



5:30 p.m.	6.	<ul style="list-style-type: none"> <li>i. Resolution (F0278-06-23) to Approve Insurance Coverages Through Districts Mutual Insurance and the Wisconsin Technical College Insurance Trust (Statutory)</li> <li>j. Approval of President's Annual Goals (Governance)</li> </ul> <p><b>Policy Approval</b></p> <ul style="list-style-type: none"> <li>a. Board Policies Section A - Bylaws (Governance)</li> </ul>	<p>VP Finance</p> <p>Board Chair</p> <p>Board Policy Taskforce Members</p>
5:45 p.m.	7.	<p><b>Reports</b></p> <p><b>Monthly</b></p> <ul style="list-style-type: none"> <li>a. Chairperson's Report <ul style="list-style-type: none"> <li>i. Foundation Liaison Report</li> <li>ii. Board Self-Evaluation Results</li> </ul> </li> <li>b. President's Report</li> <li>c. Diversity, Equity and Inclusion Report</li> <li>d. Enrollment Report</li> <li>e. Milwaukee PBS General Manager's Report</li> <li>f. Legislative Matters Report</li> </ul>	<p>Board Chair</p> <p>President</p> <p>VP Diversity Equity, Incl.</p> <p>VP Learn</p> <p>VP &amp; Gen. Mgr. MPBS</p> <p>VP College Advancement</p>
6:10 p.m.	8.	<p><b>Board Monitoring</b></p> <ul style="list-style-type: none"> <li>a. Advisory Committees</li> </ul>	<p>VP Learn</p>
6:30 p.m.	9.	<p><b>New Business</b></p>	<p>Board Chair</p>
6:35 p.m.	10.	<p><b>Future Events / Announcements</b></p> <ul style="list-style-type: none"> <li>a. July 10, 2023, MATC Board Organizational Meeting, 4:00 p.m., Downtown Milwaukee Campus, Board Room (M210)</li> <li>b. July 20-22, 2023, WTCDBA Summer Meeting, Fox Valley Technical College</li> </ul>	<p>Board Chair</p>
6:45 p.m.	11.	<p><b>Closed Session</b></p> <ul style="list-style-type: none"> <li>a. Review /Consider collective bargaining issues pursuant to 19.85 (1) (e)Wis stats.</li> <li>b. President's Evaluation, Contract &amp; Compensation***</li> </ul>	<p>Board Chair</p>
7:30 p.m.	12.	<p><b>Board may Reconvene into Open Session to Take Action on Matters Discussed in Closed Session under Item 11 b.</b></p>	<p>Board Chair</p>
7:40 p.m.	13.	<p><b>Adjournment</b></p>	<p>Board Chair</p>



\*This meeting may be conducted in part by a telephone. Telephone speakers will be available to allow the public to hear those parts of the proceedings that are open to the public.

\*\* Action may be taken on any agenda item, whether designated as an action item or not. Agenda items may be moved into Closed Session for discussion when it becomes apparent that a Closed Session is appropriate under Section 19.85 of the Wisconsin Statutes. The board may return to Open Session to take action on any item discussed in Closed Session.

\*\*\* It is anticipated that this item may be discussed in Closed Session pursuant to Sections 19.85(1)(c) and (e) of the Wisconsin Statutes.

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*Reasonable accommodations are available through the ADA Office for individuals who need assistance. Please call 414-297-6719 to schedule services at least 48 hours prior to the meeting.*



**Attachment 3 - a**

**MILWAUKEE AREA TECHNICAL COLLEGE DISTRICT BOARD  
MILWAUKEE, WISCONSIN  
May 23, 2023**

**CALL TO ORDER**

The regular monthly meeting of the Milwaukee Area Technical College District Board was held in Open Session on Tuesday, May 23, 2023, and called to order by Chairperson Olson at 4:02 p.m. in the Board Room, Room M210, at the Downtown Milwaukee Campus of Milwaukee Area Technical College.

**ITEM 1 a. ROLL CALL**

**Present:** Lauren Baker, Bria Burris, Erica Case, Antonio Diaz, Mark Foley, Citlali Mendieta-Ramos, Nikki Moews, Supreme Moore Omokunde, and Lisa Olson.

