the ground, long-term aspiration of who we strive to be. It is our “North Star” that inspires and guides us every day.

Our **Value Statements** (see below) not only reflect who we are, but also demonstrate important changes in our community and provide the foundation for our culture, our actions and our behaviors in our classrooms, our offices, our hallways and, most importantly, in our processes that serve our students and community:

**Empowerment:** We support our students and employees with the skills, tools, and autonomy to succeed

**Inclusion:** We provide a fair and welcoming environment where all voices are heard and where all students and employees feel a sense of belonging

**Innovation:** We are agile and responsive to changing conditions, while anticipating future needs to best serve our students and communities

**Integrity:** We demonstrate honesty, professionalism, and accountability in all interactions with our students, each other, and our community partners.

**Respect:** We approach all interactions with openness and empathy, value different perspectives, and treat each other with civility and kindness

This past strategic planning process also revealed a need for an additional document in order to continue our journey toward a more student-centered environment: a [student experience statement](#).

Of course, to fulfill our Mission, achieve our Vision, live our Values and create this student experience, we need a clear roadmap, and that is the Strategic Plan itself. This Plan presents the Priorities that we will focus on during the next five years:

- **Student Experience:** Ensure all students can succeed by delivering a personalized and holistic student experience
- **Organizational Excellence:** Advance organizational agility and excellence in a culture of innovation and informed decision making
- **Equity:** Promote equitable outcomes for all students and employees by creating an inclusive and supportive college environment
- **Community Impact:** Strengthen community impact as a catalyst and partner to create positive change

### **Student Success Initiatives: Guided Pathways**

MATC is using the nationally recognized **Guided Pathways model** to help more students succeed through early career exploration, personalized retention efforts, building clear pathways to completion and graduation, and reducing equity gaps. It is an integrated, district-wide approach to student success based on intentionally designed, clear, coherent and structured educational experiences.



The image above demonstrates how we are integrating academic and student services with divisions centered on the pillars of **Clarify, Enter, Stay** and **Learn**.

**CLARIFY** creates curricular pathways from high school through MATC to employment in fields of importance to the region and/or further education and simplifies students’ choices with program maps developed by faculty that show students a clear pathway to completion.

**ENTER** helps students choose and enter their pathway by bridging K12 to higher education, redesigning traditional developmental education courses to a co-requisite model, and streamlining the onboarding process for all students.

**STAY** supports students while on their path through a strong advising process, multiple engagement opportunities, and embedded academic and non-academic support throughout the students’ programs to promote student learning and persistence.

**LEARN** ensures that learning is happening with intentional outcomes at the classroom-, program-, and College-level that are aligned with the requirements for success in employment and further education in a given field and apply the results of learning outcomes assessment to improve the effectiveness of instruction across programs.

**MATC Guided Pathways Phases:**

Year 1 (December 2017- July 2018)	
Engagement & High Level Planning	<ul style="list-style-type: none"> <li>● Make the case for change (and urgency) by drawing on student data and experience</li> <li>● Broadly engage faculty, staff, and administration in analyzing current systems, structures, and processes and planning for large-scale reform</li> <li>● Communicate high level vision and specific goals for change over five years</li> </ul>
Year 2 (July 2018- July 2019)	
Laying Groundwork for Implementation	<ul style="list-style-type: none"> <li>● Revise WTCS Career Pathways to create program maps, including exploratory courses for all programs</li> <li>● Plan redesign of onboarding processes, including integration of supports into program gateway courses</li> <li>● Plan reorganization of advising to support timely program entry and completion</li> <li>● Plan upgrade of student information system to support progress monitoring and enable effective early alerts</li> <li>● Continue broad communication and engagement with all stakeholders</li> <li>● Train advisors, faculty, staff, and administration for planned year three implementation activities</li> </ul>

	<ul style="list-style-type: none"> <li>● Reorganization of College structure to mirror student experience (Divisions of Enter, Stay and Learn under a new Executive Vice President of Student Success)</li> </ul>
<b>Year 3 (July 2019- July 2020)</b>	
Initial Scale Implementation	<ul style="list-style-type: none"> <li>● Begin large-scale implementation of reorganized intake system, program advising, and career counseling system</li> <li>● Enhance non-academic support services to students, including relocation of Student Resource Center, decentralizing of Advising Services; addition of Ombudsperson position, and creation of new positions including Ombudsperson, Admission Navigators, Retention Coaches and Student Success Liaisons</li> <li>● Admit, advise and register students into new redesigned Academic &amp; Career Pathways</li> <li>● Provide training to support initial implementation</li> <li>● Continue broad communication and engagement with all stakeholders</li> </ul>
<b>Year 4 (July 2020 – July 2021)</b>	
Improved Full-Scale implementation	<ul style="list-style-type: none"> <li>● Welcome Fall 2020 students into newly designed Academic &amp; Career Pathways with embedded supports across all four pillars</li> <li>● Refine and expand full-scale implementation</li> <li>● Continue training, communication, and engagement</li> <li>● Continue formative evaluation and action planning for improvement</li> </ul>
<b>Year 5 (July 2021 – July 2022)</b>	
Continuous Improvement	<ul style="list-style-type: none"> <li>● Institutionalize systems, structures, and processes for formative evaluation, action planning, and continuous improvement (Plan-Do-Check-Adjust)</li> </ul>

MATC’s financial structure in FY2021-22 is designed to support this new student-centered design. The FY2021-22 budget continues to reflect the reorganization of the overall structure of the college, including a matrix approach to support the student experience in and out of the classroom through integrated teams found in the Academic & Career Pathways:

- 1) Creative Arts, Design & Media Academic & Career Pathway
- 2) Community & Human Services Academic & Career Pathway

- 3) Business & Management Academic & Career Pathway
- 4) General Education Academic & Career Pathway
- 5) Healthcare Services Academic & Career Pathway
- 6) Manufacturing, Construction & Transportation Academic & Career Pathway
- 7) STEM Academic & Career Pathway

Despite the interruption of the Covid-19 Pandemic, subsequent economic downturn, and social unrest across the nation and our region in Wisconsin, MATC has continued to focus on our long-term planning goals to become a more student-centered College while also responding to the immediate needs of our students, staff, and community. The following chart reflects the accomplishments in each of the four pillars that are the framework for the student experience under Guided Pathways:

<p><b>CLARIFY</b></p> 	<p><b>Pathways</b></p> <ul style="list-style-type: none"> <li>● Conversion from 6 Schools to 7 Academic &amp; Career Pathways based on Holland Code Assessment</li> <li>● Newly designed MATC.edu</li> <li>● Deployed use of Chatbot on MATC.edu to interactively answer student questions</li> </ul> <p><b>Careers &amp; Transfers</b></p> <ul style="list-style-type: none"> <li>● Expansion of MATC JobShop to Student Career Center</li> <li>● Opening of the MATC Center for University Partnerships &amp; Studies</li> </ul>
<p><b>ENTER</b></p>  <p>NEW STUDENT ONBOARDING EXPERIENCE</p>	<p><b>New Onboarding Experience</b></p> <ul style="list-style-type: none"> <li>● Elimination of Intake Barriers</li> <li>● Improved Call Center processes</li> <li>● Redesigned Welcome Centers</li> <li>● Removal of 24-hour holds to make the application process more efficient for students</li> <li>● Created New Student “Storm” Enrollment &amp; Registration Meetings (STORM), including virtual options</li> </ul> <p><b>Student-Centered Placement &amp; Scheduling</b></p> <ul style="list-style-type: none"> <li>● Eliminated Accuplacer as single, high-risk placement test</li> <li>● Integrated developmental education with credit-bearing courses</li> <li>● Implemented Self-Service for Students</li> </ul>

	<ul style="list-style-type: none"> <li>● Created credit efficiencies by program to help students graduate sooner</li> <li>● Expanded multiple delivery modalities, online, virtual, blended and hybrid</li> <li>● Added badging options for short-term credentials that build momentum</li> </ul>
<p><b>STAY</b></p>  <p>Academic &amp; Career Pathways MILWAUKEE AREA Technical College</p>	<p>New <b>Academic &amp; Career Pathway Offices</b> built around the student experience with new positions:</p> <ul style="list-style-type: none"> <li>● Pathway Dean</li> <li>● Student Success Liaisons</li> <li>● Academic Advisors</li> <li>● Retention Coaches</li> </ul> <p><b>Holistic Student Support</b></p> <ul style="list-style-type: none"> <li>● Relocated Student Resource Center to high-traffic area</li> <li>● Refocused Licensed Professional Counselors on holistic student mental wellness</li> <li>● Expanded Student Employment, Career, and Transfer Center</li> <li>● Integrated Student Accommodations</li> </ul>
<p><b>LEARN</b></p>  <p>CENTER FOR TEACHING EXCELLENCE MATC</p>	<p><b>Co-Requisite Models</b></p> <ul style="list-style-type: none"> <li>● Created new math courses appropriate for specific programs and Pathways</li> <li>● Expanded co-requisite model for gateway English courses</li> <li>● Expanded supported learning model for gateway math courses</li> </ul> <p><b>New Center for Teaching Excellence</b></p> <ul style="list-style-type: none"> <li>● Created 21st Century Classroom Model for Online Teaching Readiness and Quality Assurance</li> <li>● Hiring of new Peer Faculty Coaches</li> <li>● Created new Faculty Development Courses: Faculty Mentoring in Higher Education; Exploring Open Educational Resources; and Psychology of Black Students: BLM Era &amp; Beyond</li> </ul>

**Student Success Initiatives: Achieving the Dream (ATD)**



Milwaukee Area Technical College is one of five colleges across the country that joined the Achieving the Dream (ATD) National Network in summer of 2020. The network includes 250 community and technical colleges working to advance student success and achieve equitable outcomes by identifying emerging needs and ways to improve practices across an entire College by addressing crucial challenges that must be confronted and overcome in order to better serve students and the community. As an ATD Network College, MATC can expect support in the following areas:

- 1. INNOVATION:** ATD will help scale innovative new approaches at MATC, such as creating a culture of teaching and learning excellence and redesigning student supports to integrate across all areas of the institution.
- 2. COACHING:** Diagnostics and customized coaching can help strengthen MATC’s leadership and data-analysis capacity. Coaches can help us improve our ability to track leading indicators that research has shown lead to improved student retention and completion and identify and address achievement gaps.
- 3. CONNECTIONS:** ATD can enable MATC and our leaders to learn from and with our peers through regular network events, summits, institutes and webinars, and reports, briefs, and guides that share information about best practices across institutions.
- 4. EQUITY:** Like MATC, Achieving the Dream believes that access to a high-quality education in an inclusive environment is the right of all individuals and imperative for the continued advancement of a strong democracy and workforce and they will assist us in dismantling the barriers facing underserved students.

**Student Success Initiatives: EAB Moon Shot for Equity**

In Fall 2020, MATC, Carthage College, the University of Wisconsin-Milwaukee and the University of Wisconsin-Parkside joined a national initiative led by education firm EAB aimed at ending equity gaps in higher education by 2030.



These institutions comprise the first regional consortium of higher education institutions to sign on to the "Moon Shot for Equity," and will work together and with EAB to help more underrepresented students of color and other historically underserved populations graduate from college.

As part of the Moon Shot initiative, all four institutions will receive equity-mindedness training from outside experts and implement research-based best practices proven to remove systemic barriers to success. The equity-mindedness training is through the [USC Race & Equity Center](#) and runs for one year (May 2022 - April 2022). Participating schools will also receive expert guidance from national Moon Shot mentors Houston GPS and Georgia State University.

### Student Success Initiatives: Higher Education Regional Alliance (HERA)



MATC continues its leadership role in the Higher Education Regional Alliance (HERA), a collaborative of 18 southeastern Wisconsin public and private two- and four-year colleges and universities, and a network of partner organizations.

We are dedicated to closing achievement gaps and educating students today to become an innovative and nimble workforce that meets the needs of the region's industries tomorrow. This challenge is too large for any one university or college to solve alone, so we are working together. HERA represents more than **150,000** students across southeastern Wisconsin who are key to driving our economy, and we know that education impacts more than individual lives; it can change the trajectory of our entire region.

### Institutional Accreditation by the Higher Learning Commission

MATC is accredited by the [Higher Learning Commission](#) (HLC) and uses the HLC Standard Pathway of Accreditation. This is one of two options institutions in good standing have for maintaining accreditation with the HLC. It follows a 10-year cycle and is focused on quality assurance and institutional improvement. Improvement projects are integrated into comprehensive evaluations conducted during the cycle, as well as through interim monitoring, as required.



The **Five Criteria for Accreditation** are the standards of quality by which HLC determines whether an institution merits accreditation or reaffirmation of accreditation. *Criterion 5: Institutional Effectiveness, Resources and Planning* specifically requires that the College demonstrate how its resources, structures, and processes are sufficient to fulfill its mission, improve the quality of its educational offerings, and respond to future challenges and opportunities.

The work done in the Finance Division and presented in this Budget Book specifically demonstrates the commitment MATC has made to fulfill **Criterion 5** and its sub-components.

## The Planning and Budgeting Process

The annual budget is a key element of MATC's planning and control system. Budgeting for all Wisconsin Technical Colleges is controlled by state statutes, MATC District Policy, and Wisconsin Technical College System (WTCS) reporting requirements. The District budget must be in the format required by WTCS. The primary objective of the budget plan is to ensure each division's goals are in alignment with the strategic goals of the College.

The budget planning process affords a challenging opportunity to reassess plans and overall goals and objectives in order to achieve the various strategic plans established by the MATC Board. The budget document communicates important information about the resources available to MATC and the utilization of those resources by the College. Much effort is made to ensure the budget plan and strategic plan are aligned in order to achieve the overall goals and objectives of the College. MATC launched seven Academic Pathways as a part of college's implementation of Guided Pathways, a nationally recognized model to better serve students. The planning and budgeting process included the organizational restructure to support students in their academics, reduce the equity gap, and prepare them for careers.

The annual budget process begins with a college-wide capital budget workshop. The workshop is designed to provide tools to assist budget managers in developing their capital budgets. Budget managers are informed about thresholds and accounting rules that apply to capital spending. In addition, a prioritization matrix is presented which provides the basis for evaluating capital renovation/remodeling and capital equipment requests submitted by budget managers. The criteria used in the prioritization matrix is carefully determined to assist in scoring and ranking requests for capital spending. It is designed to facilitate an objective review that gives priority to spending on current initiatives and strategic goals and targets current workforce and community demands. As part of the process, construction management conducts tours of District facilities to assess immediate needs. The prioritization matrix also requires cross-sectional areas in the College to score capital requests based on established criteria.

The budget process for the operating fund begins with a review of the current fiscal year's annual budget performance to date. A detailed review of General Fund revenues and expenditures is conducted and preliminary annual projections are estimated and compared to the current fiscal budget. Significant variances between the preliminary annual projection and current fiscal budget are evaluated to aid in understanding financial trends and to assist in developing assumptions for the forthcoming fiscal budget.

A preliminary budget is then developed based on guidelines and recommendations made during ongoing communication with the MATC Board, the MATC Budget Committee, the leadership team, administration and staff. In a collaborative effort, final assumptions are determined and approved and spending is aligned with anticipated revenues and with the District's strategic goals, mission and vision.

Operating budget workshops are held to assist departmental and divisional budget managers in preparing and submitting their discretionary budgets. During these sessions, guidelines and budget priorities are discussed and participants are able to provide feedback and ask questions about the annual plan and budget.

In May, the MATC Board reviews the draft budget and authorizes the publishing of a legal notice to hold a public hearing in June. At the hearing, the Board considers public input prior to adopting the budget. After the public hearing, the Board approves and adopts the District budget at its June meeting.

### **Basis of Budgeting**

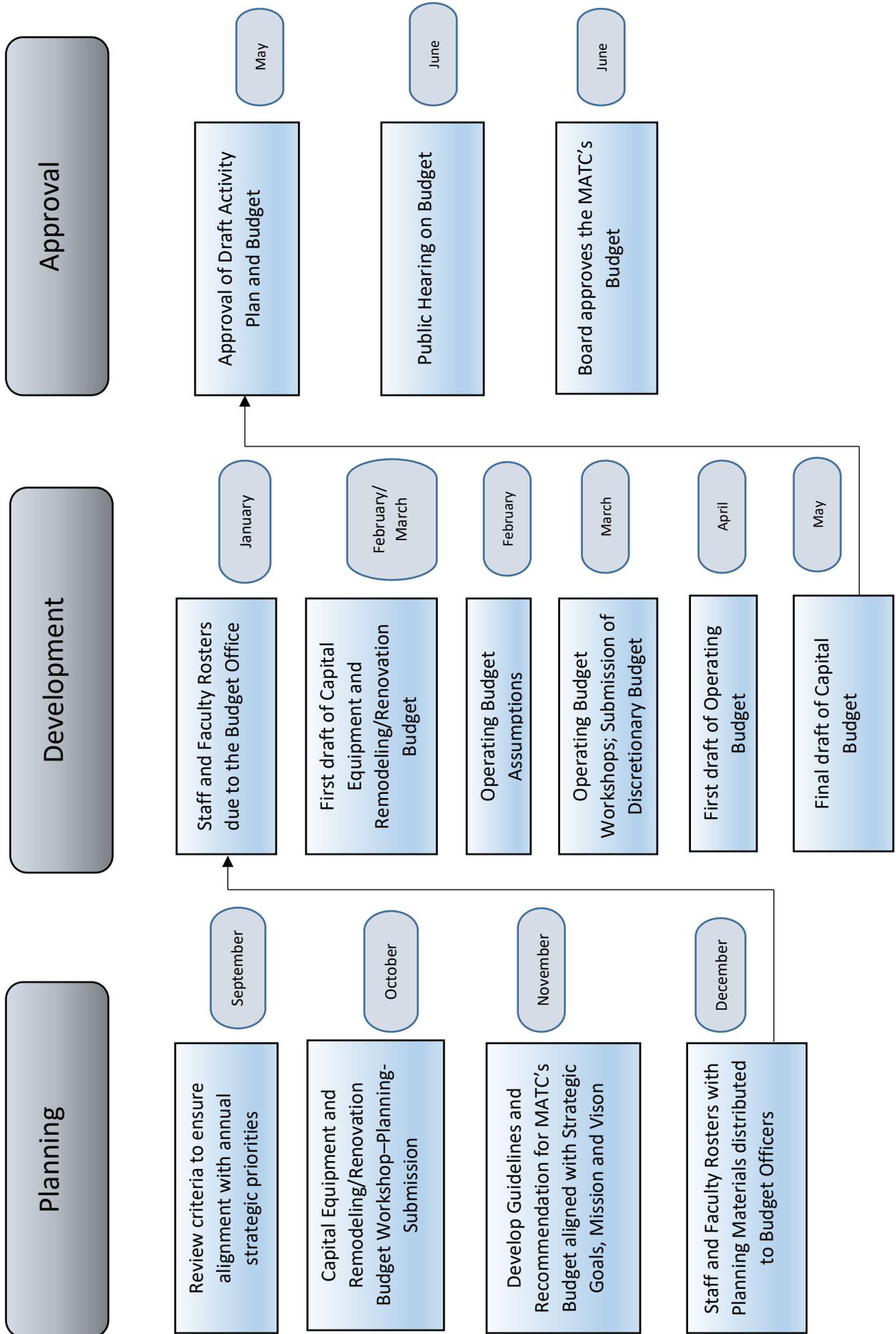
In accordance with the requirements of the WTCS, MATC adopts an annual operating budget which is prepared on a modified accrual basis, except that budgetary expenditures include encumbrances (commitments to expend funds entered into during the fiscal year), and all revenues and expenditures for summer sessions that cross a fiscal year are recognized in the subsequent fiscal year for budgetary purposes.

### **Legally Required Financial Planning Tool**

The budget is a financial planning tool. It is also a statutory requirement for the College. The budget must be adopted as a balanced budget and must be in place prior to July 1 of each year. The budget is the legal authority to expend public monies and controls those expenditures by limiting the amount of the appropriations at the fund and function level. The revenues of the College are estimated along with available carry forwards to indicate funds available for use. The staffs' requests for funds represent the expenditure side of the budget.

The flowchart on the following page presents the budget process and timeline followed by MATC.

# Budget Process



**MILWAUKEE AREA TECHNICAL COLLEGE  
FY 2021-22 Plan and Budget Development Calendar**

October 2020	<ul style="list-style-type: none"> <li>• Operating budget calendar posted on MATC website</li> <li>• After final equalized valuation is received, Board adopts final tax levy for calendar year 2021 (as provided for in FY2020-21 budget); Board approves budget adjustment(s) as necessary</li> <li>• Capital budget planning materials distributed</li> <li>• Capital budget workshop</li> <li>• Guidelines distributed for FY2021-22 Capital Equipment and Building Remodeling &amp; Renovation budgets</li> </ul>
December 2020	<ul style="list-style-type: none"> <li>• Guided Pathways Staff Rosters with the planning materials distributed to Budget Officers</li> <li>• Capital budget requests due: Academic Capital Equipment and Building Remodeling &amp; Renovation budgets are due to Budget &amp; Operations Department Non-Academic Capital Equipment and Building Remodeling &amp; Renovation budgets are due to the Budget Office</li> </ul>
January 2021	<ul style="list-style-type: none"> <li>• Guided Pathways Staff Model finalized and due to Business Office/Salary and Benefit Budget</li> </ul>
February 2021	<ul style="list-style-type: none"> <li>• Preliminary budget planning assumptions</li> <li>• Operating budget planning materials distributed</li> </ul>
March 2021	<ul style="list-style-type: none"> <li>• Academic Operating budget materials are due to the Provost</li> <li>• Non-Academic Operating budget materials are due to the divisional Vice President</li> <li>• Operating budget review meetings</li> <li>• Final budget planning assumptions</li> <li>• Capital Budget Prioritization</li> </ul>
April 2021	<ul style="list-style-type: none"> <li>• Draft General Fund Budget FY2021-22</li> <li>• Draft Capital Budget (Equipment and Renovation) FY2021-22</li> </ul>
May 2021	<ul style="list-style-type: none"> <li>• Final Capital Equipment Budget FY2021-22</li> <li>• Approval of Draft Activity Plan and Budget (FY2021-22)</li> <li>• Administration publishes Budget Public Hearing Notice based on budget proposed by the Administration</li> </ul>
June 2021	<ul style="list-style-type: none"> <li>• Present FY2021-22 District Budget at Public Hearing</li> <li>• Receive feedback from public hearing and incorporate into budget as appropriate</li> <li>• Board adopts FY2021-22 District Budget subject to change based on final equalized valuation</li> </ul>

**Budget Modifications**

Budgets are approved by the MATC Board by fund and function. Modifications to the approved budget requiring Board action are generally considered at the Board’s October, January, March, and June meetings. Management has the ability to make budget adjustments within functional categories. These budget modifications are published in the Milwaukee Journal Sentinel in a Class I Legal Notice 10 days after the Board meeting. Under Wisconsin statutes, the Board must approve the budget modifications by a two-thirds majority.

### **FY2021-22 Budget Assumptions**

The July 1, 2021 through June 30, 2022 (fiscal year 2021-22) budget is founded on a number of planning assumptions that were prepared by the administration with input from the Board of Directors, the President's Cabinet, the Budget Committee and college staff and faculty. Budget forecasts are developed during the budget planning process and continue to be updated throughout budget development. The District's FY2021-22 budget is based on planning inputs that reflect the following assumptions that are expected to occur.

**Property Values:** An increase in the operating tax levy of approximately \$1,600,000 is expected in FY2021-22 as a result of district-wide aggregate valuation increases due to net new construction.

**State Aid:** Revenues from state aid are expected to increase by about 3.6% compared to FY2020-21.

**Tuition and Student Fees:** The Wisconsin Technical College System Board has approved a 1.51% increase in Postsecondary and Occupational tuition rates for FY2021-22. The tuition rate for Associate Degree, Adult and Vocational programs will increase from \$138.90 to \$141.00 per credit.

**Full-Time Equivalent Students:** The MATC District FY2021-22 Budget anticipates a 3% decrease in full-time equivalent students (FTE's) compared to FY2020-21's budget. The District budgeted 9,100 FTE's for FY2020-21 and is budgeting 8,800 FTE's for FY2021-22.

**Health Insurance:** The District's health insurance cost is expected to increase in FY2021-22 due to the assumption that usage will increase as the COVID-19 vaccine continues rolls out and previously cancelled elective procedures are scheduled.

A comprehensive review of MATC's health insurance plan design in FY2020-21 has led to the implementation of increases to base employee contributions on MATC's low deductible plan from 11.5% to 12.5%, effective January 1, 2021. The base employee contribution on the high deductible plan remains at 11.5%. The District will continue to offer a Health Saving Account (HSA) contribution in FY2021-22 for full time employees enrolled in the high deductible plan. For those with Employee only coverage MATC deposits \$100 per month into their HSA, for those with Employee plus one or family coverage \$200 per month is deposited.

**Federal Grants & Projects:** Federal revenue is expected to increase significantly due to additional funding provided by the U.S. Department of Education's Higher Education Emergency Relief Fund (HEERF) grants awarded under the Coronavirus Response and Relief Supplemental Appropriations Act (CRRSA-HEERF II) and American Rescue Plan (ARP-HEERF III).

**Workforce Solutions:** Contracts with business and industry are expected to remain flat as a result of labor shortages and employers' capacity limits to release employees for training. New short-term training modules are being developed in an effort to build a foundation to support future responses to the community's needs.

**Fund Balance:** The MATC District FY2021-22 budget anticipates an ending operating fund balance of 22.29% of total revenue which is slightly above the MATC District board's policy range of 10-15% of total revenue.

### FY2021-22 Enrollment Assumptions

As an institution of higher education, MATC finds that its budget is most directly linked to the students and incumbent workers enrolling in MATC courses. As a consequence, MATC devotes significant energy to forecasting enrollments. Among the considerations:

- Technical Diploma, Associate Degree and College Transfer students will continue to generate the most significant proportion of college full-time equivalent students (FTE's).
- While historically an economic recession has been an indicator of future increases in enrollment, the uncertainty surrounding COVID-19 has left many college-aged and adult students re-thinking their educational plans with some studies showing 26% of returning college students unlikely to return for the Fall.
- Overall demand for college programs and coursework will decline due to COVID-19. Interest in COVID-19 related fields, as well as healthcare and emergency responses, reflects increased demand despite the expectation that overall college enrollment will decline.
- Based on Wisconsin Department of Public Instruction (DPI) statistics, 12th grade enrollment at Milwaukee high schools increased 5% from the previous year. This could yield a slight increase in enrollment at MATC.
- MATC's Direct from High School Promise Program and Adult Promise Program have contributed to notable increases in enrollment at MATC, yielding over 1,500 FTEs annually each of the last 2 years.
- A full launch in the Fall of 2020 of MATC's (Re)Start Program, formerly Start Fresh, which provides scholarships to eligible students with a past-due balance, is expected to contribute to a slight growth in enrollment.
- The increase in online classes will continue reflecting continuation of growing demand in this area, especially due to the impact of COVID-19.
- Increased student support services, flexible payment options, internships, and increased student communications through the utilization of the Guided Pathway model, EAB Navigate, and EAB Moonshot is expected to contribute to obtaining the FTE goal.
- Net FTE's for FY2021-22 are estimated to be approximately 8,800.

## FY2021-22 Program Assumptions

During Fiscal Year 2021-22 MATC has identified academic areas to expand and develop in order to meet current trends of employment. Among our responses to these demands:

- Provide and enhance top quality education and instructional opportunities.
- Increase flexible learning opportunities and class scheduling modalities including day, evening and weekend courses/programs, online, hybrid, and accelerated offerings to meet district needs.
- Increase virtual environment learning options including online platforms, innovative technology, computer devices, software, simulations, and internet access.
- Enhance facilities to promote student engagement and active learning environments.
- Explore new partnerships and funding sources to support and enhance student access, retention, graduation, new program development and program equipment.
- Improve student success including assessment of learning outcomes, access, retention, graduation, job placement, and transfer options, to all students with attention to the under-prepared learner, the online learner, second language learner, minority and at-risk populations.
- Expand timely student services including multiple delivery methods and self-service options.
- Offer training and support to students, faculty, and staff to effectively function in dynamic and changing environments.
- Invest in communication and collaboration tools to enhance productivity and efficiency.
- Provide a culture of assessment and support to students and faculty.
- Continue to assess pathways and program effectiveness to improve student access, completion, retention, graduation and overall student success.
- Continue to expand academic and career pathways to transition students from MATC Adult High School students to programs.
- Continue to expand high school dual enrollment programs and four-year articulation agreements.
- Continue to develop and expand new sustainability initiatives, sustainability education, and economic development to support our community.
- Develop initiatives to achieve Strategic Goals in alignment with institutional scorecards that include Outcome-Based Funding (OBF) measures.

**FY2021-22 Program Assumptions (Cont.)**

- Continue to expand access to postsecondary education for students who are currently incarcerated, including support for those who are in the process or have recently re-entered from the carceral state.
- Continue to explore new and evolving programs to support local and regional labor market needs.
- Continue to create opportunity to District residents to have greater access to top quality programs in high demand areas.
- Expand community and business partnerships to meet the regional workforce growth.
- Increase bilingual education and services.
- Promote a culture of diversity, equity and inclusiveness and offer courses and services accordingly.

It is assumed that the MATC Board, faculty and staff will work together as a dedicated team to meeting the evolving needs of the community and its residents through the judicial stewardship of the resources provided by the taxpayers of the Milwaukee Area Technical College District and the State of Wisconsin.

## Summary of Financial Policies

### **Internal Controls**

The Management of the District is responsible for establishing and maintaining an internal control structure designed to ensure that the assets of the College are protected from loss, theft, or misuse and to ensure that adequate accounting data is compiled to allow for the preparation of financial statements in conformity with generally accepted accounting principles. The internal control structure is designed to provide reasonable, but not absolute, assurance that these objectives are met. The concept of reasonable assurance recognizes that: (1) the cost of a control should not exceed the benefits likely to be derived; and (2) the valuation of costs and benefits requires estimates and judgments by management.

As a recipient of federal, state and local financial assistance, the College is also responsible for ensuring that an adequate internal control structure is in place to ensure and document compliance with applicable laws, regulations, contracts and grants related to these programs. This internal control structure is subject to periodic evaluation by management and the external auditors.

### **Cash Management**

Cash management and investment strategies have been developed to limit risk while receiving a competitive yield. We believe that a diversified approach enhances the security of the District's deposits and investments. Liquidity shall be assured through matching investment maturities with anticipated cash flows. Default risk will be controlled by the use of collateralization, registration, and insurance. In addition, the following specific controls will be observed:

- Maturities of certificates of deposit shall be one year or less.
- Maturities of bonds or securities of the federal government and its agencies shall be limited to one year or less.
- Maturities of securities with the highest rating shall be one year or less.
- All deposits will either be insured or collateralized with pledged collateral secured through third-party safekeeping and custody.
- The District's banking services will be competitively bid at least every five years.
- The District's investments will be reported to the District Board on a regular basis.

## Summary of Financial Policies

The investment policy limits investments to the following:

- Bonds or securities issued or guaranteed as to principal and interest by instrumentality of the federal government.
- Insured or collateralized certificates of deposit.
- Wisconsin School District Liquid Asset Fund.
- Local Government Investment Pool.
- Wisconsin Cooperative Liquid Asset Security System (CLASS).
- Wells Fargo Public Funds Premium Market Rate Account.
- Repurchase agreements that comply with statutory requirement are documented by a written agreement and are fully collateralized.
- Any security with the highest or second highest rating category assigned by Standard & Poor's Corporation, Moody's Investors Services, or other similar nationally recognized rating agency or if the security is senior to, or on a parity with, a security of the same issue which has such a rating.
- Other prudent investment approved prior to purchase by the Board, conforming to sec. 66.04(2) of the Wisconsin Statutes.

### **Debt Management**

In December, 2017, Moody's Investors Service upgraded the District's credit rating from Aa2 to Aa1. The upgrade reflects the District's improved financial position strengthened by consecutive operating surpluses and a one-time cash infusion resulting from the District's participation, as license holder for Milwaukee PBS, in the Federal Communications Commission's (FCC) broadcast incentive auction. The proceeds of this auction are expected to provide funding for several core District priorities. The rating reflects the expectation that District management will continue to maintain sound financial operations through prudent management of expenditures, which is critical given the District's limited revenue raising flexibility and recent trend of enrollment declines. The District's FTE enrollment in the current year (FY20-21) declined over last year (FY19-20) due to Covid-19 pandemic. The rating also incorporates the District's large and diverse tax base encompassing the greater City of Milwaukee region, relatively weak socio-economic indices, limited revenue raising flexibility, modest debt burden, and manageable pension liabilities. The District's debt burden remains at manageable levels with modest future borrowing needs and rapid principal amortization. The District utilizes a financial advisor to structure financings, watch for refunding opportunities, work with the rating agencies, market the notes, and to fulfill filing requirements. A bond counsel is obtained for drafting resolutions authorizing and awarding the sale of notes along with the associated documents needed to sell the notes.

### **Risk Management**

The District maintains a risk management program which includes a comprehensive insurance program designed to meet the College's needs, and an independent risk management and insurance consulting firm retained to assist in the College's risk management program.

## **Summary of Financial Policies**

### **Balanced Budget**

State statute mandates that the District prepare an annual budget. The District Board of Directors controls budget levels through its guidelines that limit the growth rate of the District's tax levy each year. District staff must present to the District Board a balanced budget that meets all budget guidelines. The budget is balanced when revenues plus other sources equals expenditures plus other uses.

### **Capital Assets**

The capital assets are accounted for in the general capital assets account group. The assets related to activities accounted for in all funds are all part of the general capital asset account group.

Capital assets are classified in five categories: construction in progress, land, land improvements, buildings and building improvements, fixed and moveable equipment. All capital assets other than construction in progress and land are depreciated on a straight-line basis. Construction in progress and land are accounted for at their original cost until disposed of.

Costs for any item, unit or set are purchased through the Capital Projects Fund if they are valued at \$5,000 or more and have a useful life of two years or more. Also capitalized are items that add value to a capital asset, prolong the useful life of a capital asset for more than two years, or adapt a capital asset to a new or different use. Any of these items that cost \$5,000 or more are transferred to a capital asset ledger and depreciated.

### **Fund Balance**

The District Board has established a goal of maintaining a fund balance designated for operations between 10 and 15 percent of budgeted general fund revenue. At June 30, 2021, the fund balance designated for operations is projected to be at 23.36 percent.

### **Annual District Audit**

Annually, the District is required to undergo an audit of its accounting records and financial statements. Upon completion, the auditors present the audit report and management letter to the District Board for examination and appropriate action. The last audit of the District was completed on November 18, 2020, for the fiscal year July 1, 2019 to June 30, 2020. The result was an unmodified opinion; that is, the auditors found the financial statements fairly represented the financial position of the District.

### **Summary of Financial Policies**

In addition, an audit of all federal and state financial assistance is performed in accordance with the Single Audit Act of 1996, OMB Circular A-133 Compliance Supplement, and Government Audit Standards. The single audit of federal and state financial assistance for the year ended June 30, 2020, also received an unmodified opinion. The auditors found no instances of noncompliance that are required to be reported under Government Auditing Standards.

## Major Categories of Revenues and Expenditures

### **Revenues**

MATC has a diversified funding base composed of property taxes, state aid, student fees, state and federal grants, and institutionally generated revenues. This diversity of revenue sources, the strength of our local economy and competent financial management continues to provide the resources required to fulfill its mission now and in the future.

1. Property Taxes and Act 145 Funding - The major source of revenue for MATC is the local property tax levy. Historically, each of the WTC's districts have been restricted as to how much property tax they could levy by a mill rate. In past years all technical colleges in the state had been limited by statute to an operating property tax mill rate of \$1.50 per thousand (or 1.5 mills) of the district's equalized property valuations, which is referred to as the operational mill rate. Beginning in FY2013-14, under 2013 Wisconsin Act 20, the mill rate limit was changed to cap the operational levy at 2013. Under Act 20, WTCS districts were prohibited from increasing their operational levy in 2013 or any year thereafter by a percentage greater than the district's January 1 equalized value resulting from the aggregate new construction in the district. Beginning in FY2014-15, under 2013 Wisconsin Act 145, the Act 20 levy limit was replaced with a revenue limit. Act 145 shifted a portion of funding for technical college districts in the State from property taxes levied by the districts to a State aid payment by replacing approximately \$60.4 million (for the MATC district) of property tax levies with a State payment beginning in 2015. Under Act 145, each district is prohibited from increasing its revenue in any year by a percentage greater than the districts valuation factor, or the sum of the tax levy and state property tax relief aid. There is no statutory limitation for taxes levied for debt service costs. The debt service mill rate is added to the operational mill rate to get a total mill rate amount for the year.
2. State Revenue - The Governor's 2013-2015 Budget Bill introduced a new funding method for State Revenue. Historically, the amount of funding received is calculated based upon a formula, which is based on both expenditures and students served. There are three factors taken into consideration in the calculation of State Revenue; the number of FTE's, the increase in district equalized property value and the amount of money spent per each FTE. Effective in fiscal year 2014-15, the Governor's proposal phased in outcome-based funding over three years. The budget contains ten general criteria of which seven must be selected by each individual district to be used in developing the outcome-based funding formula:

### **Major Categories of Revenues and Expenditures (Cont.)**

1. Placement rate of students in jobs related to students' program of study
2. Number of degrees and certificates awarded in high-demand fields
3. Transition of adult students from basic education to skills training
4. Number of programs or courses with industry-validated curriculum
5. Participation in dual enrollment programs
6. Workforce training provided to businesses and individuals
7. Number of adult students served by basic education courses, adult high school, or English language learning courses, courses that combine basic skills and occupational training as a means of expediting basic skills remediation, and the success rate of adults completing such courses
8. Participation in statewide or regional collaboration or efficiency initiatives
9. Training or other services provided to special populations or demographic groups that can be considered unique to the district
10. Credit for relevant educational experience or training not obtained through an institution of higher education, including skills training received during military service.

The District also receives grants from the State for the development of new programs and specific projects such as workplace literacy, minority recruitment and retention, displaced homemakers, and the visually impaired.

3. Federal Revenue – The District receives and accounts for funding provided to students through the Federal Pell Grant Program, as well as Federal Work Study Program (FWSP), and the Federal Supplemental Educational Opportunity Grant Program (FSEOG). Also included are federal grants for specific projects such as Adult Education and Family Literacy Act (AEFL), Carl Perkins Vocational Education Act and the Department of Labor.
4. Student Fees - Fees are collected from students for tuition, materials, and miscellaneous items. Tuition and material fee rates are set annually by the WTCS based upon estimated total operating expenditures of all districts. Miscellaneous items include non-resident and out-of-state tuition, community service course fees, testing fees, application fees, and graduation fees.

### **Major Categories of Revenues and Expenditures (Cont.)**

5. Other Institutional Revenue - These revenues are generated by business and industry contracts (38.14 contracts) for customized instruction and technical assistance. Also included are technical preparation contracts (118.15 contracts), interest or investment earnings, and the revenue from enterprise activities. MATC is working towards expanding the use of individual contracts (38.24 contracts) to increase the amount of revenue brought in by the College.
6. Auxiliary Enterprise – This category includes revenues received for commercial type services. These activities enrich the educational experience but are deemed by WTCS to be outside the normal activities of the technical college. Included are Campus Book Stores, Food Service Activities and Child Care Centers. Public Service revenues are also included in this category, which exclusively represents Milwaukee Public Television revenues. Also included here are self-funded insurance proceeds for employee health and dental claims.

### **Expenditures**

Expenditures are classified by function as required by the Wisconsin Technical College System Board. This allows us to provide detail of our primary activity—instruction.

- 1) Instruction – This function includes faculty salaries, instructional materials, academic administration, related clerical support, and other activities that are directly related to the teaching of students in their educational program. All of our Academic & Career Pathway: Creative Arts, Design & Media, Community & Human Services, Business & Management, General Education, Healthcare Services, Manufacturing, Construction & Transportation and STEM are accounted for in this category. This function also includes programs for the improvement of educational methods for teaching and learning.
1. Instructional Resources – This function includes those activities that directly support the teaching and learning process. It includes the libraries, the faculty resource center, multi-media and audio visual aids, instructional resources administration, and clerical support.
2. Student Services – Included in this function are those activities that provide support for students. It includes recruitment, admissions, registration, assessment, counseling, career planning, health services, and the related administration and clerical functions.

### **Major Categories of Revenues and Expenditures (Cont.)**

3. General Institutional – This function includes those services that support the entire college. Examples of these areas would be information technology, human resources, printing services, affirmative action, general liability insurance, and marketing and public relations, as well as the business and general administration offices.
4. Physical Plant – Included here are all the services required for the operation and maintenance of the physical facilities. It includes maintenance, utilities, public safety, construction services, purchasing, and receiving.
5. Auxiliary Services – This function includes commercial type activities. It comprises operating costs for MATC Campus Book Stores, Food Service Activities and Child Care Centers. Costs of providing goods or services for these activities to students, district staff, faculty, or the general public are recovered primarily through user charges and are deemed by the WTCS to be outside the normal activities of the technical college. Also included here are self-funded insurance charges for employee health and dental.
6. Public Service – Included here are services that provide general public benefit. Milwaukee PBS's operating expenditures are included in this function.
7. Planned Cost Savings – This category includes an estimation of projected realizable savings from vacant full-time positions. Determinations were based on college strategic needs assessment, as well as considerations relating to historical time taken to fill open positions.

## Description of Basis Accounting

### **Generally Accepted Accounting Principles – Financial Statements**

Basis of accounting refers to when revenues and expenditures or expenses are recognized in the accounts and reported in the financial statements. Basis of accounting relates to the timing of the measurement made, regardless of the measurement focus applied.