**Excused:** N/A

**ITEM 1 b. COMPLIANCE WITH THE OPEN MEETINGS LAW**

Discussion Chairperson Olson asked if proper notice of the meeting had been given in compliance with the Wisconsin Open Meetings Law.

Ms. Elizabeth Schultz, board liaison, confirmed proper notice was given.

**ITEM 2. COMMENTS FROM THE PUBLIC**

Discussion Chairperson Olson informed members of public that no person may speak more than once to an issue or for a period longer than five minutes except upon the consent of a majority of the district board. No more than three people may be heard to one side of an issue, except upon the consent of a majority of the district board.

Lisa Conley, full-time STEM faculty member, expressed faculty concerns regarding poor communication and changes implemented without input from stakeholders.

Luz Soa, Economics Instructor and VP of Part Time Instructors union, expressed support of a 8% wage increase for next year and stated a

need for more clarity in compensation and transparency in the payroll system.

Philip Blechscz, full-time Accounting Instructor/faculty member, expressed concerns regarding salary range and compensation progression policy change and lack of clarity regarding current policy for full-time pay progression schedule.

Chairperson Olson explained to speakers that the board will not respond to any matter in adherence to the State of Wisconsin Open Meetings Law which prevents a governmental body from discussing any specific item that was not publicly noted on the agenda.

**ITEM 3. APPROVAL OF MINUTES**

**3 a. Regular Board Meeting: April 25, 2023**

Motion It was moved by Director Moews, seconded by Director Mendieta-Ramos, to approve the minutes of the Regular Board Meeting: April 25, 2023.

Action Motion approved.

**ITEM 4. APPROVAL OF CONSENT AGENDA ITEMS**

- 4 a. Bills – April 2023**
- 4 b. Financial Report – April 2023**
- 4 c. Human Resources Report**
- 4 d. Procurement Report**

Motion It was moved by Director Baker, seconded by Director Burriss, to approve the Consent Agenda.

Discussion Director Foley requested clarification on bills and notation RESD used in bills.

Board members requested that the bills list items alphabetically at the beginning of the report before they are listed chronologically.

Action Motion approved.

**ITEM 5. BOARD ACTION ITEMS**

**Action Items**

- 5 a. Resolution (F0268-05-23) Authorizing the Sale of \$1,500,000 General Obligation Promissory Notes, Series**

**2022-2023L of Milwaukee Area Technical College District, Wisconsin.**

Motion It was moved by Director Foley, seconded by Director Moews, to approve Resolution (F0268-05-23) Authorizing the Sale of \$1,500,000 General Obligation Promissory Notes, Series 2022-2023L of Milwaukee Area Technical College District, Wisconsin.

Discussion Mr. John Mehan, director, Robert W. Baird & Co., reviewed the Final Pricing Summary for the \$1,500,000 General Obligation Promissory Notes, Series 2022-2023L of Milwaukee Area Technical College District, Wisconsin.

Action Motion approved, the roll call vote being as follows:

Ayes: Burris, Case, Diaz, Foley, Mendieta-Ramos, Moews, Moore Omokunde, Baker, and Olson - 9

Noes: None.

**5 b. Resolution (F0269-05-23) Authorizing the Issuance of \$1,500,000 General Obligation Promissory Notes, Series 2023-2024A of Milwaukee Area Technical College District, Wisconsin.**

Motion It was moved by Director Baker, seconded by Director Moews, to approve Resolution (F0269-05-23) Authorizing the Issuance of \$1,500,000 General Obligation Promissory Notes, Series 2023-2024A of Milwaukee Area Technical College District, Wisconsin.

Action Motion approved, the roll call vote being as follows:

Ayes: Case, Diaz, Foley, Mendieta-Ramos, Moews, Moore Omokunde, Baker, Burris, Olson - 9

Noes: None.

**5 c. Approval of Budget & Class I Public Hearing Legal Notice FY24**

Motion It was moved by Director Moews, seconded by Director Foley, to approve Budget & Class I Public Hearing Legal Notice FY24

Discussion Jeff Hollow, vice president, Finance presented the legal notice for the annual Public Hearing of Budget. He also discussed that, in October of each year, the Wisconsin Department of Revenue certifies the size of the district. Mr. Hollows noted that the district will likely will be larger

due to net new construction; tax rates go down for existing taxpayers because of the increase of taxpayers in the district.

Director Olson notes that the budget meeting was held virtually last year. The legal notice does list that the meeting is in person for this year (2023). Director Olson notes that if residents have comments and would like to come in person, there should also be board members physically present at the budget meeting. Board members discussed whether the meeting should be held only virtually or if the board should agree to a minimum number of board members that would commit to be present. Several board members committed to attending the budget meeting physically in person and that no change needs to be made to the notice.

Action Motion approved, the roll call vote being as follows:

Ayes: Diaz, Foley, Mendieta-Ramos, Moews, Moore Omokunde, Baker, Burris, Case, Olson - 9

Noes: None.

**5 d. Resolution (F0270-05-23) Revised Fiscal Year 2021-2022 Renovation/Remodeling (Capital) Projects**

Motion It was moved by Director Foley, seconded by Director Diaz, to approve Resolution (F0270-05-23) Revised Fiscal Year 2021-2022 Renovation/Remodeling (Capital Projects)

Discussion Ginny Routhe, Director of Construction Services and Sustainability. Addressed the resolution to revise the FY22 Capital Project. She explained that there is unspent funding for Mequon campus project. due to planning complexities and the Mequon campus project is recommended to be put on pause because it is not ready for construction. Recommendation that funds be shifted to other needs including specific updates required in other areas.

Director Baker asks Ms. Routhe to clarify whether these funds can only be used for construction projects. Ms. Routhe confirmed.

Action Motion approved, the roll call vote being as follows:

Ayes: Foley, Mendieta-Ramos, Moews, Moore Omokunde, Baker, Burris, Case, Diaz, Olson - 9

Noes: None.

**5 e. Resolution (F0271-05-23) Revised Fiscal Year 2022-2023 Renovation/Remodeling (Capital) Projects**

Motion It was moved by Director Moews, seconded by Director Mendieta-Ramos, to approve Resolution (F0271-05-23) Revised Fiscal Year 2022-2023 Renovation/Remodeling (Capital Projects)

Discussion Ginny Routhe, Director of Construction Services and Sustainability explained that there is unspent funding for the Walker's Square Heavy Plate Welding Lab that can be used elsewhere. The project was significantly reduced and an existing lab was renovated.

Director Foley requested clarification on why the project has been reduced. Ms. Routhe

Action Motion approved, the roll call vote being as follows:

Ayes: Mendieta-Ramos, Moews, Moore Omokunde, Baker, Burris, Case, Diaz, Foley, Olson - 9

**ITEM 6 Policy Reviews**

**6 a. Review of Board Policies Section A - Bylaws**

Chair Olson:

- Asked Task Force to present policy changes.  
Director Mendieta-Ramos presented the binder of edited policies.  
Director Baker noted that the Board Committee will only review Section A Bylaws rather than the entire policy manual.  
Director Foley brought up timing, recommending that the board reviews and approves the new version of policies before new board members are appointed. He also noted that the first three pages include a summary of the changes made to each policy.
- Thanked the Task Force for assisting with the process
- Asked for comments from board prior to next board meeting so that the board can take action on this during next meeting

**ITEM 7. REPORTS**

**7 a. Chairperson's Report**



Discussion Director Olson reported on:

- MATC Graduation ceremony and asked for reports from Director Moore Omokunde and Director Baker who attended on behalf of the board.
- Only received three board self-evaluation survey responses, encouraged board members to complete for a discussion next month.
- Registration for Summer Wisconsin Technical College District Boards Association Meeting is at Fox Valley Tech. July 21, 2023. Understanding Data for effective board decision making and monitoring. If interested, Board members should contact Beth.
- Announced June 20, 2023 will be the Public Hearing of Budget FY24

#### **7 b. President's Report**

Discussion President Vicki Martin reported on events during the last month:

- Arbor Day Event at Berner Botanical Gardens on 4/29
- Apprenticeship Banquet at Bucyrus Museum - College graduated 250 apprentices this year
- Spring Commencement 1,300 graduates, about 800 in attendance, will be broadcasted on PBS on June 17, 2023
- Dental pinning ceremony for dental hygienists
- Graduation ceremony for nursing students
- Second Chance Pell Welding students' graduation ceremony

Announced the final update on accreditation will be ready next month.