Under generally accepted accounting principles (GAAP), the governmental funds (General, Special Revenue, Capital Projects, and Debt Service) are accounted for on the modified accrual basis. Under the modified accrual basis of accounting, transactions are recorded in the following manner:

1. Revenues are recognized when they become measurable and available (susceptible to accrual). All revenues are considered susceptible to accrual except summer school tuition and fees.
2. Expenditures are recognized when the liability is incurred, except for interest and principal on general long-term obligation debt, which are recognized as expenditures when due. Expenditures for claims and judgments are recognized when it becomes probable that an asset has been impaired or a liability has been incurred.
3. Expenditures for compensated absences, including vacation and sick leave, are recognized when the liability is incurred for past services of an employee that vest and accumulate.
4. Expenditures for capital assets are recognized as capital outlay at the time of purchase.
5. Proceeds of general long-term obligations are treated as a financing source when received.

The Enterprise Fund is accounted for on an accrual basis, whereby revenues are recognized when measurable and earned and expenses are recorded as liabilities are incurred, and where applicable, depreciation expense is recorded.

Governmental Accounting Standards Board (GASB) Statement No. 20 provides that Proprietary Funds may apply all GASB pronouncements, as well as the following pronouncements issued on or before November 30, 1989, unless those pronouncements conflict with or contradict GASB pronouncements: statements and interpretations of

**Description of Basis Accounting (Cont.)**

the Financial Accounting Standards Board (FASB), Accounting Principles Board (APB) opinions, and Accounting Research Bulletins (ARB's) of the Committee on Accounting Procedure. MATC has elected to apply only those FASB, APB, and ARB pronouncements issued on or before November 30, 1989.

**SECTION II**  
**FINANCIAL DATA**

Milwaukee Area Technical College District  
 Class I Legal Notice  
 NOTICE OF PUBLIC HEARING  
 For The Budget Year Ended June 30, 2022

A public hearing on the proposed 2021-22 budget for the Milwaukee Area Technical College District will be held on June 15, 2021 at 4:00 p.m. via Zoom Meeting.

You can join by going to Zoom.us, clicking on 'join the meeting' entering the following ID Meeting ID: 842 4226 7539 or dial +1 312 626 6799: (the link: <https://us02web.zoom.us/j/84242267539>)

The detailed budget will be made available for public inspection at the district budget office, 700 West State Street, Milwaukee, WI 53233. For more information contact,

Jeffrey J. Hollow, CPA, CMA, MBA, Vice-President, Finance, at (414) 297-6663 (via e-mail at [hollowj4@matc.edu](mailto:hollowj4@matc.edu)).

PROPERTY TAX AND EXPENDITURE HISTORY

Year	Equalized	Mill Rates		Total	Percent
	Valuation	Operational	Debt Service	Mill Rate	Inc./Dec.
2017	71,560,793,961	0.65190	0.60787	1.25978	0.20%
2018	72,879,221,796	0.66053	0.59688	1.25741	-0.19%
2019	75,676,549,719	0.65076	0.57481	1.22557	-2.53%
2020	79,415,980,799	0.64175	0.54145	1.18321	-3.46%
2021	83,111,403,922	0.63320	0.51738	1.15058 <sup>(1)</sup>	-2.76%
2022	83,111,403,922	0.63320	0.51257	1.14577 <sup>(2)</sup>	-0.42%

Year	Total Expenditures	Percent	Tax	Percent	Tax on
	All Funds	Inc./Dec.	Levy	Inc./Dec.	\$100,000 House
2017	372,143,244	-5.60%	90,150,730	2.56%	125.98
2018	371,993,088	-0.04%	91,639,040	1.65%	125.74
2019	367,771,589	-1.13%	92,746,924	1.21%	122.56
2020	368,970,859	0.33%	93,965,582	1.31%	118.32
2021	369,114,162	0.04%	95,626,532	1.77%	115.06
2022	380,279,650	3.02%	95,226,532	-0.42%	114.58

BUDGET/FUND BALANCE SUMMARY - ALL FUNDS

	General	Special	Special	Capital	Debt	Enterprise	Internal	Total
	Fund	Revenue Fund - Operational	Revenue Fund - Non-Aidable	Projects Fund	Service Fund	Fund	Service Fund	
Local Government	\$ 54,185,532	\$ -	\$ -	\$ -	\$ 37,500,000	\$ 4,085,336	\$ -	\$ 95,770,868
Other Budgeted Revenues	123,437,555	15,371,934	33,888,851	5,586,063	2,139,000	22,865,380	33,500,000	236,788,783
Total Budget Revenues	177,623,087	15,371,934	33,888,851	5,586,063	39,639,000	26,950,716	33,500,000	332,559,651
Budgeted Expenditures	177,623,087	15,371,934	34,570,287	49,372,318	38,700,000	31,142,024	33,500,000	380,279,650
Excess of Rev. over Exp.	-	-	(681,436)	(43,786,255)	939,000	(4,191,308)	-	(47,719,999)
Proceeds from Debt	-	-	-	35,707,650	-	3,292,350	-	39,000,000
Other Grants	-	-	-	-	-	-	-	-
Other Sources(Uses)	-	-	-	-	-	-	-	-
Est. Fund Balance 07/01/21	\$ 39,596,563	\$ 508,409	\$ 3,781,908	\$ 10,756,665	\$ 24,052,624	\$ 9,569,363	\$ 5,572,445	\$ 93,837,977
Est. Fund Balance 06/30/22	\$ 39,596,563	\$ 508,409	\$ 3,100,472	\$ 2,678,060	\$ 24,991,624	\$ 8,670,405	\$ 5,572,445	\$ 85,117,978

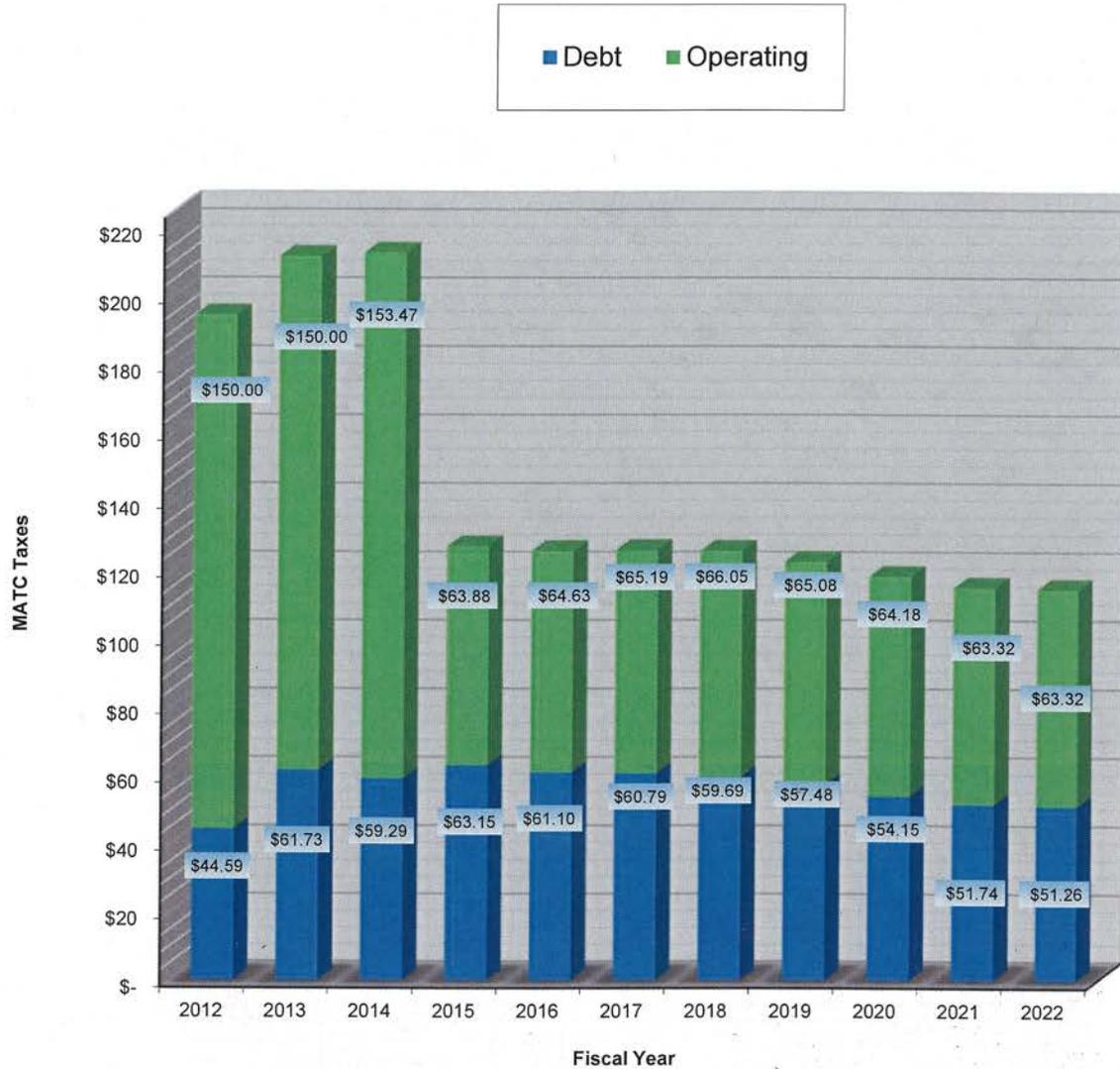
<sup>(1)</sup> Years 2017 through 2021 represent actual amounts on a budgetary basis, 2022 is estimated based on current financial projections.

<sup>(2)</sup> Tax Levy is proposed; equalized value is projected, with final value to be determined in fall of 2021

(Continued)



MILWAUKEE AREA TECHNICAL COLLEGE DISTRICT  
Taxes on \$100,000 House



It is important to note that the 2013 Wisconsin Act 145 (the "Act") was signed into law by Wisconsin's Governor on March 24, 2014. The Act shifted a portion of funding for technical college districts in the State from property taxes levied by the districts to a State aid payment by replacing approximately \$60.4 million (for the MATC district) of property tax levies with a State payment beginning in 2015. Years 2010 through 2019 represent actual amounts on the budgetary basis, 2021 is estimated based on current financial projections, and 2022 is the proposed budget. The final tax levy will be set in October, 2021.

## **Combined Funds Budget Analysis – Resources**

The combined budget for MATC consists of seven separate fund budgets. Given that a number of funds—i.e. Debt Service, Internal Service and Enterprise—are related to functions quite independent from the general operating activities of MATC, a fund-by-fund presentation and analysis is presented in Section II of this budget document.

MATC's FY2021-22 combined budget reflects anticipated total revenues of \$332,559,651. Total revenues in all funds are expected to increase by \$5,073,193 or 1.5%. In addition, the District anticipates borrowing of \$39,000,000 in FY2021-22. Proceeds from the sale of bonds will be used to fund capital renovation and remodeling projects and capital equipment purchases. Tax levy, federal revenue and institutional revenues are expected to increase, while state aids, student fees, CPB grants and auxiliary revenues are expected to decrease.

### **Tax Levy**

The municipalities in the MATC District will provide \$54,185,532 in operating tax levy and \$41,585,336 in debt service tax levy to support operations and debt service requirements. Overall funding from these sources is anticipated to increase by approximately .1% compared to FY2020-21, reflecting increases in the District's equalized value from net new construction. The tax levy comprises 28.8% of the total revenue budget.

### **State Aid**

General State Aid is allocated to the District from a fixed pool of state revenue to WTCS colleges. In accordance with the statutory funding framework, 70% of General state aid is shared among the 16 technical colleges based on a formula of FTE's (Enrollment), the cost of providing education, and Equalized Property Tax Values in the technical college districts. Under statute, 30% of general state aid is shared based on an outcome-based formula. In FY2021-22, the MATC District expects to receive approximately \$12.2 million of formula-based aid and \$3.6 million of outcome-based aid. MATC will also receive \$60,415,804 of property tax relief aid under Wisconsin Act 145. WTCS State Grants provide an additional source of state revenue to MATC and support targeted programs within the Wisconsin technical colleges. These state funds are made available based on eligibility requirements and funding availability.

Total state aid is expected to decrease overall by 5.5% compared to FY2020-21's budget. While General State Aids are expected to increase slightly in FY2021-22, overall state aid is expected to decrease. With a slight decrease in budgeted enrollments in FY2021-22 due to the Pandemic, it is assumed that the volume of state financial aid grants for students will decline as well. This decline in student grants is the primary cause of the decrease in total state aid. State aid comprises 25.21% of the total revenue budget.

## **Combined Funds Budget Analysis – Resources**

### **Student Fees**

Student tuition and fees charged by MATC are set by the Wisconsin Technical College System (WTCS). Student fee revenue includes program fees, material fees, and other student fees. Tuition and fees are the same at all the technical colleges in the WTCS system. The Wisconsin Technical College System Board has approved a 1.51% increase in Postsecondary and Occupational tuition rates for FY2021-22. However, total budgeted student fees revenue is expected to decrease by 1.9% in FY2021-22 due to a moderate decrease in budgeted FTE's in FY2021-22 compared to FY2020-21. Also contributing to the decrease in Student Fees for FY2021-22 is WTCS's suspension of the student online fee and the District's waiving of the student application fee. In total, student fees revenue comprises 13.14% of the total revenue budget.

### **Institutional Revenue**

MATC also receives other revenues from Workforce Solutions contracts, interest income and miscellaneous fees. The District also anticipates increases in Institutional Revenue in FY2021-22 resulting from additional funding sources that are expected to cover the cost of planned capital projects. In total, MATC expects to receive \$12,554,782 in Institutional Revenue in FY2021-22. This represents an increase of 11.2% compared to the District's FY2020-21 budget.

### **Federal Revenue**

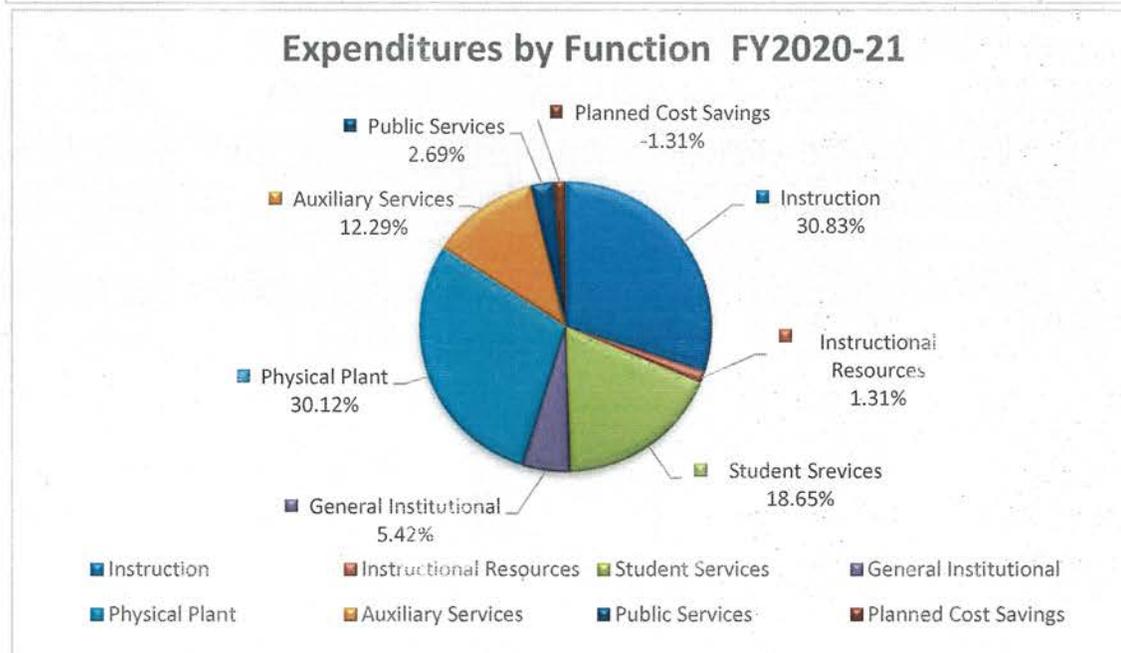
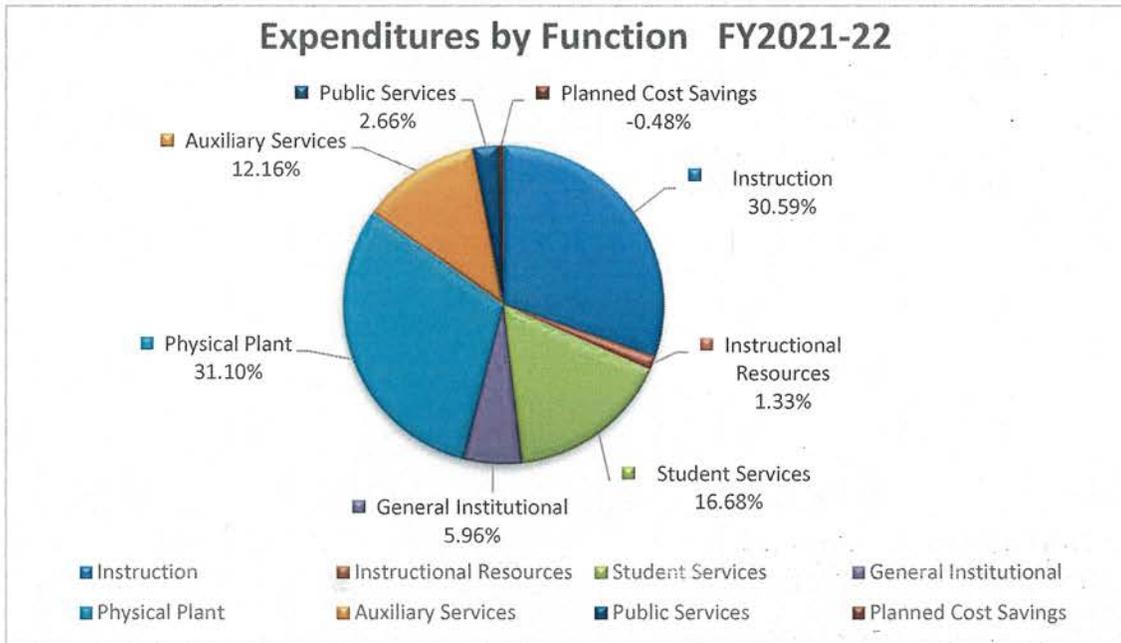
Federal revenue is expected to increase by 20.4% in FY2021-22. During FY2021-22, a significant portion of Higher Education Emergency Relief Fund (HEERF) grant dollars awarded by the Department of Education will be used to cover institutional expenses to respond to the Pandemic and to provide replacement of lost operating revenue.

### **Auxiliary Enterprise**

Auxiliary Enterprise revenue is expected to decrease by 2.9% in FY2021-22.

**MILWAUKEE AREA TECHNICAL COLLEGE DISTRICT  
Combined Budget Summary of Expenditures  
Budget to Budget Comparison**

<b>EXPENDITURES BY FUNCTION:</b>	<b>2020-21</b>	<b>2021-22</b>	<b>Dollar Change</b>	<b>Percent Change</b>
Instruction	\$ 115,585,232	\$ 116,331,794	\$ 746,562	0.6%
Instructional Resources	\$ 4,897,377	\$ 5,055,334	\$ 157,957	3.2%
Student Services	\$ 69,918,901	\$ 63,435,315	\$ (6,483,586)	-9.3%
General Institutional	\$ 20,320,086	\$ 22,652,758	\$ 2,332,672	11.5%
Physical Plant	\$ 112,905,263	\$ 118,250,046	\$ 5,344,783	4.7%
Auxiliary Services	\$ 46,071,189	\$ 46,236,893	\$ 165,704	0.4%
Public Services	\$ 10,096,256	\$ 10,128,487	\$ 32,231	0.3%
Planned Cost Savings	\$ (4,903,205)	\$ (1,810,977)	\$ 3,092,228	-63.1%
<b>Total Expenditures</b>	<b>\$ 374,891,099</b>	<b>\$ 380,279,650</b>	<b>\$ 5,388,551</b>	<b>1.4%</b>



## **Combined Funds Budget Analysis - Expenditures**

MATC's FY2021-22 combined budget reflects anticipated total expenditures of \$380,279,650. Total expenditures in all funds are expected to increase by \$5.4 million or 1.4%.

The combined budget displays institutional expenditures within seven functional categories. This is a uniform classification required the Wisconsin Technical College System (WTCS) and is part of the Federal IPEDS (Integrated Postsecondary Education Data System) reporting system.

Spending in the following functional areas is expected to increase in FY2020-22: Instructional, Instructional Resources, General Institutional, Physical Plant, Auxiliary Services and Public Services. Decreases in spending are expected in Student Services.

### **Instructional**

Anticipated Instructional expenditures of \$116,331,794 reflect a slight increase in spending of .6%.

### **Instructional Resources**

The FY2020-22 budget for Instructional Resources of \$5,055,334 reflects an expected increase in spending of 3.2% on instructional support activities such as library, academic support centers, audio visual services and distance learning support. This increase in spending is related to the planned spend down of Higher Education Emergency Relief Fund (HEERF) grants to support remote learning during the Pandemic.

### **Student Services**

Spending for services provided to students is expected to decrease by 9.3% to \$63,435,315 in FY2020-22. This Student Services expenditure budget covers services such as recruitment, admissions, registration, advising and financial aid. An overall decline in spending of student financial aid dollars is expected in FY2021-22 due to the decline in enrollments resulting from the Pandemic.

### **General Institutional**

Expenditures made for services that benefit the entire College are expected to increase by 11.5% to \$22,652,758 in FY2021-22.

### **Physical Plant**

The District's FY2021-22 budget anticipates an overall increase of 4.7% on expenditures made for physical plant and for services required for the operation and maintenance of the physical facilities, remodeling, and principal and interest payments on general obligation bonds issued to fund capital equipment and capital renovation and remodeling projects. This increase relates to the planned spending of Higher Education Emergency Relief Fund (HEERF) grants in FY2021-22 to support remote learning.

## **Combined Funds Budget Analysis – Expenditures (Cont'd)**

### **Auxiliary Services**

Auxiliary Services expenditures are expected to increase by .4% in FY2021-22.

### **Public Services**

Public Service expenditures are expected to increase by .3% in FY2021-22.

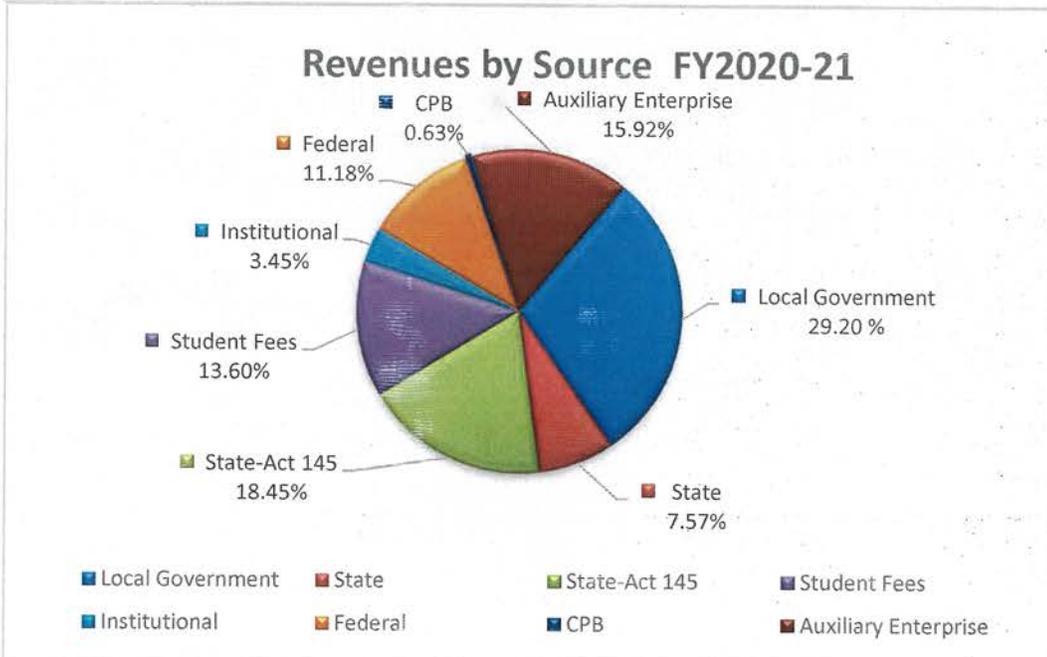
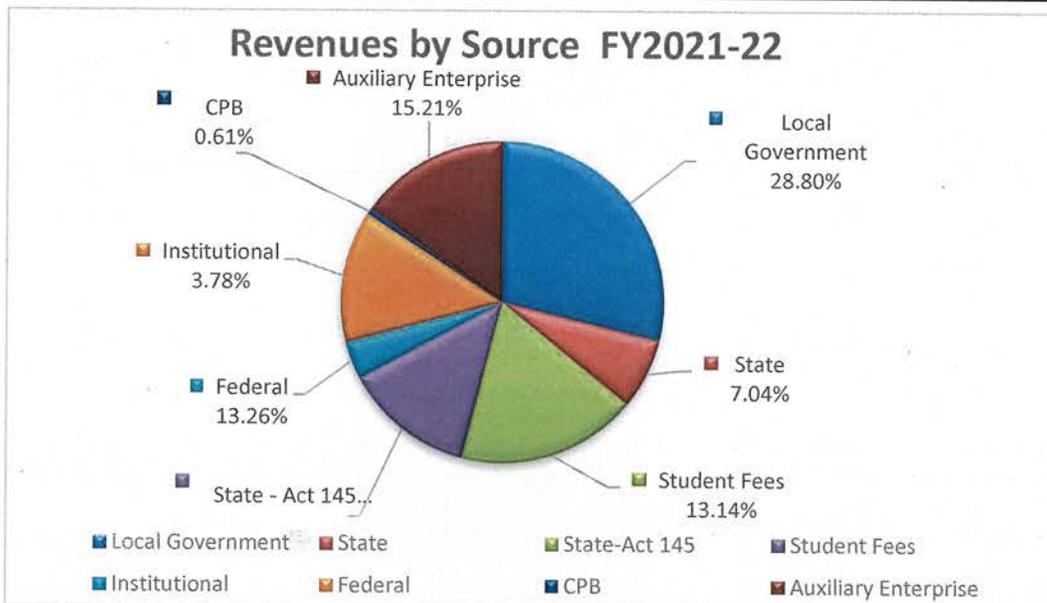
### **Planned Cost Savings**

MATC has set an open positions saving goal of approximately \$1.8 million for FY2021-22. This cost-savings measure is intended to help the College manage financial uncertainties.

The college will use enrollment data to inform whether funding exists to allow the college to fill critical positions.

**MILWAUKEE AREA TECHNICAL COLLEGE DISTRICT  
Combined Budget Summary of Revenues  
Budget to Budget Comparison**

REVENUES BY SOURCE:	<u>2020-21</u>	<u>2021-22</u>	<u>Dollar Change</u>	<u>Percent Change</u>
Local Government	\$ 95,638,132	\$ 95,770,868	\$ 132,736	0.1%
State	\$ 24,774,427	\$ 23,401,894	\$ (1,372,533)	-5.5%
State - Act 145 Funding	\$ 60,415,804	\$ 60,415,804	\$ -	n/a
Student Fees	\$ 44,543,151	\$ 43,688,551	\$ (854,600)	-1.9%
Institutional	\$ 11,292,380	\$ 12,554,782	\$ 1,262,402	11.2%
Federal	\$ 36,624,119	\$ 44,094,886	\$ 7,470,767	20.4%
CPB	\$ 2,077,847	\$ 2,034,466	\$ (43,381)	-2.1%
Auxiliary Enterprise	\$ 52,120,598	\$ 50,598,400	\$ (1,522,198)	-2.9%
<b>Total Revenue</b>	<b>\$ 327,486,458</b>	<b>\$ 332,559,651</b>	<b>5,073,193</b>	<b>1.5%</b>



MILWAUKEE AREA TECHNICAL COLLEGE

Combined Budget Summary

July 1, 2021 - June 30, 2022

	<u>2019-20</u> <u>Actual</u>	<u>2020-21</u> <u>Budget</u>	<u>2020-21</u> <u>Estimated</u>	<u>2021-22</u> <u>Budget</u>
<b>REVENUES:</b>				
Local Government - property taxes	\$ 94,075,458	\$ 95,638,132	\$ 95,552,254	\$ 95,770,868
Intergovernmental Revenues:				
State	25,455,409	24,774,427	23,291,022	23,401,894
State - Act 145 Funding	60,415,804	60,415,804	60,415,804	60,415,804
Federal	33,748,430	36,624,119	38,599,274	44,094,886
Other Grants-CPB	2,101,648	2,077,847	2,086,619	2,034,466
Other Grants-PBS	-	543,302	546,821	-
Institutional Revenues:				
Statutory Program Fees	38,851,356	36,150,400	33,362,024	36,804,900
Material Fees	1,488,504	1,386,200	1,192,073	1,313,300
Other Student Fees	6,897,009	7,006,551	6,628,894	5,570,351
Other Institutional	11,575,145	11,292,380	8,696,542	12,554,782
Auxiliary Enterprise	49,164,850	51,577,296	47,213,193	50,598,400
Total Revenue	<u>\$ 323,773,613</u>	<u>\$ 327,486,458</u>	<u>\$ 317,584,520</u>	<u>\$ 332,559,651</u>
<b>EXPENDITURES BY FUNCTION:</b>				
Instruction	\$ 110,107,135	\$ 115,585,232	\$ 111,287,253	\$ 116,331,794
Instructional Resources	4,669,986	4,897,377	4,638,065	5,055,334
Student Services	61,836,295	69,918,901	60,003,223	63,435,315
General Institutional	23,609,101	20,320,086	23,779,715	22,652,758
Physical Plant	105,674,727	112,905,263	102,190,634	118,250,046
Auxiliary Services	41,688,514	46,071,189	43,080,631	46,236,893
Public Services	8,988,344	10,096,256	9,599,518	10,128,487
Planned Cost Savings	-	(4,903,205)	-	(1,810,977)
Total Expenditures	<u>\$ 356,574,102</u>	<u>\$ 374,891,099</u>	<u>\$ 354,579,040</u>	<u>\$ 380,279,650</u>
Revenue over (under) expenditures	\$ (32,800,489)	\$ (47,404,641)	\$ (36,994,520)	\$ (47,719,999)
<b>OTHER FINANCING SOURCES (USES):</b>				
Debt Issued	39,000,000	39,000,000	39,000,000	39,000,000
Total Resources (Uses)	<u>\$ 6,199,511</u>	<u>\$ (8,404,641)</u>	<u>\$ 2,005,480</u>	<u>\$ (8,719,999)</u>
<b>TRANSFERS TO (FROM) FUND BALANCE:</b>				
Designated for Operations	5,312,463	(819,086)	(178,315)	(681,436)
Reserved for Debt Service	2,110,525	2,014,284	2,196,104	939,000
Retained Earnings	608,917	(1,410,004)	350,000	(898,958)
Reserved for Capital Projects	(1,549,646)	(7,914,835)	163,770	(8,078,605)
Designated for Self Insurance	-	-	-	-
Total Transfers To (From) Fund Balance	<u>\$ 6,482,259</u>	<u>\$ (8,129,641)</u>	<u>\$ 2,531,559</u>	<u>\$ (8,719,999)</u>
Beginning Fund Balance	<u>\$ 84,824,159</u>	<u>\$ 91,306,418</u>	<u>\$ 91,306,418</u>	<u>\$ 93,837,977</u>
Ending Fund Balance	<u>\$ 91,306,418</u>	<u>\$ 83,176,777</u>	<u>\$ 93,837,977</u>	<u>\$ 85,117,978</u>
<b>EXPENDITURES BY FUND</b>				
General Fund	\$ 170,643,683	\$ 172,659,411	\$ 169,477,268	\$ 177,623,087
Special Revenue Fund - Operational	6,231,845	11,009,618	10,289,955	15,371,934
Special Revenue Fund - Non-Aidable	42,181,285	43,169,161	39,884,952	34,570,287
Capital Projects Fund	39,828,238	44,072,010	35,993,405	49,372,318
Debt Service Fund	39,287,474	38,874,842	38,660,612	38,700,000
Enterprise Fund	27,031,933	31,606,057	26,772,848	31,142,024
Internal Service Fund	31,369,644	33,500,000	33,500,000	33,500,000
Total Expenditures by Fund	<u>\$ 356,574,102</u>	<u>\$ 374,891,099</u>	<u>\$ 354,579,040</u>	<u>\$ 380,279,650</u>

The 2019-20 budget contains the current revised budget

MILWAUKEE AREA TECHNICAL COLLEGE  
 Combined Budget Summary  
 July 1, 2021 - June 30, 2022

	General Fund	Special Revenue Fund - Operational	Special Revenue Fund - Non-Aidable	Capital Projects Fund	Debt Service Fund	Enterprise Fund	Internal Service Fund	Total All Fund
<b>REVENUES:</b>								
Local Government - property taxes	\$ 54,185,532	\$ -	\$ -	\$ -	\$ 37,500,000	\$ 4,085,336	\$ -	\$ 95,770,868
Intergovernmental Revenues:								
State	17,013,096	1,324,659	4,335,000	-	614,000	115,139	-	23,401,894
State - Act 145 Funding	60,415,804	-	-	-	-	-	-	60,415,804
Federal	4,091,000	11,323,532	22,879,000	4,000,000	-	1,801,354	-	44,094,886
Other Grants-CPB	-	-	-	-	-	2,034,466	-	2,034,466
Other Grants-PBS	-	-	-	-	-	-	-	-
Institutional Revenues:								
Statutory Program Fees	36,804,900	-	-	-	-	-	-	36,804,900
Material Fees	1,313,300	-	-	-	-	-	-	1,313,300
Other Student Fees	1,259,500	-	4,310,851	-	-	-	-	5,570,351
Other Institutional and Auxiliary Enterprise	2,539,955	2,723,743	2,364,000	1,586,063	1,525,000	18,914,421	33,500,000	63,153,182
<b>Total Revenues</b>	\$ 177,623,087	\$ 15,371,934	\$ 33,888,851	\$ 5,586,063	\$ 39,639,000	\$ 26,950,716	\$ 33,500,000	\$ 332,559,651
<b>EXPENDITURES:</b>								
Instruction	\$ 110,453,639	\$ 5,878,155	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 116,331,794
Instructional Resources	5,055,334	-	-	-	-	-	-	5,055,334
Student Services	23,569,482	5,295,546	34,570,287	-	-	-	-	63,435,315
General Institutional	20,954,525	1,698,233	-	-	-	-	-	22,652,758
Physical Plant	19,401,084	2,500,000	-	49,372,318	38,700,000	8,276,644	-	118,250,046
Planned Cost Savings	(1,819,977)	-	-	-	-	-	-	(1,819,977)
Auxiliary Services (Also Includes Public Television)	-	-	-	-	-	22,865,380	33,500,000	56,365,380
<b>Total Expenditures</b>	\$ 177,623,087	\$ 15,371,934	\$ 34,570,287	\$ 49,372,318	\$ 38,700,000	\$ 31,142,024	\$ 33,500,000	\$ 380,279,650
Revenues Over (Under) Expenditures	\$ -	\$ -	\$ (681,436)	\$ (43,786,255)	\$ 939,000	\$ (4,191,308)	\$ -	\$ (47,719,999)
<b>OTHER FINANCING SOURCES (USES):</b>								
Transfer In (Out)	-	-	-	35,707,650	-	3,292,350	-	39,000,000
Debt Issued	-	-	-	(8,078,605)	939,000	(898,958)	-	(8,719,999)
<b>Total Resources (Uses)</b>	\$ -	\$ -	\$ (681,436)	\$ (8,078,605)	\$ 939,000	\$ (898,958)	\$ -	\$ (8,719,999)
<b>TRANSFERS TO (FROM) FUND BALANCE:</b>								
Designated for Operations	-	-	-	-	-	-	-	-
Reserved for Student Financial Assistance	-	-	(681,436)	-	-	-	-	(681,436)
Reserved for Capital Projects	-	-	-	(8,078,605)	-	-	-	(8,078,605)
Reserved for Debt Service	-	-	-	-	939,000	-	-	939,000
Retained Earnings	-	-	-	-	-	(898,958)	-	(898,958)
<b>Total Transfers To (From) Fund Balance</b>	\$ -	\$ -	\$ (681,436)	\$ (8,078,605)	\$ 939,000	\$ (898,958)	\$ -	\$ (8,719,999)
<b>Beginning Total Fund Balance</b>	\$ 39,596,563	\$ 508,409	\$ 3,781,908	\$ 10,756,665	\$ 24,052,624	\$ 9,569,363	\$ 5,572,445	\$ 93,837,977
<b>Ending Total Fund Balance</b>	\$ 39,596,563	\$ 508,409	\$ 3,100,472	\$ 2,678,060	\$ 24,991,624	\$ 8,670,405	\$ 5,572,445	\$ 85,117,978

### Description of Fund Balance Reserves

**Reserve for Capital Projects** – A reserve of a portion of the fund balance to provide for appropriations approved in prior budget periods, but programmed for expenditures in future accounting periods. The Reserve for Capital Projects is estimated to be \$10,756,665 at June 30, 2021, and \$2,678,060 at June 30, 2022. The limit on this reserve is the total resources provided in the Capital Projects Fund.

**Reserve for Debt Service** – A reserve of the fund balance to provide for appropriations approved in prior budget periods, but programmed for expenditures in future accounting periods. At June 30, 2021, the Reserve for Debt Service is estimated at \$24,052,624 and is planned to increase to \$24,991,624 during the next year. The limit on this reserve is the total resources provided in the Debt Service Fund.

**Reserve for Student Financial Assistance** – A reserve of the fund balance resulting from student financial assistance programs. At June 30, 2021 the Reserve for Student Financial Assistance is estimated at \$1,152,942 and at \$1,152,942 at June 30, 2022. The limit on this reserve is the total resources provided in the Financial Aid Fund.

**Designated for Self-Insurance** – A designation of fund balance has been established to provide a reserve between the budgeted expenditures and individual limits for stop loss coverage. At June 30, 2021 this amount is estimated at \$5,572,445. The amount may be modified by specific Board action.

**Designated for Operations** – A designation of a portion of fund balance to provide for fluctuations in operating cash balances and operating revenue amounts. At June 30, 2021, the General Fund Reserve is estimated to be \$39,596,563 or 23.36 percent of operating revenue. The Special Revenue Fund Reserve is estimated to be \$508,409 or 4.94 percent of operating revenue at June 30, 2021. In FY21-22 the balance in the General Fund Reserve is planned to remain at \$39,596,563 and the ratio of the General Fund Reserve to operating revenue is estimated to be 22.29 percent for 2022.

**Reserve for Prepaid Expenditures** – A reserve of a portion of the fund balance for prepaid expenditures; that is, monies paid in the current year, but the related expenditures are to be charged to a future accounting period. At June 30, 2021, the Reserve for Prepaid Expenditures is estimated at \$300,000 for the General Fund and is not planned to change significantly during the next year. The limit on this reserve is the total amount of prepaid expenditures.

MILWAUKEE AREA TECHNICAL COLLEGE  
PRO FORMA COMBINED BALANCE SHEET  
IN THOUSANDS  
JUNE 30, 2021

	GOVERNMENTAL FUNDS				PROPRIETARY FUNDS		ACCOUNT GROUPS		TOTAL (MEMORANDUM) ONLY
	GENERAL FUND	SPECIAL REVENUE FUND- OPERATIONAL	SPECIAL REVENUE FUND- NON-AIDABLE	CAPITAL PROJECTS FUND	DEBT SERVICE FUND	ENTERPRISE FUNDS	INTERNAL SERVICE FUND	GENERAL CAPITAL ASSETS	
<b>ASSETS</b>									
CASH AND CASH EQUIVALENTS	\$ 50,884	\$ -	\$ 8,061	\$ 10,769	\$ 15,136	\$ -	\$ -	\$ -	\$ 84,865
PROPERTY TAXES RECEIVABLE	25,181	-	-	-	8,924	-	-	-	38,105
ACCOUNTS & OTHER RECEIVABLES	2,900	38	-	-	-	625	-	-	4,236
DUE FROM OTHER FUNDS	11,272	3,727	4,650	-	-	12,337	-	-	42,700
INVENTORIES AND PREPAIDS	300	-	-	-	-	26	-	-	326
CAPITAL ASSETS	-	-	-	-	-	-	228,900	-	228,900
AMOUNT AVAILABLE IN DEBT SERVICE FUND	-	-	-	-	-	-	-	15,821	15,821
AMOUNT TO BE PROVIDED FOR: DEBT SERVICE	-	-	-	-	-	-	-	99,179	99,179
COMPENSATED ABSENCES	-	-	-	-	-	-	-	9,274	9,274
ENVIRONMENTAL REMEDIATION	-	-	-	-	-	-	-	38	38
<b>TOTAL ASSETS</b>	<b>\$ 94,437</b>	<b>\$ 3,765</b>	<b>\$ 12,711</b>	<b>\$ 10,769</b>	<b>\$ 24,060</b>	<b>\$ 11,528</b>	<b>\$ 228,900</b>	<b>\$ 124,312</b>	<b>\$ 523,444</b>
<b>LIABILITIES</b>									
ACCOUNTS PAYABLE	\$ 699	\$ -	\$ 381	\$ -	\$ 7	\$ 676	\$ -	\$ -	\$ 8,914
ACCRUED LIABILITIES	6,712	3,257	4,560	12	-	15	-	-	14,556
DUE TO OTHER FUNDS	38,056	-	3,163	-	-	1,242	-	-	42,700
DEBT PAYABLE	-	-	-	-	-	-	-	115,000	115,000
DEFERRED REVENUE	3,802	-	-	-	-	26	-	-	3,828
DEPOSIT HELD IN TRUST	-	-	825	-	-	-	-	-	825
COMPENSATED ABSENCES	5,571	-	-	-	-	-	-	9,274	14,845
ENVIRONMENTAL REMEDIATION	-	-	-	-	-	-	-	38	38
<b>TOTAL LIABILITIES</b>	<b>\$ 51,840</b>	<b>\$ 3,257</b>	<b>\$ 8,529</b>	<b>\$ 12</b>	<b>\$ 7</b>	<b>\$ 1,959</b>	<b>\$ 7,390</b>	<b>\$ 124,312</b>	<b>\$ 200,706</b>
<b>FUND EQUITY</b>									
CAPITAL ASSETS	-	-	-	-	-	-	228,900	-	228,900
INVESTED IN CAPITAL ASSETS	-	-	-	-	-	-	-	-	-
RETAINED EARNINGS	-	-	-	-	-	-	-	-	-
RESERVE FOR CAPITAL PROJECTS	-	-	-	10,757	-	-	-	-	10,757
RESERVE FOR PREPAID EXPEND.	300	-	-	-	-	-	-	-	300
RESERVE FOR DEBT SERVICE	-	-	-	-	24,053	-	-	-	24,053
RESERVE FOR STUDENT FIN. ASSIST.	-	-	3,782	-	-	-	-	-	3,782
RESERVE FOR POST-EMPL. BENEFIT'S UNRESERVED:	-	-	-	-	-	-	-	-	-
DESIGNATED FOR SELF-INSURANCE	-	-	-	-	-	-	-	-	-
DESIGNATED FOR STATE AID FLUCT.	-	-	-	-	-	-	-	-	-
DESIGNATED FOR SUBSEQUENT YEAR	-	-	-	-	-	-	-	-	-
DESIGNATED FOR OPERATIONS	39,297	508	-	-	-	9,569	5,572	-	54,946
<b>TOTAL FUND EQUITY</b>	<b>\$ 39,597</b>	<b>\$ 508</b>	<b>\$ 3,782</b>	<b>\$ 10,757</b>	<b>\$ 24,053</b>	<b>\$ 9,569</b>	<b>\$ 228,900</b>	<b>\$ -</b>	<b>\$ 322,738</b>
<b>TOTAL LIABILITIES AND FUND EQUITY</b>	<b>\$ 94,437</b>	<b>\$ 3,765</b>	<b>\$ 12,711</b>	<b>\$ 10,769</b>	<b>\$ 24,060</b>	<b>\$ 11,528</b>	<b>\$ 228,900</b>	<b>\$ 124,312</b>	<b>\$ 523,444</b>

MILWAUKEE AREA TECHNICAL COLLEGE  
 PRO FORMA COMBINED BALANCE SHEET  
 IN THOUSANDS  
 JUNE 30, 2022

	GOVERNMENTAL FUNDS					PROPRIETARY FUNDS		ACCOUNT GROUPS		TOTAL (MEMORANDUM) ONLY)
	GENERAL FUND	SPECIAL REVENUE FUND- OPERATIONAL	SPECIAL REVENUE FUND- NON-AIDABLE	CAPITAL PROJECTS FUND	DEBT SERVICE FUND	ENTERPRISE FUNDS	INTERNAL SERVICE FUND	GENERAL CAPITAL ASSETS	GEN. LONG- TERM OBLIG. ACCT. GROUP	
<b>ASSETS</b>										
CASH AND CASH EQUIVALENTS	\$ 55,170	\$ -	\$ 6,643	\$ 10,302	\$ 14,872	\$ -	\$ -	\$ -	\$ -	\$ 86,987
PROPERTY TAXES RECEIVABLE	24,772	-	-	-	10,123	-	-	-	-	34,895
ACCOUNTS & OTHER RECEIVABLES	5,025	65	-	-	-	10	511	-	-	5,611
DUE FROM OTHER FUNDS	-	3,732	4,987	-	-	12,257	13,494	-	-	34,470
INVENTORIES AND PREPAIDS	300	-	-	-	-	320	-	-	-	620
CAPITAL ASSETS	-	-	-	-	-	-	-	213,945	-	213,945
AMOUNT AVAILABLE IN DEBT SERVICE FUND	-	-	-	-	-	-	-	-	15,821	15,821
AMOUNT TO BE PROVIDED FOR: DEBT SERVICE	-	-	-	-	-	-	-	-	99,179	99,179
COMPENSATED ABSENCES	-	-	-	-	-	-	-	-	9,274	9,274
ENVIRONMENTAL REMEDIATION	-	-	-	-	-	-	-	-	38	38
<b>TOTAL ASSETS</b>	<b>\$ 85,267</b>	<b>\$ 3,797</b>	<b>\$ 11,630</b>	<b>\$ 10,302</b>	<b>\$ 24,995</b>	<b>\$ 12,587</b>	<b>\$ 14,005</b>	<b>\$ 213,945</b>	<b>\$ 124,312</b>	<b>\$ 500,840</b>
<b>LIABILITIES</b>										
ACCOUNTS PAYABLE	\$ 999	\$ -	\$ 398	\$ 6,924	\$ 3	\$ 121	\$ 8,199	\$ -	\$ -	\$ 16,644
ACCRUED LIABILITIES	7,425	3,289	3,801	700	-	12	-	-	-	15,227
DUE TO OTHER FUNDS	29,175	-	3,500	-	-	1,561	234	-	-	34,470
DEBT PAYABLE	-	-	-	-	-	-	-	-	115,000	115,000
DEFERRED REVENUE	2,500	-	-	-	-	2,223	-	-	-	4,723
DEPOSIT HELD IN TRUST	-	-	831	-	-	-	-	-	-	831
COMPENSATED ABSENCES	5,571	-	-	-	-	-	-	-	9,274	14,845
ENVIRONMENTAL REMEDIATION	-	-	-	-	-	-	-	-	38	38
<b>TOTAL LIABILITIES</b>	<b>\$ 45,670</b>	<b>\$ 3,289</b>	<b>\$ 8,530</b>	<b>\$ 7,624</b>	<b>\$ 3</b>	<b>\$ 3,917</b>	<b>\$ 8,433</b>	<b>\$ -</b>	<b>\$ 124,312</b>	<b>\$ 201,778</b>
<b>FUND EQUITY</b>										
CAPITAL ASSETS	-	-	-	-	-	-	-	213,945	-	213,945
INVESTED IN CAPITAL ASSETS	-	-	-	-	-	-	-	-	-	-
RETAINED EARNINGS	-	-	-	-	-	-	-	-	-	-
RESERVE FOR CAPITAL PROJECTS	-	-	-	2,678	-	-	-	-	-	2,678
RESERVE FOR PREPAID EXPEND.	300	-	-	-	-	-	-	-	-	300
RESERVE FOR DEBT SERVICE	-	-	-	-	24,992	-	-	-	-	24,992
RESERVE FOR STUDENT FIN. ASSIST.	-	-	3,100	-	-	-	-	-	-	3,100
RESERVE FOR POST-EMP. BENEFITS	-	-	-	-	-	-	-	-	-	-
UNRESERVED:										
DESIGNATED FOR SELF-INSURANCE	-	-	-	-	-	-	-	-	-	-
DESIGNATED FOR STATE AID FLUCT.	-	-	-	-	-	-	-	-	-	-
DESIGNATED FOR SUBSEQUENT YEAR	-	-	-	-	-	-	-	-	-	-
DESIGNATED FOR OPERATIONS	39,297	508	-	-	-	8,670	5,572	-	-	54,047
<b>TOTAL FUND EQUITY</b>	<b>\$ 39,597</b>	<b>\$ 508</b>	<b>\$ 3,100</b>	<b>\$ 2,678</b>	<b>\$ 24,992</b>	<b>\$ 8,670</b>	<b>\$ 5,572</b>	<b>\$ 213,945</b>	<b>\$ -</b>	<b>\$ 299,062</b>
<b>TOTAL LIABILITIES AND FUND EQUITY</b>	<b>\$ 85,267</b>	<b>\$ 3,797</b>	<b>\$ 11,630</b>	<b>\$ 10,302</b>	<b>\$ 24,995</b>	<b>\$ 12,587</b>	<b>\$ 14,005</b>	<b>\$ 213,945</b>	<b>\$ 124,312</b>	<b>\$ 500,840</b>

## **GENERAL FUND**

The General Fund is the primary operating fund of the District, and its accounts reflect all financial activity not required to be accounted for in another fund.

## General Fund

### Fund Description

The General Fund is used to account for all financial activities except those required to be accounted for in another fund. This fund is used to record the current operations of the district. In developing the FY2021-22 budget, the most probable projections were used.

### General Fund Analysis

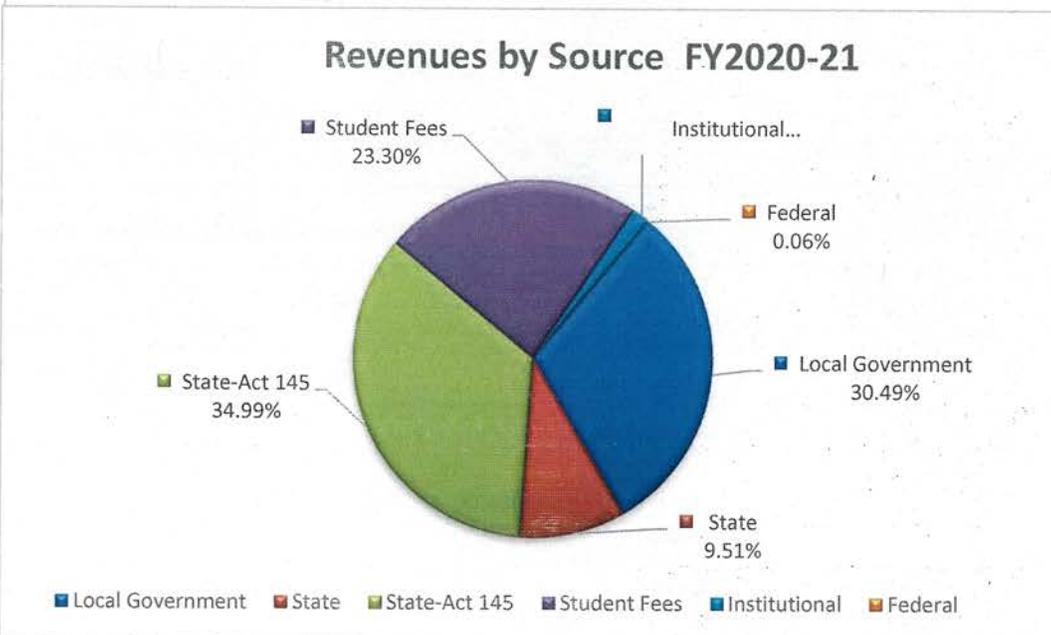
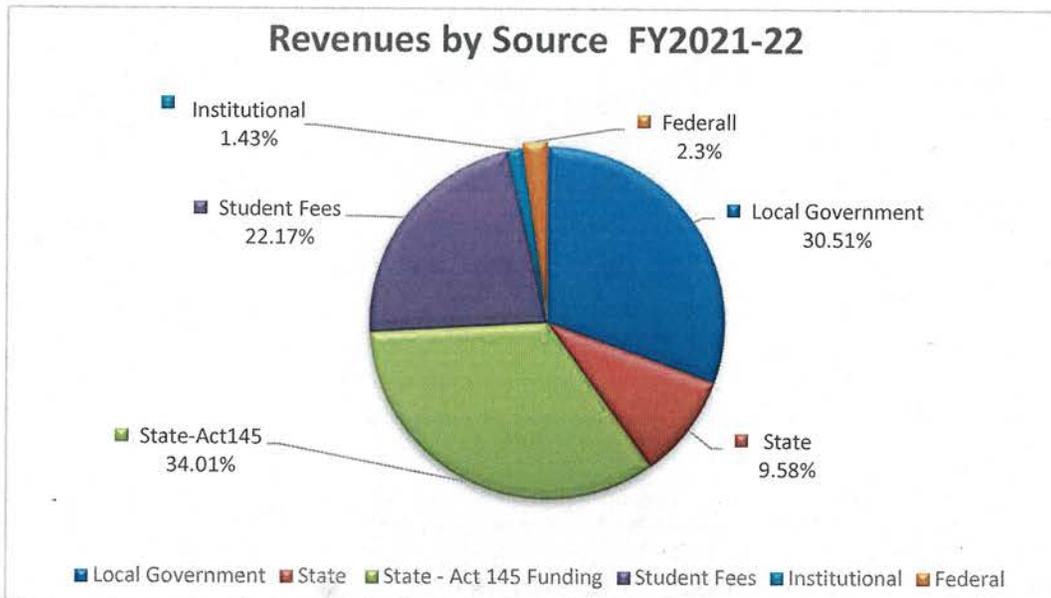
#### Revenues

Total General Fund revenues are expected to increase by 2.9% compared to FY2020-21's budget.

- A 2.9% increase in the **Operating Tax Levy** is anticipated due to aggregate net new construction in the District. The municipalities in the MATC District are expected to provide \$54,185,532 in operating tax levy. Local Government funding is expected to provide 30.5% of total General Fund revenues in FY2021-22.
- FY2021-22's General Fund budget anticipates an increase in general **State Aids** of approximately 3.6% compared to FY2020-21. This projected slight increase despite decrease of FTEs is a result of the conservative approach to the state aid in the previous year budget. The 5% State projected cuts to the state aids resulted only in 3% decrease. The Pandemic affected all WTSC Colleges FTEs the same way in lowering the enrollment for the entire technical college system.
- During FY2020-22 MATC will receive \$60,415,804 in state funding from Wisconsin Act 145.
- MATC's General Fund FY2021-22 budget for **Student Tuition and Fees** is estimated at \$39,377,700. WTCS has approved increases of 0.56% to 1.51% in tuition rates for FY2021-22. A budgeted decline in enrollments due to COVID-19 is expected to offset the rate increase and result in an overall 2.1% decrease in General Fund Student Tuition and Fees revenue in FY2021-22. MATC has eliminated student application fees through Spring 2022 in an effort to reduce barriers to college for new students. WTCS has also suspended the online (technology) fee for FY2021-22. Both fees have resulted in a reduction to MATC's Student Tuition and Fees budget of about \$900,000.
- MATC also receives other revenues from contract work, interest income and miscellaneous fees. In FY2021-22 MATC is budgeting \$2,539,955 in **Institutional Revenue**. This is a 10.4% decrease compared to FY2020-21.
- **Federal Revenue** is expected to increase significantly in FY2021-22 due to funding provided by the Department of Education's Higher Education Emergency Relief Fund (HEERF) grants. MATC has allocated \$4 million in HEERF grants to the General Fund in FY2021-22 to replace revenue losses due to the Pandemic.

**MILWAUKEE AREA TECHNICAL COLLEGE DISTRICT  
General Fund Budget Summary of Revenues  
Budget to Budget Comparison**

<b>REVENUES BY SOURCE:</b>	<b>2020-21</b>	<b>2021-22</b>	<b>Dollar Change</b>	<b>Percent Change</b>
Local Government	\$ 52,638,132	\$ 54,185,532	\$ 1,547,400	2.9%
State	\$ 16,428,185	\$ 17,013,096	\$ 584,911	3.6%
State - Act 145 Funding	\$ 60,415,804	\$ 60,415,804	\$ -	0.0%
Student Fees	\$ 40,232,300	\$ 39,377,700	\$ (854,600)	-2.1%
Institutional	\$ 2,834,990	\$ 2,539,955	\$ (295,035)	-10.4%
Federal	\$ 110,000	\$ 4,091,000	\$ 3,981,000	3619.1%
<b>Total Revenue</b>	<b>\$ 172,659,411</b>	<b>\$ 177,623,087</b>	<b>\$ 4,963,676</b>	<b>2.9%</b>



## General Fund Analysis (Cont.)

### Expenses

Total General Fund expenses are expected to increase by 2.9% compared to FY2020-21's budget. MATC's budget is primarily labor and labor-related expenses.

### Salaries

- MATC estimates that total wages and salaries for budgeted positions will be approximately \$116.7 million in FY2021-22. The District continues to engage in negotiations with Local 212, WFT, AFL-CIO for one year contracts on the sole issue of base wages as defined in Sec. 111.70 (4)(mb) and (mbb) of the Wisconsin Statutes.
- Overall, salaries expense is expected to increase by 4.3% in FY2021-22. A portion of this increase is attributable to a provision for a college-wide base wage increase. The wage increase combines a COLA (cost of living adjustment) with an additional pay progression increase based on college-wide established eligibility criteria.
- MATC has set an open positions saving's goal of approximately \$2.0 million for FY2021-22.

### Fringe Benefits

Fringe Benefits (health, dental, life and long-term disability insurance, FICA taxes and pension costs) are expected to remain unchanged in FY2021-22.

- Overall, fringe benefits are budgeted at approximately \$42 million in FY2021-22.
- Health insurance costs are budgeted to remain relatively flat in FY2020-21 compared to FY2021-22's budget. Actual health insurance costs came in under budget in FY2020-21 due to the Pandemic. In FY2021-22's costs are expected to recover compared to actual spend in the FY2020-21. The FY2021-22 budget is based on a comprehensive forecast that anticipates a 1.2% increase in cost due to increased utilization related to scheduling of delayed elective care. The forecast also includes a 1.9% inflation factor.
- A comprehensive review of MATC's health insurance plan design in FY2020-21 has led to the implementation of increases to base employee contributions on MATC's low deductible plan from 11.5% to 12.5%, effective January 1, 2021. The base employee contribution on the high deductible plan remains at 11.5%

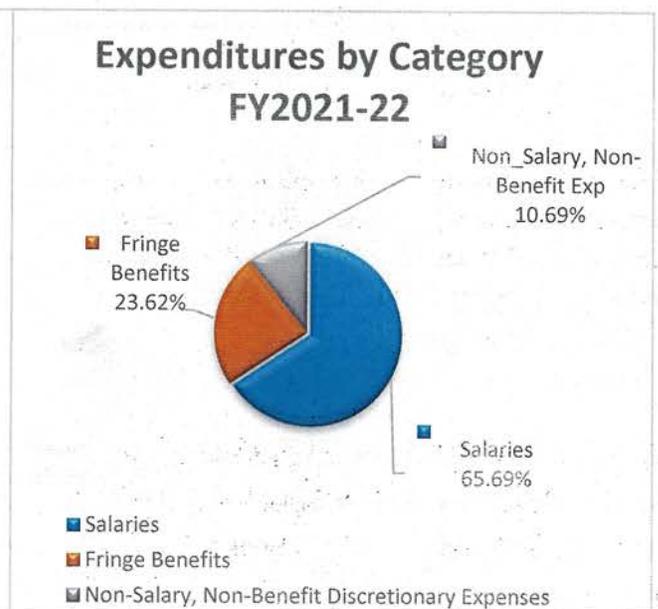
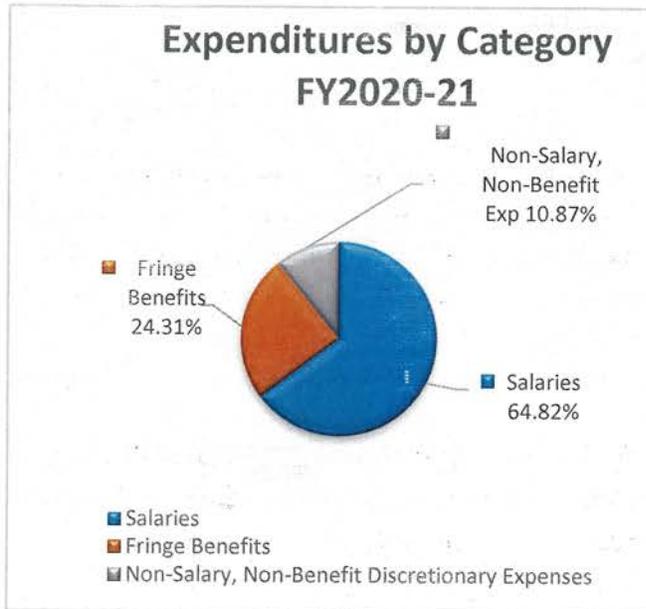
**General Fund Analysis  
Expenses (Cont'd)**

**Non-Salary Non-Benefit Discretionary Expenses**

- MATC’s FY2021-22 budget reflects a slight (1.1%) increase in Non-Salary Non-Benefit Discretionary expenses. MATC Budget Managers developed departmental and divisional discretionary budgets using a decentralized approach to allow for transparency and to ensure that resources are allocated in a manner that best meets the needs of the community. As a result of continuing decrease in enrollment in FY2021-22 due to COVID-19, staff and administration were asked to keep discretionary budgets unchanged for the upcoming year.

**MILWAUKEE AREA TECHNICAL COLLEGE DISTRICT  
Budget Summary of Expenditures  
Budget to Budget Comparison**

<u>Expense Budget</u>	<u>2020-21</u>	<u>2021-22</u>	<u>Dollar Change</u>	<u>Percent Change</u>
Salaries	\$ 111,910,571	\$ 116,677,523	\$ 4,766,952	4.3%
Fringe Benefits	\$ 41,972,259	\$ 41,958,800	\$ (13,459)	0.0%
Non-Salary, Non-Benefit Discretionary Expenses	\$ 18,776,581	\$ 18,986,764	\$ 210,183	1.1%
<b>Total Expenditures</b>	<b>\$ 172,659,411</b>	<b>\$ 177,623,087</b>	<b>\$ 4,963,676</b>	<b>2.9%</b>



**MILWAUKEE AREA TECHNICAL COLLEGE**  
**General Fund**  
**2021-22 Budgetary Statement of**  
**Resources, Uses, and Changes in Fund Balance**

	2019-20 ACTUAL	2020-21 BUDGET	2020-21 ESTIMATED	2021-22 BUDGET
<b>REVENUES:</b>				
Local Government - property tax	\$ 51,025,031	\$ 52,638,132	\$ 52,585,456	\$ 54,185,532
Intergovernmental Revenues:				
State	18,166,184	16,428,185	16,719,120	17,013,096
State - Act 145 Funding	60,415,804	60,415,804	60,415,804	60,415,804
Federal	159,346	110,000	92,600	4,091,000
Institutional Revenues:				
Statutory Program Fees	38,851,356	36,150,400	33,362,024	36,804,900
Material Fees	1,488,504	1,386,200	1,192,073	1,313,300
Other Student Fees	2,691,556	2,695,700	2,810,757	1,259,500
Other Institutional	3,550,559	2,834,990	2,299,434	2,539,955
Total Revenues	<u>\$ 176,348,340</u>	<u>\$ 172,659,411</u>	<u>\$ 169,477,268</u>	<u>\$ 177,623,087</u>
<b>EXPENDITURES:</b>				
Instruction	\$ 106,972,431	\$ 110,300,230	\$ 106,241,233	\$ 110,453,639
Instructional Resources	4,669,986	4,897,377	4,638,065	5,055,334
Student Services	17,041,735	22,656,099	16,925,248	23,569,482
General Institutional	23,343,925	20,090,412	23,184,360	20,954,525
Physical Plant	18,615,606	19,618,498	18,488,361	19,401,084
Planned Cost Savings		(4,903,205)		(1,810,977)
Total Expenditures	<u>\$ 170,643,683</u>	<u>\$ 172,659,411</u>	<u>\$ 169,477,268</u>	<u>\$ 177,623,087</u>
Revenue over (under) expenditures	\$ 5,704,657	\$ -	\$ -	\$ -
<b>OTHER FINANCING SOURCES (USES):</b>				
Transfers in (out)	-	-	-	-
Total Resources (Uses)	<u>\$ 5,704,657</u>	<u>\$ -</u>	<u>\$ -</u>	<u>\$ -</u>
<b>TRANSFERS TO (FROM) FUND BALANCE</b>				
Designated for Operations	\$ 5,704,657	\$ -	\$ -	\$ -
Total Transfers to (From) Fund Balance	\$ 5,704,657	\$ -	\$ -	\$ -
Beginning Total Fund Balance	<u>\$ 33,891,906</u>	<u>\$ 39,596,563</u>	<u>\$ 39,596,563</u>	<u>\$ 39,596,563</u>
Ending Total Fund Balance	<u>\$ 39,596,563</u>	<u>\$ 39,596,563</u>	<u>\$ 39,596,563</u>	<u>\$ 39,596,563</u>
Reserve % of Revenue	22.45%	22.93%	23.36%	22.29%

The General Fund is used to account for all financial activities except those required to be accounted for in another fund.

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## **SPECIAL REVENUE FUND**

The Special Revenue Fund is used to account for the proceeds of specific revenue sources (other than debt service or major capital projects) that are restricted to expenditures for designated purposes because of the legal or regulatory provisions. MATC has two special revenue funds:

**Operating fund** – The operating fund is used to account for the proceeds from specific revenue sources other than non-aidable funds that are legally restricted as to expenditures for specific purposes.

**Non-aidable fund** – The non-aidable fund is used to account for assets held by the District in a trustee capacity, primarily for student aids and other student activities.

## **Special Revenue Fund—Operational (Federal and State Funded Projects)**

### **Fund Description**

Special Revenue Fund is used to account for the proceeds and related financial activities of specific revenue source that legally restricted to expenditures for specified purposes. All project expenses with the exception of equipment purchases are accounted for in the Special Revenue Fund. Grant funded equipment purchases are accounted for in the Capital Projects Fund.

### **Special Revenue Fund – Operational**

#### **Activities**

The anchors of federal funding received from the Wisconsin Technical College System (WTCS) are the Adult Education and Family Literacy (AEFL) Act and Carl D. Perkins IV Vocational and Technical Education Act (Perkins IV).

AEFL's focus is to address the basic skills deficiencies in Wisconsin which are significant and constrain labor market development. MATC uses AEFL funds to provide adults with the language arts, reading, math and/or English language acquisition skills needed for students to retain, make grade level increase, and to obtain employment or upgrade their employment skills.

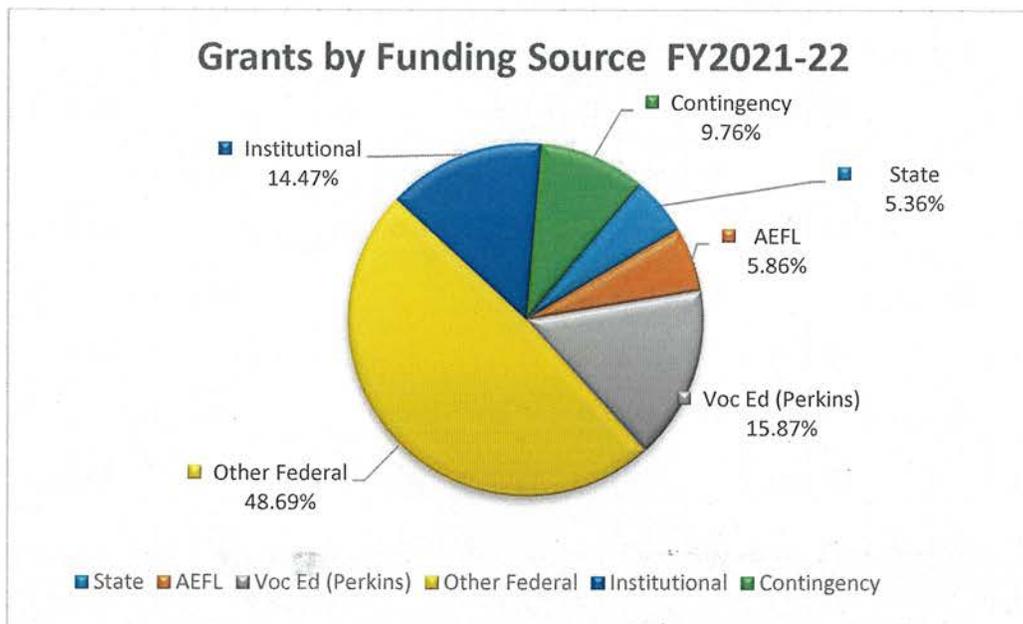
The purpose of Perkins IV is to develop more fully the academic, career, and technical skills of secondary and postsecondary students who elect to enroll in career and technical education programs. The college's Perkins IV grants focus on student success, academic program improvement, nontraditional occupations and career preparation activities in partnership with local high schools.

The college also receives General Purpose Revenue grants from the WTCS under a variety of funding categories including Professional Growth, Core Industry, Career Pathways, Student Emergency Assistance and Workforce Advancement Training.

A significant set aside is included for additional Higher Education Emergency Relief Fund (HEERF) grants awarded under the Coronavirus Response and Relief Supplemental Appropriations Act (CRRSA-HEERF II) and American Rescue Plan (ARP-HEERF III). These funds are provided by the Department of Education to prevent, prepare for and respond to coronavirus. The U.S. Department of Education also funds the CCAMPIS (Child Care Access Means Parents In School) project which is intended to provide extended child care to allow study time for student-parents and provide quality, affordable, and accessible childcare services to help ensure they remain in school, complete courses, and successfully complete their programs. The Substance Abuse and Mental Health Services Administration (SAMSHA) branch of the U.S. Department of Health and Human Services funds the GLS Campus Suicide Grant which strives to prevent suicide ideation, attempts, and deaths among students by promoting mental wellness and help-seeking behaviors, to support at-risk groups across the College.

The graph below shows the major components of the Special Revenue Fund. Federal Grants (including HEERF, AEFL and Voc Ed) make up over 70% of the Special Revenue Fund where State Grants make up only about 5.36%.

Grants by Source	Percent of Total	Revenue
State	5.36%	824,659
AEFL	5.86%	900,206
Voc Ed (Perkins)	15.87%	2,438,964
Other Federal	48.69%	7,484,362
Institutional	14.47%	2,223,743
Contingency	9.76%	1,500,000
<b>Total</b>	<b>100%</b>	<b>15,371,934</b>



**Analysis**

The 39.62% increase in Special Revenue Fund – Operational revenues from the 2020-2021 estimate is representative of the HEERF Institutional grant dollars awarded by the Department of Education. 50% of the HEERF II and HEERF III awards are set aside for institutional expenses to prevent, prepare for and respond to the coronavirus. The remaining 50% has been designated for emergency grants to students affected by COVID-19 and accounted for in the Special Revenue Fund –Non-Aidable.

**MILWAUKEE AREA TECHNICAL COLLEGE**  
**Special Revenue Fund - Operational**  
**2021-22 Budgetary Statement of**  
**Resources, Uses, and Changes in Fund Balance**

	2019-20 ACTUAL	2020-21 BUDGET	2020-21 ESTIMATED	2021-22 BUDGET
<b>REVENUES:</b>				
Intergovernmental Revenues:				
State	\$ 729,011	\$ 1,562,342	\$ 872,902	1,324,659
Federal	3,836,853	7,143,295	7,196,737	11,323,532
Institutional Revenues:				
Statutory Program Fees				
Material Fees	-	-	-	-
Other Student Fees	-	-	-	-
Other Institutional	1,637,290	2,303,981	2,220,316	2,723,743
Total Revenues	<u>\$ 6,203,154</u>	<u>\$ 11,009,618</u>	<u>\$ 10,289,955</u>	<u>\$ 15,371,934</u>
<b>EXPENDITURES:</b>				
Current:				
Instruction	\$ 3,134,704	\$ 5,285,002	\$ 5,046,020	5,878,155
Student Services	2,613,275	4,093,641	3,193,023	5,295,546
General Institutional	265,176	229,674	595,355	1,698,233
Physical Plant	218,690	1,401,301	1,455,557	2,500,000
Total Expenditures	<u>\$ 6,231,845</u>	<u>\$ 11,009,618</u>	<u>\$ 10,289,955</u>	<u>\$ 15,371,934</u>
Revenue over (under) expenditures	\$ (28,691)	\$ -	\$ -	-
Total Resources (Uses)	<u>\$ (28,691)</u>	<u>\$ -</u>	<u>\$ -</u>	<u>\$ -</u>
<b>TRANSFERS TO (FROM) FUND BALANCE</b>				
Designated for Operations	\$ (28,691)	\$ -	\$ -	-
Total Transfers to (From) Fund Balance	\$ (28,691)	\$ -	\$ -	-
Beginning Total Fund Balance	\$ 537,100	\$ 508,409	\$ 508,409	\$ 508,409
Ending Total Fund Balance	<u>\$ 508,409</u>	<u>\$ 508,409</u>	<u>\$ 508,409</u>	<u>\$ 508,409</u>

The Special Revenue Fund - Operational is used to account for the proceeds and related financial activity of specific revenue sources that are legally restricted to specific purposes other than expendable trusts or major capital projects.

## Special Revenue Fund—Non-Aidable

### Fund Description

The Special Revenue Fund - Non-Aidable is used to account for assets held by the District as an agent for individuals, private organizations, other governmental units, or other funds, and it includes scholarships, student grants, work study, and agency funds. MATC Special Revenue Fund – Non-Aidable includes the Financial Aid Fund and both Agency Funds for Student Athletics and Student Activities.

### Special Revenue Fund – Non Aidable (Financial Aid)

#### Activities

Financial Aid's FY 2022 revenue budget is comprised of the following sources:

- **Pell Grant.** A Pell grant is a subsidy the U.S. federal government provides for students who need it to pay for college. Federal Pell Grants are limited to students with financial need, who have not earned their first bachelor's degree, or who are enrolled in certain post-baccalaureate programs, through participating institutions. A Pell Grant is generally considered the foundation of a student's financial aid package, to which other forms of aid are added. The Federal Pell Grant program is administered by the United States Department of Education, which determines the student's financial need and through it, the student's Pell eligibility.

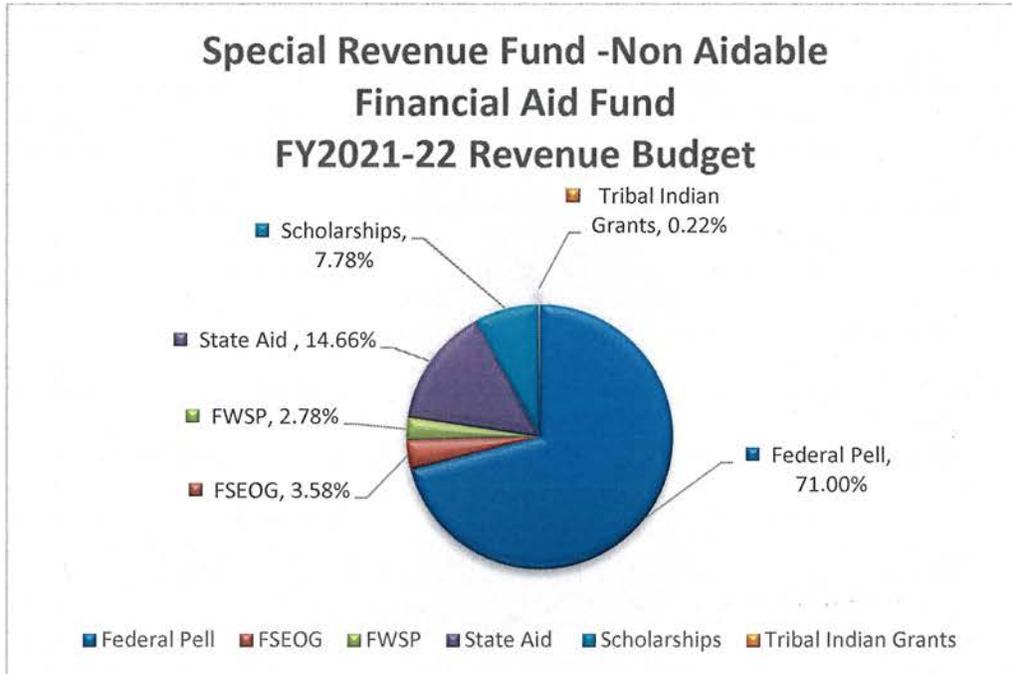
The U.S. Department of Education uses a standard formula to evaluate financial information reported on the *Free Application for Federal Student Aid (FAFSA)* for determining the student's expected family contribution (EFC). These federal funded grants are not like loans, and need not be repaid. Students may use their grants at any one of approximately 5,400 participating postsecondary institutions. These federally funded grants help about 5.4 million full-time and part-time college and vocational school students nationally.

- **FSEOG.** The Federal Supplemental Educational Opportunity Grant (**FSEOG**) is a grant that is awarded to students in need of financial aid. It is a type of federal grant that is awarded to college undergraduate program students and does not need to be repaid, except under certain circumstances.
- **FWSP.** Federal Work-Study Program (**FWSP**) is a wage subsidy program designed to expand students' range of employment opportunities both on and off campus. FWSP is a federal financial aid program and thus it is available for only students who are receiving federal aid.
- **Tribal Indian Grants.** The Tribal Indian Grant program is dedicated to Native American students, who demonstrate the requisite level of financial need.

**Special Revenue Fund – Non Aidable (Financial Aid)**

**Analysis**

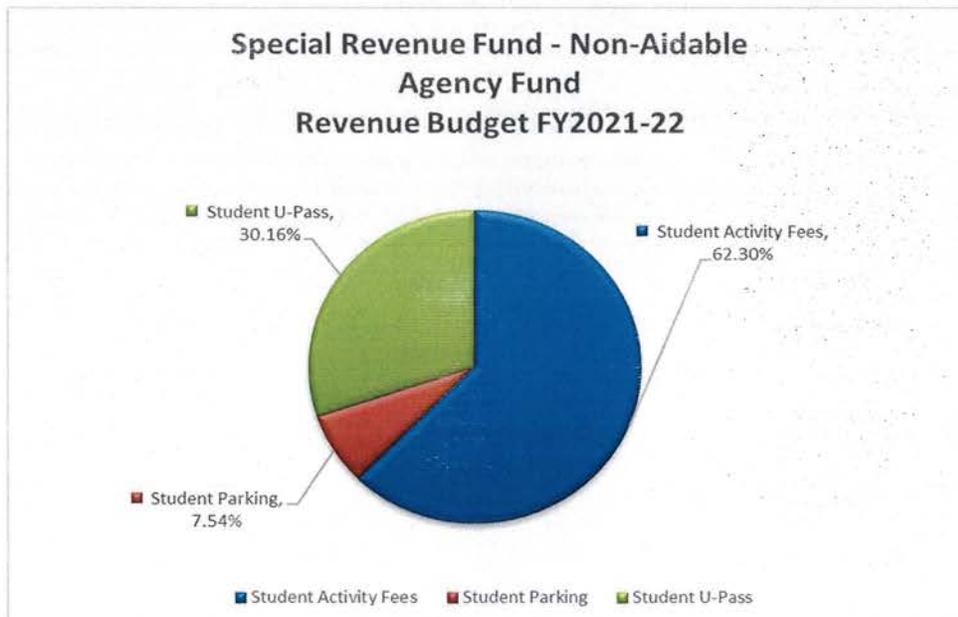
FY2021-22 Special Revenue Financial Aid Fund revenue budget is divided between the following revenue sources: Federal Pell 71.0%, State Aid 14.66%, Scholarships 7.78%, FSEOG 3.58%, FWSP 2.78% and Tribal Indian Grants 0.22%.



**Special Revenue Fund – Non Aidable (Student Activities)**

**Analysis**

FY2021-22 Special Revenue Agency Fund revenue budget is divided between the following revenue sources: Student Activity Fees 62.30%, Student U-Pass 30.16%, and Student Parking 7.54%.



**MILWAUKEE AREA TECHNICAL COLLEGE**  
**Special Revenue Fund - Non-Aidable**  
**2021-22 Budgetary Statement of**  
**Resources, Uses, and Changes in Fund Balance**

	2019-20 ACTUAL	2020-21 BUDGET	2020-21 ESTIMATED	2021-22 BUDGET
<b>REVENUES:</b>				
Intergovernmental Revenues:				
State	\$ 5,740,040	\$ 6,089,900	\$ 5,000,000	\$ 4,335,000
Federal	29,582,026	29,349,324	29,387,500	22,879,000
Institutional Revenues:				
Other Student Fees	4,205,453	4,310,851	3,818,137	4,310,851
Other Institutional	2,290,263	2,600,000	1,501,000	2,364,000
Total Revenues	<u>\$ 41,817,782</u>	<u>\$ 42,350,075</u>	<u>\$ 39,706,637</u>	<u>\$ 33,888,851</u>
<b>EXPENDITURES:</b>				
Current:				
Student Services	\$ 42,181,285	\$ 43,169,161	\$ 39,884,952	\$ 34,570,287
Physical Plant	-	-	-	-
Total Expenditures	<u>\$ 42,181,285</u>	<u>\$ 43,169,161</u>	<u>\$ 39,884,952</u>	<u>\$ 34,570,287</u>
Total Resources (Uses)	<u>\$ (363,503)</u>	<u>\$ (819,086)</u>	<u>\$ (178,315)</u>	<u>\$ (681,436)</u>
<b>TRANSFERS TO (FROM) FUND BALANCE</b>				
Designated for Operations	<u>\$ (363,503)</u>	<u>\$ (819,086)</u>	<u>\$ (178,315)</u>	<u>\$ (681,436)</u>
Total Transfers to (From) Fund Balance	\$ (363,503)	\$ (819,086)	\$ (178,315)	\$ (681,436)
Beginning Total Fund Balance	<u>\$ 4,323,726</u>	<u>\$ 3,960,223</u>	<u>\$ 3,960,223</u>	<u>\$ 3,781,908</u>
Ending Total Fund Balance	<u>\$ 3,960,223</u>	<u>\$ 3,141,137</u>	<u>\$ 3,781,908</u>	<u>\$ 3,100,472</u>

### **CAPITAL PROJECTS FUND**

The Capital Projects Fund is used to account for financial sources used for the acquisition or construction of major capital assets and remodeling (other than those financed by enterprise funds).

## Capital Projects Fund

### Fund Description

The Capital Project Fund is used to account for financial resources and related financial activity for the acquisition of sites and for the acquisition, construction, equipping, and renovation of buildings.

MATC issues \$39,000,000 of general obligation promissory notes annually to offset yearly capital costs. MATC plans on issuing \$39,000,000 of general obligation promissory notes again in FY2021-22, which includes \$3,292,350 for Milwaukee Public Television activities.

Additional funding sources for capital costs in FY2021-22 include:

- \$4,000,000 from the Higher Education Emergency Relief Fund (HEERF) under the CARES Act for equipment necessary for online and remote access. This access makes possible "Connected Classrooms," that allow students to attend either remotely or in person. Social distancing due to the COVID-19 pandemic or other unforeseen events can be achieved without disrupting learning by using this concept.
- \$750,000 from proceeds related to the Federal Communications Commission (FCC) Broadcast Incentive Auction, to be used for sustainability projects that have a direct return on investment to reduce carbon footprint and energy costs.
- \$636,063 from the Milwaukee Metropolitan Sewerage District's (MMSD) Green Infrastructure Partnership Program, to be used for the MATC Oak Creek athletic field turf conversion.

The Wisconsin Technical College System sets the capitalization threshold at \$5,000 for equipment/software and \$15,000 for remodeling for FY2021-22.