#### **7 c. Diversity, Equity and Inclusion Report**

Discussion Eva Martinez-Powless, VP Diversity Equity, Inclusion gave an update on the following events:

- May 3 – Multicultural student orientation with over 70 students with their families
- May 4 – Event for Asian American and Pacific Islander Month
- May 5 – 150 Hispanic students from institutions around the region were invited to MATC to attend workshops, tour campus, and listen to keynote speakers
- Over 20 DEI educational programs under the leadership of Dr. Nchinda. Programs dedicated to addressing inequities and removing barriers for students within and outside the classroom

- HSI Committee Retreat scheduled for summer – focus on Hispanic student retention and persistence at MATC

Director Foley asked about success stories of increasing rate of retention. Dr. Martinez Powless discussed the success of the Hispanic Latinx Student Organization and Latinx community at MATC. She also discussed the increased retention of male students of color and gender inclusion at MATC. The connection to student organizations is critical to student retention and development.

**7 d. Enrollment Report**

Discussion Sarah Adams, Dean of Enrollment:

Presented current enrollment for summer and fall semester.

**7 e. Milwaukee PBS General Manager's Report**

Discussion Dan Braovac, Interim Vice President and General Manager Milwaukee PBS, reported on the following:

- Fundraising efforts positive, expect to hit the fiscal year goal.
- Milwaukee PBS will host an exhibit for their 65<sup>th</sup> anniversary in the Create Gallery on the downtown campus 10am – 4pm weekdays through September 1, 2023.
- Milwaukee PBS will have a booth at the Juneteenth celebration on June 19, 2023. Coverage of events will be aired on channel 10.
- Writing Contest for children returned for first year since COVID.
- Commencement will be aired June 17, 2023.

**7 f. Legislative Matters Report**

Discussion Tony Tagliavia, Chief Marketing Officer, standing in for VP College Advancement:

Talked through the written Legislative Matters update report including discussion of General Aid, Grants to District Boards, WTCS Operations, Wisconsin Grants, Health Care Dual Enrollment, etc.

**7 g. Advisory Audit Report (Quarterly Report)**

Discussion Director Nikki Moews:

Reported that the Baker Tilly Audit report will be concluded and provided to the MATC Board in November.  
Risk Assessment – three areas: financial aid, data quality, and guided pathways.  
Audit plan for FY2023  
Discussion of risks and rewards related to artificial intelligence

**7 h. Quarterly OPEB & FCC Trust Report**

Discussion: Jeff Hollow, VP Finance:

Discussed MATC FCC Spectrum Trust Portfolio Summary and noted the volatility and performance of the trust vs the benchmark.

Director Foley suggested Jeff Hollow ask the advisors for additional detail regarding volatility and the root cause of the performance of the trust.

**ITEM 8. Board Monitoring**

**8 a. Teaching and Learning Initiatives**

Discussion: Mohammad Dakwar, Vice President of Learning and Julie Ashlock, Director of the Center for Teaching Excellence, presented to the Board highlights of the Teaching and Learning efforts of the college.

The Board recommended they included questions about modality in the end of course surveys.

**8 b. Review Fiscal Year 2023 – 2024 Preliminary Activity Plan & Budget**

Discussion: Jeff Hollow, Vice President of Finance:

Presented the draft budget and noted there will be a more detailed budget presented in June.

**8 c. Review Fiscal Year 2023-2024 Preliminary Capital Equipment Budget**

Discussion: Jeff Hollow, Vice President of Finance:

Discussed how the Capital Equipment Budget is prepared. Noted that inflation has impacted the price of equipment. Is recommending the college increase the budget by \$5 million to adjust for inflation. There has not been any increase in the budget since 2015.

### **8 d. Community Education Update**

Discussion: Mohammad Dakwar, Vice President of Learning:

- Reported on the strategic action planning meetings being held to address the list of concerns.
- Decided to shift Community Education back under the Learn pillar. This strategic structural change has improved morale and engagement.
- Stated he is looking into a state grant to help with staffing.