MATC operates four large, comprehensive campuses, which must be maintained. The Downtown Milwaukee Campus contains a number of buildings that need significant infrastructure improvements. At the Oak Creek, Mequon, and West Allis campuses, there is a continual need for minor projects. At all MATC buildings, a continuous emphasis to improve accessibility for disabled individuals will be a high priority throughout the year. Other projects are to include:

- Downtown Food Court Servery & Cafeteria Remodel
- Mequon Pathway Office & Admissions Center Remodels
- Downtown Walker's Square Heavy Plate Welding Remodel
- Oak Creek Athletic Turf Replacement
- Downtown Admissions Center Remodel
- Downtown S Building Atrium Improvements
- Districtwide Restroom Improvements
- Downtown General Classroom & Office Upgrades

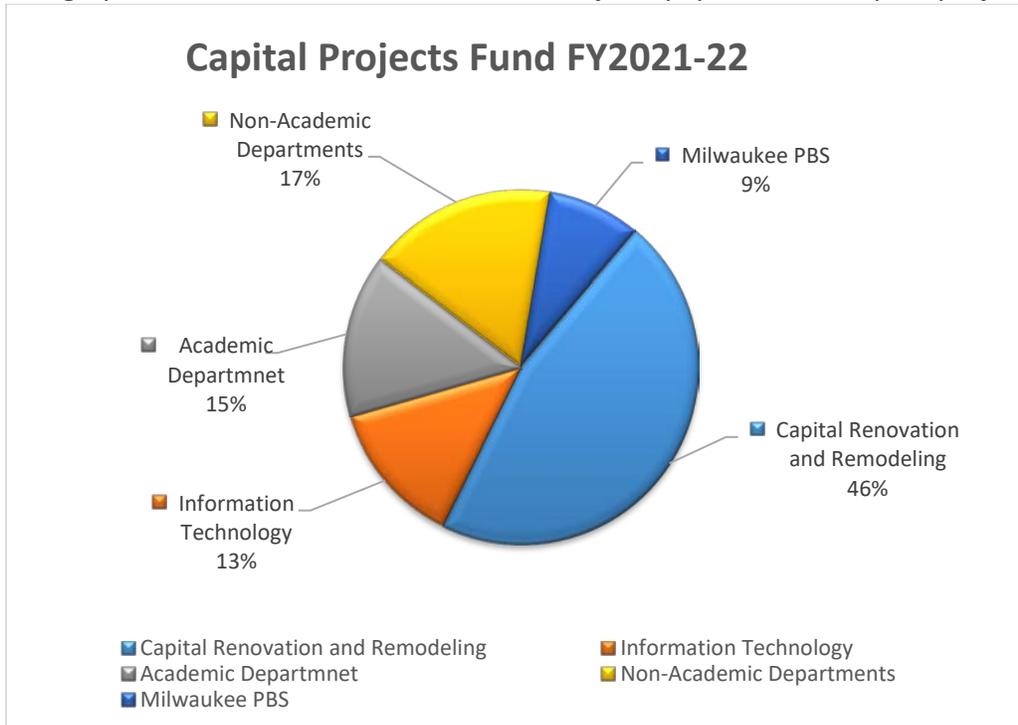
MATC must also maintain its operational and academic equipment as well as capitalized programs for public television. As one of the largest technical colleges in the United States, MATC has thousands of computer workstations and hundreds of servers. The orderly replacement of this equipment and maintenance of the hundreds of titles of software require an annual investment of \$5,175,125. Public Television will spend \$2,200,000 for programs, which will broadcast over the next two to five years. College-wide replacement of worn desks, chairs, etc. will require an investment of \$1,000,000. Finally, new equipment necessary to train students and provide them with the skills needed by the potential employers of MATC will require an estimated investment of \$5,785,879.

During FY2021-22, MATC will borrow \$21,000,000 to finance equipment purchases. Approximately \$4,477,563 of capital equipment purchases budgeted in prior years has been deferred to subsequent years.

**MATC FY2022 Capital Equipment Budget by Area:**

<b>DIVISIONS</b>	<b>Fiscal Year 2021-22 Requested</b>	<b>% of Total Requested</b>
Academics	\$5,785,879	28%
College Advancement	\$700,000	3%
Construction Services	\$2,915,000	14%
Facilities	\$947,758	5%
Finance	\$672,002	3%
IT & Support Services	\$5,175,125	25%
Public Safety	\$304,641	1%
Human Resources	\$139,222	1%
Enter/Stay	\$989,661	5%
Institutional Effectiveness	\$78,362	0%
Milwaukee PBS	\$3,292,350	16%
<b>Totals</b>	<b>\$21,000,000</b>	<b>100%</b>

The graph below shows the breakdown of major equipment and capital projects by category.



### Detailed List of Capital Equipment Requests

Amount Requested	ACADEMICS
	<i>LEARN</i>
\$144,000	Computer software licenses
\$1,216	Computer monitor mounting hardware
	<i>MANUFACTURING, CONSTRUCTION, &amp; TRANSPORTATION PATHWAY</i>
\$372,000	Equipment (mills, heat treating furnaces, tools) for Machine Tool Operations program
\$120,000	Three vertical CNC machines and tooling package for Tool and Die Making program
\$102,275	Training equipment and tools for Construction Electrician Apprenticeship program
\$93,000	Training equipment for Sheet Metal Worker Apprenticeship program
\$90,000	2.5 Ton Dump Truck & Removable Salt Spreader-Landscape Horticulture
\$78,300	Training equipment and new lighting Electricity programs
\$68,000	Storage cabinets, benches, and tools for Diesel program classroom and lab
\$64,500	Humidifying equipment and Direct Digital Controls for Air Conditioning and Refrigeration Technology

\$45,400	Automotive test and training equipment, new desks/chairs and A/V screen-Automotive programs
\$27,185	Air tool package and nitrogen welder for welding automotive plastics-Auto Collision Repair and Finish Technician TD
\$22,000	Ground operations aircraft tug and fuel control units for Aviation Technician program
\$22,000	New Ironworker for Welding Technology
\$10,602	Saws, cordless power tools, and air tools for Carpentry
\$9,900	Crane to teach rigging and OSHA safety protocols-Power Engineering and Boiler Operator TD
\$7,500	Ironworker tools and tools for pipe bender-Advanced Metal Fabrication TD
\$4,050	Snow blowers for Landscape Horticulture program
	<i>CREATIVE ARTS, DESIGN, &amp; MEDIA PATHWAY</i>
\$188,650	Cameras, lighting, audio, and video equipment for Television and Video Production program
\$119,060	Lighting, digital camera kits, tablets, and software-Photography program
\$51,195	Multimedia and technical equipment for eProduction program
\$46,300	Updated Desktops and Wacom Cintiqs for Animation program
\$20,300	Microphones and acoustic piano/keyboards for Audio Production and Music Occupations programs
\$14,088	Toast Point Of Sale software licensing-Culinary Arts
\$8,099	Computer equipment for Graphic Design program
	<i>COMMUNITY &amp; HUMAN SERVICES PATHWAY</i>
\$750,000	Ladder Truck for the Fire Protection Technician program
\$271,300	Modular Manikins, cardiac monitor package, and training equipment for Emergency Medical Technician program
\$159,935	Syndaver Synthetic Cadaver and Anatomage Convertible Anatomy Table for Funeral Service program
\$80,000	Chevrolet Tahoe and police car for Criminal Justice Studies
\$33,218	West Law Thomsen Reuters Law Library student access-Paralegal program
\$25,606	Toast Point Of Sale software licensing, computer equipment-Cosmetology program
	<i>HEALTHCARE PATHWAY</i>
\$134,018	Simulation equipment for downtown and Mequon simulation labs-Registered Nursing program
\$100,000	Training equipment for Surgical Technologist program
\$45,700	Dental Manikins for simulation, lockers for student lab coats, dental isolation system for Dental Hygiene program
\$12,000	Laptop computers for Practical Nursing program
	<i>STEM PATHWAY</i>

\$164,000	Computers and electronic trainers for Electronics Engineering Technology program
\$141,799	Computers and Digital Design Lab for Electronics Technician Fundamentals TD program
\$49,759	Patient-Ready Perfusion Pump w/Simulation Drug Library-Biomedical Electronics Technology program
	<i>GENERAL EDUCATION PATHWAY</i>
\$110,000	Software licenses - Associate of Science program
\$12,000	pH meters and electrodes - Associate of Science program
\$10,000	Locks for student laboratory drawers - Associate of Science program
\$6,000	Vacuum Pumps - Associate of Science program
\$2,000	Counter top Flammable Material Storage Refrigerator - Associate of Science program
\$1,000	Flammable material storage refrigerator for chemical stock room - Associate of Science program
	<i>EMPLOYER &amp; COMMUNITY EDUCATION SERVICES</i>
\$133,784	Laser printer, iPads, laptop computers, laptop charging/storage carts - ESL program
\$104,040	Software licenses - ESL program
\$20,400	Mobile classroom including tables, chairs, whiteboard, teachers desk - ESL program
\$1,000	Color Laser Printer - ABE program
	<i>ACADEMIC INFORMATION TECHNOLOGY &amp; AUDIOVISUAL EQUIPMENT</i>
\$613,200	Multimedia room upgrades
\$475,000	Software licenses
\$350,000	Capitalized salaries and benefits
\$246,000	Network Remote Access, 2 way video, and online access
\$4,500	Scanners
<b>\$5,785,879</b>	<b>Total Academics</b>
Amount Requested	<b>COLLEGE ADVANCEMENT</b>
\$500,000	New audiovisual management system and related video/audio equipment for Cooley Auditorium
\$200,000	Restoration of the Skinner Organ - Blower room and other areas.
<b>\$700,000</b>	<b>Total College Advancement</b>
Amount Requested	<b>CONSTRUCTION SERVICES</b>
\$1,500,000	Equipment to support Food Court Servery
\$990,000	Classroom, office furniture
\$150,000	Construction project-related audiovisual equipment

\$145,000	Capitalized Salaries and Fringe Benefits
\$120,000	New monument signage
\$10,000	Corridor improvement furniture / displays including community artwork
<b>\$2,915,000</b>	<b>Total Construction Services</b>
Amount Requested	<b>FACILITIES</b>
\$300,000	S Building generator
\$200,000	Seagull shock strips, eye pods, AEDs, First Aid cabinets, fire extinguishers, emergency phones, security cameras
\$152,250	Metasys controls GUI - Building Automated Systems
\$70,000	Plow truck with lift, dumper, and salt bed - Mequon campus
\$70,000	Plow truck with lift, dumper, and salt bed - Walker's Square
\$46,668	Asset Essentials software license
\$45,000	John deer enclosed tractor with brush and flail mower
\$30,000	Electric UTVs district wide
\$15,000	Forklift
\$9,000	Small scissors lift
\$8,840	RealEyes software licenses
\$1,000	Walk behind snow blower
<b>\$947,758</b>	<b>Total Facilities</b>
Amount Requested	<b>FINANCE</b>
\$197,387	College-Wide Contingency
\$159,820	Digital Spot UV Coater
\$84,000	Decentralized Color Office Digital copiers
\$60,000	UV-LED Flatbed Printer
\$55,800	Decentralized Black and White Office Digital copiers (larger units)
\$49,995	Direct-To-Garment Printer
\$32,000	Decentralized Black and White Office Digital copiers (smaller units)
\$18,000	Interplx software agreement for creation, approval, and storage of P-card expense reports
\$15,000	Xerox WorkCentre #7530 or comparable model
<b>\$672,002</b>	<b>Total Finance</b>

Amount Requested	IT AND SUPPORT SERVICES
\$840,000	Colleague EPR System
\$777,000	Capital Salaries & Benefits - Information Systems
\$700,000	Network Infrastructure / Wireless / 10G
\$498,000	Network OS & Application Software
\$358,250	Enterprise Software Applications
\$332,000	EAB Navigate Software License
\$329,750	Ellucian Contracted Programming
\$300,000	Security Improvements
\$292,500	Capital Salaries & Benefits - Technical Services
\$196,000	Data Center & UPS Equipment Upgrades
\$150,000	CISCO Unified Communications equipment and software
\$150,000	Data Center Equipment
\$100,000	Contracted Services
\$90,000	Internet / Network Firewalls
\$50,000	District Network SAN Expansion
\$11,625	Replace 15 Out of Date Board Room IPAD's include Bluetooth keyboards
<b>\$5,175,125</b>	<b>Total IT &amp; Support Services</b>
Amount Requested	PUBLIC SAFETY
\$175,000	Tasers and body cameras
\$44,000	Height adjustable desks, whiteboards, and conference table
\$35,000	Cameras
\$30,016	Electronic Key management storage box to secure keys
\$8,000	Officer's duty equipment - flashlights and holder, handcuffs, cpr masks and holster, batons, etc.
\$7,000	Emergency vehicle decals
\$5,625	Protective wear - raincoats for officers w/reflective decals
<b>\$304,641</b>	<b>Total Public Safety</b>
Amount Requested	HUMAN RESOURCES
\$109,222	Software license for Sum Total, the college's learning management system
\$30,000	Image Now and Scanners
<b>\$139,222</b>	<b>Total Human Resources</b>

Amount Requested	ENTER/STAY
\$854,945	Integrated Library System and Library Online Databases - Library
\$50,000	Convert microfilm to electronic records - Registration
\$48,000	Food Pro software. Links financial information to COSMO - Food & Beverage
\$26,453	Toshiba TCX-800 Point Of Sale cash registers - Bookstores
\$9,500	Cloud-based self-checkout and remote monitoring - Library
\$763	Win 10 upgrade for existing Point Of Sale cash registers - Bookstores
<b>\$989,661</b>	<b>Total Enter/Stay</b>

Amount Requested	INSTITUTIONAL EFFECTIVENESS
\$52,962	Evaluation Kit software three-year license
\$25,400	EMSI Analyst software two-year license
<b>\$78,362</b>	<b>Total Institutional Effectiveness</b>

Amount Requested	MILWAUKEE PBS
\$2,200,000	TV program services
\$355,000	Studio production switcher
\$170,000	Local TV capitalized production labor and expenses
\$140,000	Avid central hardware refresh
\$100,000	Edit workstation replacement
\$83,850	Capital equipment installation labor
\$65,000	Protools console replacement
\$45,000	Compliance monitoring system
\$27,000	Studer upgrades
\$25,000	Television terminal equipment
\$25,000	RTS intercom upgrades
\$20,000	LAN computers & printers
\$12,000	FCC compliance equipment
\$10,000	Broadcast audio updates
\$7,500	Studio & field lighting instruments
\$7,000	Additional slice encoder streaming
<b>\$3,292,350</b>	<b>Total Milwaukee PBS</b>
<b>\$21,000,000</b>	<b>TOTAL EQUIPMENT REQUESTED</b>

### Planning Process

In order to build the FY2021-22 Capital Budget, MATC continued to use the same prioritization criteria and process as the previous year. The criteria used in the prioritization matrix was carefully determined to assist in scoring and ranking requests for capital spending. The matrix is designed to facilitate an objective review that gives priority to spending on current initiatives and strategic goals, as well as target current workforce and community demands. The review process also requires cross-sectional areas in the College to score capital requests based on established criteria.

The capital budget process started in October and involved several departments. The construction department conducted tours of District facilities, including outlying campuses and assessed immediate needs. A 3-year plan was developed based on MATC’s strategic goals and initiatives.

## 18 Projects Selected for FY2021-22 Based on the Prioritization Criteria

MATC FY 2021-2022 Capital Project List by Prioritization Criteria Borrowings Issued in (12) Phases of \$1,500,000		Required Renovation	Customer Value	Strategic Alignment	User Impact	Existing Conditions	Risk Mitigation	Full Cost Disclosure	Cost Savings/ Revenue
1. Districtwide HVAC & Electrical Upgrades	\$1,500,000	x	x	x	x	x	x	x	x
2. DMC Fire Protection Improvements	\$1,500,000	x	x	x	x	x	x	x	x
3. MQC Pathway Office Renovations C210/M386	\$1,500,000		x	x	x				x
4. OCC Baseball Artificial Turf Field	\$1,500,000	x	x	x	x	x	x		x
5. Districtwide Emergency, Scope Development Contingency & Minors	\$1,500,000	x	x	x	x	x	x	x	x
6. DMC Food Court Servery & Cafeteria S314-322	\$1,500,000	x	x	x	x	x	x	x	x
7. Future Project Selection & Refinement	\$600,000	x	x	x	x	x	x	x	x
8. WSQ Heavy Plate Welding Lab	\$1,000,000	x	x	x	x			x	x
9. DMC C Bldg Electrical Upgrades	\$1,000,000	x	x	x	x	x	x	x	x
10. DMC M& T Bldg Roof & Window Replacements	\$1,500,000	x	x	x	x	x	x	x	x
11. Districtwide Life Safety & Access Control Upgrades	\$200,000	x	x	x	x	x	x	x	
12. DMC S Building Atrium Improvements	\$1,500,000		x	x	x	x		x	x
13. DMC General Classroom Upgrades	\$300,000		x	x	x	x		x	
14. DMC Restroom Improvements	\$800,000	x	x	x	x	x	x	x	
15. Districtwide Office Improvements	\$200,000		x	x	x	x		x	
16. DMC Admissions Center Remodel S115	\$1,000,000	x	x	x	x	x			x
17. MQC Electric Line Mechanic Remodel	\$200,000		x	x	x	x	x		x
18. Capital Project Salaries FY22	\$700,000	x	x	x	x	x	x	x	x
<b>PROGRAM TOTAL:</b>	<b>\$ 18,000,000</b>								

### MATC Capital Request Prioritization Matrix

A tool to support structured decision-making and improve student success, retention, and enrollment through quantifiable means of ranking capital construction and equipment requests based on criteria that are determined to be important. February 6, 2018

PHASE ONE REVIEW				
CRITERIA	WEIGHT	SCORING VALUES	Project Score (Weight x Value)	Owner
<b>1. Required Service/ Product</b> (are any of these true?) <ul style="list-style-type: none"> <li>Mandate (district, WTCS, state or federal) – provost/ president</li> <li>Legal/ compliance</li> <li>Documented accreditation deficiency</li> <li>Prevents unplanned loss of major facility system or structure</li> <li>Impacts core/ foundational service</li> <li>Other programs/ services depend on it</li> </ul>	5	<b>0,3,6,9</b> 0: none are true 3: one is true 6: two are true 9: three are true		Requesting
<b>2. Value to “Customer”</b> Students, staff, faculty, WTCS, external partners <ul style="list-style-type: none"> <li>public demand</li> <li>innovative/ updated technology</li> <li>industry standards upgrade</li> <li>improved productivity</li> <li>surpasses expectations</li> <li>improves communications</li> <li>grant or external funding</li> </ul>	4	<b>0,3,6,9</b> 0: none are true/ not required 3: 1 – 3 are true/ nice to have 6: 4 – 5 are true/ pressing need 9: 6 – 7 are true/ essential, critical, urgent		Requesting
<b>3. Strategic Alignment</b> <ul style="list-style-type: none"> <li>Student Success</li> <li>Workplace Engagement &amp; Innovation</li> <li>Financial &amp; Environmental Sustainability</li> <li>Partnerships &amp; Community Collaboration</li> </ul>	4	<b>0,3,6,9</b> 0: clearly aligns with none 3: clearly aligns with 1 6: clearly aligns with 2-3 9: clearly aligns with all		Requesting Dept.
<b>4. Industry Impact</b> <ul style="list-style-type: none"> <li>Industry needs: job openings, program gaps*</li> <li>Wages 350% of federal poverty line</li> <li>OBF Top 50 High Demand Field</li> </ul> <b>Users</b> <ul style="list-style-type: none"> <li>Current FTE enrollment strong*</li> <li>Program in growth mode*</li> <li>Additional room/ stations needed*                             <ul style="list-style-type: none"> <li>Ideal space utilization between 60 and 70% of available weekly hours with 65 to 80% seats occupied</li> </ul> </li> </ul>	4	<b>0,3,6,9</b> 0: none are true/ low impact, low # users 3: 1 - 2 are true/ low impact, high # users 6: 3 -4 are true/ high impact, low # users 9: 5 -6 are true/ high impact, high # users		Institutional Research

<b>PHASE TWO REVIEW</b>				
<b>CRITERIA</b>	<b>WEIGHT</b>	<b>SCORING VALUES</b>	<b>Project Score (Weight x Value)</b>	<b>Owner</b>
<b>5. Existing Conditions/ Current State</b> <ul style="list-style-type: none"> <li>• Conditions outdated/ degraded</li> <li>• Age since last remodel</li> <li>• Accessibility improvements merited</li> <li>• Reduces deferred maintenance</li> </ul>	<b>3</b>	<b>0,3,6,9</b> 0: good condition/ improvements made within 4 years 3: functioning, could be enhanced/ 5-15 y old 6: functioning, close to end of life/ 16-29 y old 9: inadequate or end of life/ 30+y old		Construction Services
<b>6. Risk Mitigation</b> Would the campus or customer be exposed to a risk or impact if the project is not completed?	<b>3</b>	<b>0,3,6,9</b> 0: little risk if not offered 3: some risk 6: much risk 9: high risk		Risk
<b>7. Full Disclosure of Costs*</b> Includes construction, maintenance and program costs such as: <ul style="list-style-type: none"> <li>• installation</li> <li>• ongoing instructional, administrative, personnel</li> <li>• utility and maintenance costs</li> </ul>	<b>2</b>	<b>0,3,6,9</b> 0: lots of unknown costs 3: some costs known 6: many costs known 9: all costs, direct & indirect are known & tabulated		Facilities
<b>8. Efficiencies and Revenue Potential</b> <ul style="list-style-type: none"> <li>• Consolidates services/ departments/ functions</li> <li>• Generates revenue</li> <li>• Generates cost savings</li> <li>• Reduces energy use, carbon emissions/ enhances sustainability</li> </ul>	<b>2</b>	<b>0,3,6,9</b> 0: no revenue/ savings 3: some/ 10Y+ payback 6: much/ 5 - 9Y payback 9: high/ 0 - 4Y payback		Sustainability/ Business Office
<b>Total Score</b>				

\*Required for WTCS State Projects Approval

**Detailed Remodeling and Renovation Projects**

<b>ACQUISITION / BUILDING CONSTRUCTION PROJECTS</b>	<b>\$0</b>
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No acquisition / building construction projects are anticipated for FY21 -22 at this time.

<b>ACADEMIC/MAJOR PROJECTS</b>	<b>\$4,800,000</b>
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**GENERAL CLASSROOM UPGRADES:** \$300,000

This project will target general classroom space that has not been remodeled in more than sixty years. The project will provide new finishes, floors, ceiling system, digital controls, fire alarm devices, smoke detectors, occupancy sensors, power, and lighting.

**MEQUON PATHWAY OFFICE/ ADMISSIONS CENTER RENOVATIONS:** \$1,500,000

The project will redesign and relocate the spaces for the Healthcare Pathway Office, including a relocation and installation of the newly envisioned Admissions Center and Career Hub at the Mequon Campus. The project will provide new finishes, floors, ceiling system, digital controls, occupancy sensors, power, and lighting.

**MEQUON ELECTRIC LINE MECHANIC REMODEL:** \$200,000

The project will address the needs of the Electric Line Mechanic program expansion, revamping storage space used by the program to best accommodate the needed growth and expansion of that program to allow for increased enrollment. The project will include new finishes, ceiling, lighting and controls.

**DOWNTOWN ADMISSIONS CENTER REMODEL S115:** \$1,500,000

The project will renovate the northwest quadrant of the Student Center first level in alignment with the 2019 S Building Master Plan. The Master Plan calls for reorganization of offices and services within the S Building to be student-serving and oriented. New open concepts will include the relocation of Financial Aid to join Admissions and Registration in the newly envisioned Admissions Center within an open office framework.

**FUTURE PROJECT SELECTION AND REFINEMENT:** \$600,000

This project will ensure funding for future project space studies and architectural conceptual and schematic designs and construction drawings for future projects, preparing these projects for deployment in future fiscal years.

<b>HIGH VISIBILITY/COMMON SPACE/ACCESSIBILITY PROJECTS</b>	<b>\$5,300,000</b>
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**OAK CREEK BASEBALL ARTIFICIAL TURF INFIELD:** \$1,500,000

This project will replace the baseball infield with artificial turf, improving MATC’s ability to deliver state of the art athletic programs and the capability of hosting NCAA tournaments, serving community teams as well. Part of this project includes an additional MMSD grant-funded 300,000 gallon storm water catchment basin below the field, funded at +\$636,063.

**DOWNTOWN FOOD COURT SERVERY & CAFETERIA S314-322: \$1,500,000**

The project will redesign and upgrade the food serving court seating dining on the southwest portions of the 3<sup>rd</sup> floor of S Building at the Downtown Campus. Current conditions cramp traffic flow and can be greatly improved to provide a more modern and accessible dining experience to our students and campus community. The project will provide new finishes, floors, ceiling system, lighting, controls, and life safety devices.

**DISTRICTWIDE RESTROOM IMPROVEMENTS: \$800,000**

The project will improve existing conditions of restrooms in the district. Accessibility updates will be the priority.

**DOWNTOWN STUDENT CENTER ATRIUM IMPROVEMENTS: \$1,500,000**

This project will improve the entrance experience to the Student Center at the Downtown Campus, the most trafficked student and visitor gateway. This project will enhance the student welcome experience with new flooring, creation of a greeter node and improvements to the stairwell and railing system.

<b>FACILITY INFRASTRUCTURE CAPITAL MAINTENANCE&amp;IMPROVEMENTS</b>	<b>\$7,900,000</b>
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A total of \$ 79,000 has been proposed as budget for fiscal year (FY2021-22) to maintain and improve district infrastructure. This year’s project list includes:

Districtwide Emergency, Scope Dev, Minors & Salaries	\$2,200,000
Districtwide Fire Panel, Sprinkling, Access Control	\$1,700,000
Districtwide Roof & Window Replacements	\$1,500,000
Downtown C Bldg Electrical Upgrades	\$1,000,000
Districtwide HVAC, Electrical	\$1,500,000

<b>RENTALS</b>	<b>\$0</b>
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No specific new rentals are anticipated for FY2021-22 at this time. However, various spaces may be considered where displacement or relocation of existing facilities becomes desirable or

**MILWAUKEE AREA TECHNICAL COLLEGE**  
**Capital Projects Fund**  
**2021-22 Budgetary Statement of**  
**Resources, Uses, and Changes in Fund Balance**

	2019-20 ACTUAL	2020-21 BUDGET	2020-21 ESTIMATED	2021-22 BUDGET
<b>REVENUES:</b>				
Other Institutional	\$ 2,356,692	\$ 850,000	\$ 850,000	\$ 1,586,063
Federal		-	-	4,000,000
Total Revenues	<u>\$ 2,356,692</u>	<u>\$ 850,000</u>	<u>\$ 850,000</u>	<u>\$ 5,586,063</u>
<b>EXPENDITURES:</b>				
Physical Plant	\$ 39,828,238	\$ 44,072,010	\$ 35,993,405	\$ 49,372,318 ***
Total Expenditures	<u>\$ 39,828,238</u>	<u>\$ 44,072,010</u>	<u>\$ 35,993,405</u>	<u>\$ 49,372,318</u>
Revenue over (under) expenditures	\$ (37,471,546)	\$ (43,222,010)	\$ (35,143,405)	\$ (43,786,255)
<b>OTHER FINANCING SOURCES (USES):</b>				
Debt issued	\$ 35,921,900	\$ 35,307,175	\$ 35,307,175	\$ 35,707,650
Total Resources (Uses)	<u>\$ (1,549,646)</u>	<u>\$ (7,914,835)</u>	<u>\$ 163,770</u>	<u>\$ (8,078,605)</u>
<b>TRANSFERS TO (FROM) FUND BALANCE</b>				
Reserved for Capital Projects	\$ (1,549,646)	\$ (7,914,835)	\$ 163,770	\$ (8,078,605)
Total Transfers to (From) Fund Balance	\$ (1,549,646)	\$ (7,914,835)	\$ 163,770	\$ (8,078,605)
Beginning Total Fund Balance	\$ 12,142,541	\$ 10,592,895	\$ 10,592,895	\$ 10,756,665
Ending Total Fund Balance	<u>\$ 10,592,895</u>	<u>\$ 2,678,060</u>	<u>\$ 10,756,665</u>	<u>\$ 2,678,060</u>

\*\*\* For FY21-22, physical plant expenditures includes equipment of \$17,707,650 and renovation/remodeling and improvement projects of \$ 18,000,000. Note also that the Public Television activities, has budgeted equipment expenditures of \$3,292,350 funded via debt proceeds, which is shown on pages 106 and 107.

### **DEBT SERVICE FUND**

The Debt Service Fund is used to account for the accumulation of resources for, and the payment of, general long-term debt principal, interest, and related costs.

## **Debt Service Fund**

### **Fund Description**

The Debt Service Fund is used to account for the accumulation of resources for, and the payment of general long-term debt and long-term Lease purchase debt principal and interest.

### **Analysis**

Debt Service expenditures for 2021-22 are budgeted to be \$38,288,913, which includes \$36,129,842 for principal, and \$2,159,070 for interest payments. This is funded through a tax levy of \$37,424,842, interest income of \$1,525,000, and state appropriations of \$614,000. Expenditures have remained constant from the 2020-21 budget. The total outstanding debt of \$77,360,000 as of June 30, 2021 includes 49 outstanding debt issues, which will be retired by 2032. The borrowing for 2021-22 includes \$39,000,000 of general obligation promissory notes for \$21,000,000 of equipment and \$18,000,000 of facility remodeling and renovation projects.

### **Debt Limitations**

The bond indebtedness of the district may not exceed 2% of the equalized valuation of the taxable property located in the district per s.67.03(9) Wisconsin Statutes. The bonded indebtedness of the district budgeted for FY 2021-22 is \$116,360,000 for principal compared to the maximum legal limit of 2% or approximately \$1.7 billion based upon projected equalized valuations.

The aggregate indebtedness of the district may not exceed 5% of the equalized valuation of the taxable property located in the district per s.67.03(1) Wisconsin Statutes. The indebtedness of the district budgeted for FY 2021-22 is \$116,360,000 for principal compared to the maximum legal limit of 5% or approximately \$4.2 billion based upon projected equalized valuations.

## SCHEDULE OF LONG-TERM OBLIGATIONS

General Obligation Promissory Notes (Series 2012-13E) issued in the amount of \$10,000,000 on October 15, 2012 through R. W. Baird & Company to refinance \$10,000,000 of certain Other Post-Employment Benefits (OPEB) obligations. Interest rate is 2.4%.

<u>FISCAL YEAR</u>	<u>PRINCIPAL</u>	<u>INTEREST</u>	<u>TOTAL</u>
2021-2022	475,000	11,400	486,400
<b>TOTAL PAYMENTS DUE</b>	<b>475,000</b>	<b>11,400</b>	<b>486,400</b>

General Obligation Promissory Notes (Series 2017-18A) issued in the amount of \$1,500,000 on July 10, 2017, through R. W. Baird & Company to finance facility remodeling and improvement projects. Interest rate is 3.0%.

<u>FISCAL YEAR</u>	<u>PRINCIPAL</u>	<u>INTEREST</u>	<u>TOTAL</u>
2021-2022	150,000	4,500	154,500
<b>TOTAL PAYMENTS DUE</b>	<b>150,000</b>	<b>4,500</b>	<b>154,500</b>

General Obligation Promissory Notes (Series 2017-18B) issued in the amount of \$1,500,000 on August 8, 2017, through R. W. Baird & Company to finance facility remodeling and improvement projects. Interest rate is 2.0%.

<u>FISCAL YEAR</u>	<u>PRINCIPAL</u>	<u>INTEREST</u>	<u>TOTAL</u>
2021-2022	150,000	3,000	153,000
<b>TOTAL PAYMENTS DUE</b>	<b>150,000</b>	<b>3,000</b>	<b>153,000</b>

General Obligation Promissory Notes (Series 2017-18C) issued in the amount of \$22,500,000 on September 12, 2017, through R. W. Baird & Company to finance facility \$21,000,000 of movable equipment and \$1,500,000 of facility remodeling and improvement projects. Interest rate is 2.0%.

<u>FISCAL YEAR</u>	<u>PRINCIPAL</u>	<u>INTEREST</u>	<u>TOTAL</u>
2021-2022	3,470,000	69,400	3,539,400
<b>TOTAL PAYMENTS DUE</b>	<b>3,470,000</b>	<b>69,400</b>	<b>3,539,400</b>

General Obligation Promissory Notes (Series 2017-18D) issued in the amount of \$1,500,000 on October 17, 2017, through R. W. Baird & Company to finance facility remodeling and improvement projects. Interest rate is 3.0%.

<u>FISCAL YEAR</u>	<u>PRINCIPAL</u>	<u>INTEREST</u>	<u>TOTAL</u>
2021-2022	150,000	4,500	154,500
<b>TOTAL PAYMENTS DUE</b>	<b>150,000</b>	<b>4,500</b>	<b>154,500</b>

General Obligation Promissory Notes (Series 2017-18E) issued in the amount of \$1,500,000 on November 15, 2017, through R. W. Baird & Company to finance facility remodeling and improvement projects. Interest rate is 2.0%.

<u>FISCAL YEAR</u>	<u>PRINCIPAL</u>	<u>INTEREST</u>	<u>TOTAL</u>
2021-2022	150,000	3,000	153,000
<b>TOTAL PAYMENTS DUE</b>	<b>150,000</b>	<b>3,000</b>	<b>153,000</b>

General Obligation Promissory Notes (Series 2017-18F) issued in the amount of \$1,500,000 on December 13, 2017, through R. W. Baird & Company to finance facility remodeling and improvement projects. Interest rate is 4.0%.

<u>FISCAL YEAR</u>	<u>PRINCIPAL</u>	<u>INTEREST</u>	<u>TOTAL</u>
2021-2022	150,000	6,000	156,000
<b>TOTAL PAYMENTS DUE</b>	<b>150,000</b>	<b>6,000</b>	<b>156,000</b>

General Obligation Promissory Notes (Series 2017-18G) issued in the amount of \$1,500,000 on January 10, 2018, through R. W. Baird & Company to finance facility remodeling and improvement projects. Interest rate is 3.0%.

<u>FISCAL YEAR</u>	<u>PRINCIPAL</u>	<u>INTEREST</u>	<u>TOTAL</u>
2021-2022	150,000	4,500	154,500
<b>TOTAL PAYMENTS DUE</b>	<b>150,000</b>	<b>4,500</b>	<b>154,500</b>

**SCHEDULE OF LONG-TERM OBLIGATIONS (Cont'd)**

General Obligation Promissory Notes (Series 2017-18H) issued in the amount of \$1,500,000 on February 15, 2018, through R. W. Baird & Company to finance facility remodeling and improvement projects. Interest rate is 3.0%.

<u>FISCAL YEAR</u>	<u>PRINCIPAL</u>	<u>INTEREST</u>	<u>TOTAL</u>
2021-2022	150,000	4,500	154,500
<b>TOTAL PAYMENTS DUE</b>	<b>150,000</b>	<b>4,500</b>	<b>154,500</b>

General Obligation Promissory Notes (Series 2017-18I) issued in the amount of \$1,500,000 on March 15, 2018, through R. W. Baird & Company to finance facility remodeling and improvement projects. Interest rate is 3.0%.

<u>FISCAL YEAR</u>	<u>PRINCIPAL</u>	<u>INTEREST</u>	<u>TOTAL</u>
2021-2022	150,000	4,500	154,500
<b>TOTAL PAYMENTS DUE</b>	<b>150,000</b>	<b>4,500</b>	<b>154,500</b>

General Obligation Promissory Notes (Series 2017-18J) issued in the amount of \$1,500,000 on April 17, 2018, through R. W. Baird & Company to finance facility remodeling and improvement projects. Interest rate is 3.0%.

<u>FISCAL YEAR</u>	<u>PRINCIPAL</u>	<u>INTEREST</u>	<u>TOTAL</u>
2021-2022	150,000	3,000	153,000
<b>TOTAL PAYMENTS DUE</b>	<b>150,000</b>	<b>3,000</b>	<b>153,000</b>

General Obligation Promissory Notes (Series 2017-18K) issued in the amount of \$1,500,000 on May 15, 2018, through R. W. Baird & Company to finance facility remodeling and improvement projects. Interest rates is 4.0%.

<u>FISCAL YEAR</u>	<u>PRINCIPAL</u>	<u>INTEREST</u>	<u>TOTAL</u>
2021-2022	150,000	6,000	156,000
<b>TOTAL PAYMENTS DUE</b>	<b>150,000</b>	<b>6,000</b>	<b>156,000</b>

General Obligation Promissory Notes (Series 2017-18L) issued in the amount of \$1,500,000 on June 13, 2018, through R. W. Baird & Company to finance facility remodeling and improvement projects. Interest rate is 4.0%.

<u>FISCAL YEAR</u>	<u>PRINCIPAL</u>	<u>INTEREST</u>	<u>TOTAL</u>
2021-2022	150,000	6,000	156,000
<b>TOTAL PAYMENTS DUE</b>	<b>150,000</b>	<b>6,000</b>	<b>156,000</b>

General Obligation Promissory Notes (Series 2018-19A) issued in the amount of \$1,500,000 on July 10, 2018, through R. W. Baird & Company to finance facility remodeling and improvement projects. Interest rate is 3.0%.

<u>FISCAL YEAR</u>	<u>PRINCIPAL</u>	<u>INTEREST</u>	<u>TOTAL</u>
2021-2022	500,000	19,500	519,500
2022-2023	150,000	4,500	154,500
<b>TOTAL PAYMENTS DUE</b>	<b>650,000</b>	<b>24,000</b>	<b>674,000</b>

General Obligation Promissory Notes (Series 2018-19B) issued in the amount of \$1,500,000 on August 6, 2018, through R. W. Baird & Company to finance facility remodeling and improvement projects. Interest rates are 3.0% - 4.0%.

<u>FISCAL YEAR</u>	<u>PRINCIPAL</u>	<u>INTEREST</u>	<u>TOTAL</u>
2021-2022	500,000	21,000	521,000
2022-2023	150,000	6,000	156,000
<b>TOTAL PAYMENTS DUE</b>	<b>650,000</b>	<b>27,000</b>	<b>677,000</b>

General Obligation Promissory Notes (Series 2018-19C) issued in the amount of \$22,500,000 on September 12, 2018, through R. W. Baird & Company to finance facility \$21,000,000 of movable equipment and \$1,500,000 of facility remodeling and improvement projects. Interest rate is 4.0%.

<u>FISCAL YEAR</u>	<u>PRINCIPAL</u>	<u>INTEREST</u>	<u>TOTAL</u>
2021-2022	3,305,000	269,800	3,574,800
2022-2023	3,440,000	137,600	3,577,600
<b>TOTAL PAYMENTS DUE</b>	<b>6,745,000</b>	<b>407,400</b>	<b>7,152,400</b>

**SCHEDULE OF LONG-TERM OBLIGATIONS (Cont'd)**

General Obligation Promissory Notes (Series 2018-19D) issued in the amount of \$1,500,000 on October 15, 2018, through R. W. Baird & Company to finance facility remodeling and improvement projects. Interest rates are 3.25% - 3.50%.

<u>FISCAL YEAR</u>	<u>PRINCIPAL</u>	<u>INTEREST</u>	<u>TOTAL</u>
2021-2022	500,000	22,375	522,375
2022-2023	150,000	4,875	154,875
<b>TOTAL PAYMENTS DUE</b>	<b>650,000</b>	<b>27,250</b>	<b>677,250</b>

General Obligation Promissory Notes (Series 2018-19E) issued in the amount of \$1,500,000 on November 15, 2018, through R. W. Baird & Company to finance facility remodeling and improvement projects. Interest rates are 4.0% - 5.0%.

<u>FISCAL YEAR</u>	<u>PRINCIPAL</u>	<u>INTEREST</u>	<u>TOTAL</u>
2021-2022	500,000	31,000	531,000
2022-2023	150,000	6,000	156,000
<b>TOTAL PAYMENTS DUE</b>	<b>650,000</b>	<b>37,000</b>	<b>687,000</b>

General Obligation Promissory Notes (Series 2018-19F) issued in the amount of \$1,500,000 on December 13, 2018, through R. W. Baird & Company to finance facility remodeling and improvement projects. Interest rate is 4.0%.

<u>FISCAL YEAR</u>	<u>PRINCIPAL</u>	<u>INTEREST</u>	<u>TOTAL</u>
2021-2022	500,000	26,000	526,000
2022-2023	150,000	6,000	156,000
<b>TOTAL PAYMENTS DUE</b>	<b>650,000</b>	<b>32,000</b>	<b>682,000</b>

General Obligation Promissory Notes (Series 2018-19G) issued in the amount of \$1,500,000 on January 10, 2019, through R. W. Baird & Company to finance facility remodeling and improvement projects. Interest rates are 3.0% - 4.0%.

<u>FISCAL YEAR</u>	<u>PRINCIPAL</u>	<u>INTEREST</u>	<u>TOTAL</u>
2021-2022	500,000	21,000	521,000
2022-2023	150,000	6,000	156,000
<b>TOTAL PAYMENTS DUE</b>	<b>650,000</b>	<b>27,000</b>	<b>677,000</b>

General Obligation Promissory Notes (Series 2018-19H) issued in the amount of \$1,500,000 on February 14, 2019, through R. W. Baird & Company to finance facility remodeling and improvement projects. Interest rate is 3.0%.

<u>FISCAL YEAR</u>	<u>PRINCIPAL</u>	<u>INTEREST</u>	<u>TOTAL</u>
2021-2022	500,000	19,500	519,500
2022-2023	150,000	4,500	154,500
<b>TOTAL PAYMENTS DUE</b>	<b>650,000</b>	<b>24,000</b>	<b>674,000</b>

General Obligation Promissory Notes (Series 2018-19I) issued in the amount of \$1,500,000 on March 14, 2019, through R. W. Baird & Company to finance facility remodeling and improvement projects. Interest rates are 3.0% - 4.0%.