Dir. Olson requested an update on one of the initial concerns regarding putting out a schedule and it being pulled back. Dr. Dakwar confirmed that he would be able to provide an update.

### **ITEM 9. a. New Business**

Director Case requested an update on concerns about employees not understanding their compensation structure and whether there are systemic issues in payroll processing.

Dir. Mendieta-Ramos expressed concern about payroll delays that were mentioned during public comment, she asked if that is recent or an ongoing issue.

Director Burris asked for information on the compensation study.

Dir. Olson noted that there is a board member need for a presentation or information around compensation and payroll.

### **ITEM 10. Future Events/Announcements**

10 a. June 20, 2023 MATC Public Hearing on Budget

10 b. June 27, 2023 MATC District Board Meeting

### **ITEM 11. Closed Session**

**Milwaukee Area Technical College District Board**

**May 23, 2023**

**Page 10**

Motion            It was moved by Director Case, seconded by Director Foley, to move to closed session to discuss item 11a. the President's Evaluation and item 11b. Consideration of Collective Bargaining Matters.

Action            Motion approved, the roll call vote being as follows:

Ayes:        Moews, Moore Omokunde, Baker, Burris, Case, Diaz, Foley, Mendieta-Ramos, Olson - 9

Noes:        None.

**ITEM 12.        Adjournment**

The meeting adjourned at 8:52 p.m.

Respectfully submitted,

*Elizabeth Schultz*

On behalf of Board Secretary Citlali Mendieta-Ramos

\*            This meeting may be conducted in part by telephone. Telephone speakers will be available to allow the public to hear those parts of the proceedings that are open to the public.

\*\*            Action may be taken on any agenda item, whether designated as an action item or not. Agenda items may be moved into Closed Session for discussion when it becomes apparent that a Closed Session is appropriate under Section 19.85 of the Wisconsin Statutes. The board may return to Open Session to take action on any item discussed in Closed Session.

\*\*\*            It is anticipated that this item may be discussed in Closed Session pursuant to Section 19.85(1) (c) of the Wisconsin Statutes.

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## Attachment 3 - b

### MILWAUKEE AREA TECHNICAL COLLEGE DISTRICT BOARD MILWAUKEE, WISCONSIN JUNE 20, 2023

#### CALL TO ORDER

The Public Hearing on the proposed 2023-2024 budget of the Milwaukee Area Technical College District Board was held in open session on Tuesday, June 21, 2023, and called to order by Chairperson Olson at 4:01 p.m. in Room M210 at the Downtown Milwaukee Campus of Milwaukee Area Technical College.

#### ITEM 1. ROLL CALL

**Present:** Lauren Baker, Bria Burris, Erica Case, Mark Foley, Nikki Moews and Lisa Olson - 6.

**Excused:** Antonio Diaz, Citlali Mendieta-Ramos and Supreme Moore Omokunde.

#### COMPLIANCE WITH THE OPEN MEETINGS LAW

Discussion Chairperson Olson asked if proper notice of the meeting had been given in compliance with the Wisconsin Open Meetings Law.

Ms. Elizabeth Schultz, Board Liaison, confirmed proper notice had been given in compliance with the Wisconsin Open Meetings Law.

#### ITEM 2. PRESENTATION OF PROPOSED BUDGET

Discussion Mr. Jeff Hollow, vice president, Finance, presented the proposed FY 2023-2024 operational and capital equipment budgets via PowerPoint.

Ms. Ginny Routhe, director, Facilities Planning, Construction and Sustainability, presented highlights on the FY 2022-2023 building remodeling projects and previews on the FY 2023-2024 building remodeling projects via PowerPoint.

#### ITEM 3. COMMENTS FROM THE PUBLIC

**Milwaukee Area Technical College**

**Minutes of June 20, 2023**

**Page 2**

There were no comments from the Public. Board members asked for clarification on several items including Instructional Expenditures and the Sources and Uses of Funds. Director Baker suggested looking at Food Service and seeking ways to integrate the work with the instructional areas.

**ITEM 4. ADJOURNMENT**

It was moved by Director Baker, seconded by Director Burris, to adjourn the Public Hearing on the Budget.