<u>FISCAL YEAR</u>	<u>PRINCIPAL</u>	<u>INTEREST</u>	<u>TOTAL</u>
2021-2022	500,000	21,000	521,000
2022-2023	150,000	6,000	156,000
<b>TOTAL PAYMENTS DUE</b>	<b>650,000</b>	<b>27,000</b>	<b>677,000</b>

General Obligation Promissory Notes (Series 2018-19J) issued in the amount of \$1,500,000 on April 17, 2019, through R. W. Baird & Company to finance facility remodeling and improvement projects. Interest rates are 3.0% - 4.0%.

<u>FISCAL YEAR</u>	<u>PRINCIPAL</u>	<u>INTEREST</u>	<u>TOTAL</u>
2021-2022	500,000	21,000	521,000
2022-2023	150,000	6,000	156,000
<b>TOTAL PAYMENTS DUE</b>	<b>650,000</b>	<b>27,000</b>	<b>677,000</b>

**SCHEDULE OF LONG-TERM OBLIGATIONS (Cont'd)**

General Obligation Promissory Notes (Series 2018-19K) issued in the amount of \$1,500,000 on May 15, 2019, through R. W. Baird & Company to finance facility remodeling and improvement projects. Interest rates are 3.0% - 4.0%.

<u>FISCAL YEAR</u>	<u>PRINCIPAL</u>	<u>INTEREST</u>	<u>TOTAL</u>
2021-2022	500,000	21,000	521,000
2022-2023	150,000	6,000	156,000
<b>TOTAL PAYMENTS DUE</b>	<b>650,000</b>	<b>27,000</b>	<b>677,000</b>

Projected General Obligation Promissory Notes (Series 2018-19L) issued in the amount of \$1,500,000 in June 2019, through R. W. Baird & Company to finance facility remodeling and improvement projects. Interest rate is 3.0%.

	<u>PRINCIPAL</u>	<u>INTEREST</u>	<u>TOTAL</u>
2021-2022	500,000	21,000	521,000
2022-2023	150,000	6,000	156,000
<b>TOTAL PAYMENTS DUE</b>	<b>650,000</b>	<b>27,000</b>	<b>677,000</b>

General Obligation Promissory Notes (Series 2019-20A) issued in the amount of \$1,500,000 on July 15, 2019, through R. W. Baird & Company to finance facility remodeling and improvement projects. Interest rates are 2.0% to 3.0%.

	<u>PRINCIPAL</u>	<u>INTEREST</u>	<u>TOTAL</u>
2021-2022	500,000	29,500	529,500
2022-2023	500,000	19,500	519,500
2023-2024	150,000	4,500	154,500
<b>TOTAL PAYMENTS DUE</b>	<b>1,150,000</b>	<b>53,500</b>	<b>1,203,500</b>

General Obligation Promissory Notes (Series 2019-20B) issued in the amount of \$1,500,000 on August 15, 2019, through R. W. Baird & Company to finance facility remodeling and improvement projects. Interest rates are 2.0% to 3.0%.

	<u>PRINCIPAL</u>	<u>INTEREST</u>	<u>TOTAL</u>
2021-2022	500,000	29,500	529,500
2022-2023	500,000	19,500	519,500
2023-2024	150,000	4,500	154,500
<b>TOTAL PAYMENTS DUE</b>	<b>1,150,000</b>	<b>53,500</b>	<b>1,203,500</b>

General Obligation Promissory Notes (Series 2019-20C) issued in the amount of \$22,500,000 on September 12, 2019, through R. W. Baird & Company to finance facility \$21,000,000 of movable equipment and \$1,500,000 of facility remodeling and improvement projects. Interest rates are 2.0% to 4.0%.

	<u>PRINCIPAL</u>	<u>INTEREST</u>	<u>TOTAL</u>
2021-2022	3,110,000	321,100	3,431,100
2022-2023	3,235,000	196,700	3,431,700
2023-2024	3,365,000	67,300	3,432,300
<b>TOTAL PAYMENTS DUE</b>	<b>9,710,000</b>	<b>585,100</b>	<b>10,295,100</b>

General Obligation Promissory Notes (Series 2019-20D) issued in the amount of \$1,500,000 on October 15, 2019, through R. W. Baird & Company to finance facility remodeling and improvement projects. Interest rates are 2.0% to 3.0%.

	<u>PRINCIPAL</u>	<u>INTEREST</u>	<u>TOTAL</u>
2021-2022	500,000	33,000	533,000
2022-2023	500,000	18,000	518,000
2023-2024	150,000	3,000	153,000
<b>TOTAL PAYMENTS DUE</b>	<b>1,150,000</b>	<b>54,000</b>	<b>1,204,000</b>

General Obligation Promissory Notes (Series 2019-20E) issued in the amount of \$1,500,000 on November 13, 2019, through R. W. Baird & Company to finance facility remodeling and improvement projects. Interest rate is 3.0%.

<u>FISCAL YEAR</u>	<u>PRINCIPAL</u>	<u>INTEREST</u>	<u>TOTAL</u>
2021-2022	500,000	34,500	534,500
2022-2023	500,000	19,500	519,500
2023-2024	150,000	4,500	154,500
<b>TOTAL PAYMENTS DUE</b>	<b>1,150,000</b>	<b>58,500</b>	<b>1,208,500</b>

**SCHEDULE OF LONG-TERM OBLIGATIONS (Cont'd)**

General Obligation Promissory Notes (Series 2019-20F) issued in the amount of \$1,500,000 on December 11, 2019, through R. W. Baird & Company to finance facility remodeling and improvement projects. Interest rates are 2.5% to 3.25%.

<u>FISCAL YEAR</u>	<u>PRINCIPAL</u>	<u>INTEREST</u>	<u>TOTAL</u>
2021-2022	500,000	31,125	531,125
2022-2023	500,000	18,625	518,625
2023-2024	150,000	4,875	154,875
<b>TOTAL PAYMENTS DUE</b>	<b>1,150,000</b>	<b>54,625</b>	<b>1,204,625</b>

General Obligation Promissory Notes (Series 2019-20G) issued in the amount of \$1,500,000 on January 15, 2020, through R. W. Baird & Company to finance facility remodeling and improvement projects. Interest rate is 2.0%.

<u>FISCAL YEAR</u>	<u>PRINCIPAL</u>	<u>INTEREST</u>	<u>TOTAL</u>
2021-2022	500,000	23,000	523,000
2022-2023	500,000	13,000	513,000
2023-2024	150,000	3,000	153,000
<b>TOTAL PAYMENTS DUE</b>	<b>1,150,000</b>	<b>39,000</b>	<b>1,189,000</b>

General Obligation Promissory Notes (Series 2019-20H) issued in the amount of \$1,500,000 on February 12, 2020, through R. W. Baird & Company to finance facility remodeling and improvement projects. Interest rates are 2.0% to 3.0%.

<u>FISCAL YEAR</u>	<u>PRINCIPAL</u>	<u>INTEREST</u>	<u>TOTAL</u>
2021-2022	500,000	29,500	529,500
2022-2023	500,000	14,500	514,500
2023-2024	150,000	4,500	154,500
<b>TOTAL PAYMENTS DUE</b>	<b>1,150,000</b>	<b>48,500</b>	<b>1,198,500</b>

General Obligation Promissory Notes (Series 2019-20I) issued in the amount of \$1,500,000 on March 12, 2020, through R. W. Baird & Company to finance facility remodeling and improvement projects. Interest rates are 2.0% to 3.0%.

<u>FISCAL YEAR</u>	<u>PRINCIPAL</u>	<u>INTEREST</u>	<u>TOTAL</u>
2021-2022	500,000	29,500	529,500
2022-2023	500,000	14,500	514,500
2023-2024	150,000	4,500	154,500
<b>TOTAL PAYMENTS DUE</b>	<b>1,150,000</b>	<b>48,500</b>	<b>1,198,500</b>

General Obligation Promissory Notes (Series 2019-20J) issued in the amount of \$1,500,000 on April 16, 2020, through R. W. Baird & Company to finance facility remodeling and improvement projects. Interest rates are 4.0% to 5.0%.

<u>FISCAL YEAR</u>	<u>PRINCIPAL</u>	<u>INTEREST</u>	<u>TOTAL</u>
2021-2022	500,000	56,000	556,000
2022-2023	500,000	31,000	531,000
2023-2024	150,000	6,000	156,000
<b>TOTAL PAYMENTS DUE</b>	<b>1,150,000</b>	<b>93,000</b>	<b>1,243,000</b>

Projected General Obligation Promissory Notes (Series 2019-20K) issued in the amount of \$1,500,000 on May 14, 2020, through R. W. Baird & Company to finance facility remodeling and improvement projects. Interest rate is 3%

<u>FISCAL YEAR</u>	<u>PRINCIPAL</u>	<u>INTEREST</u>	<u>TOTAL</u>
2021-2022	500,000	34,500	534,500
2022-2023	500,000	19,500	519,500
2023-2024	150,000	4,500	154,500
<b>TOTAL PAYMENTS DUE</b>	<b>1,150,000</b>	<b>58,500</b>	<b>1,208,500</b>

**SCHEDULE OF LONG-TERM OBLIGATIONS (Cont'd)**

Projected General Obligation Promissory Notes (Series 2019-20L) issued in the amount of \$1,500,000 on June 11, 2020, through R. W. Baird & Company to finance facility remodeling and improvement projects. Interest rates are 2.0% to 3.0%.

<u>FISCAL YEAR</u>	<u>PRINCIPAL</u>	<u>INTEREST</u>	<u>TOTAL</u>
2021-2022	500,000	24,500	524,500
2022-2023	500,000	14,500	514,500
2023-2024	150,000	4,500	154,500
<b>TOTAL PAYMENTS DUE</b>	<b>1,150,000</b>	<b>43,500</b>	<b>1,193,500</b>

General Obligation Promissory Notes (Series 2020-21A) issued in the amount of \$1,500,000 on July 15, 2020, through R. W. Baird & Company to finance facility remodeling and improvement projects. Interest rates are 1.0% to 2.0%.

	<u>PRINCIPAL</u>	<u>INTEREST</u>	<u>TOTAL</u>
2021-2022	350,000	26,500	376,500
2022-2023	500,000	23,000	523,000
2023-2024	500,000	13,000	513,000
2024-2025	150,000	3,000	153,000
<b>TOTAL PAYMENTS DUE</b>	<b>1,500,000</b>	<b>65,500</b>	<b>1,565,500</b>

General Obligation Promissory Notes (Series 2019-20B) issued in the amount of \$1,500,000 on August 12, 2020 through R. W. Baird & Company to finance facility remodeling and improvement projects. Interest rates are 1.5% to 2.0%.

	<u>PRINCIPAL</u>	<u>INTEREST</u>	<u>TOTAL</u>
2021-2022	350,000	26,500	376,500
2022-2023	500,000	21,500	521,500
2023-2024	500,000	11,500	511,500
2024-2025	150,000	1,500	151,500
<b>TOTAL PAYMENTS DUE</b>	<b>1,500,000</b>	<b>61,000</b>	<b>1,561,000</b>

General Obligation Promissory Notes (Series 2020-21C) issued in the amount of \$22,500,000 on September 15, 2020, through R. W. Baird & Company to finance facility \$21,000,000 of movable equipment and \$1,500,000 of facility remodeling and improvement projects. Interest rates are 2.0% to 3.0%.

	<u>PRINCIPAL</u>	<u>INTEREST</u>	<u>TOTAL</u>
2021-2022	2,990,000	287,900	3,277,900
2022-2023	3,110,000	228,100	3,338,100
2023-2024	3,240,000	165,900	3,405,900
2024-2025	3,370,000	101,100	3,471,100
<b>TOTAL PAYMENTS DUE</b>	<b>12,710,000</b>	<b>783,000</b>	<b>13,493,000</b>

General Obligation Promissory Notes (Series 2020-21D) issued in the amount of \$1,500,000 on October 15, 2020, through R. W. Baird & Company to finance facility remodeling and improvement projects. Interest rates are 1.0% to 2.0%.

	<u>PRINCIPAL</u>	<u>INTEREST</u>	<u>TOTAL</u>
2021-2022	350,000	25,000	375,000
2022-2023	500,000	18,000	518,000
2023-2024	500,000	13,000	513,000
2024-2025	150,000	3,000	153,000
<b>TOTAL PAYMENTS DUE</b>	<b>1,500,000</b>	<b>59,000</b>	<b>1,559,000</b>

General Obligation Promissory Notes (Series 2020-21E) issued in the amount of \$1,500,000 on November 12, 2020, through R. W. Baird & Company to finance facility remodeling and improvement projects. Interest rates are 1.25% to 3.0%.

	<u>PRINCIPAL</u>	<u>INTEREST</u>	<u>TOTAL</u>
2021-2022	350,000	28,875	378,875
2022-2023	500,000	24,500	524,500
2023-2024	500,000	14,500	514,500
2024-2025	150,000	4,500	154,500
<b>TOTAL PAYMENTS DUE</b>	<b>1,500,000</b>	<b>72,375</b>	<b>1,572,375</b>

**SCHEDULE OF LONG-TERM OBLIGATIONS (Cont'd)**

General Obligation Promissory Notes (Series 2020-21F) issued in the amount of \$1,500,000 on December 15, 2020, through R. W. Baird & Company to finance facility remodeling and improvement projects. Interest rates are 1.0% to 2.0%.

	<u>PRINCIPAL</u>	<u>INTEREST</u>	<u>TOTAL</u>
2021-2022	350,000	25,000	375,000
2022-2023	500,000	18,000	518,000
2023-2024	500,000	13,000	513,000
2024-2025	150,000	3,000	153,000
<b>TOTAL PAYMENTS DUE</b>	<b>1,500,000</b>	<b>59,000</b>	<b>1,559,000</b>

General Obligation Promissory Notes (Series 2020-21G) issued in the amount of \$1,500,000 on January 6, 2021, through R. W. Baird & Company to finance facility remodeling and improvement projects. Interest rates are 1.0% to 2.0%.

	<u>PRINCIPAL</u>	<u>INTEREST</u>	<u>TOTAL</u>
2021-2022	350,000	25,000	375,000
2022-2023	500,000	18,000	518,000
2023-2024	500,000	13,000	513,000
2024-2025	150,000	3,000	153,000
<b>TOTAL PAYMENTS DUE</b>	<b>1,500,000</b>	<b>59,000</b>	<b>1,559,000</b>

General Obligation Promissory Notes (Series 2020-21H) issued in the amount of \$1,500,000 on February 10, 2021, through R. W. Baird & Company to finance facility remodeling and improvement projects. Interest rates are 1.0% to 2.0%.

	<u>PRINCIPAL</u>	<u>INTEREST</u>	<u>TOTAL</u>
2021-2022	350,000	26,500	376,500
2022-2023	500,000	23,000	523,000
2023-2024	500,000	13,000	513,000
2024-2025	150,000	3,000	153,000
<b>TOTAL PAYMENTS DUE</b>	<b>1,500,000</b>	<b>65,500</b>	<b>1,565,500</b>

General Obligation Promissory Notes (Series 2020-21I) issued in the amount of \$1,500,000 on March 10, 2021, through R. W. Baird & Company to finance facility remodeling and improvement projects. Interest rate is 2.0%.

	<u>PRINCIPAL</u>	<u>INTEREST</u>	<u>TOTAL</u>
2021-2022	350,000	30,000	380,000
2022-2023	500,000	23,000	523,000
2023-2024	500,000	13,000	513,000
2024-2025	150,000	3,000	153,000
<b>TOTAL PAYMENTS DUE</b>	<b>1,500,000</b>	<b>69,000</b>	<b>1,569,000</b>

General Obligation Promissory Notes (Series 2020-21J) issued in the amount of \$1,500,000 on April 15, 2021, through R. W. Baird & Company to finance facility remodeling and improvement projects. Interest rates are 2.0% to 3.0%.

	<u>PRINCIPAL</u>	<u>INTEREST</u>	<u>TOTAL</u>
2021-2022	350,000	37,781	387,781
2022-2023	500,000	23,000	523,000
2023-2024	500,000	13,000	513,000
2024-2025	150,000	3,000	153,000
<b>TOTAL PAYMENTS DUE</b>	<b>1,500,000</b>	<b>76,781</b>	<b>1,576,781</b>

Projected General Obligation Promissory Notes (Series 2020-21K) issued in the amount of \$1,500,000 on May 12, 2021, through R. W. Baird & Company to finance facility remodeling and improvement projects. Interest rates are 1.5% to 2.0%.

	<u>PRINCIPAL</u>	<u>INTEREST</u>	<u>TOTAL</u>
2021-2022	350,000	30,794	380,794
2022-2023	500,000	22,250	522,250
2023-2024	500,000	12,250	512,250
2024-2025	150,000	2,250	152,250
<b>TOTAL PAYMENTS DUE</b>	<b>1,500,000</b>	<b>67,544</b>	<b>1,567,544</b>

**SCHEDULE OF LONG-TERM OBLIGATIONS (Cont'd)**

Projected General Obligation Promissory Notes (Series 2020-21L) issued in the amount of \$1,500,000 on June 11, 2021, through R. W. Baird & Company to finance facility remodeling and improvement projects. Interest rates are 1.5 to 2.0%.

	<u>PRINCIPAL</u>	<u>INTEREST</u>	<u>TOTAL</u>
2021-2022	350,000	30,794	380,794
2022-2023	500,000	22,250	522,250
2023-2024	500,000	12,250	512,250
2024-2025	150,000	2,250	152,250
<b>TOTAL PAYMENTS DUE</b>	<b>1,500,000</b>	<b>67,544</b>	<b>1,567,544</b>

Taxable General Obligation Refunding Bonds issued in the amount of \$6,345,000 on February 10, 2021, through R. W. Baird & Company to finance facility remodeling and improvement projects. Interest rates are 1.0% to 1.35%.

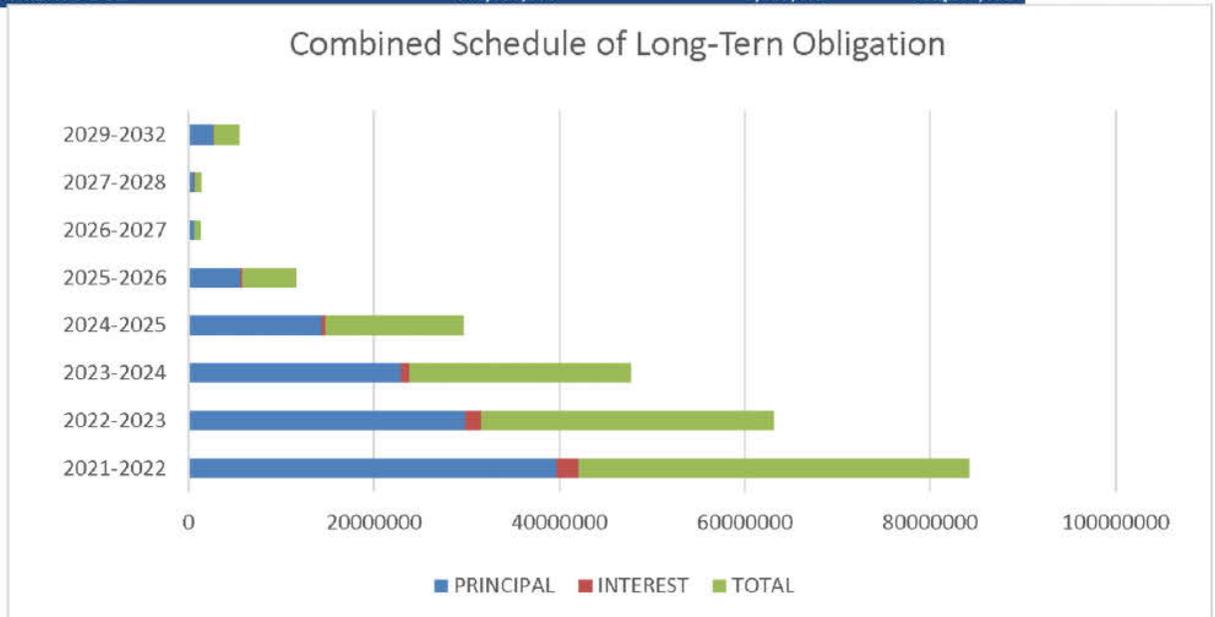
	<u>PRINCIPAL</u>	<u>INTEREST</u>	<u>TOTAL</u>
2021-2022	65,000	68,388	133,388
2022-2023	560,000	67,738	627,738
2023-2024	575,000	62,138	637,138
2024-2025	590,000	56,388	646,388
2026-2032	4,555,000	238,525	4,793,525
<b>TOTAL PAYMENTS DUE</b>	<b>6,345,000</b>	<b>493,175</b>	<b>6,838,175</b>

Projected General Obligation Promissory Notes (Series 2021-22A-L) issued for a total of \$39,000,000, through R. W. Baird & Company to finance \$18,000,000 of facility remodeling and improvement projects and \$21,000,000 of movable equipment. Interest rates are 2.0% - 5.0%.

<u>FISCAL YEAR</u>	<u>PRINCIPAL</u>	<u>INTEREST</u>	<u>TOTAL</u>
2021-2022	9,790,000	402,283	10,192,283
2022-2023	6,840,000	600,893	7,440,893
2023-2024	8,610,000	464,600	9,074,600
2024-2025	8,740,000	307,400	9,047,400
2025-2026	5,020,000	132,600	5,152,600
<b>TOTAL PAYMENTS DUE</b>	<b>39,000,000</b>	<b>1,907,776</b>	<b>40,907,776</b>

**COMBINED SCHEDULE OF LONG-TERM OBLIGATIONS**

<u>FISCAL YEAR</u>	<u>PRINCIPAL</u>	<u>INTEREST</u>	<u>TOTAL</u>
2021-2022	39,705,000	2,390,263	42,095,263
2022-2023	29,835,000	1,730,031	31,565,031
2023-2024	22,940,000	918,744	23,858,744
2024-2025	14,350,000	468,194	14,818,194
2025-2026	5,625,000	183,088	5,808,088
2026-2027	615,000	44,438	659,438
2027-2028	635,000	38,288	673,288
2029-2032	2,655,000	84,087	2,739,087
<b>TOTAL PAYMENTS DUE</b>	<b>116,360,000</b>	<b>5,857,132</b>	<b>122,217,132</b>



**MILWAUKEE AREA TECHNICAL COLLEGE**  
**Debt Service Fund**  
**2021-22 Budgetary Statement of**  
**Resources, Uses, and Changes in Fund Balance**

	2019-20 ACTUAL	2020-21 BUDGET	2020-21 ESTIMATED	2021-22 BUDGET
<b>REVENUES:</b>				
Local Government - property taxes	\$ 39,058,808	\$ 38,750,126	\$ 38,716,924	\$ 37,500,000
Intergovernmental revenues:				
State	610,274	614,000	614,000	614,000
Federal	-	-	-	-
Other Institutional	1,728,917	1,525,000	1,525,792	1,525,000
Total Revenues	<u>\$ 41,397,999</u>	<u>\$ 40,889,126</u>	<u>\$ 40,856,716</u>	<u>\$ 39,639,000</u>
<b>EXPENDITURES:</b>				
Debt Service	\$ 39,287,474	\$ 38,874,842	\$ 38,660,612	\$ 38,700,000
Total Expenditures	<u>\$ 39,287,474</u>	<u>\$ 38,874,842</u>	<u>\$ 38,660,612</u>	<u>\$ 38,700,000</u>
Net Resources (Uses)	<u>\$ 2,110,525</u>	<u>\$ 2,014,284</u>	<u>\$ 2,196,104</u>	<u>\$ 939,000</u>
<b>OTHER SOURCES (USES):</b>				
Proceeds from Debt Defeasance				
Operating Transfer In (Out)				
Total Resources (Uses)	<u>\$ 2,110,525</u>	<u>\$ 2,014,284</u>	<u>\$ 2,196,104</u>	<u>\$ 939,000</u>
<b>TRANSFERS TO (FROM) FUND BALANCE</b>				
Reserved for Debt Service	<u>\$ 2,110,525</u>	<u>\$ 2,014,284</u>	<u>\$ 2,196,104</u>	<u>\$ 939,000</u>
Total Transfers to (From) Fund Balance	\$ 2,110,525	\$ 2,014,284	\$ 2,196,104	\$ 939,000
Beginning Total Fund Balance	\$ 19,745,995	\$ 21,856,520	\$ 21,856,520	\$ 24,052,624
Ending Total Fund Balance	<u>\$ 21,856,520</u>	<u>\$ 23,870,804</u>	<u>\$ 24,052,624</u>	<u>\$ 24,991,624</u>

The Debt Service Fund is used to account for the accumulation of resources for payment of general long-term debt principal and interest.

## **ENTERPRISE FUNDS**

The Enterprise Funds are used to account for ongoing activities which are similar to those often found in the private sector. Their measurement focus is based upon determination of net income. The operations of the various food service centers, bookstores, child care, and other activities which complement the basic educational objectives of the District (i.e., instructional related resale accounts, videoconferences and workshops) are accounted for in the Enterprise Funds. The services are provided primarily through user charges. The television operations accounted for include user charges, grants from the Corporation for Public Broadcasting, and other support, as well as the operating expenses.

## **Enterprise Fund**

### **Fund Description**

Enterprise Funds are used to account for operations where the cost of providing goods or services to students, district staff, faculty, or the general public on a continuing basis is financed or recovered primarily through user charges or where the District Board has decided that periodic determination of revenues, expenses, or net income is appropriate.

These operations include Bookstore, Food Service, Child Care, Milwaukee PBS and Other Enterprise Funds. The Other Enterprise Funds consist of the following operations: MATC Parking Structure, MATC Student Housing, joint enterprise instructional operation areas such as Food Service, Barber Cosmetology and multiple other operations.

As required by Wisconsin Technical College System Board regulations, business plans have been prepared for each enterprise fund.

### **Enterprise Activities**

- The MATC Bookstore will continue to develop new products and services to support student success while working closely together to share resources, reduce costs and control inventory. Developments in Open Resource materials and Inclusive Access will continue to convert revenues to lower profit fees. With post-pandemic reopening on the horizon, we are optimistic that sales of non-text merchandise such as spirit wear, laptops and school supplies will rebound.
- The Food Service program will be opening a full service Coffee Shop Summer of 2021 and begin the remodeling of a new kitchen, service line and cafeteria with completion set for spring 2022. The goal of the renovation is to continue to increase participation and student retention. The area continues to expand the Campus Meal Plan program allowing students to purchase meals utilizing financial aid funds.
- The Child Care centers will continue to seek out funding opportunities through community partnerships and grants. The department surveys the marketplace each year to make sure their non-student rates are in line with the community rates for comparable centers. Student rates are then set on a percentage of those rates. The centers will maximize *Child Care Access Means Parents in School Program* (CCAMPIS) funds, as allowed, to offset operating cost.
- On October 2, 2021, Milwaukee PBS will produce and live broadcast the opening weekend performance of the Milwaukee Symphony Orchestra in the new Bradley Symphony Center. The concert event will mark the rebirth of Milwaukee post-pandemic. A recorded version of the broadcast will air nationally on PBS stations in November.

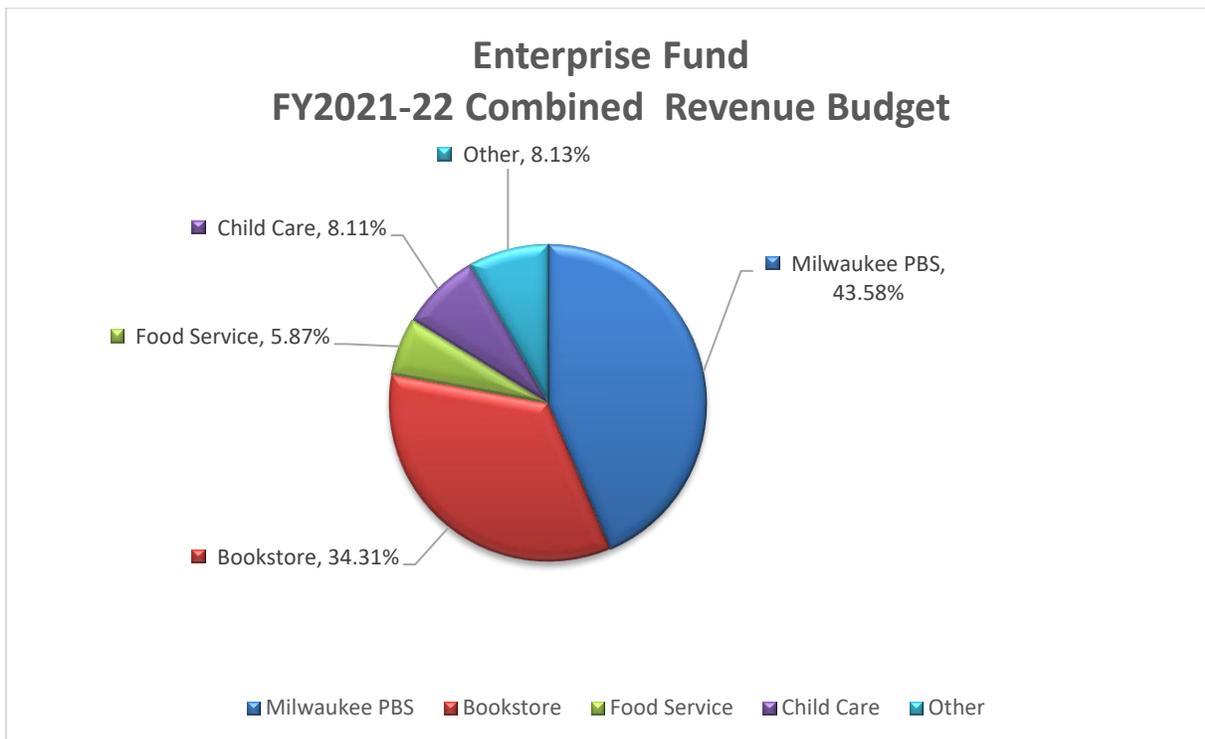
## Enterprise Activities

- Milwaukee PBS continues to forge new editorial and community partnerships that underscore the station's mission of reflecting the voices and communities it serves. The COVID-19 pandemic and issues of racial injustice and economic inequity have been the topics of multiple Milwaukee PBS productions. The recognition has included the "Excellence in Overall Content" award from NETA, the National Educational Television Association, as well as several top Milwaukee Press Club awards and local Emmys too.
- The murder of George Floyd led to a determination by Milwaukee PBS and other local journalism centers to present the needed often-times uncomfortable conversations that have been long overdue. In collaboration with the Milwaukee Journal Sentinel, WUWM NPR Radio, and the Milwaukee Public Library, Milwaukee PBS broadcast a series of events under the umbrella title "Listen MKE". The impact of those efforts has been formidable and the results have garnered critical attention and journalism awards. In the coming fiscal year, Milwaukee PBS will grow the "Listen MKE" series and hopes to bring the events before live audiences.
- The impact of COVID-19 on communities of color has been the focus of numerous episodes of Milwaukee PBS' "Black Nouveau", "Adelante," and "10thirtysix" series. With a return to a new normal, Milwaukee PBS' acclaimed news affairs series plans to follow the changes in our region.
- In collaboration with MATC, Milwaukee PBS focuses on those who are studying English as a second language. Using new production approaches that incorporate social media, Milwaukee PBS and MATC will produce a series of short and long form educational ESL videos. The intent is to air the video shorts on Milwaukee PBS and also stream the content at [matc.edu](http://matc.edu) and [milwaukeepbs.org](http://milwaukeepbs.org).
- MATC will allocate \$4,085,336 of tax levy to Milwaukee PBS for its debt service (principal and interest) payment.
- \$3,292,350 in funding will be provided by MATC bond issuance for Milwaukee PBS capital equipment.

### Enterprise Analysis

FY2022 Enterprise Fund operational revenue budget is divided between the following Enterprise Funds: Milwaukee PBS 43.58%, Bookstore 34.31%, Other Enterprise Funds 8.13%, Child Care 8.11% and Food Service 5.87%.

Revenue by Fund	Percent of Total	Revenue
Milwaukee PBS	43.58%	9,838,487
Bookstore	34.31%	7,745,610
Food Service	5.87%	1,325,451
Child Care	8.11%	1,830,298
Other	8.13%	1,835,534
<b>Total Operating Revenue</b>	<b>100.00%</b>	<b>22,575,380</b>

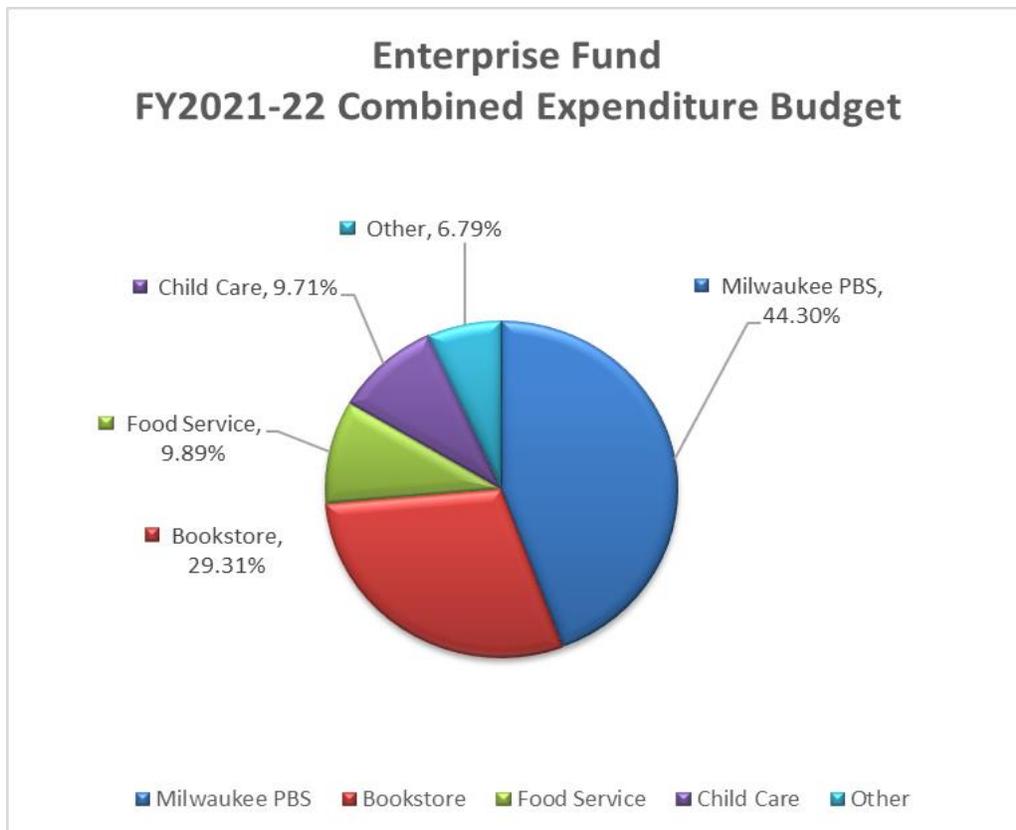


Milwaukee PBS is the largest of the enterprise funds. Milwaukee PBS FY2022 budgeted revenue is from the following sources: \$2.0 M is from Corporation of Public Broadcasting (CPB) Community Service Grant, \$6.0M is a combination of Development Fund, fund raising from: Underwriting, Membership Pledge, Auction and Major Plan Giving. \$300,000 is from FCC Spectrum Investment Income. Bookstore, Food Service, Child Care and the Other Enterprise Funds FY2022 budgeted revenue sources are primarily from user fees.

### Enterprise Analysis

FY2022 Enterprise Fund operational expenditure budget is divided between the enterprise funds as follows: Milwaukee PBS 44.30%, Bookstore 29.31%, Food Service 9.89%, Child Care 9.71%, and Other Enterprise Fund 6.79%.

Expenditure by Fund	Percent of Total	Expenditure
Milwaukee PBS	44.30%	10,128,487
Bookstore	29.31%	6,701,642
Food Service	9.89%	2,261,652
Child Care	9.71%	2,221,191
Other	6.79%	1,552,408
<b>Total Operating Expenditure</b>	<b>100.00%</b>	<b>22,865,380</b>



**MILWAUKEE AREA TECHNICAL COLLEGE**  
**Enterprise Fund Combined**  
**2021-22 Budgetary Statement of**  
**Resources, Uses, and Changes in Fund Balance**

	2019-20 ACTUAL	2020-21 BUDGET	2020-21 ESTIMATED	2021-22 BUDGET
<b>REVENUES:</b>				
Local Government - property taxes	\$ 3,991,619	\$ 4,249,874	\$ 4,249,874	\$ 4,085,336
Intergovernmental Revenues:				
State	209,900	80,000	85,000	115,139
Federal	170,205	21,500	1,922,437	1,801,354
Other Grants-CPB	2,101,648	2,077,847	2,086,619	2,034,466
Other Grants-PBS	-	543,302	546,821	-
Spectrum proceeds	11,424	1,178,409	300,000	1,526,021
Auxiliary revenue	17,795,206	18,077,296	13,713,193	17,098,400
Total Revenues	<u>\$ 24,280,002</u>	<u>\$ 26,228,228</u>	<u>\$ 22,903,944</u>	<u>\$ 26,660,716</u>
<b>EXPENDITURES:</b>				
Instruction	\$ -	\$ -	\$ -	\$ -
Public Services	8,988,344	10,096,256	9,599,518	10,128,487
Physical Plant	7,724,719	8,938,612	7,592,699	8,276,644
Auxiliary Services	10,318,870	12,571,189	9,580,631	12,736,893
Total Expenditures	<u>\$ 27,031,933</u>	<u>\$ 31,606,057</u>	<u>\$ 26,772,848</u>	<u>\$ 31,142,024</u>
Revenue over (under) expenditures	\$ (2,751,931)	\$ (5,377,829)	\$ (3,868,904)	\$ (4,481,308)
<b>OTHER FINANCING SOURCES (USES):</b>				
Realized Gain (loss) on investment	(202,206)	-	236,078	-
Unrealized Gain (loss) on investment	194,194	-	-	-
Interest income	290,760	275,000	290,000	290,000
Transfers in (out)	-	-	-	-
Debt issued	3,078,100	3,692,825	3,692,825	3,292,350
Total Resources (Uses)	<u>\$ 608,917</u>	<u>\$ (1,410,004)</u>	<u>\$ 350,000</u>	<u>\$ (898,958)</u>
<b>TRANSFERS TO (FROM) FUND BALANCE</b>				
Retained Earnings	<u>\$ 608,917</u>	<u>\$ (1,410,004)</u>	<u>\$ 350,000</u>	<u>\$ (898,958)</u>
Total Transfers to (From) Fund Balance	\$ 608,917	\$ (1,410,004)	\$ 350,000	\$ (898,958)
Beginning Total Fund Balance	<u>\$ 8,610,446</u>	<u>\$ 9,219,363</u>	<u>\$ 9,219,363</u>	<u>\$ 9,569,363</u>
Ending Total Fund Balance	<u>\$ 9,219,363</u>	<u>\$ 7,809,359</u>	<u>\$ 9,569,363</u>	<u>\$ 8,670,405</u>

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### **INTERNAL SERVICE FUND**

An Internal Service Fund is used to account for the financing of goods or services provided by one department or agency to other departments or agencies on a cost-reimbursement basis. An Internal Service Fund is used to account for all collections and claim payments of the District's health, dental, property, general liability, and workers compensation self-insurance program.

## **Internal Service Fund**

### **Fund Description**

The Internal Service Fund is used to account for the financing and related financial activities of goods and services provided by one department of the district to other departments of the district, or to other governmental units on a cost reimbursement basis.

MATC's Internal Service Fund is used to account for all health and dental insurance transactions. This fund tracks all activities on a cost-reimbursement basis for health and dental services (claims) for the entire District. MATC became fully self-inured as of July 1, 2016.

MATC joined the WTCS Consortium in FY2019-20 for both health and stop-loss insurance and anticipates continued savings from pooling risk with 8 other technical colleges. The District also implemented a new pharmacy Benefit Plan in FY2019-20 which is expected to result in increased rebates to the College and additional budget savings in future budgets.

### **Analysis**

Revenues and expenditures in the Internal Service Fund are expected to be \$33,500,000, which reflects no change from FY2020-21. The Fund Balance is also estimated to remain unchanged (\$5,572,445).

**MILWAUKEE AREA TECHNICAL COLLEGE**  
**Internal Service Fund**  
**2021-22 Budgetary Statement of**  
**Resources, Uses, and Changes in Fund Balance**

	2019-20 ACTUAL	2020-21 BUDGET	2020-21 ESTIMATED	2021-22 BUDGET
<b>REVENUES:</b>				
Auxiliary	\$ 31,369,644	\$ 33,500,000	\$ 33,500,000	\$ 33,500,000
Total Revenues	<u>\$ 31,369,644</u>	<u>\$ 33,500,000</u>	<u>\$ 33,500,000</u>	<u>\$ 33,500,000</u>
<b>EXPENDITURES:</b>				
Auxiliary Services	\$ 31,369,644	\$ 33,500,000	\$ 33,500,000	\$ 33,500,000
Total Expenditures	<u>\$ 31,369,644</u>	<u>\$ 33,500,000</u>	<u>\$ 33,500,000</u>	<u>\$ 33,500,000</u>
Revenue over (under) expenditures	-	-	-	-
<b>OTHER FINANCING SOURCES (USES):</b>				
Transfers in (out)	-	-	-	-
Total Resources (Uses)	<u>\$ -</u>	<u>\$ -</u>	<u>\$ -</u>	<u>\$ -</u>
<b>TRANSFERS TO (FROM) FUND BALANCE</b>				
Designated for Self Insurance	\$ -	\$ -	\$ -	\$ -
Total Transfers to (From) Fund Balance	\$ -	\$ -	\$ -	\$ -
Beginning Total Fund Balance	<u>\$ 5,572,445</u>	<u>\$ 5,572,445</u>	<u>\$ 5,572,445</u>	<u>\$ 5,572,445</u>
Ending Total Fund Balance	<u>\$ 5,572,445</u>	<u>\$ 5,572,445</u>	<u>\$ 5,572,445</u>	<u>\$ 5,572,445</u>

The Internal Service Funds are used to account for the District's self insurance risk exposure which included payments for health and dental.