The meeting adjourned at 4:38 p.m.

Respectfully submitted,

*Elizabeth Schultz*

On Behalf of Board Secretary Citlali Mendieta-Ramos.

**BOARD BILLS LIST**

The following bills are to be presented for approval at the meeting of the Milwaukee Area Technical College District Board, State of Wisconsin, to be held on 6-27-23

**Bank Transfer Payments  
May 2023**

Delta Dental Insurance Claims	<u>\$ 104,628.35</u>
We- energies	<u>\$ 350,956.87</u>
UMR Health Insurance Claims	<u>\$ 39,720.53</u>
WTCS Health Care Consortium	<u>\$ 2,515,662.86</u>
Bank Service Charges	<u>\$ 649.80</u>
Merchant Service Credit Card Fees	<u>\$ 9,293.65</u>
Wisconsin Retirement System	<u>\$ 1,384,758.12</u>
OPEB Trust Transfers	<u>\$ -</u>
Federal Payroll Tax	<u>\$ 3,075,216.96</u>
State Payroll Tax	<u>\$ 706,985.01</u>
State, County, and Stadium Sales Tax	<u>\$ 7,589.64</u>

**Debt Service Fund Wire Payments  
May-23**

<u>General Obligation Debt Series</u>	<u>Interest</u>	<u>Principal</u>
	None	



General Obligation Debt Series

Interest

Principal

<hr/>	<hr/>
\$ -	-
<hr/>	<hr/>

## BOARD BILLS LIST

The following bills are to be presented for approval at the meeting of the Milwaukee Area Technical College District Board, State of Wisconsin, to be held on 6-26-23.

### BILLS PAYABLE RECAPITULATION

#### Month of May 2023

Payments for encumbrances and monthly expenditures were made for the following funds:

General Fund	8,947,932.340	
Special Revenue Fund-Operational	202,571.250	
Special Revenue Fund-Non Aidable	136,368.780	
Enterprise Fund	227,388.220	
Capital Projects Fund	1,792,903.500	
Debt Service Fund	21,504.110	
Internal Service Fund	144,348.880	
Public Television Fund	<u>295,055.840</u>	
Total Expenditures		<u>\$ 11,768,073</u>

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Secretary

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Chair

## Board Bill List by Payee - Checks Issued in May 2023

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Check Date	Check Number	Vendor Name	Classification Description	Object Amount	Check Amount
05/25/23	0071664	4IMPRINT	5247 Special Occasions	2,669.84	2,669.84
05/18/23	0071528	5 Corners Dodge Inc	5230 Classroom & Lab Supp	326.00	326.00
05/25/23	0071666	AAA Acme Lock Co Inc	5238 Maint. & Cust. Supp	17.00	559.20
05/25/23	0071666	AAA Acme Lock Co Inc	5830 Imprvmnts/Remdling	542.20	559.20
05/11/23	0071429	Academic Search Inc	5273 Publicity	17,500.00	17,500.00
05/04/23	0071316	Acadental Inc	5243 Other Supplies	4,404.50	4,404.50
05/11/23	0071430	ACD Direct	5355 Other Contracted Serv.	1,117.32	1,117.32
05/18/23	0316682	A CH Coakley & Co Inc	3411 Resd for Encumbrances	552.00	72,843.50
05/18/23	0316682	A CH Coakley & Co Inc	5658 Other Expense	840.00	72,843.50
05/18/23	0316682	A CH Coakley & Co Inc	5830 Imprvmnts/Remdling	71,451.50	72,843.50
05/18/23	0071609	ACNielsen Corporation	5661 Audience Research	9,709.00	9,709.00
05/11/23	0071431	ACP Creativit LLC	5840 Equipment	556.00	556.00
05/18/23	0071564	Adan Escobedo	5363 Officials	210.00	210.00
05/04/23	0071317	ADO Professional Solutions, Inc.	5352 Contracted Employment	4,763.30	10,049.56
05/04/23	0071317	ADO Professional Solutions, Inc.	5668 Program Production	5,286.26	10,049.56
05/11/23	0071432	ADO Professional Solutions, Inc.	5352 Contracted Employment	1,815.80	3,445.93
05/11/23	0071432	ADO Professional Solutions, Inc.	5668 Program Production	1,630.13	3,445.93
05/18/23	0071530	ADO Professional Solutions, Inc.	5352 Contracted Employment	3,458.30	6,136.36
05/18/23	0071530	ADO Professional Solutions, Inc.	5668 Program Production	2,678.06	6,136.36
05/25/23	0071667	ADO Professional Solutions, Inc.	5352 Contracted Employment	9,195.80	10,546.48
05/25/23	0071667	ADO Professional Solutions, Inc.	5668 Program Production	1,350.68	10,546.48
05/18/23	0071531	Advanced Welding Supply Co Inc	5230 Classroom & Lab Supp	2,719.65	2,719.65
05/11/23	0316490	AE Business Solutions	5840 Equipment	1,762.50	1,762.50
05/25/23	0316853	AE Business Solutions	5282 Off. General Eq. Rep.	454.13	454.13
05/04/23	0071315	A/E Graphics Inc	5830 Imprvmnts/Remdling	368.72	368.72
05/18/23	0071529	A/E Graphics Inc	5830 Imprvmnts/Remdling	22.12	22.12
05/25/23	0071665	A/E Graphics Inc	5830 Imprvmnts/Remdling	1,394.59	1,394.59
05/18/23	0071532	Aircraft Spruce & Specialty Co	5230 Classroom & Lab Supp	87.50	87.50
05/04/23	0316384	Airgas Inc	5230 Classroom & Lab Supp	158.86	158.86
05/11/23	0316491	Airgas Inc	5230 Classroom & Lab Supp	192.75	206.55
05/11/23	0316491	Airgas Inc	5678 Wmvs Transmitter Rep.	13.80	206.55
05/18/23	0316675	Airgas Inc	5230 Classroom & Lab Supp	469.85	818.07
05/18/23	0316675	Airgas Inc	5243 Other Supplies	348.22	818.07
05/25/23	0316854	Airgas Inc	5230 Classroom & Lab Supp	230.10	230.10
05/25/23	0071686	Alex R. Clincy	5247 Special Occasions	500.00	500.00
05/04/23	0071318	All Drive LLC	5355 Other Contracted Serv.	4,195.50	4,195.50
05/04/23	0316385	Allegiance Fundraising Group, LLC	5259 Postage	11,466.30	11,466.30
05/11/23	0316492	Allegiance Fundraising Group, LLC	5259 Postage	1,632.78	17,097.34
05/11/23	0316492	Allegiance Fundraising Group, LLC	5260 Printing & Duplicating	15,464.56	17,097.34
05/11/23	0071434	Alro Steel Corporation	5230 Classroom & Lab Supp	645.08	645.08
05/25/23	0071668	Alro Steel Corporation	5230 Classroom & Lab Supp	1,759.74	1,759.74
05/11/23	0316493	Alternative Machine Tool LLC	5840 Equipment	8,200.00	8,200.00
05/25/23	0071669	Alverno College	5419 Building Rental	14,970.00	14,970.00
05/18/23	0316651	Amanda L. Brooks	5501 Student Activities	2,849.00	2,849.00
05/11/23	0071435	Anchor Printing Inc	5259 Postage	78.48	200.68
05/11/23	0071435	Anchor Printing Inc	5260 Printing & Duplicating	122.20	200.68
05/11/23	0071436	Angsten Holdings Inc	5246 Software	2,600.00	2,600.00
05/04/23	0071319	Anodyne Coffee Roasting Company	5704 Groceries-Resale	227.65	227.65
05/18/23	0071533	Anodyne Coffee Roasting Company	5704 Groceries-Resale	505.20	505.20
05/04/23	0071320	Apple Computer Inc	5840 Equipment	258.00	258.00
05/25/23	0071670	Arbsession, Inc	5230 Classroom & Lab Supp	196.00	196.00
05/04/23	0071321	Archetype Innovations LLC	5714 Classroom & Lab Supplies	70.00	70.00
05/11/23	0071437	Area Rental & Sales Co LLC	5243 Other Supplies	270.60	520.60
05/11/23	0071437	Area Rental & Sales Co LLC	5355 Other Contracted Serv.	250.00	520.60
05/25/23	0071671	Area Rental & Sales Co LLC	5247 Special Occasions	2,561.72	2,561.72
05/25/23	0071700	Arlensiu Garcia Novelli	2325 Misc. Clubs Pay.	100.00	100.00
05/11/23	0316494	Artel Software Inc	5840 Equipment	13,959.00	13,959.00
05/04/23	0071322	Arts by Aya LLC	5840 Equipment	3,000.00	3,000.00
05/04/23	0071323	ASGN Inc - Creative Circle LLC	5355 Other Contracted Serv.	235.13	235.13
05/11/23	0071439	Atlas Copco Compressor LLC	5280 Building Repairs	5,616.75	5,616.75
05/04/23	0071324	AT&T	5454 Telephone	937.44	937.44
05/04/23	0071325	AT&T	5454 Telephone	17,741.97	17,741.97
05/11/23	0071438	AT&T	5454 Telephone	243.93	243.93
05/18/23	0071534	AT&T	5454 Telephone	513.26	513.26