**SECTION III**  
**SUPPLEMENTAL DATA**

**MILWAUKEE AREA TECHNICAL COLLEGE**  
**Position Summary - FTE Basis <sup>(1)</sup>**

**2021-22**

Category	2019-20 Actual	2020-21 Estimated	General Fund	Special Revenue Funds			Fiduciary Fund	TOTAL
				Proprietary Fund	Proprietary Fund	Fiduciary Fund		
Administrators/Managers/ Executives	128	128	114	1	15	1	1	131
Faculty	530	518	518	0	0	0	0	518
Specialists	38	38	38	0	0	0	0	38
Sub-Total Educational	696	684	670	1	15	1	1	687
Other Staff	653	623	526	18	98	12	12	654
<b>Total</b>	<b>1,349</b>	<b>1,307</b>	<b>1,196</b>	<b>19</b>	<b>113</b>	<b>13</b>	<b>13</b>	<b>1,341</b>

<sup>(1)</sup> Based on authorized full-time positions (includes vacancies)

MILWAUKEE AREA TECHNICAL COLLEGE DISTRICT

Student and Campus Statistics

District Students

The median age of our students is 27 years, and they represent a variety of backgrounds. Our graduates have about 86 percent employment rate, and approximately 63 percent of our students are employed within the program area from which they graduated.

District Campuses

In addition to the main campus in Milwaukee, the District also operates three other campuses as well. These locations and square footages are summarized as follows:

(Unaudited)		
Campus	Location	Under Roof Square Footage
Milwaukee Campus	700 West State Street Milwaukee, WI 53233	2,006,431
Mequon Campus	5555 West Highland Rd Mequon, WI 53092	208,918
Oak Creek Campus	6665 South Howell Ave Oak Creek, WI 53154	358,303
West Allis Campus	1200 South 71st Street West Allis, WI 53214	180,365
	Total for District	<u>2,754,017</u>

Prepared by District Staff from information supplied by departments of Finance, Construction Services, and Institutional Research.

**MILWAUKEE AREA TECHNICAL COLLEGE**  
**Property Tax Levies, Equalized Value and Tax Rates**  
**Historical Comparisons**  
**Fiscal Years 2013-2022**

Year	Total Property Tax Levy-All Funds <sup>(3)</sup>		Equalized Value of Taxable Property <sup>(1)</sup>		Total Property Tax	
	Amount \$	Percent Change	Amount \$	Percent Change	Rate <sup>(2)</sup>	Percent Change
2013	\$ 145,133,509	3.6%	\$ 68,517,150,577	-4.9%	2.12	8.85%
2014	\$ 143,594,580	-1.1%	\$ 67,499,263,273	-1.5%	2.13	0.43%
2015	\$ 86,825,946	-39.5%	\$ 69,017,851,677	2.2%	1.26	-40.86%
2016	\$ 87,896,728	1.2%	\$ 69,908,973,752	1.3%	1.26	-0.06%
2017	\$ 90,150,730	2.6%	\$ 71,560,793,961	2.4%	1.26	0.20%
2018	\$ 91,639,040	1.7%	\$ 72,879,221,796	1.8%	1.26	-0.19%
2019	\$ 92,746,924	1.2%	\$ 75,676,549,719	3.8%	1.23	-2.53%
2020	\$ 93,965,582	1.3%	\$ 79,415,980,799	4.9%	1.18	-3.46%
2021	\$ 95,626,532	1.8%	\$ 83,111,403,922	4.7%	1.15	-2.76%
2022	\$ 95,226,532	-0.4%	\$ 83,111,403,922	0.0%	1.15	-0.42%

(1) Due to varying assessment policies in the municipalities contained in the District, the District uses equalized value of taxable property for tax levy purposes. This equalized value of property approximates estimated actual (full) value of taxable property. Beginning January 1, 2000, the value of agricultural land is reflected at its use value rather than its market value.

(2) District property tax rates are shown per \$1,000 of equalized value.

(3) Levy is proposed; equalized value is projected, with final value to be determined in fall of 2019. It is important to note that the 2013 Wisconsin Act 145 (the "Act") was signed into law by Wisconsin's Governor on March 24, 2014. The Act shifted a portion of funding for technical college districts in the State from property taxes levied by the districts to a State aid payment by replacing approximately \$60.4 million (for the MATC district) of property tax levies with a State payment beginning in 2015.

MILWAUKEE AREA TECHNICAL COLLEGE DISTRICT

Year	Full-Time Equivalent <sup>(1)</sup> Student Enrollment Statistics				Historical Comparisons Fiscal Years 2011-2022 (Unaudited)		
	College Parallel	Associate Degree	Vocational		Community Service	Non- Postsecondary	Total
			Diploma	Adult			
2011 % of Total	3,821 26%	7,678 53%	1,000 7%	241 2%	1 0%	1,801 12%	14,542 100%
2012 % of Total	3,686 26%	7,403 53%	938 7%	218 2%	1 0%	1,745 12%	13,991 100%
2013 % of Total	3,415 26%	7,149 54%	915 7%	192 1%	1 0%	1,484 11%	13,156 100%
2014 % of Total	3,245 26%	6,888 55%	909 7%	182 1%	1 0%	1,192 10%	12,417 100%
2015 % of Total	2,972 25%	6,309 53%	935 8%	169 1%	1 0%	1,424 12%	11,811 100%
2016 % of Total	2,605 25%	5,645 53%	888 8%	154 1%	5 0%	1,337 13%	10,634 100%
2017 % of Total	2,524 25%	5,386 53%	882 9%	131 1%	4 0%	1,270 12%	10,197 100%
2018 % of Total	2,559 26%	5,172 52%	890 9%	123 1%	4 0%	1,145 12%	9,893 100%
2019 % of Total	2,733 27%	5,322 53%	936 9%	122 1%	4 0%	906 9%	10,023 100%
2020 % of Total	2,641 27%	5,290 53%	982 10%	109 1%	3 0%	937 9%	9,962 100%
2021 <sup>(2)</sup> % of Total	2,174 27%	4,355 53%	809 10%	89 1%	2 0%	771 9%	8,200 100%
2022 <sup>(3)</sup> % of Total	2,333 27%	4,673 53%	868 10%	96 1%	2 0%	828 9%	8,800 100%

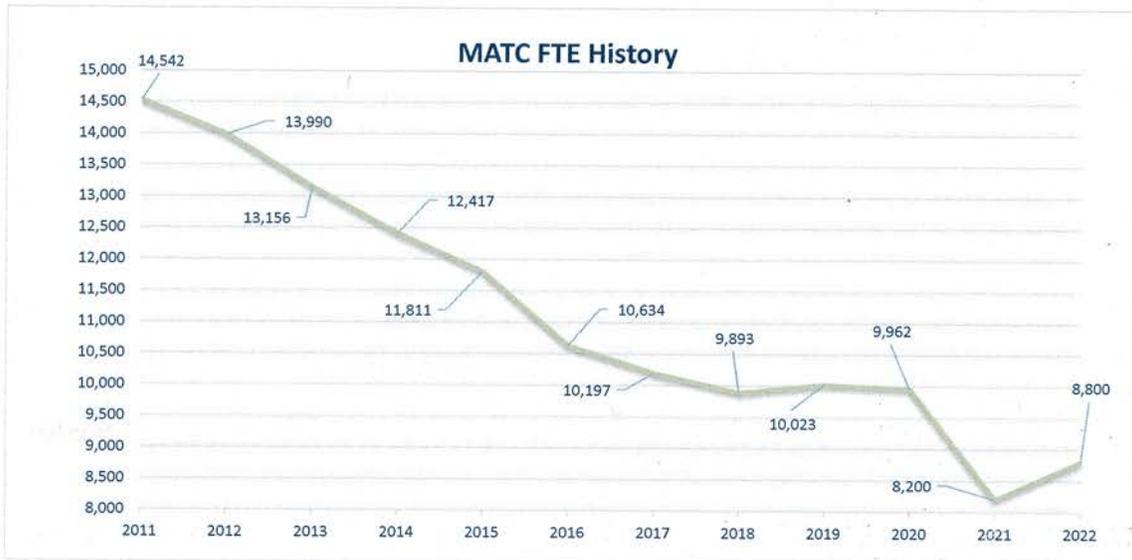
<sup>(1)</sup> A full-time equivalent (FTE) is equal to 30 annual student credits which is subject to State approval and audit. Beginning 2017, transcribed credit is excluded from the FTE calculation.

<sup>(2)</sup> 2020 FTE totals are estimated.

<sup>(3)</sup> 2021 FTE totals are budgeted.

**MILWAUKEE AREA TECHNICAL COLLEGE**  
**Full-Time Equivalent Student Information <sup>(1)</sup>**

	2016-17 Actual	2017-18 Actual	2018-19 Actual	2019-20 Actual	2020-21 Projected	2021-22 Projected
<b>FTEs by Type:</b>						
College Parallel	2,524	2,559	2,733	2,641	2,174	2,333
Associate Degree	5,386	5,172	5,322	5,290	4,355	4,673
Technical Diploma	882	890	936	982	809	868
Vocational/Adult	131	123	122	109	89	96
Community Service	4	4	4	3	2	2
Basic Skill	1,270	1,145	906	937	771	828
<b>Total FTEs</b>	<b>10,197</b>	<b>9,893</b>	<b>10,023</b>	<b>9,962</b>	<b>8,200</b>	<b>8,800</b>



<sup>(1)</sup> A full-time equivalent student (FTE) is equal to 30 annual student credits (subject to State approval and audit).

## MILWAUKEE AREA TECHNICAL COLLEGE

### Academic & Career Pathways

MATC's offerings cover a wide spectrum in adult education from Adult Basic Education to Technical Associate Degree programs and many areas in between. Below are MATC's academic pathways grouped by Career Cluster (A) = Associate Degree (T) = Technical Diploma (C) = Certificate.

#### **Business Management Academic & Career Pathway**

The Pathway goal is to develop the skills, knowledge and train students to make them competitive in the rapidly changing business and financial services industries. Students in the Business & Management Pathway, will have the opportunity to earn industry-recognized certifications, technical diplomas and associate degrees in accounting, banking and financial services, business management, supply chain management, transportation logistics and more.

Whether the student's goal is to own a business, work for a corporation, a nonprofit organization or a small startup – or to develop the necessary abilities to advance and expand leadership influence – the Business & Management Pathway will equip them with the skills, tools, experience and confidence to succeed.

#### **[matc.edu/course-catalog/business-management](https://matc.edu/course-catalog/business-management)**

- Accounting (A)
- Accounting Assistant (T)
- Accounting Bookkeeper Trainee (C)
- Administrative Professional (A)
- Banking and Financial Services (A)
- Bilingual Office Assistant (T)
- Business Analyst (A)
- Business Management (A)
- Business Management (T)
- Business Management Trainee (C)
- Digital Marketing and Integrated Communications (T)
- Entrepreneurship (T)
- Entrepreneurship (C)
- Event Management (A)
- Financial Services (T)
- Financial Services Trainee (C)
- Foundations of Lodging and Hospitality Management (T)
- Hotel/Hospitality Management (A)
- Human Resources (A)
- Marketing – Online Accelerated (A),
- Marketing (A)
- Medical Administrative Specialist (A)
- Medical Billing (T)

## Academic & Career Pathways (Cont.)

- Office Technology Assistant (T)
- Property Management (C)
- Real Estate (A)
- Real Estate Broker Associate (T)
- Real Estate Salesperson (C)
- Sales and Customer Experience (T)
- Special Event Management (T)
- Supply Chain Management (A)
- Supply Management (T)
- Transportation – Logistics (T)

### Community and Human Services Academic & Career Pathway

The Community & Human Services Pathway has programs to help students gain the skills needed to begin an exciting career. MATC's academic programs train and educate the service-related professionals who provide the lifeblood of a thriving community. Our graduates serve our communities in the areas of firefighting, criminal justice, emergency medical services and human services. They work in barbershops, salons, spas, early childhood education centers, laboratories, legal offices, funeral homes, and many other settings. With input from local employers, MATC's courses are designed to ensure you receive high-quality, career-focused training with the most up-to-date equipment and facilities. Our instructors are dedicated professionals with years of experience in their respective fields.

**[matc.edu/course-catalog/community-human-services](http://matc.edu/course-catalog/community-human-services)**

- Aesthetician (T)
- Barber (T)
- Child Care Services (T)
- Cosmetology (T)
- Criminal Justice Studies (A)
- Early Childhood Education (A)
- Emergency Medical Technician (T)
- Emergency Medical Technician – Advanced (T)
- Emergency Medical Technician – Paramedic (T)
- Environmental Health and Water Quality Technology (A)
- Fire Protection Technician (A)
- Funeral Service (A)
- Human Service Associate (A)
- Paralegal (A)
- Paralegal Studies (T)
- Preschool (C)
- Water Technician (C)

## Academic & Career Pathways (Cont.)

### Creative Arts, Design & Media Academic & Career Pathway

The Creative Arts, Design & Media Pathway provides comprehensive education and training in the arts to prepare students for a career or to transfer to four-year colleges and universities. Our mission is to educate students to deliver their talents and skills through coursework that supports exploration and practical application toward creative industry careers that unify our diverse community.

Students in the Creative Arts, Design & Media Pathway, will discover their artistic expression through the guidance of our talented faculty of industry professionals. This Pathway is for students with passion in animation, gaming, visual media, cooking, baking, music, design, photography, or broadcasting. MATC has a program to help students gain the skills they need to begin an exciting career.

[matc.edu/course-catalog/creative-arts-design-media](http://matc.edu/course-catalog/creative-arts-design-media)

- Animation (A)
- Audio Engineer (T)
- Audio Production (A)
- Baking and Pastry Arts (A)
- Baking Production (T)
- Computer Simulation and Gaming (A)
- Culinary Arts (A)
- Culinary Assistant (T)
- Digital Imaging (T)
- eProduction (A)
- Food Service Assistant (T)
- Front-End Web Developer (T)
- Graphic Design (A)
- Interior Design (A)
- Music Occupations (A)
- Photography (A)
- Production Artist (T)
- Television & Video Production (A)
- TV/Video Field Production Assistant (T)
- TV/Video Studio Production Assistant (T),
- Unity Developer (T)
- Web & Digital Media Design (A)

### General Education Academic & Career Pathway

The General Education Academic & Career Pathway (GenEd ACP) is MATC's largest and most diverse Academic and Career Pathway. MATC offers unparalleled academic and career course combinations in the liberal arts and sciences; the foundation for all academic and career paths. The GenEd ACP fosters educational excellence and interdisciplinary inquiry through our unique blend of course options in the humanities, natural sciences and social sciences. GenEd ACP students have access to choose, explore and sculpt a personalized and individually powerful learning experience suited for their

## Academic & Career Pathways (Cont.)

desired academic and/or career paths. GenEd ACP courses will help transform our students into socially aware, critically thinking global citizens who strive to bring about positive change in their communities and beyond

The GenEd ACP's diversity and dynamism serve as an incubator for continued growth and development in any field of study; from business administration and health sciences to manufacturing, human services, technology, engineering, mathematics, chemical technology, chemistry, physical, health, and wellness, psychology, economics and other social sciences to historical and global studies. We cover the whole spectrum for our students to jump start their journey to a four-year university or college

[matc.edu/course-catalog/general-education](https://matc.edu/course-catalog/general-education)

- Associate of Arts (A)
- Associate of Arts: Online – Accelerated (A)
- Associate of Arts – Community Engagement: Pre-Major (A)
- Associate of Arts – Global Studies: Pre-Major (A)
- Associate of Arts – Teacher Education: Pre-Major (A)
- Associate of Science (A)
- Associate of Science – Chemical Technology: Pre-Major (A)
- Associate of Science – Economics Pre-Major (A)
- Individualized Technical Studies (A)

### Healthcare Services Academic & Career Pathway

These programs prepare students to be healthcare providers with the necessary leadership skills to strengthen the health and well-being of our community. MATC has state-of-the-art dental clinic, simulation labs and food science kitchen, and many other impressive spaces where students can grow both personally and professionally.

[matc.edu/course-catalog/healthcare-services](https://matc.edu/course-catalog/healthcare-services)

- Anesthesia Technology (A)
- Cardiovascular Technology – Echocardiography (A)
- Cardiovascular Technology – Invasive (A)
- Central Service Technician (T)
- Dental Assistant (T)
- Dental Hygiene (A)
- Dietary Manager, (C)
- EKG Technician (C)
- Health Information Technology (A)
- Health Unit Coordinator (T)
- Healthcare Customer Service (C)
- Healthcare Services Management (A)
- Medical Assistant (T)
- Medical Coding Specialist (T)
- Medical Interpreter (T)
- Medical Laboratory Technician (A),
- Nursing Assistant (T)

## Academic & Career Pathways (Cont.)

- Nutrition and Dietetic Technician *formerly Dietetic Technician* (A)
- Occupational Therapy Assistant (A)
- Pharmacy Technician (T)
- Phlebotomy (T)
- Physical Therapist Assistant (A)
- Practical Nursing (T)
- Practical Nursing LPN-RN Educational Progression (A)
- Radiography (A)
- Registered Nursing (A)
- Renal Dialysis Technician (T)
- Respiratory Therapist (A),
- Surgical Technology (A)

### **Manufacturing, Construction & Transportation Academic & Career Pathway**

MATC's Manufacturing, Construction & Transportation Pathway encompasses several skilled trades and prepares students for their career or for transfer to a four-year college or university. We focus on the student's achievement, providing a supportive learning environment. Students will work with MATC's diverse industry-expert faculty and other industry professionals to acquire current, in-demand skills. Programs in this Pathway lead to careers related to manufacturing; the building, plumbing and electrical work in residential, commercial and industrial structures; as well as maintenance and repair of appliances, building systems, automobiles, aircraft and diesel trucks. If you are interested in a career in the manufacturing, construction or transportation fields, MATC offers a variety of programs to meet your needs.

**[matc.edu/course-catalog/manufacturing-construction-transportation](http://matc.edu/course-catalog/manufacturing-construction-transportation)**

- Advanced Metal Fabrication (T)
- Air Conditioning and Refrigeration Technology (A)
- Appliance Technician (T)
- Architectural Woodworking/Cabinetmaking (T)
- Auto Collision Repair and Finish Technician (T)
- Automated Building Systems (T)
- Automotive Express Lube Technician (C)
- Automotive Maintenance Technician (T)
- Automotive Technology – Comprehensive (A)
- Automotive Technology Maintenance Light Repair (T)
- Aviation Maintenance Technician – General (C)
- Aviation Technician – Airframe (T)
- Aviation Technician – Powerplant (T)
- Boiler Operator (C)
- Bricklaying (T)
- Carpentry (T)
- Computer Numerical Control (CNC) Technician (T)
- Dental Technician (T)
- Diesel and Powertrain Servicing (T)

## Academic & Career Pathways (Cont.)

- Electrical Power Distribution/Line Mechanic (T)
- Electricity (T)
- Landscape Horticulture (A)
- Landscape Horticulture Technician (T)
- Machine Tool Operations (T)
- Manufacturing Maintenance (T)
- Power Engineering and Boiler Operator (T)
- Preparatory Plumbing (T)
- Refrigeration, Air Conditioning and Heating Service Technician (T)
- Technical Studies: Apprentice (A)
- Tool and Die Making (T)
- Truck Driving (T)
- Welding (T)
- Welding Fundamentals (C)
- Welding Technology (A)

### STEM (Science, Technology, Engineering and Mathematics) Academic & Career Pathway

The certificates, technical diplomas and associate degrees in this Pathway will prepare our Students for a professional career in your chosen STEM (science, technology, engineering, mathematics) field. According to the U.S. Bureau of Labor Statistics, the projected growth rate for STEM fields through 2026 is 10.8%, with 93 of 100 STEM occupations earning wages above the national average. MATC's Students can explore their passion in STEM, experiencing hands-on learning with industry-expert faculty. Each course within your program is designed to strengthen your skills in thinking critically and analytically to solve problems. They will experience real-world learning applicable to specific STEM professions, with a supportive, team approach to learning. Our STEM programs are aligned with industry trends focused on changes in technology, equipment, software and instruction methods.

[matc.edu/course-catalog/stem](http://matc.edu/course-catalog/stem)

- Architectural Technology (A)
- Biomedical Electronics Technology (A)
- Civil Engineering Technology (A)
- Computer Electronics Technology (A)
- Electronic Engineering Technology (A)
- Electronic Technology – Automation (A)
- Electronics Technician Fundamentals (T)
- IT Computer Support Specialist (A)
- IT Computer Support Technician (T)
- IT Digital Forensics Analyst (T)
- IT Help Desk Support Specialist (T)
- IT Information Systems Security Specialist (A)

### Academic & Career Pathways (Cont.)

- IT Mobile Applications Developer (A)
- IT Network Specialist – Online Accelerated (A)
- IT Network Specialist (A)
- IT Networking and Infrastructure Administration (T)
- IT User Support Technician (T)
- IT Web and Software Developer (A)
- Level 2 – Service Center Technician (C)
- Mechanical and Computer Drafting (T)
- Mechanical Design Technology (A)
- Microsoft Enterprise Desktop Support Specialist (C)
- Quality Engineering Technology, (A)
- Service Center Technician (C)
- Surveying and Mapping (T)
- Chemical Processing Technician (T)
- Chemical Technician (A)

**MILWAUKEE AREA TECHNICAL COLLEGE**  
**Equalized Value and Tax Levy Distribution by Municipality**  
**Fiscal Year 2021-22**

	TAXABLE EQUALIZED VALUATION <sup>(1)</sup>	PERCENT OF TOTAL	TOTAL TAX LEVY
<u>Milwaukee County:</u>			
Village of Bayside	\$ 637,842,200	0.767455%	730,820
Brown Deer	\$ 995,332,100	1.197588%	1,140,422
Fox Point	\$ 1,253,755,800	1.508525%	1,436,516
Greendale	\$ 1,490,598,900	1.793495%	1,707,883
Hales Corners	\$ 736,910,000	0.886653%	844,329
River Hills	\$ 487,782,400	0.586902%	558,886
Shorewood	\$ 1,577,094,701	1.897567%	1,806,988
West Milwaukee	\$ 382,926,400	0.460739%	438,746
Whitefish Bay	\$ 2,431,338,700	2.925398%	2,785,755
City of Cudahy	\$ 1,091,502,700	1.313301%	1,250,611
Franklin	\$ 4,413,724,900	5.310613%	5,057,113
Glendale	\$ 1,956,092,900	2.353580%	2,241,232
Greenfield	\$ 3,259,430,800	3.921762%	3,734,558
Milwaukee	\$ 29,206,658,700	35.141582%	33,464,138
Oak Creek	\$ 3,691,190,400	4.441257%	4,229,255
St. Francis	\$ 633,238,100	0.761915%	725,545
South Milwaukee	\$ 1,283,568,400	1.544395%	1,470,674
Wauwatosa	\$ 6,520,258,300	7.845204%	7,470,716
West Allis	\$ 4,105,300,600	4.939516%	4,703,730
<u>Ozaukee County:</u>			
Town of Belgium	\$ 137,078,833	0.164934%	157,061
Cedarburg	\$ 995,880,600	1.198248%	1,141,050
Fredonia	\$ 122,648,701	0.147571%	140,527
Grafton	\$ 702,541,300	0.845301%	804,951
Port Washington	\$ 243,171,500	0.292585%	278,619
Saukville	\$ 249,456,600	0.300147%	285,820
Village of Bayside	\$ 27,098,500	0.032605%	31,049
Fredonia	\$ 195,844,700	0.235641%	224,393
Grafton	\$ 1,405,033,100	1.690542%	1,609,845
Newburg	\$ 6,894,700	0.008296%	7,900
Saukville	\$ 492,990,400	0.593168%	564,854
Thiensville	\$ 392,582,000	0.472356%	449,809
City of Cedarburg	\$ 1,535,709,900	1.847773%	1,759,570
Mequon	\$ 5,049,980,900	6.076160%	5,786,116
Port Washington	\$ 1,154,200,300	1.388739%	1,322,448
<u>Washington County:</u>			
Town of Germantown	\$ 28,676,100	0.034503%	32,856
Jackson	\$ 261,670,119	0.314843%	299,814
Polk	\$ 74,700,499	0.089880%	85,590
Richfield	\$ 717,318,044	0.863080%	821,881
Village of Germantown	\$ 2,789,585,400	3.356442%	3,196,223
Jackson	\$ 24,433	0.000029%	
City of Milwaukee	\$ 8,596,800	0.010344%	9,850
<u>Waukesha County:</u>			
City of Milwaukee	\$ 14,259,200	0.017157%	16,338
New Berlin	\$ 350,904,292	0.422210%	402,056
	<u>\$ 83,111,393,922</u>	<u>100%</u>	<u>\$ 95,226,532</u>

<sup>(1)</sup> Source: Wisconsin Department of Revenue, as of October, 2020. Valuation is assumed to remain constant for FY21-22 budgetary purposes.

**MILWAUKEE AREA TECHNICAL COLLEGE DISTRICT**  
 Demographic Statistics for Milwaukee and Ozaukee Counties

Historical Data 2010-2020

Year	Population <sup>1</sup>	Number of Households <sup>2</sup>	Income per Capita (2015 Dollars) <sup>3</sup>	Median Age (Milwaukee County) <sup>4</sup>	Median Age (Ozaukee County) <sup>4</sup>	School Enrollments		Annual Graduates (Public) <sup>7</sup>	Annual Unemployment Rate <sup>8</sup>
						(Public <sup>5</sup> and Private <sup>6</sup> )	(Public) <sup>7</sup>		
2010	1,034,677	412,903	\$44,730	33.5	43.5	195,880	9,254	9.7%	
2011	1,038,050	410,546	\$45,501	33.8	43.4	195,378	9,113	9.0%	
2012	1,041,714	417,656	\$46,534	33.8	43.4	194,344	9,083	8.4%	
2013	1,044,731	414,920	\$45,313	34.0	44.5	194,977	8,726	8.1%	
2014	1,046,126	417,295	\$46,066	34.5	44.3	194,475	8,557	6.7%	
2015	1,046,588	417,346	\$47,467	34.6	43.8	195,691	8,416	5.6%	
2016	1,043,384	416,735	\$47,438	34.7	44.0	194,231	8,559	5.0%	
2017	1,039,018	411,997	\$48,002	35.0	44.4	192,510	8,862	3.9%	
2018	1,037,348	420,542	\$51,636	35.1	44.3	191,531	9,006	3.8%	
2019	1,034,547	419,460	\$52,880	35.2	44.3	191,133	9,012	3.9%	
2020	1,035,059	9	9	9	9	189,930	8,918	7.9%	

<sup>1</sup>U.S. Census Bureau, Population Estimates: 2015 (2010-2020)

Annual Estimates of the Resident Population: April 1, 2010 to July 1, 2020

Source: U.S. Census Bureau, Population Division

Release Dates: For the United States, regions, divisions, states, and Puerto Rico Commonwealth, December 2016. For counties, municipalities, metropolitan statistical areas, micropolitan statistical areas, metropolitan divisions, and combined statistical areas, May 2020.

<sup>2</sup>U.S. Census Bureau, American Community Survey, Table S1101, 1-year files

<sup>3</sup>U.S. Bureau of Economic Analysis, Local Area Personal Income, Personal Income per capita personal income, and population (CA 1-3). Inflation Adjusted using BLS CPI

<sup>4</sup>U.S. Census Bureau, American Community Survey, Table B01002, 1-year files

<sup>5</sup>Wisconsin Department of Instruction (DPI), WISEdash Data Files, [http://wise.dpi.wi.gov/wisedash\\_downloadfiles/type](http://wise.dpi.wi.gov/wisedash_downloadfiles/type)

<sup>6</sup>Wisconsin Department of Instruction (DPI), Private (non-Public) School Enrollment Data

<sup>7</sup>Wisconsin Department of Instruction (DPI), Legacy data files (2006-2009), WISE dash Data Files (2010-2019) (4-yr completions), [http://wise.dpi.wi.gov/wisedash\\_downloadfiles/type](http://wise.dpi.wi.gov/wisedash_downloadfiles/type)

<sup>8</sup>Wisconsin Department of Workforce Development, Bureau of Workforce Training, Local Area Unemployment Statistics

<sup>9</sup> Data not available

**MILWAUKEE AREA TECHNICAL COLLEGE**  
**Course Fee History**

Year	College Parallel \$	Percent Change	Associate Degree, Adult, and Vocational Programs \$	Percent Change	Avocational Programs \$	Percent Change
2009	131.50	5.5%	97.05	5.4%	269.80	5.8%
2010	136.10	3.5%	101.40	4.5%	269.80	0.0%
2011	142.20	4.5%	106.00	4.5%	291.00	7.9%
2012	150.00	5.5%	111.85	5.5%	291.00	0.0%
2013	158.25	5.5%	116.90	4.5%	291.00	0.0%
2014	165.40	4.5%	122.20	4.5%	291.00	0.0%
2015	170.35	3.0%	125.85	3.0%	291.00	0.0%
2016	173.75	2.0%	128.40	2.0%	291.00	0.0%
2017	176.35	1.5%	130.35	1.5%	291.00	0.0%
2018	178.80	1.4%	132.20	1.4%	291.00	0.0%
2019	181.50	1.5%	134.20	1.5%	291.00	0.0%
2020	184.60	1.7%	136.50	1.7%	291.00	0.0%
2021	187.85	1.76%	138.90	1.76%	291.00	0.0%
2022	188.90	0.56%	141.00	1.51%	291.00	0.0%

**NOTES:**

All amounts are per-credit charges.

College Parallel and Associate Degree, Adult, and Vocational Program fees are established by the Wisconsin Technical College System Board. Avocational fees are established by the District Board to cover 100% of instructional cost.



**MILWAUKEE AREA TECHNICAL COLLEGE**  
**Program Graduate Follow-Up Statistics <sup>(1)</sup>**

**Historical Comparisons**  
**Fiscal Years 2010-2020**

Year	Number of Graduates	Number of Followup Respondents	Total Number Available for Employment	Percent Employed <sup>(2)</sup>	Percent Employed in Related Occupation	Percent Employed in District
2010	2,299	1,252	1,054	84.2%	63.7%	80.7%
2011	2,590	1,373	1,189	86.6%	66.4%	80.6%
2012	3,010	1,574	1,327	84.3%	69.3%	79.4%
2013	2,962	1,422	1,247	87.7%	69.0%	79.4%
2014	2,717	1,534	1,424	88.9%	70.6%	80.9%
2015	2,554	1,427	1,301	90.7%	72.5%	75.5%
2016	2,543	1,514	1,347	91.5%	72.3%	74.6%
2017	2,418	1,525	1,241	92.4%	72.3%	70.7%
2018	2,413	1,173	1,063	93.9%	74.5%	74.3%
2019	2,430	1,418	1,147	94.3%	73.3%	71.5%
2020	1,714	1,086	752	85.5%	62.2%	71.5%

<sup>(1)</sup> Based on survey of District graduates conducted approximately six months after graduation; Statistics only include graduates of the District's postsecondary vocational-technical programs.

<sup>(2)</sup> Percent computed based upon WTCS standard of Employed / Available for Employment

**MILWAUKEE AREA TECHNICAL COLLEGE**  
**Special Revenue Fund - Non-Aidable (Student Financial Aid Activities)**  
**2021-22 Budgetary Statement of**  
**Resources, Uses, and Changes in Fund Balance**

	2019-20 ACTUAL	2020-21 BUDGET	2020-21 ESTIMATED	2021-22 BUDGET
<b>REVENUES:</b>				
Intergovernmental revenues:				
State	\$ 5,740,040	\$ 6,089,900	\$ 5,000,000	\$ 4,335,000
Federal	29,582,026	29,349,324	29,387,500	22,879,000
Other Institutional	2,290,263	2,600,000	1,501,000	2,364,000
Total Revenues	<u>\$ 37,612,329</u>	<u>\$ 38,039,224</u>	<u>\$ 35,888,500</u>	<u>\$ 29,578,000</u>
<b>EXPENDITURES:</b>				
Student Services	\$ 38,241,983	\$ 38,039,224	\$ 35,888,500	\$ 29,578,000
Total Expenditures	<u>\$ 38,241,983</u>	<u>\$ 38,039,224</u>	<u>\$ 35,888,500</u>	<u>\$ 29,578,000</u>
Revenue over (under) expenditures	\$ (629,654)	\$ -	\$ -	\$ -
Total Resources (Uses)	<u>\$ (629,654)</u>	<u>\$ -</u>	<u>\$ -</u>	<u>\$ -</u>
<b>TRANSFERS TO (FROM) FUND BALANCE</b>				
Designated for Operations	\$ (629,654)	\$ -	\$ -	\$ -
Total Transfers to (From) Fund Balance	\$ (629,654)	\$ -	\$ -	\$ -
Beginning Total Fund Balance	\$ 1,782,596	\$ 1,152,942	\$ 1,152,942	\$ 1,152,942
Ending Total Fund Balance	<u>\$ 1,152,942</u>	<u>\$ 1,152,942</u>	<u>\$ 1,152,942</u>	<u>\$ 1,152,942</u>

The Financial Aid Fund is used to account for those monies provided exclusively and specifically for financial aid students; for example, work study and scholarships would be included.

**MILWAUKEE AREA TECHNICAL COLLEGE**  
**Special Revenue Fund - Non-Aidable (Non-Financial Aid Activities)**  
**2021-22 Budgetary Statement of**  
**Resources, Uses, and Changes in Fund Balance**

	2019-20 ACTUAL	2020-21 BUDGET	2020-21 ESTIMATED	2021-22 BUDGET
<b>REVENUES:</b>				
Institutional revenues:				
Other Student Fees	\$ 4,205,453	\$ 4,310,851	\$ 3,818,137	\$ 4,310,851
Total Revenues	<u>\$ 4,205,453</u>	<u>\$ 4,310,851</u>	<u>\$ 3,818,137</u>	<u>\$ 4,310,851</u>
<b>EXPENDITURES:</b>				
Student Services	\$ 3,939,302	\$ 5,129,937	\$ 3,996,452	\$ 4,992,287
Physical Plant	-	-	-	-
Total Expenditures	<u>\$ 3,939,302</u>	<u>\$ 5,129,937</u>	<u>\$ 3,996,452</u>	<u>\$ 4,992,287</u>
Total Resources (Uses)	<u>\$ 266,151</u>	<u>\$ (819,086)</u>	<u>\$ (178,315)</u>	<u>\$ (681,436)</u>
<b>TRANSFERS TO (FROM) FUND BALANCE</b>				
Designated for Operations	\$ 266,151	\$ (819,086)	\$ (178,315)	\$ (681,436)
Total Transfers to (From) Fund Balance	\$ 266,151	\$ (819,086)	\$ (178,315)	\$ (681,436)
Beginning Total Fund Balance	\$ 2,541,130	\$ 2,807,281	\$ 2,807,281	\$ 2,628,966
Ending Total Fund Balance	<u>\$ 2,807,281</u>	<u>\$ 1,988,195</u>	<u>\$ 2,628,966</u>	<u>\$ 1,947,530</u>

The Trust and Agency Fund is used to account for assets held by the District as an agent for individuals, private organizations, other governmental units, or other funds.

The Trust and Agency Fund, Fund Balance is reserved for Student Organizations and Athletics.

**MILWAUKEE AREA TECHNICAL COLLEGE**  
**Enterprise Fund (Milwaukee PBS Activities )**  
**2021-22 Budgetary Statement of**  
**Resources, Uses, and Changes in Fund Balance**

	2019-20 ACTUAL	2020-21 BUDGET	2020-21 ESTIMATED	2021-22 BUDGET
<b>REVENUES:</b>				
Local Government - property taxes	\$ 3,991,619	\$ 4,249,874	\$ 4,249,874	\$ 4,085,336
Intergovernmental Revenues:				
State	-	-	-	-
Federal	-	-	-	-
Other Grants-CPB	2,101,648	2,077,847	2,086,619	2,034,466
Other Grants-PBS		543,302	546,821	-
Spectrum proceeds	11,424	1,178,409	300,000	1,526,021
Auxiliary revenue	7,247,524	7,017,611	6,140,000	6,278,000
Total Revenues	<u>\$ 13,352,215</u>	<u>\$ 15,067,043</u>	<u>\$ 13,323,314</u>	<u>\$ 13,923,823</u>
<b>EXPENDITURES:</b>				
Auxiliary Enterprise				
Physical Plant	\$ 7,724,719	\$ 8,938,612	\$ 7,592,699	\$ 8,276,644
Public Service	8,988,344	10,096,256	9,599,518	10,128,487
Total Expenditures	<u>\$ 16,713,063</u>	<u>\$ 19,034,868</u>	<u>\$ 17,192,217</u>	<u>\$ 18,405,131</u>
Revenue over (under) expenditures	\$ (3,360,848)	\$ (3,967,825)	\$ (3,868,903)	\$ (4,481,308)
<b>OTHER FINANCING SOURCES (USES):</b>				
Realized Gain (loss) on investment	(202,206)	-	236,078	-
Unrealized Gain (loss) on investment	194,194	-	-	-
Interest income	290,760	275,000	290,000	290,000
Debt issued	3,078,100	3,692,825	3,692,825	3,292,350
Total Resources (Uses)	<u>\$ -</u>	<u>\$ -</u>	<u>\$ 350,000</u>	<u>\$ (898,958)</u>
<b>TRANSFERS TO (FROM) FUND BALANCE</b>				
Designated for Operations	\$ 655,000	\$ 995,913	\$ -	\$ -
Designated for Capital	\$ (655,000)	\$ (995,913)	\$ 350,000	\$ (898,958)
Total Transfers to (From) Fund Balance	<u>\$ -</u>	<u>\$ -</u>	<u>\$ 350,000</u>	<u>\$ (898,958)</u>
Beginning Total Fund Balance	\$ 6,033,024	\$ 6,033,024	\$ 6,033,024	\$ 6,383,024
Ending Total Fund Balance	<u>\$ 6,033,024</u>	<u>\$ 6,033,024</u>	<u>\$ 6,383,024</u>	<u>\$ 5,484,066</u>

The Milwaukee PBS Fund has been established to combine the various funding resources for public television into one separate and distinct fund in order to present the entire television operation in one section of the budget.

**MILWAUKEE AREA TECHNICAL COLLEGE**  
**Enterprise Fund (Milwaukee PBS Activities )**  
**2021-22 Budgetary Statement of**  
**Resources, Uses, and Changes in Fund Balance**  
**ALTERNATIVE PRESENTATION OF PREVIOUS PAGE**

	2019-20 ACTUAL	2020-21 BUDGET	2020-21 ESTIMATED	2021-22 BUDGET
<b>REVENUES: Operating</b>				
Local Government - property taxes	\$	\$	\$	\$
Intergovernmental Revenues:				
State	-	-	-	-
Federal - Grants	-	-	-	-
Federal CPB - Grants	2,101,648	2,077,847	2,086,619	2,034,466
Federal PBS - Grants	-	543,302	546,821	-
Spectrum proceeds	11,424	1,178,409	300,000	1,526,021
Auxiliary revenue	7,247,524	7,017,611	6,140,000	6,278,000
Total Revenues	<u>\$ 9,360,596</u>	<u>\$ 10,817,169</u>	<u>\$ 9,073,440</u>	<u>\$ 9,838,487</u>
<b>EXPENDITURES: Operating</b>				
	8,988,344	10,096,256	9,599,518	10,128,487
Revenue over (under) expenditures - Operating	<u>\$ 372,252</u>	<u>\$ 720,913</u>	<u>\$ (526,078)</u>	<u>\$ (290,000)</u>
<b>REVENUES: Capital (bonds issued)</b>				
	\$ 3,078,100	\$ 3,692,825	\$ 3,692,825	\$ 3,292,350
<b>EXPENDITURES: Capital (Equipment &amp; Renovation)</b>				
	\$ 3,733,100	\$ 4,688,738	\$ 3,342,825	\$ 4,191,308
Revenue over (under) expenditures - Capital	<u>\$ (655,000)</u>	<u>\$ (995,913)</u>	<u>\$ 350,000</u>	<u>\$ (898,958)</u>
<b>REVENUES: Debt Service (Property Taxes)</b>				
	\$ 3,991,619	\$ 4,249,874	\$ 4,249,874	\$ 4,085,336
<b>EXPENDITURES: Debt Service (Principal &amp; Interest)</b>				
	\$ 3,991,619	\$ 4,249,874	\$ 4,249,874	\$ 4,085,336
Revenue over (under) expenditures - Debt Service	<u>\$ -</u>	<u>\$ -</u>	<u>\$ -</u>	<u>\$ -</u>
<b>OTHER FINANCING SOURCES (USES):</b>				
Realized Gain (loss) on investment	(202,206)	-	236,078	-
Unrealized Gain (loss) on investment	194,194	-	-	-
Interest income	290,760	275,000	290,000	290,000
<b>TRANSFERS TO (FROM) FUND BALANCE</b>				
Designated for Operations	372,252	720,913	(526,078)	(290,000)
Designated for Capital	(655,000)	(995,913)	350,000	(898,958)
Total Other Financing Sources and Fund Balance Transfers	<u>\$ -</u>	<u>\$ -</u>	<u>\$ 350,000</u>	<u>\$ (898,958)</u>
Beginning Fund Balance (reserved for operating)	\$ 4,925,415	\$ 5,580,414	\$ 5,580,414	\$ 5,580,414
Beginning Fund Balance (reserved for capital)	1,107,609	452,610	452,610	802,610
Total Beginning Fund Balance	<u>6,033,024</u>	<u>6,033,024</u>	<u>6,033,024</u>	<u>6,383,024</u>
Ending Fund Balance (reserved for operating)	5,580,414	6,576,327	5,580,414	5,580,414
Ending Fund Balance (reserved for capital)	452,610	(543,303)	802,610	(95,348)
Ending Total Fund Balance	<u>\$ 6,033,024</u>	<u>\$ 6,033,024</u>	<u>\$ 6,383,024</u>	<u>\$ 5,485,066</u>

The Milwaukee PBS Fund has been established to combine the various funding resources for public television into one separate and distinct fund in order to present the entire television operation in one section of the budget.

**MILWAUKEE AREA TECHNICAL COLLEGE**  
**Enterprise Fund (Food Service Activities )**  
**2021-22 Budgetary Statement of**  
**Resources, Uses, and Changes in Fund Balance**

	2019-20 ACTUAL	2020-21 BUDGET	2020-21 ESTIMATED	2021-22 BUDGET
<b>REVENUES:</b>				
Local Government - property taxes	\$ -	\$ -	\$ -	\$ -
Intergovernmental Revenues:				
State	-	-	-	-
Federal	46,467	-	950,195	888,351
Auxiliary revenue	1,685,310	2,050,000	280,208	437,100
Total Revenues	<u>\$ 1,731,777</u>	<u>\$ 2,050,000</u>	<u>\$ 1,230,403</u>	<u>\$ 1,325,451</u>
<b>EXPENDITURES:</b>				
Auxiliary Enterprise				
Physical Plant	\$ -	\$ -	\$ -	-
Auxiliary Services	2,084,822	3,690,901	1,726,747	2,261,652
Public Service	-	-	-	-
Total Expenditures	<u>\$ 2,084,822</u>	<u>\$ 3,690,901</u>	<u>\$ 1,726,747</u>	<u>\$ 2,261,652</u>
Revenue over (under) expenditures	\$ (353,045)	\$ (1,640,901)	\$ (496,344)	\$ (936,201)
<b>OTHER FINANCING SOURCES (USES):</b>				
Transfer In (Out)	353,045	1,640,901	496,344	936,201
Debt issued				
Other Grants	-	-	-	-
Total Resources (Uses)	<u>\$ -</u>	<u>\$ -</u>	<u>\$ -</u>	<u>\$ -</u>
<b>TRANSFERS TO (FROM) FUND BALANCE</b>				
Designated for Operations	\$ -	\$ -	\$ -	\$ -
Total Transfers to (From) Fund Balance	\$ -	\$ -	\$ -	\$ -
Beginning Total Fund Balance	\$ -	\$ -	\$ -	\$ -
Ending Total Fund Balance	<u>\$ -</u>	<u>\$ -</u>	<u>\$ -</u>	<u>\$ -</u>

The Food Service Fund has been established to combine the various funding resources for food service into one separate and distinct fund in order to present the entire food service operation in one section of the budget. Food Service Cuisine, International Cuisine, Culinary Arts and Baking/Arts which are Food Service instructional operations are accounted for in Enterprise Fund (Other Activities).

**MILWAUKEE AREA TECHNICAL COLLEGE  
Enterprise Fund (Bookstore Activities )  
2021-22 Budgetary Statement of  
Resources, Uses, and Changes in Fund Balance**

	2019-20 ACTUAL	2020-21 BUDGET	2020-21 ESTIMATED	2021-22 BUDGET
<b>REVENUES:</b>				
Local Government - property taxes	\$ -	\$ -	\$ -	\$ -
Intergovernmental Revenues:				
State	-	-	-	-
Federal	-	-	-	-
Auxiliary revenue	7,008,794	7,488,185	6,037,985	7,745,610
Total Revenues	\$ 7,008,794	\$ 7,488,185	\$ 6,037,985	\$ 7,745,610
<b>EXPENDITURES:</b>				
Auxiliary Enterprise				
Physical Plant	\$ -	\$ -	\$ -	\$ -
Auxiliary Services	6,047,244	6,574,247	5,566,371	6,701,642
Public Service	-	-	-	-
Total Expenditures	\$ 6,047,244	\$ 6,574,247	\$ 5,566,371	\$ 6,701,642
Revenue over (under) expenditures	\$ 961,550	\$ 913,938	\$ 471,614	\$ 1,043,968
<b>OTHER FINANCING SOURCES (USES):</b>				
Transfer In (Out)	(352,633)	(2,323,942)	(471,614)	(1,043,968)
Debt issued				
Other Grants	-	-	-	-
Total Resources (Uses)	\$ 608,917	\$ (1,410,004)	\$ -	\$ -
<b>TRANSFERS TO (FROM) FUND BALANCE</b>				
Designated for Operations	\$ 608,917	\$ (1,410,004)	\$ -	\$ -
Total Transfers to (From) Fund Balance	\$ 608,917	\$ (1,410,004)	\$ -	\$ -
Beginning Total Fund Balance	\$ 2,577,422	\$ 3,186,339	\$ 3,186,339	\$ 3,186,339
Ending Total Fund Balance	\$ 3,186,339	\$ 1,776,335	\$ 3,186,339	\$ 3,186,338

The Bookstore Fund has been established to combine the various funding resources for bookstore into one separate and distinct fund in order to present the entire bookstore operation in one section of the budget.

**MILWAUKEE AREA TECHNICAL COLLEGE**  
**Enterprise Fund (Child Care Activities )**  
**2021-22 Budgetary Statement of**  
**Resources, Uses, and Changes in Fund Balance**

	2019-20 ACTUAL	2020-21 BUDGET	2020-21 ESTIMATED	2021-22 BUDGET
<b>REVENUES:</b>				
Local Government - property taxes	\$ -	\$ -	\$ -	\$ -
Intergovernmental Revenues:				
State	209,900	80,000	85,000	115,139
Federal	123,738	21,500	972,242	913,003
Auxiliary revenue	829,504	598,500	800,000	802,156
Total Revenues	<u>\$ 1,163,142</u>	<u>\$ 700,000</u>	<u>\$ 1,857,242</u>	<u>\$ 1,830,298</u>
<b>EXPENDITURES:</b>				
Auxiliary Enterprise				
Physical Plant	\$ -	\$ -	\$ -	\$ -
Auxiliary Services	1,811,446	1,666,167	2,119,513	2,221,191
Public Service	-	-	-	-
Total Expenditures	<u>\$ 1,811,446</u>	<u>\$ 1,666,167</u>	<u>\$ 2,119,513</u>	<u>\$ 2,221,191</u>
Revenue over (under) expenditures	\$ (648,304)	\$ (966,167)	\$ (262,271)	\$ (390,893)
<b>OTHER FINANCING SOURCES (USES):</b>				
Transfer In (Out)	648,304	966,167	262,271	390,893
Debt issued	-	-	-	-
Other Grants	-	-	-	-
Total Resources (Uses)	<u>\$ -</u>	<u>\$ -</u>	<u>\$ -</u>	<u>\$ -</u>
<b>TRANSFERS TO (FROM) FUND BALANCE</b>				
Designated for Operations	\$ -	\$ -	\$ -	\$ -
Total Transfers to (From) Fund Balance	\$ -	\$ -	\$ -	\$ -
Beginning Total Fund Balance	\$ -	\$ -	\$ -	\$ -
Ending Total Fund Balance	<u>\$ -</u>	<u>\$ -</u>	<u>\$ -</u>	<u>\$ -</u>

The Child Care Fund has been established to combine the various funding resources for child care into one separate and distinct fund in order to present the entire child care operation in one section of the budget

**MILWAUKEE AREA TECHNICAL COLLEGE**  
**Enterprise Fund (Other Activities )**  
**2021-22 Budgetary Statement of**  
**Resources, Uses, and Changes in Fund Balance**

	2019-20 ACTUAL	2020-21 BUDGET	2020-21 ESTIMATED	2021-22 BUDGET
<b>REVENUES:</b>				
Local Government - property taxes	\$ -	\$ -	\$ -	\$ -
Intergovernmental Revenues:				
State	-	-	-	-
Federal	-	-	-	-
Auxiliary revenue	1,024,074	923,000	455,000	1,835,534
Total Revenues	<u>\$ 1,024,074</u>	<u>\$ 923,000</u>	<u>\$ 455,000</u>	<u>\$ 1,835,534</u>
<b>EXPENDITURES:</b>				
Auxiliary Enterprise				
Physical Plant	\$ -	\$ -	\$ -	\$ -
Auxiliary Services	375,358	639,874	168,000	1,552,408
Public Service	-	-	-	-
Total Expenditures	<u>\$ 375,358</u>	<u>\$ 639,874</u>	<u>\$ 168,000</u>	<u>\$ 1,552,408</u>
Revenue over (under) expenditures	\$ 648,716	\$ 283,126	\$ 287,000	\$ 283,126
<b>OTHER FINANCING SOURCES (USES):</b>				
Transfer In (Out)	(648,716)	(283,126)	(287,000)	(283,126)
Debt issued				
Other Grants	-	-		
Total Resources (Uses)	<u>\$ -</u>	<u>\$ -</u>	<u>\$ -</u>	<u>\$ -</u>
<b>TRANSFERS TO (FROM) FUND BALANCE</b>				
Designated for Operations	\$ -	\$ -	\$ -	\$ -
Total Transfers to (From) Fund Balance	\$ -	\$ -	\$ -	\$ -
Beginning Total Fund Balance	\$ -	\$ -	\$ -	\$ -
Ending Total Fund Balance	<u>\$ -</u>	<u>\$ -</u>	<u>\$ -</u>	<u>\$ -</u>

The Other Fund has been established to combine the various funding resources for other enterprise activity into one separate and distinct fund in order to present the entire other enterprise operation in one section of the budget. Food Service Cuisine, International Cuisine, Culinary Arts and Baking/Arts which are Food Service instructional operations Student Housing, and Parking are accounted for in Enterprise Fund (Other Activities).

MILWAUKEE AREA TECHNICAL COLLEGE

General Fund

Expenditures by Classification

		2018-19 ACTUAL	2019-20 ACTUAL	2020-21 BUDGET	2021-22 BUDGET
<b>Salaries</b>					
Administrator	5000	10,643,326	11,516,243	11,679,681	12,803,440
Administrator Sick Leave	5001	14,296	14,211	-	-
Administrator Retirement	5003	0	0	-	-
Other Pay	5035	0	0	-	-
Professional Non Faculty	5037	5,452,257	5,606,900	7,111,010	7,902,170
Professional Non Faculty Part Time	5038	284,077	315,356	288,100	360,600
Professional Non Faculty Sick Leave	5039	1,632	0	-	-
Professional Non Faculty Overtime	5040	2,276	4,142	3,700	5,300
Professional Non Faculty Sabbatica	5041	0	0	-	-
Professional Non Faculty Retirement	5042	0	0	-	-
Clerical/Secretarial	5043	7,129,498	6,563,939	7,724,486	7,757,780
Clerical/Secretarial Part Time	5044	1,052,729	982,780	1,059,100	960,600
Clerical/Secretarial Sick Leave	5045	9,618	8,488	-	-
Clerical/Secretarial Overtime	5046	9,347	21,818	19,300	16,000
Clerical/Secretarial Other Pay	5047	0	0	-	-
Clerical/Secretarial Other Pay	5048	0	0	-	-
Technical Paraprofessionals	5055	10,431,061	11,041,461	13,754,386	14,018,460
Technical Paraprofessionals Part Time	5056	1,756,841	1,729,627	1,801,200	1,500,000
Technical Paraprofessionals Sick Leave	5057	27,563	5,844	-	-
Technical Paraprofessionals Overtime	5058	35,351	38,813	42,200	49,400
Technical Paraprofessionals Other Pay	5059	1,518	622	-	-
Technical Paraprofessionals Retirement	5060	0	0	-	-
Skilled Crafts	5061	912,358	919,548	914,050	973,350
Skilled Crafts Overtime	5064	8,465	13,765	13,500	7,900
Service/Maintenance	5067	5,438,755	5,393,581	5,241,674	5,397,100
Service/Maintenance Part Time	5068	559,181	617,653	589,200	605,300
Service/Maintenance Sick Leave	5069	62,359	52,060	-	-
Service/Maintenance Overtime	5070	213,204	175,543	219,200	193,600
Service/Maintenance Other Pay	5071	0	0	-	-
Faculty Full Time	5073	49,896,485	52,355,206	49,816,300	50,989,700
Faculty Part Time	5074	13,627,266	13,107,773	12,501,800	12,772,900
Faculty Summer Full Time	5075	2,444,361	2,459,781	2,471,500	2,592,600
Faculty Summer Part Time	5076	1,000,099	936,055	935,900	961,700
Faculty Other Pay	5078	13,502	6,532	-	-
Faculty Occup Comp	5079	0	0	19,300	19,300
Faculty Retirement	5081	0	0	-	-
Student Employees	5094	374,841	485,487	600,000	400,000
Capital Salaries Overtime	5098	0	0	-	-
Capital Salaries	5099	(1,304,227)	(1,324,777)	(1,392,727)	(1,798,700)
Planned Savings	7451	0	0	-	(1,810,977)
<b>Fringe Benefits</b>					
Health Insurance	5101	18,964,355	18,128,228	26,493,600	25,041,800
Dental Insurance	5102	918,426	776,464	897,200	789,900
Life Insurance	5104	110,336	149,223	105,500	150,000
Retirement	5105	7,698,479	7,376,216	7,785,400	7,616,600
FICA	5106	8,148,930	8,440,847	8,411,900	8,712,400
Long Term Disability	5107	328,353	301,323	347,000	300,000
Prior Service Cost	5157	6,693,997	5,344,140	-	-
Miscellaneous Fringe Benefit	5159	(161,300)	(226,037)	(287,758)	(377,600)
Fringe Benefit	5199	(355,218)	(289,830)	(379,667)	(274,300)
Planned Savings		0	0	-	-
<b>Supplies</b>					
District Inservice	5210	1,060	1,455	3,295	3,295
Seminars and Workshops	5211	89,209	97,999	201,336	209,520
Tuition Reimbursement	5212	79,880	57,814	110,000	75,000
Memberships and Subscriptions	5220	454,791	482,782	690,948	740,237
Classroom and Lab Supplies	5230	848,003	769,949	910,100	1,045,072
Bad Debt	5231	2,532	0	-	-
Books	5233	165,609	144,477	151,156	158,351
Instructonal Material	5235	(181)	149	200	200
Labor Supply Credit Taxable	5236	(19)	(160)	(276)	(276)
Labor Supply Credit Non-Taxable	5237	(731,851)	(613,834)	(1,121,474)	(1,121,474)
Maintenance Supply	5238	602,987	555,922	516,844	537,944
Office Supply	5241	97,586	83,177	114,874	119,677
Operating Supplies	5242	77,669	65,264	82,973	83,700

MILWAUKEE AREA TECHNICAL COLLEGE

General Fund

Expenditures by Classification cont'd

		2018-19 ACTUAL	2019-20 ACTUAL	2020-21 BUDGET	2021-22 BUDGET
<b>Supplies cont'd</b>					
Other Supplies	5243	1,754,100	1,381,283	1,451,357	1,006,042
GI Supplemental Payments	5435	0	0	-	-
Production Supplies	5244	230,060	205,860	231,069	230,650
Software	5246	179,654	205,087	335,607	293,671
Special Occasions	5247	79,749	67,518	83,539	80,260
Classroom and Lab Equipment	5248	54,050	83,037	78,752	75,092
Office and General Equipment	5249	1,859	1,042	3,241	2,991
Computer Hardware	5250	2,540	0	10,232	30,232
Postage	5259	206,668	130,175	217,133	221,182
Printing and Duplicating	5260	382,044	310,649	328,142	344,695
Public Relations	5265	0	0	970	970
Uncollectible Student Fees	5432	2,312,593	2,316,206	2,000,000	2,000,000
Bank Service Fees	5434	176,357	163,783	164,800	170,300
RRF Indirect Cost	5245	(18,704)	(28,781)	(75,000)	(30,000)
WI GI Bill Supplemental Payments	5435	35,767	14,682	-	-
Sales Tax Expense	5655	19,418	17,092	20,000	20,000
<b>Travel</b>		0	0	-	-
Travel Expenses	5201	150,679	164,942	167,434	230,484
<b>Public Information</b>		0	0	-	-
Advertising	5270	340,823	503,371	425,974	433,000
Legal Notices	5271	5,425	5,313	29,400	20,000
Print Advertising	5272	21,308	20,992	37,300	32,500
Publicity	5273	23,616	38,545	68,124	68,224
Radio Advertising	5274	0	0	-	-
<b>Building Repairs</b>		0	0	-	-
Building Repair Expenses	5280	169,400	187,207	187,759	216,759
<b>Equipment Repairs</b>		0	0	-	-
Classroom and Lab Equipment Repair	5281	336,441	373,703	351,081	383,752
Office and General Equipment Repair	5282	846,720	786,386	939,228	958,728
<b>Rental Expense</b>		0	0	-	-
Equipment Rental	5412	5,969	6,849	10,614	10,814
Room Rental	5418	154,899	160,038	145,000	145,000
Building Rental	5419	957,072	865,010	1,019,805	1,044,805
<b>Utilities</b>		0	0	-	-
Gas	5450	205,203	169,714	178,243	176,743
Heat	5451	615,922	625,517	583,000	583,000
Light and Power	5452	2,182,559	2,007,173	2,076,010	1,835,010
Telephone	5454	506,104	627,067	434,500	455,000
Water	5455	236,623	233,466	210,733	210,733
<b>Contracted Services</b>		0	0	-	-
Teacher Certification	5290	27,208	30,489	31,840	31,840
Contracted Instruction	5301	1,000	1,300	1,620	2,000
Chiller P.M.	5350	12,058	13,296	9,950	9,950
Cleaning Services	5351	14,400	8,300	15,000	10,000
Contracted Employment	5352	308,336	191,156	153,815	266,995
Elevator P.M.	5353	139,767	142,650	146,400	145,700
Other Contracted Services	5355	1,810,492	1,446,371	2,033,132	1,875,494
Permits and Licenses	5356	6,995	5,450	(25,695)	(15,798)
Professional and Consulting	5357	750,235	459,277	522,810	640,730
Snow Removal	5358	79,336	72,064	86,500	86,500
Waste Disposal	5359	94,041	87,954	147,460	162,500
Legal Settlements	5366	0	0	110,000	200,000
<b>Insurance</b>		0	0	-	-
Liability Insurance	5442	1,488,632	1,258,387	1,135,970	1,365,970
Worker's Compensation	5445	0	0	-	-
Unemployment Insurance	5446	77,328	59,673	250,000	250,000
Worker's Compensation	5447	0	0	-	-
<b>Contingency</b>		-	0	-	-
Contingency	5651	(125,226)	(73,049)	85,756	375,000
<b>Legal</b>		0	0	-	-
Legal Expense	5361	584,667	599,599	698,000	478,000
<b>Total Expenditures</b>		\$ 171,575,860	\$ 170,639,844	\$ 177,562,616	\$ 177,623,087

MILWAUKEE AREA TECHNICAL COLLEGE  
 Special Revenue Fund - Operational  
 Expenditures by Classification

		2018-19 ACTUAL	2019-20 ACTUAL	2020-21 BUDGET	2021-22 BUDGET
<b>Salaries</b>					
Administration	5000	\$ 128,104	\$ 143,400	\$ 146,026	\$ 203,885.55
Professional NonFaculty	5037	359,887	417,861	498,474	695,983.22
Professional NonFaculty Part Time	5038	175,092	242,476	690,340	963,871.85
Clerical	5043	3,670	1,057	-	-
Clerical Part Time	5044	84,169	87,277	199,078	277,958.22
Technical Paraprofessionals	5055	775,661	856,461	1,094,507	1,528,181.03
Technical Paraprofessionals Part Time	5056	771,065	695,895	829,585	1,158,289.59
Service Maintenance	5067	-	-	1,000,000	1,396,227.73
Service Maintenance Part Time	5068	-	-	-	-
Faculty Full Time	5073	839,905	494,595	110,804	154,707.62
Faculty Part Time	5074	400,719	429,419	846,431	1,181,810.44
Faculty Summer Full Time	5075	86,626	60,028	13,546	18,913.30
Faculty Summer Part Time	5076	48,319	31,777	2,663	3,718.15
Faculty Occupational Comp	5079	-	-	-	-
Student Employees	5094	30,563	49,258	84,024	117,316.64
<b>Fringe Benefits</b>					
Health Insurance	5101	651,638	406,574	710,183	991,577.20
Dental Insurance	5102	23,401	18,477	24,804	34,632.03
Life Insurance	5104	2,568	2,461	18,119	25,298.25
Retirement	5105	179,975	162,889	348,174	486,130.20
FICA	5106	269,479	257,886	384,674	537,092.51
Long Term Disability	5107	6,783	7,187	9,325	13,019.82
Prior Service Cost	5157	-	119,857	-	-
Miscellaneous Fring Benefit	5199	-	0	-	-
<b>Supplies</b>					
Seminars and Workshops	5211	649	350	10,000	13,962.28
Tuition Reimbursement	5212	35,038	10,882	256,684	358,389.32
Memberships and Subscriptions	5220	-	137,479	(24,688)	(34,470.07)
Classroom and Lab Supplies	5230	3,370	137	10,450	14,590.58
Books	5233	53,473	70,953	99,542	138,983.30
Instructional Material	5235	-	-	12,831	17,915.00
Maint. & Cust. Supp : CARES	5238	-	190,969	1,029,270	1,437,095.32
Office Supplies	5241	2,482	6,880	27,096	37,832.19
Operating Supplies	5242	25,075	17,361	80,114	111,857.39
Other Supplies	5243	143,854	452,470	(1,553,838)	(2,169,511.71)
Software	5246	63,958	17,125	812,844	1,134,915.34
Special Occasions	5247	-	-	-	-
Classroom Lab Equip	5248	-	76,141	1,656,846	2,313,334.34
Computer Hardware	5250	-	-	307,250	428,990.97
Postage	5259	156	27,031	37,013	51,678.58
Printing and Duplicating	5260	24,628	6,914	74,547	104,084.59
Advertising	5270	3,988	98,233	79,416	110,882.82
Print Advertising	5272	-	-	-	-
Publicity	5273	36,159	194,655	75,000	104,717.08
Other Expense	5658	70,936	54,334	82,022	114,521.39
Design Center Fees	5662	-	-	-	-
<b>Travel</b>					
Travel Expenses	5201	51,438	29,544	97,535	136,181.07
<b>Rental Expense</b>					
Rental of Equipment	5412	-	9,223	-	-
Room Rental	5418	-	-	-	-
<b>Contracted Services</b>					
Contracted Instruction	5301	-	210	2,300	3,211.32
Contracted Employment	5352	593	-	-	-
Other Contracted Services	5355	91,394	140,775	571,598	798,080.98
Professional and Consulting	5357	-	71,702	88,000	122,868.04
Permits & License	5356	-	-	10,000	13,962.28
<b>Physical Plant</b>					
Equipment	5840	-	-	-	-
<b>Delegate Agency</b>	5654	135,097	104,863	110,000	153,585.05
<b>RRF Indirect cost</b>	5245	18,704	28,780	47,029	65,663.19
<b>Total Expenditures</b>		\$ 5,598,617	\$ 6,231,845	\$ 11,009,618	\$ 15,371,934

**MILWAUKEE AREA TECHNICAL COLLEGE**  
**Special Revenue Fund - Non-Aidable**  
**Expenditures by Classification**

		2018-19 ACTUAL		2019-20 ACTUAL		2020-21 BUDGET		2021-22 BUDGET
<b>Salaries</b>								
Professional Non Faculty	5037	\$ 409,794	\$	520,131	\$	709,837	\$	709,837
Professional Non Faculty Pt	5038	137,480		142,858		192,000		192,000
Professional Non Faculty Sick Lv	5039	-		-		-		-
Professional Non Faculty Retirement	5042	-		-		-		-
Administrator/Managerial	5000	-		55,060		-		-
Clerical	5043	-		12,777		52,763		52,763
Clerical	5044	86,570		80,781		42,606		42,606
Technical Paraprofessionals	5055	142,533		38,908		145,000		145,000
Technical Paraprofessionals	5056	-		-		13,097		13,097
Student Employees	5094	12,483		24,594		21,343		21,343
Student Employees	5095	672,235		743,169		799,799		821,000
<b>Fringe Benefits</b>								
Health Insurance	5101	200,402		180,122		270,462		270,462
Dental Insurance	5102	5,737		5,380		12,308		12,308
Life Insurance	5104	886		819		1,862		1,862
Retirement	5105	60,789		23,693		54,203		54,203
FICA	5106	56,760		63,597		73,016		73,016
Long Term Disability	5107	1,836		2,082		3,230		3,230
<b>Supplies</b>								
Seminars and Workshops	5211	-		-		-		-
Memberships and Subscriptions	5220	12,297		13,242		15,000		15,000
Office Supplies	5241	972		373		1,700		1,700
Operating Supplies	5242	33,503		49,709		58,700		58,700
Other Supplies	5243	20,698		19,598		14,500		14,500
Office and General Equipment	5249	2,821		6,346		-		-
Printing and Duplicating	5260	487		786		1,000		1,000
Sales Tax Expense	5655	18,700		24,295		-		-
<b>Travel</b>								
Travel Expenses	5201	24,920		13,224		-		-
Lodging	5202	17,107		11,964		17,500		17,500
Meals	5203	33,731		30,090		50,700		50,700
Transportation	5204	38,964		45,345		64,700		64,700
Recruiting	5205	5,368		1,554		23,000		23,000
<b>Public Information</b>								
Publicity	5273	15,304		16,950		22,000		22,000
<b>Rental</b>								
Building Rental	5419	46,657		42,538		54,700		54,700
<b>Contracted Services</b>								
Employment	5352	-		-		-		-
Other Contracted Services	5355	14,658		7,018		25,000		25,000
Officials	5363	34,323		29,797		46,160		46,160
Stats	5364	165		-		-		-
Athletic Physicals	5365	-		-		-		-
<b>Insurance</b>								
Liability	5442	20,198		19,006		23,000		23,000
<b>Other Current Operating Expense</b>								
Student Activities	5501	1,589,357		2,446,670		3,108,550		2,970,900
Student Athletics	5502	2,698		-		-		-
<b>Capital Outlay</b>								
Equipment	5840	-		9,996		12,000		12,000
<b>Grants and Scholarships</b>								
Administrative Expense	5601	2,400		6,001		-		-
Grants	5603	32,421,795		35,048,021		34,639,425		26,393,000
Loans and Scholarships	5604	2,547,215		2,444,791		2,600,000		2,364,000
<b>Total Expenditures</b>		\$ 38,691,843	\$	42,181,285	\$	43,169,161	\$	34,570,287

**MILWAUKEE AREA TECHNICAL COLLEGE  
Capital Projects Fund  
Expenditures by Classification**

		2018-19 ACTUAL		2019-20 ACTUAL		2020-21 BUDGET		2021-22 BUDGET
<b>Physical Plant</b>								
Interest Expense	5431	\$ -		\$ 98,550		\$ -		\$ -
Other Expense	5658	11,720		2,000		12,000		
Building and Fixtures	5820	-		-		-		-
Improvements and Remodeling	5830	19,036,285		23,119,654		22,303,828		23,886,063
Equipment	5840	17,017,595		16,608,034		21,756,182		25,486,255
<b>Total Expenditures</b>		\$ <u>36,065,600</u>		\$ <u>39,828,238</u>		\$ <u>44,072,010</u>		\$ <u>49,372,318</u>

**MILWAUKEE AREA TECHNICAL COLLEGE**  
**Debt Service Fund**  
**Expenditures by Classification**

		2018-19 ACTUAL		2019-20 ACTUAL		2020-21 BUDGET		2021-22 BUDGET
<b>Debt Service</b>								
Principal	5901	\$ 35,537,247	\$	35,870,353	\$	35,453,292	\$	35,715,930
Principal Nonaidable	5902	415,000		435,000		455,000		475,000
Interest	5920	2,249,033		2,454,161		2,316,885		2,147,670
Interest Nonaidable	5921	243,225		233,888		122,869		11,400
Administrative Expense	5970	295,513		294,073		312,566		350,000
Lease Principal	5980	-		-		-		-
Lease Interest	5990	-		-		-		-
<b>Total Expenditures</b>		<u>\$ 38,740,018</u>	<u>\$</u>	<u>39,287,474</u>	<u>\$</u>	<u>38,660,612</u>	<u>\$</u>	<u>38,700,000</u>

MILWAUKEE AREA TECHNICAL COLLEGE  
Enterprise Fund (Non-Television Activities)  
Expenditures by Classification

		2018-19 ACTUAL	2019-20 ACTUAL	2020-21 BUDGET	2021-22 BUDGET
<b>Resale Merchandise</b>					
Inventory Change	5704 \$	1,626,679 \$	1,322,486 \$	1,749,368 \$	1,406,408
Groceries	5705	(953,129)	(1,006,867)	(1,850,000)	(1,350,000)
New Books	5707	3,819,426	3,745,485	3,660,000	3,513,000
Resale Transfer In	5708	50,875	366	59,000	43,000
Supplies Resale	5711	648,111	788,758	652,250	869,030
Used Books	5712	281,665	271,554	305,000	305,000
Resale Consumable	5713	66,914	42,116	28,000	52,500
Classroom and Lab Supplies	5714	635,177	496,596	1,138,985	1,099,260
Returns	5715	-	-	-	-
<b>Salaries</b>					
Administrative	5000	370,415	387,804	244,608	301,315
Admin/Mngrl Retirement	5003	-	-	65,000	65,000
Professional Non Faculty	5037	211,014	201,955	140,304	224,001
Professional Non Faculty	5038	90,527	64,026	88,199	88,199
Clerical	5043	177,383	167,730	187,206	187,206
Clerical	5044	234,436	264,103	264,068	272,525
Clerical	5045	674	-	-	-
Clerical	5046	355	186	-	-
Technical Paraprofessional	5055	1,232,106	1,063,884	835,588	1,108,907
Technical Paraprofessional	5056	413,707	478,078	320,000	545,272
Technical Paraprofessional	5057	6,478	5,680	-	-
Technical Paraprofessional	5058	11,877	15,839	8,730	7,800
Technical Paraprofessional	5060	-	-	-	-
Service Maintenance	5067	651,990	612,216	551,200	712,000
Service Maintenance	5068	127,439	169,935	159,200	238,450
Service Maintenance	5069	-	-	-	-
Service Maintenance	5070	1,867	880	-	-
Student Employees	5094	5,891	7,319	5,232	5,232
Capital Salaries	5099	-	-	-	-
<b>Fringe Benefits</b>					
Health Insurance	5101	1,067,388	985,654	1,007,335	992,473
Dental Insurance	5102	36,919	29,361	41,501	40,788
Life Insurance	5104	3,347	2,678	3,921	3,766
Retirement	5105	358,545	30,682	181,983	185,863
FICA	5106	258,955	253,607	263,490	265,853
Long Term Disability	5107	9,558	7,975	10,644	10,542
Miscellaenous Fringe Benefit	5159	-	-	-	-
Fringe Benefit	5199	-	-	-	-
<b>Supplies</b>					
District Inservice	5210	350	-	300	175
Seminars and Workshops	5211	175	-	725	725
Memberships and Subscriptions	5220	7,550	1,355	2,020	2,020
Classroom Lab Supplies	5230	-	-	-	-
Bad Debt Expense	5231	-	-	-	-
Books	5233	-	49	155	130
Labor Supplied	5237	(1,042,213)	(825,090)	(177,133)	(177,133)
Maintenance and Customer Supplies	5238	-	-	-	-
Office Supplies	5241	2,746	2,583	4,570	4,045
Operating Supplies	5242	82,615	67,183	80,050	95,500
Other Supplies	5243	34,065	49,395	128,600	125,550
Production Supplies	5244	(235)	(128)	-	-
Software	5246	15,825	8,195	13,000	23,200
Office and General Equipment	5249	-	-	-	-
Postage	5259	3,676	66	380	420
Printing and Duplicating	5260	14,455	29,030	13,385	12,700
Uncollectible Sponsor Fee	5433	-	-	-	-
Bank Service Charges	5434	66,147	56,040	37,250	36,950
Depreciation	5460	-	-	-	-
<b>Travel</b>					
Travel Expense	5201	499	-	3,500	3,850
<b>Public Information</b>					
Advertising	5270	-	-	-	-
Publicity	5273	-	-	-	-
<b>Building Repairs</b>					
Building Repairs Expense	5280	-	-	-	-
<b>Equipment Repairs</b>					
Classroom and Lab Equipment Repairs	5281	-	-	-	-
Office General Equipment Repairs	5282	29,409	21,810	23,000	25,700

**MILWAUKEE AREA TECHNICAL COLLEGE**  
**Enterprise Fund (Non-Television Activities)**  
**Expenditures by Classification cont'd**

		2018-19	2019-20	2020-21	2021-22
		ACTUAL	ACTUAL	BUDGET	BUDGET
<b>Rental Expense</b>					
Rental of Equipment	5412	-	-	-	-
Building Rental	5419	-	-	-	-
<b>Utilities</b>					
Gas	5450	-	-	-	-
Light and Power	5452	-	-	-	-
Telephone	5454	-	-	-	-
Water	5455	-	-	-	-
<b>Contracted Services</b>					
Contracted Employment	5352	28,922	13,087	25,500	35,500
Other Contracted Services	5355	121,979	99,599	98,925	1,003,021
Permits and Licenses	5356	3,191	5,135	8,650	11,150
Professional and Consulting	5357	-	-	-	-
Snow Removal	5358	-	-	-	-
Waste Disposal	5359	-	-	-	-
Management Fees	5362	-	-	-	-
<b>Other Current Operating Expense</b>					
Contingency	5651	-	-	-	-
Sales Tax Expense	5655	436,744	380,468	337,500	340,000
Satellite Time	5656	-	-	-	-
<b>Total Expenditures</b>		<b>\$ 11,252,490</b>	<b>\$ 10,318,869</b>	<b>\$ 10,721,189</b>	<b>\$ 12,736,893</b>

MILWAUKEE AREA TECHNICAL COLLEGE  
Enterprise Fund (Milwaukee PBS Activities)  
Expenditures by Classification

		2018-19 ACTUAL	2019-20 ACTUAL	2020-21 BUDGET	2021-22 BUDGET
<b>Salaries</b>					
Administrative	5000	\$ 918,923	\$ 962,402	\$ 904,330	\$ 904,337
Administrative	5003	-	-	-	-
Administrative	5035	-	-	-	-
Professional Non Faculty	5037	996,150	1,014,620	1,006,931	981,959
Professional Non Faculty	5038	188,510	127,649	262,485	269,485
Professional Non Faculty	5039	-	-	-	-
Clerical	5043	455,555	405,021	461,911	461,911
Clerical	5045	1,075	-	-	-
Clerical	5044	-	1,399	-	-
Commissions	5052	-	-	-	-
Technical Paraprofessional	5055	2,191,425	1,937,245	2,085,618	2,087,197
Technical Paraprofessional	5056	21,218	-	37,716	37,716
Technical Paraprofessional	5057	-	-	-	-
Technical Paraprofessional	5058	47,797	29,957	55,000	55,000
Technical Paraprofessional	5060	-	-	-	-
Student Employees	5094	24,943	30,916	44,786	44,786
Capitalized Salaries	5099	(471,979)	(463,524)	(547,100)	(583,850)
<b>Fringe Benefits</b>					
Health Insurance	5101	1,429,714	1,176,366	1,362,654	1,331,075
Dental Insurance	5102	48,069	39,202	55,329	54,316
Life Insurance	5104	7,004	5,672	8,576	8,296
Retirement	5105	324,096	290,640	300,503	297,914
FICA	5106	351,433	330,555	370,107	367,468
Long Term Disability	5107	16,488	14,452	16,785	16,612
Miscellaneous Fringe Benefit	5159	-	-	(240,000)	-
Miscellaneous Fringe Benefit	5199	(161,100)	(156,653)	-	-
<b>Supplies</b>					
Seminars and Workshops	5211	1,635	1,420	14,000	14,000
Memberships and Subscriptions	5220	9,743	16,517	21,175	20,675
Books	5233	-	-	665	665
Labor Supp	5237	-	-	-	-
Maint & Cust. Supp	5238	-	-	-	-
Office Supplies	5241	8,445	4,496	12,500	11,500
Other Supplies	5243	423,341	373,078	480,700	467,100
Office and General Equipment	5249	-	-	250	250
Postage	5259	244,398	240,188	281,000	276,500
Printing and Duplicating	5260	421,632	442,964	468,500	471,750
Bank Service Fees	5434	181,129	187,729	192,000	195,350
Telemarketing	5657	-	-	-	-
Affiliation	5660	64,739	67,227	70,000	75,000
Audience Research	5661	117,542	123,943	130,600	138,000
InService Training	5663	-	-	4,000	3,000
Records/Music	5669	2,295	2,350	2,500	2,500
Remote Studio Supplies	5671	2,398	2,200	6,750	6,750
Special Projects	5672	(4,465)	(1,109)	6,350	4,350
Technical Operations	5674	333,326	288,066	338,000	338,000
Traffic	5675	5,345	4,375	12,000	12,000
Vehicle Supplies	5676	15,051	9,291	13,500	14,500
Videotape	5677	1,083	3,765	9,000	4,500
Network Program Service	5665	246,996	280,985	300,000	300,000
Program Acquisition	5667	5,000	-	5,000	5,000
<b>Equipment Repairs</b>					
Office and General Equipment Repair	5282	-	-	-	-
<b>Travel</b>					
Travel Expense	5201	56,832	30,513	85,000	79,000
<b>Public Information</b>					
Advertising	5270	205,591	207,866	302,000	302,000
Publicity	5273	2,833	806	5,500	5,500
<b>Repairs</b>					
Production Equipment Repair	5666	-	-	-	-
Studio Equipment Repair	5673	24,670	12,323	23,000	23,000
WMVS Transmitter Repairs	5678	21,993	35,448	40,000	40,000
<b>Utilities</b>					
Gas	5450	-	-	-	-
Light and Power	5452	108,074	106,167	135,000	75,000
Telephone	5454	23,511	23,194	30,000	30,000
Water	5455	11,289	11,652	12,000	12,000

**MILWAUKEE AREA TECHNICAL COLLEGE**  
**Enterprise Fund (Milwaukee PBS Activities)**  
**Expenditures by Classification cont'd**

		2018-19 ACTUAL	2019-20 ACTUAL	2020-21 BUDGET	2021-22 BUDGET
<b>Contracted Services</b>					
Contracted Employment	5352	8,949	-	10,000	10,000
Other Contracted Services	5355	700,136	631,418	713,260	657,000
Professional and Consulting	5357	35,684	73,213	55,000	58,000
<b>Other Current Operating Expense</b>					
Insurance	5442	7,925	7,999	8,125	8,125
Other Insurance	5443	-	-	-	-
Commissions	5360	-	-	-	-
Legal	5361	9,982	9,632	15,000	15,000
Sales Tax Expense	5655	8,754	399	1,000	1,000
Other Expense	5658	23,571	28,210	32,250	42,250
<b>Capital Outlay</b>					
Improvements	5830	-	-	-	-
Equipment	5840	3,749,215	3,733,100	4,688,738	4,191,308
Program Production	5668	42,181	16,098	75,000	75,000
<b>Debt Requirements</b>					
Principal	5902	4,282,753	3,704,647	3,952,169	3,821,708
Interest	5921	281,326	286,976	297,705	263,628
<b>Total Expenditures</b>		\$ 18,074,204	\$ 16,713,062	\$ 19,034,868	\$ 18,405,131

**MILWAUKEE AREA TECHNICAL COLLEGE**  
**Internal Service Fund**  
**Expenditures by Classification**

		<b>2018-19</b>		<b>2019-20</b>		<b>2020-21</b>		<b>2021-22</b>
		<b>ACTUAL</b>		<b>ACTUAL</b>		<b>BUDGET</b>		<b>BUDGET</b>
Auxiliary Services								
Professional and Consulting	5357	\$ 88,000	\$	-	\$	-	\$	
Self Retention	5445	(945)		(197)		-		
Stop Loss Insurance	5448	1,324,959		817,461		1,575,000		1,575,000
Paper	5679	-		-		-		
Health Claims	5680	23,149,321		17,776,129		23,100,000		23,100,000
Health Premiums	5681	-		-		-		-
Dental Claims	5682	992,488		840,414		1,000,000		1,000,000
Dental Premiums	5683	131,828		122,819		150,000		150,000
Prescriptions	5684	(268,367)		4,181,306		(250,000)		(250,000)
Retirement Normal Cost	5685	8,268,691		6,822,193		7,112,600		7,112,600
Biometric Testing & Wellness	5687	158,294		-		137,400		137,400
Administrative	5697	656,506		809,519		675,000		675,000
<b>Total Expenditures</b>		\$ 34,500,775	\$	31,369,644	\$	33,500,000	\$	33,500,000

**MILWAUKEE AREA TECHNICAL COLLEGE**  
**Budget Expenditures by Classification Level <sup>(1)</sup>**  
**Budget and Plan Year 2020-21**

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General and Special Revenue Fund Expenditures		\$ 192,995,021
Personal Services		
Salaries and Wages	\$ 124,378,386	
Fringe Benefits	<u>44,046,550</u>	
Current Operating Expenditures	24,570,085	
Capital Outlay		49,372,318
Debt Service		<u>38,700,000</u>
Total Budget Expenditures		<u>\$ 281,067,339</u>

<sup>(1)</sup> Includes General, Special Revenue-Operational, Capital Projects, and Debt Service Funds only.

**Attachment 5-f**  
**Resolution F0188-06-21**

**RESOLUTION TO ESTABLISH RESERVES FOR FISCAL YEAR 2021-2022**

This is the second of two Board resolutions required to implement the Fiscal Year 2021-22 Activity Plan and Budget, and it is required by administrative rule. The resolution formalizes the Board's position relative to fund balances which were previously reviewed as a part of the budget development process (Pro Forma Balance Sheet) and the audit review process (Audited Financial Statements).

**RESOLUTION**

**WHEREAS, the Wisconsin Administrative Code TCS 7(5) requires that a district board adopt a resolution creating reserves and other segregations of fund balance and requires that, prior to the adoption of its budget, each district shall disclose all reserves maintained by it, the amount contained in each reserve and the anticipated amount by which each reserve will increase or decrease during the year for which the budget is adopted, and**

**WHEREAS, the Milwaukee Area Technical College District Board will be approving the District's Fiscal Year 2021-22 Annual Activity Plan and Budget,**

**THEREFORE BE IT RESOLVED, that the Milwaukee Area Technical College District Board hereby approves the following reserves and designations of fund balance:**

**Reserve for Capital Projects** – A reserve of a portion of the fund balance to provide for appropriations approved in prior budget periods, but programmed for expenditures in future accounting periods. The Reserve for Capital Projects is estimated to be \$10,756,665 at June 30, 2021, and \$2,678,060 at June 30, 2022. The limit on this reserve is the total resources provided in the Capital Projects Fund.

**Reserve for Debt Service** – A reserve of the fund balance to provide for appropriations approved in prior budget periods, but programmed for expenditures in future accounting periods. At June 30, 2021, the Reserve for Debt Service is estimated at \$24,052,624 and is planned to increase to \$24,991,624 during the next year. The limit on this reserve is the total resources provided in the Debt Service Fund.

**Reserve for Student Financial Assistance** – A reserve of the fund balance resulting from student financial assistance programs. At June 30, 2021 the Reserve for Student Financial Assistance is estimated at \$1,152,942 and at \$1,152,942 at June 30, 2022. The limit on this reserve is the total resources provided in the Financial Aid Fund.

**Designated for Self-Insurance** – A designation of fund balance has been established to provide a reserve between the budgeted expenditures and individual limits for stop loss coverage. At June 30, 2021 this amount is estimated at \$5,572,445. The amount may be modified by specific Board action.

**Designated for Operations** – A designation of a portion of fund balance to provide for fluctuations in operating cash balances and operating revenue amounts. At June 30, 2021, the General Fund Reserve is estimated to be \$39,596,563 or 23.36 percent of operating revenue. The Special Revenue Fund Reserve is estimated to be \$508,409 or 4.94 percent of operating revenue at June 30, 2021. In FY21-22 the balance in the General Fund Reserve is planned to remain at \$39,596,563 and the ratio of the General Fund Reserve to operating revenue is estimated to be 22.29 percent for 2022.

**Reserve for Prepaid Expenditures** – A reserve of a portion of the fund balance for prepaid expenditures; that is, monies paid in the current year, but the related expenditures are to be charged to a future accounting period. At June 30, 2021, the Reserve for Prepaid Expenditures is estimated at \$300,000 for the General Fund and is not planned to change significantly during the next year. The limit on this reserve is the total amount of prepaid expenditures.

**Attachment 5-g**  
**RESOLUTION TO AUTHORIZE CONTINGENCY PAYMENT**  
**OF BILLS AND AWARDING OF CONTRACTS Resolution**  
**(Resolution F0189-06-21)**

**BACKGROUND**

As the Board does not have a regular meeting scheduled in July 2021, it will be necessary to continue to pay bills on a monthly basis and to award contracts. The purpose of this resolution is to authorize the Chairperson of the Board, or in the absence of the Chairperson, the Vice-Chairperson of the Board, to review the list of bills for the month of June and contract proposals, and, if in agreement, authorize the administration to pay approved bills and award contracts to the low qualified bidders, with formal Board action to follow at the regular meetings in August.

The list of bills for the month will be in standard form and contract proposals will be invited following State regulations and Board policies governing a formal bidding process. Anticipated contracts are not unusual and bidder controversy is not likely; however, should there be any challenges to the bid documents, the bidding procedures, or the determination of the low qualified bidders, the award of contracts will be delayed to permit discussion at the August meeting of the Board.

**RESOLUTION**

**WHEREAS, it is necessary for the District to pay bills and award contracts during the month of July 2021, when the Board is in recess; Therefore be it RESOLVED, that the Milwaukee Area Technical College Board authorizes the Chairperson or ViceChairperson of the Board to approve the payment of appropriate bills and the award of contracts during the month of July 2021; and be it RESOLVED further, that the list of all bills approved for payment and contracts awarded during the month of July 2021 be presented to the Board for recommendation and ratification, respectively, at the regular meetings in August.**

## **Attachment 5 - h**

### **RESOLUTION TO APPROVE THREE-YEAR FACILITIES PLAN (Resolution F0190-06-21)**

#### **BACKGROUND**

In accordance with Wisconsin Technical College System (WTCS) Administrative Bulletin AB 04-01, the District is required annually to prepare a Three-Year Facilities Plan. The plan serves as a guide for effective renovation, improvement and major maintenance programs based upon academic and operating priorities set by the administration, faculty and staff. It is a forecast document.

The required information is organized in the following three sections:

- Executive Summary
- Existing Facilities
- Three-Year Project Summary

The WTCS Administrative Bulletin requires annual adoption of the Three-Year Plan by the District Board. Accordingly, adoption of this document (dated June 2021) is requested at this time with the understanding that subsequent issues will update and supersede this most current issue.

#### **RESOLUTION**

BE IT RESOLVED, that the Milwaukee Area Technical College Board adopt the current issue of the District Three-Year Facilities Plan (dated June 2021) for FY22 through FY24 in accordance with WTCS directives and AB 04-01; and be it;

RESOLVED further, that the Milwaukee Area Technical College District Board direct the administration to officially convey the document to the Wisconsin Technical College System Board for its use and reference in accordance with AB 04-01.



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# Milwaukee Area Technical College



## **CAPITAL IMPROVEMENTS AND MAINTENANCE OF FACILITIES Three - Year Plan: FY2022 – FY2024**

**MILWAUKEE AREA TECHNICAL COLLEGE DISTRICT**

700 West State Street  
Milwaukee, Wisconsin 53233-1443

**Members of the Board**

Mike Foley	Chairperson
Lisa Olson	Vice-Chairperson
Kahri Phelps Okoro	Treasurer
Citlali Mendieta-Ramos	Secretary
Erica L. Case	
Ashanti Hamilton	
Nikki Moews	
Ann Wilson	

**Chief Executive Officer**

Dr. Vicki J. Martin, President

Assisted by: Mohammad Dakwar, VP of Learning  
Janice Falkenberg, VP and General Counsel  
James Weishan – Senior Director – Facilities Development  
Virginia Routhe, Director – Facilities Planning, Construction

**MILWAUKEE AREA TECHNICAL COLLEGE**  
**CAPITAL IMPROVEMENTS AND MAINTENANCE**  
**OF FACILITIES**

**Three - Year Plan**  
**June 22, 2021**

**Table of Contents**

<u>PAGE NO.</u>	<u>ITEM / SECTION DESCRIPTION</u>
2	Cover
3	Board / Administration Lists
4	Table of Contents
5	Introduction
6	SECTION 1: Executive Summary
7-8	SECTION 2: Existing Facilities
9-15	SECTION 3: Three-Year Project Summary

## INTRODUCTION

Annually, each Wisconsin Technical College District shall prepare and submit a Three-Year Facilities Plan to the Wisconsin Technical College System Board (WTCSB). The District Board must approve the Plan and submit it to the WTCSB each year. The reporting shall be on a fiscal year basis.

Facility development projects that have not been included in a Plan will not be considered for WTCSB review and approval. However, recognizing the need for districts to be responsive, an exception may be granted to this policy provided the subject Technical College demonstrates extenuating circumstances.

The current Milwaukee Area Technical District Plan follows in the three following sections as prescribed by WTCSB Administrative Bulletin AB 04-01.

## SECTION 1

### EXECUTIVE SUMMARY

As part of the FY22-24 capital project programs, the Milwaukee Area Technical College District anticipates making capital expenditures of \$14,600,000 for remodeling of academic and major program areas, \$18,650,000 for remodeling common space and accessibility upgrades, and \$20,750,000 for capital infrastructure improvements. Distributed within the three year budgeting plan is \$8,400,000 reservation (about an additional 15% of the combined total of the previous categories) for scope development / cost volatility contingencies, capital salaries tied to improvement projects, yet-to-be-identified minor projects and developmental studies. This amount (and percentage) is typically reduced and allocated to specific projects on an annual basis as planning proceeds to more refined levels.

Of major significance during FY22-24 are the continuation of Districtwide Pathway Office remodels. This represents MATC's commitment to student success and improving completion rates. Also of significance are the projects and improvements planned throughout the district for common public space improvements in entryways and restrooms and updated classrooms and labs, targeting continuity and improved perception of the value of an MATC education.

Milwaukee Area Technical College has used a Strategic Planning process to select its projects for many years. That process not only considers immediate concerns, but seeks to address long-range trends, challenges, opportunities and direct alignment with MATC's strategic goals.

The guidance and activities of the Energy Team and Campus Beautification Committee this past year were a major factor in the project selections contained within this document. Facilities master planning activities remain a major focus of the college this year along with a comprehensive approach to sustainability issues throughout the district. As the College continues to develop and define restructuring under the Guided Pathways framework, it is anticipated that additional refinements may be made to this plan to accommodate academic pathway realignment and facility's needs.

## SECTION 2

### EXISTING FACILITIES

Milwaukee Area Technical College properties owned and leased as of June 30, 2021 are summarized in the following tables. Replacement cost analysis conducted by Colliers International in 2021.

#### Owned Facilities General Campus / District Profile

<b>Campus</b>	<b>Location (Address)</b>	<b>Site Size (Acres)</b>	<b>Total Area (Square Feet)</b>	<b>Replacement Value</b>
Downtown Milwaukee (Primary Campus Cluster)	700 W. State Street	9.87	1,854,144	\$147,725,000
Education Center @ Walker's Square	838 W. National Ave.	1.38	126,932	\$13,850,820
Blue Hole	4350 N. Humboldt Blvd.	32.80	25,355	\$5,580,636
<b>Downtown Milwaukee Summary</b>	(All three sites above; subtotals to right)	45.61	2,006,431	\$167,156,456
<b>Mequon</b> (fka North)	5555 W. Highland Rd. Mequon, WI	172.86	208,918	\$25,807,641
<b>Oak Creek</b> (fka South)	6665 S. Howell Ave., Oak Creek, WI	104.33	358,303	\$40,036,777
<b>West Allis</b> (fka West)	1200 S. 71 <sup>st</sup> Street, West Allis, WI	8.78	223,815	\$25,127,710
<b>TOTALS:</b>	District	375.63	2,735,461	\$258,128,584

### Leased Facilities

Location (Address)	Lease Area	Lease Expiration
<b>W. Highland Ave. Tunnel</b> (Between N. 6 <sup>th</sup> & 7 <sup>th</sup> Streets)	Subterranean Space Rights from City	Mandatory Annual Renewal
<b>MPTV Transmitter Facility</b> (Original Sinclair-Owned Building on Blue Hole Site)	2,700 Sq. Ft.	2028
<b>The Brewery (Interstate Parking)</b> (1213 N. 9th Street)	500 Parking Spaces	February 28, 2024 with (4) 1-year renewal options possible
<b>N. Sixth St. Skywalk</b> (Between W. State St. & W. Highland Ave.)	Air Rights from City	Mandatory Annual Renewal
<b>W. Highland Ave. Skywalk</b> (Between N. 6 <sup>th</sup> & 7 <sup>th</sup> Streets)	Air Rights from City	Mandatory Annual Renewal
<b>Airport Taxiway</b> (422 E. College Ave.)	79,500	July, 2023 plus 5-year renewal option
<b>Funeral Services Facilities</b> 1205 S. 70 <sup>th</sup> St., Suites 130 & 160	6,929	September, 2023 plus (2) 5-year renewal options
<b>Health Education Center</b> 1311 N. 6 <sup>th</sup> Street Milwaukee, WI	45,000	September 14, 2022 plus 5-year renewal option

### Space Inventory Summary of Owned Facilities

Campus	Type of Space (Owned); SF by Type				Totals
	Instruction (100 & 200 Series)	Office (300 Series)	General / Support (400-700 Series)	Non- Assignable (WWW, XXX & YYY)	
<b>Downtown Milwaukee</b>	452,909	247,950	282,189	1,023,383	<b>2,006,431</b>
<b>Mequon (aka North)</b>	96,759	11,082	40,873	60,204	<b>208,918</b>
<b>Oak Creek (aka South)</b>	184,284	23,542	46,042	104,435	<b>358,303</b>
<b>West Allis (aka West)</b>	43,054	11,993	38,123	68,639	<b>161,809</b>
<b>TOTALS</b>	<b>777,006</b>	<b>294,567</b>	<b>407,227</b>	<b>1,256,661</b>	<b>2,735,461</b>

## SECTION 3

### THREE-YEAR PROJECT SUMMARY

#### **A. FY2022**

##### **1. Acquisition / Building Construction Projects: \$0**

No acquisition / building construction projects are anticipated for FY22-24 at this time.

##### **2. Academic/ Major Projects: \$4,800,000**

###### **A. General Classroom & Office Upgrades: \$500,000**

This project will target general classroom space that has not been Remodeled in more than sixty years. The project will provide new finishes, floors, ceiling system, digital controls, fire alarm devices, smoke detectors, occupancy sensors, power and lighting.

###### **B. Mequon Pathway Ofc./Admissions Ctr. Renos: \$1,500,000**

The Project will redesign and relocate the spaces for the spaces for the Healthcare Pathway Office, including a relocation and installation of the newly envisioned Admissions Center and Career Hub at the Mequon Campus. The project will provide new finishes, floors, ceiling system, digital controls, occupancy sensors, power and lighting.

###### **C. Mequon Electric Line Mechanic Remodel: \$200,000**

The project will address the needs of the Electric Lin Mechanic program expansion, revamping storage space used for the program to best accommodate the needed growth and expansion of that program to allow for increased enrollment. The project will include new finishes, ceiling, lighting and controls.

###### **D. Downtown Admissions Center Remodel S115: \$1,000,000**

The project will renovate the northwest quadrant of the Student Center first level in alignment with the 2019 S Building Master Plan. The Master Plan calls for reorganization of offices and services within the S Building to be student serving and oriented. New open concepts will include the relocation of Financial Aid to join Admissions and Registration in the newly envisioned Admissions Center within an open office framework.

###### **E. Future Project Selection and Refinement: \$600,000**

This project will ensure funding for future project space studies and architectural conceptual and schematic designs and construction drawings for future projects preparing these projects for deployment in future fiscal years.

- F. DMC Walker’s Square Heavy Plate Welding Lab: \$1,000,000**  
This project will remodel existing space in the Walker’s Square Educational Center to provide advanced training and certification beyond the basic training by the MATC Welding Diploma. This project will connect industry partners with training programs at MATC.

**3. High Visibility/ Common Space/ Accessibility Projects: \$5,300,000**

- A. Oak Creek Baseball Artificial Turf Field: \$1,500,000**  
This project will replace this baseball infield and outfield with artificial turf, improving MATC’s ability to deliver state of the art athletic programs and the capability of hosting NCAA tournaments, serving community teams, as well. Part of this project includes an additional MMSD grant-funded 200,000 gallon storm water catchment basin below the field, funded at and additional \$636,063 with a grant from the Milwaukee Metropolitan Sewerage District.
- B. Downtown Food Court Servery & Cafeteria S314-322: \$1,500,000**  
The project will redesign and upgrade the food serving court seating dining on the southwest portions of the 3<sup>rd</sup> floor of S Building at the Downtown Campus. Current conditions cramp traffic flow and can be greatly improved to provide a more modern and accessible dining experience to our students and campus community. The project will provide new finishes, floors, ceiling, system, lighting, controls and life safety devices.
- C. Districtwide Restroom Improvements: \$800,000**  
The project will improve existing conditions of restrooms in the district. Accessibility updates will be the priority.
- D. Downtown Student Center Atrium Improvements: \$1,500,000**  
This project will improve the entrance experience to the Student Center at the Downtown Campus, the most trafficked student and visitor gateway. This project will enhance the student welcome experience with new flooring, creation of a greeter node and improvements on the stairwell and railing system.

**4. Facility Infrastructure, Capital Maintenance & Improvements: \$7,900,000**

A total of \$7,900,000 has been proposed as a budget for fiscal year (FY21-22) to maintain and improve district infrastructure. This year’s project list includes:

District Emergency, Scope Dev. Minors & Salaries	\$2,200,000
Districtwide Fire Panel, Sprinkling, Access Control	\$1,700,000
Districtwide Roof and Window Replacements	\$1,500,000
Downtown C Bldg. Electrical Upgrades	\$1,000,000
Districtwide HVAC, Electrical	\$1,500,000

**5. Rentals**

No specific new rentals are anticipated for FY2021-22 at this time. However, various spaces may be considered where displacement or relocation of existing facilities becomes desirable or otherwise required.

**B. FY2023**

**1. Acquisition / Building Construction Projects: \$0**

No acquisition / building construction projects are anticipated for FY22-24 at this time.

**2. Academic/Student Services Major Projects: \$5,050,000**

**A. Future Project Selection & Refinement: \$600,000**

This project will ensure funding for future project space studies and architectural conceptual and schematic designs and construction drawings for future projects, preparing these projects for deployment in future fiscal years.

**B. Districtwide General Classroom & Office Updates: \$500,000**

The project will upgrade classrooms and lecture rooms to provide power and accessibility to rooms, update flooring, fixtures, walls, ceiling tiles, lighting, HVAC controls, and electrical.

**C. Oak Creek Pathway Ofc./Admissions Ctr. Renos: \$800,000**

The Project will redesign and relocate the spaces for the spaces for the MCT and C&H Services Pathway Office, including a relocation and installation of the newly envisioned Admissions Center and Career Hub at the Oak Creek Campus. The project will provide new finishes, floors, ceiling system, digital controls, occupancy sensors, power and lighting.

**D. DMC Bookstore : \$1,300,000**

This project will implement the strategy outlined in the 2021 Facilities Master Plan to locate the Downtown Milwaukee Bookstore within the heart of campus, expanding its retail function to include Spirit Shop accessories and grab and go style food options.

**E. DMC World Languages Lab M392: \$150,000**

The project will upgrade the World Languages Lab to provide power and accessibility, update flooring, fixtures, walls, ceiling tiles, lighting, HVAC controls, and electrical.

**F. DMC C Auditorium Remodel: \$1,000,000**

The project will renovate the stage flooring and curtains and provide better accessibility, new finishes, floors, ceiling system, fire alarm devices, smoke detectors, occupancy sensors, power, and lighting. Both the music program and Milwaukee PBS will use the space.

**G. MQC Truck Driving Range & Track: \$700,000**

This project will provide the necessary surface track/ driving range for the expansion of the truck driving program at Mequon in alignment with community needs and programmatic requirements at that campus.

**3. High Visibility/ Common Space/ Accessibility Projects: \$7,550,000**

**A. Districtwide Restroom Improvements: \$800,000**

The project will improve existing conditions of restrooms in the district. Accessibility updates will be the priority.

**B. Downtown Student Center 2<sup>nd</sup> Floor Improvements: \$1,500,000**

This project will reorganize and reconfigure the location of offices on the second level of the Student Center to best facilitate the Guided Pathways model of staying on the path. Non-student serving spaces will be relocated.

**C. OCC Restroom/ Locker Room Outbuilding: \$1,500,000**

This project will construct a simple building adjacent to the athletic fields at the Oak Creek Campus. The building will contain locker/ changing areas for athletes and restrooms for visitors. The field lighting for the baseball field will be included.

**D. DMC Coffee Shop T/H Bridge T310: \$250,000**

This project will remodel T310 with walls, new casement, floors, ceiling system, and electric to provide a cafe and sandwich shop at the entry of the connector bridge between the Technical Applied Sciences and Health Science buildings.

**E. DMC 7<sup>th</sup> Sreet Thoroughfare Streetscaping: \$1,500,000**

This project will improve the exterior hardscape and landscaping of the main gateway for students to the Downtown Campus following the recommendation of the 2021 Facilities Master Plan. It will enhance the campus pedestrian experience by making vehicular traffic along this route a minor effect on what will be a lively pedestrian thoroughfare from State to Juneau on 7<sup>th</sup> Street.

**F. Downtown Student Lounge & Rec Area: \$1,000,000**

The project will redesign and upgrade the 3<sup>rd</sup> floor of S Building at the Downtown Campus from the connector bridge to M to the restrooms. The project will provide new finishes, floors, ceiling, system, lighting, controls and life safety devices within a newly activated recreational facility targeted at improving the student experience and assisting with retention and completion efforts.

- G. Districtwide Corridor/ Common Space Improvements: \$1,000,000**  
This project will update and improve district wide corridors to improve visitors' perceptions and MATC's image. The project will provide new areas for students to rest and collaborate between classes with new finishes, floors, ceiling system, power, and lighting. Many lockers and displays will be updated and/ or removed.

**4. Facility Infrastructure, Maintenance & Improvements: \$5,400,000**

A total of \$5,400,000 has been proposed as a budget for fiscal year (FY22-23) to maintain and improve district infrastructure. This year's project list includes:

HVAC & Electrical Upgrades:	\$1,500,000
Emergency, Scope Dev. Contingency & Minor Remodel:	\$1,500,000
Capital Projects Salaries:	\$ 700,000
Fire Protection (M Bldg) and Access Control:	\$1,700,000

**5. Rentals**

No specific new rentals are anticipated for FY2022-23 at this time. However, various spaces may be considered where displacement or relocation of existing facilities becomes desirable or otherwise required.

**C. FY2024**

**1. Acquisition / Building Construction Projects:**

No acquisition / building construction projects are anticipated for FY23-24 at this time.

**2. Academic/ Major Projects: \$4,750,000**

**A. Future Project Selection & Refinement: \$600,000**

This project will ensure funding for future project space studies and architectural conceptual and schematic designs and construction drawings for future projects, preparing these projects for deployment in future fiscal years.

- B. Districtwide General Classroom & Office Updates: \$1,025,000**  
The project will upgrade classrooms, offices and lecture rooms to provide power and accessibility to rooms, update flooring, fixtures, walls, ceiling tiles, lighting, HVAC controls, and electrical.
- C. Oak Creek Firing Range Expansion: \$1,500,000**  
This project will double the length of the existing firing range at the Oak Creek Campus, meeting programmatic and community protective services training needs.
- D. MQC Healthcare Innovation Center: \$1,500,000**  
This project will ensure funding for the build-out of a consolidated innovation center for multiple Healthcare Pathway program areas at the Mequon Campus. The project will include flooring, ceiling, HVAC, lighting.
- E. MQC Faculty Resource Center: \$125,000**  
This project will improve space for part-time faculty and teaching excellence at the Mequon Campus. The project will include flooring, ceiling, HVAC, lighting.

**3. High Visibility/ Common Space/ Accessibility Projects: \$5,800,000**

- A. Districtwide Restroom Improvements: \$800,000**  
The project will improve existing conditions of restrooms in the district. Accessibility updates will be the priority.
- B. Districtwide Corridor/ Common Space Improvements: \$1,000,000**  
This project will update and improve district wide corridors to improve visitors' perceptions and MATC's image. The project will provide new areas for students to rest and collaborate between classes with new finishes, floors, ceiling system, power, and lighting. Many lockers and displays will be updated and/ or removed.
- C. Oak Creek Improvements to Entry, Atrium, Stairs: \$1,500,000**  
This project addresses updates to the atrium and stairs of the Oak Creek campus. It includes walls, flooring, ceiling, finishes.
- D. DMC Foundation Hall 2<sup>nd</sup> Floor Student Areas: \$1,000,000**  
In alignment with the 2021 Facilities Master Plan, this project will renovate the second floor of Foundation Hall for development of student engagement areas with close proximity to the heart of the Student Center across the connector bridge.
- E. DMC Math Science Emporium/STEM Center: \$1,500,000**  
The project will update this tutoring space for small group collaborative study and instruction and independent study. It will also develop showcase space for exploration into STEM vocations. The

project will provide new finishes, floors, ceiling systems, digital controls, fire alarm devices, smoke detectors, occupancy sensors, power and lighting.

**4. Facility Infrastructure Capital Maintenance & Improvements: \$7,450,000**

A total of \$7,450,000 has been proposed as a budget for fiscal year (FY23-24) to maintain and improve district infrastructure. This year's project list includes:

HVAC & Electrical Upgrades:	\$1,500,000
Emergency Scope Dev. Contingency & Minor Remodel:	\$1,500,000
Capital Projects Salaries:	\$ 700,000
Fire Protection (M Bldg. Phase 2) and Access Control	\$1,900,000
Roof Replacement:	\$ 300,000
Exterior Door Replacement:	\$ 300,000
DMC A Building Demo	\$ 750,000
MQC Site, Sewer, Stormwater Improvements	\$ 500,000

**5. Rentals: \$0**

No specific new rentals are anticipated for FY23-24 at this time. However, various spaces may be considered where displacement or relocation of existing facilities becomes desirable or otherwise required.

**Attachment 5-i.**

**RESOLUTION TO APPROVE RENEWAL OF INSURANCE COVERAGES  
THROUGH DISTRICTS MUTUAL INSURANCE AND THE  
WISCONSIN TECHNICAL COLLEGE INSURANCE TRUST**

**Resolution F0191-06-21**

**BACKGROUND**

MATC requires various commercial insurances to provide coverage for the District's liability for acts stemming from the technical and vocational programs and activities and for property exposures for buildings, contents, and property owned by the College. Internal evaluations are routinely performed on securing required or desired commercial insurances at the lowest cost consistent with the most desirable levels of service.

At the December 11, 2003 Board Meeting, a resolution was approved for the District to join and participate in the Wisconsin Technical College (WTC) Insurance Trust Program effective July 1, 2004.

The WTC Insurance Trust and the sixteen (16) technical college districts have formed a Municipal Mutual Insurance Company called Districts Mutual Insurance (DMI) under Wisconsin Statute §611 and approved by the Office of the Commissioner of Insurance.

Districts Mutual will provide coverages for the following types of insurance:

Casualty  
Property  
Equipment Breakdown  
Deadly Weapons  
Workers' Compensation  
Cyber Liability & Breach Response  
Sabotage & Terrorism

WTC Insurance Trust will provide coverages for the following types of insurance:

Crime  
Business Travel Accident  
Foreign Travel\* (to be determined)

Premiums for the coverages to be provided as shown above for FY21-22 have been quoted at \$1,276,505.29.

## **RESOLUTION**

WHEREAS, the MATC District has joined the Wisconsin Technical College Insurance Trust and Districts Mutual Insurance, it is recommended to accept renewal of the above stated insurance coverages, subject to future review of competitive third-party bids;

THEREFORE, BE IT RESOLVED that the MATC District Board hereby approves the renewal of insurance coverages from Districts Mutual Insurance and WTC Insurance Trust for the period July 1, 2021 – June 30, 2022, with an estimated cost exposure of \$1,276,505.29.

## Attachment 5-j

### **RESOLUTION TO APPROVE COMPENSATION RECOMMENDATION FOR EMPLOYEES COVERED BY COLLECTIVE BARGAINING AGREEMENTS**

**(Resolution # F0192-06-21)**

#### Background

The District engaged in negotiations with Local 212, WFT, AFL-CIO (hereinafter "Local 212") on behalf of its four certified bargaining units – Full-time Faculty and Professionals, Paraprofessionals, Part-time Faculty and MPBS Technical Staff – for one year contracts effective July 1, 2021 through June 30, 2022 on the sole issue of base wages as defined in Sec. 111.70 (4)(mb) and (mbb) Wis. Stat. Calculations were conducted of base wages for existing employees as of June 30, 2021 applying the increase set for the Consumer Price Index as published by the Wisconsin Employee Relations Commission for labor agreements effective July 1, 2021. These negotiations resulted in tentative one-year contracts which include an increase equal to CPI of 1.23% plus an additional .02% discretionary increase. Therefore, the administration is requesting approval for a total 1.25% increase to base wages for employees in the above-noted certified bargaining units.

#### Resolution

WHEREAS, the MATC District Board representatives has entered into negotiations with Local 212 and it's four certified bargaining units – Full-time Faculty and Professionals, Part-time Faculty, Paraprofessionals and MPBS Technical Staff – on the sole issue of an increase to base wages; and

WHEREAS, the Board representatives have reached a tentative one-year agreement (July 1, 2021 – June 30, 2022) with representatives of Local 212; and

BE IT RESOLVED, that the Milwaukee Area Technical College District Board hereby accepts and approves the agreement reached by MATC and Local 212 (Full-time Faculty and Professionals, Part-time Faculty, Paraprofessionals and MPBS Technical Staff) bargaining units to apply a 1.23% increase representing the negotiated CPI increase plus a discretionary .02% increase to base wages as described more fully above, totaling a 1.25% increase to base wages effective July 1, 2021. The MATC District Board authorizes signatures representing the MATC District Board and the Administration on the approved agreements, at which time said agreements shall be incorporated by reference to this resolution.

**Attachment 5-k.**

**Resolution F0193-06-21**

**RESOLUTION TO APPROVE COMPENSATION RECOMMENDATION  
FOR ADMINISTRATORS AND STAFF**

WHEREAS, the MATC Administration seeks approval of an annual wage increase of 1.25% for Administrators and Staff for FY21-22; therefore

BE IT RESOLVED, that the Milwaukee Area Technical College District Board hereby accepts and approves the annual compensation increase recommendation for administrative and staff personnel effective July 1, 2021 for FY21-22.



## POLICY

Title: ATTENDANCE (EXCEPT HIGH SCHOOL CONTRACT AND APPRENTICE STUDENTS)	Code: D1000
Authority: Board Minutes, 2/17/92	Original Adoption: 2/17/92 Revised/Reviewed: 11/16/99 Effective: 11/17/99

The district board recognizes the importance of class attendance. Class attendance is among the best predictors of successful course completion. Instructors are required to take attendance at each class session using the designated attendance system.

Regular class attendance and punctuality are expected of all students whether the class is taken for credit or audited. It is the responsibility of instructors to inform students of attendance requirements, and it is the responsibility of students to discuss absences with their instructors. When an absence occurs, the responsibility for the makeup of the work missed lies with the student.

~~Absence and tardiness are not to be used in a punitive manner for determining grades.~~

Students may receive lowered grades if they fail to meet attendance requirements. Students may receive a "U" if they fail to follow the attendance requirements set forth in the syllabus.



# **Academic & Career Pathways Business & Management**

**Dr. Mohammad Dakwar, Vice President, Learning  
Carl Meredith, Dean, Business & Management**

June 22, 2021



# Academic & Career Pathways Goals

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## FOUR PILLARS OF GUIDED PATHWAYS



- Integrate academics and student services
- Caring professionals to guide and support students
- Common program outcomes, credit efficiencies and student-centered scheduling
- Academic and non-academic support for student success

# Academic & Career Pathways Goals

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Academic & Career Pathways  
MILWAUKEE AREA *Technical College*

- **Strengthen program quality and address equity gaps**
- **Advisory Committee and employer engagement**
- **Quality Review Process (QRP)**
- **Student learning outcomes assessment**
- **Faculty and staff professional development**

# What programs are in our Pathway?

## Associate Degree Programs (+ for embedded credentials)

**Accounting +**

**Administrative Professional +**

**Banking and Financial Services +**

**Business Analyst**

**Business Management +**

**Event Management +**

**Hotel/Hospitality Management +**

**Human Resources**

**Marketing +**

**Medical Administrative Specialist +**

**Real Estate +**

**Supply Chain Management +**



# What programs are in our Pathway?

## Technical Diplomas

Accounting + **Accounting Assistant** +

Administrative Professional + **Bilingual Office Assistant** +  
**Office Technology Specialist**

Banking and Financial Services + **Financial Services** +

Business Management + **Business Management** +

Entrepreneurship +

Hotel/Hospitality Management + **Foundations of Lodging and Hospitality**

Marketing + **Sales and Customer Experience**

**Digital Marketing and Integrated Communications**

Medical Administrative Specialist + **Medical Billing**

Real Estate + **Real Estate Broker Associate** +

Supply Chain Management + **Supply Management**

**Transportation—Logistics**



# Our Pathway Team

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**Dean:** Carl Meredith

**Administrative Assistant:** Cheryl Bohn

**Student Success Liaisons:**

Judy Behrens, *Sarah O'Connell*

**Business & Management Pathway**

**Advisors:**

Tina Cottrell, Ter Her

**Retention Coaches:**

Mary Keefe, Michael Timm

- **35 Full-time Faculty**
- **55 Part-time Faculty**
- **6 Educational Assistants**

# Our *Shared* Pathway Team

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## **STEM/Business & Management Pathway Advisors**

### **Downtown:**

Robert Elsner, Sonia Harper, Anthony Sprewer, ***Benjamin Wheeler***

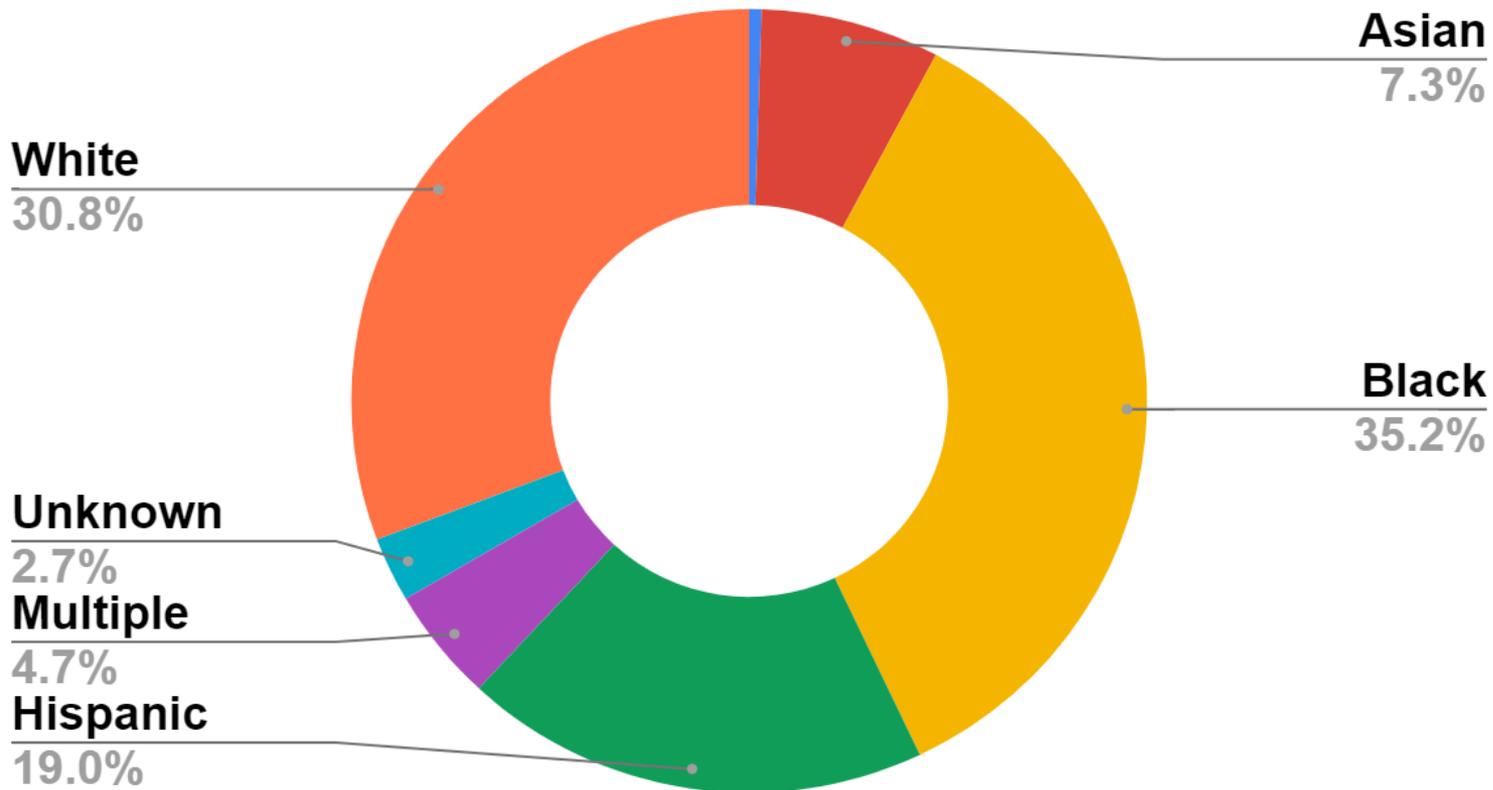
### **All-Pathway Advisors (Mequon, Oak Creek, West Allis):**

Sura Hameed, Mike Vang, Kerri Kelly Mikich, Joyce Payne



# Who are the students in our Pathway?

Pathway Race/Ethnicity AY2021



retrieved 4/27/21 from WTCS Program Performance Dashboard  
Program Student Demographics (AAS only)

# Who are the students in our

## Pathway?

<b>BUSINESS &amp; MANAGEMENT PATHWAY STUDENTS</b>	<b>2020</b>	<b>2021</b>	<b>All MATC 2020</b>
Academically disadvantaged	13%	6%	16%
Economically disadvantaged	61%	69%	59%
Female	63%	67%	58%
18-24 years old	40%	39.5%	46%

**3636**  
total section enrollments in Pathway courses for Spring 2021

**1,554**  
program enrolled for Spring 2021

retrieved 4/27/21 from R3 Comparison of New, Returning and Continuing Program Registration Counts (SP2020 v SP2021), MATC Institutional Research

retrieved 1/14/21 from WTCS Program Performance Dashboard Program Student Demographics (All degrees)

# Covid-19 Transition

Semester	# of Sections	Online	Virtual	Blended/ Hybrid	In-Person
Spring 2020 Course Sections <i>*prior to pandemic</i>	<b>319</b>	<b>46%</b>	<b>0%</b>	<b>22%</b>	<b>32%</b>
Spring 2021 Course Sections	<b>236</b>	<b>73%</b>	<b>27%</b>	<b>0%</b>	<b>0%</b>

## Accomplishments

- Led the college in converting 100% of Spring 2020 sections to online and virtual to support students during pandemic
- Year over year enrollment growth in select programs that introduced virtual synchronous sections



# Our Spring Pathway Classes

## Pathway Section Length SP2021

Total WFS

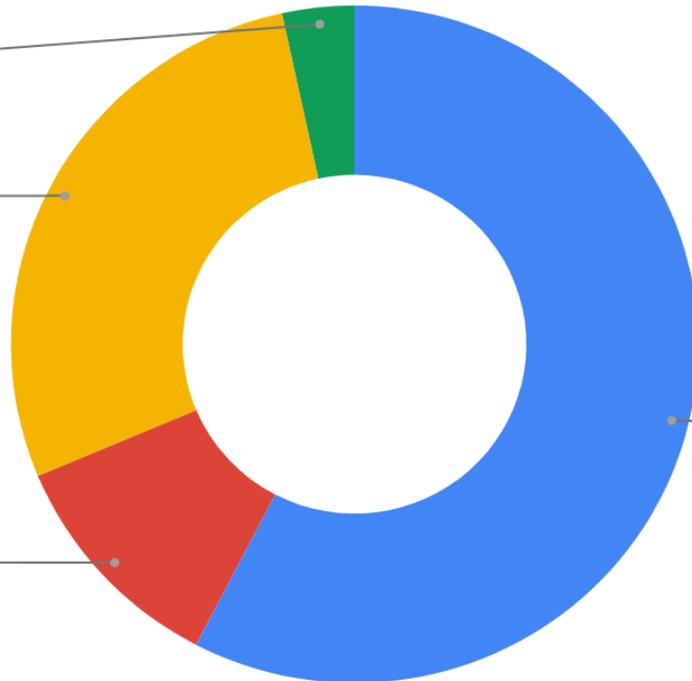
3.4%

Total 8wks

28.0%

Total 12wks

11.0%



Total 16wks

57.6%

# 236

sections offered in  
Spring 2021

# 73%

of sections offered online

# 27%

of sections offered virtual

# 40%

of classes utilize OER or  
Inclusive Access  
resources

MATC Institutional Research

# Our Pathway is a leader in transfer opportunities



LEAD PATHWAY TOP TRANSFER INSTITUTIONS			
College Name	2018	2019	*2020
University of Wisconsin-Milwaukee	103	102	42
Lakeland University	18	25	11
Wisconsin Lutheran College	14	14	3
Cardinal Stritch University	12	14	1
Concordia University-Wisconsin	14	14	8
University of Wisconsin-Parkside	11	18	4
University of Phoenix	10	12	8
<b>Total Transfers for LEAD AAS Programs</b>	<b>347</b>	<b>378</b>	<b>156</b>

retrieved 1/14/21 from WTCS Program Performance Dashboard  
 Program Transfer Rate (AAS only)

\*Represents Pandemic Year

# Student Success

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## Bryce Killebrew & Willie Alexander Graduates, Entrepreneurship Program



Student  
Entrepreneurs  
Launch NewWay  
Innovation

# Student Success

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**Brooke Rupert**  
**Graduate, Hospitality & Event Management**



# Looking Forward

## Pathway Goals 2021-2022

1. Strengthen and expand key strategic partnerships to reduce equity gaps, and expand opportunity and success for our students.
2. Work with our Lead Faculty to update program maps for use by Pathway advising teams and students to move closer to predictive scheduling
3. Continue to expand Flexible Scheduling efforts by further increasing 8-week, 12-week, Hyflex, and blended/hybrid offerings
4. Continue to expand OER and Inclusive Access course offerings to further reduce costs and provide immediate resource access to students the first day of class
5. Continue efforts to increase diversity of faculty and staff
6. Further expand Bilingual (Spanish) course offerings in support of the college's HSI initiative
7. Continue to support and champion collaborative efforts between Enter, Stay and Learn pillars



# Thank You!



**MILWAUKEE AREA TECHNICAL COLLEGE  
REMISSION OF OUT-OF-STATE TUITION  
FY 2020-2021**

**Needy and Worthy Students**

<u>Semester</u>	<u>Summer (FY 20-21)</u>	<u>Fall (FY 20-21)</u>	<u>Spring (FY 20-21)</u>	<u>School Year-to-Date</u>
Number of Students				0
College Parallel				
Post Sec/Vocational Adult				
Total Credits Remitted				
Financial Impact	\$ -	\$ -	\$ -	\$ -
Percentage of Total Projected Credits	0.00%	0.00%	0.00%	0.00%

**Children and Surviving Spouses of Correctional Officers,  
Firefighters, or Law Enforcement Officers Killed in the Line of Duty**

<u>Semester</u>	<u>Summer (FY 20-21)</u>	<u>Fall (FY 20-21)</u>	<u>Spring (FY 20-21)</u>	<u>Year-to-Date</u>
Number of Students	0	0	1	1
Total Credits Remitted	0	0	9	9
Financial Impact	\$ -	\$ -	\$ 1,241.97	\$ 1,241.97
Percentage of Total Projected Credits	0.000%	0.000%	0.003%	0.003%