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Check Date	Check Number	Vendor Name	Classification	Description	Object Amount	Check Amount
05/18/23	0071535	AT&T	5454	Telephone	8,126.05	8,126.05
05/25/23	0071672	AT&T	5454	Telephone	214.69	214.69
05/18/23	0071537	At&t Long Distance	5454	Telephone	24.32	24.32
05/18/23	0071538	At&t Mobility	5454	Telephone	9,822.52	9,822.52
05/18/23	0071536	AT&T - SBS	5454	Telephone	2,687.17	2,687.17
05/18/23	0071539	Auer Steel & Heating Supply Co	5230	Classroom & Lab Supp	1,085.29	1,085.29
05/11/23	0071440	Aurora Health Care Inc	5355	Other Contracted Serv.	5,108.40	5,108.40
05/18/23	0316676	Aurora Medical Group Inc	5355	Other Contracted Serv.	6,975.00	6,975.00
05/04/23	0071326	Auto Paint & Supply Co Inc	5230	Classroom & Lab Supp	1,485.70	1,485.70
05/11/23	0071441	Auto Paint & Supply Co Inc	5230	Classroom & Lab Supp	824.27	824.27
05/18/23	0071540	Auto Paint & Supply Co Inc	5230	Classroom & Lab Supp	750.91	750.91
05/25/23	0071673	Auto Paint & Supply Co Inc	5230	Classroom & Lab Supp	291.68	291.68
05/25/23	0316855	AV Design Group Inc	5840	Equipment	9,000.00	9,000.00
05/18/23	0071541	Badger Truck Equipment	5355	Other Contracted Serv.	489.60	489.60
05/25/23	0071733	Baird, Robert W & Co	5970	Admin Exp-Debt Service	11,500.00	11,500.00
05/04/23	0071327	Baked MKE - Rachel Schmidbauer	5704	Groceries-Resale	413.18	413.18
05/11/23	0071442	Baked MKE - Rachel Schmidbauer	5704	Groceries-Resale	334.88	334.88
05/18/23	0071542	Baked MKE - Rachel Schmidbauer	5704	Groceries-Resale	1,058.09	1,058.09
05/25/23	0071675	Baked MKE - Rachel Schmidbauer	5704	Groceries-Resale	394.15	394.15
05/04/23	0316386	Balestrieri Environmental & Develop	5355	Other Contracted Serv.	980.00	2,665.00
05/04/23	0316386	Balestrieri Environmental & Develop	5830	Imprvmnts/Remdling	1,685.00	2,665.00
05/11/23	0071443	BankMobile Technologies Inc	5355	Other Contracted Serv.	1,860.00	1,860.00
05/25/23	0071676	BankMobile Technologies Inc	5355	Other Contracted Serv.	527.50	527.50
05/25/23	0071677	Barnes & Noble Booksellers Inc	5672	Special Projects	800.00	800.00
05/11/23	0316495	Batteries Plus LLC	5674	Technical Operations	6.25	6.25
05/18/23	0071543	Batteries Plus LLC	5238	Maint. & Cust. Supp	165.56	165.56
05/04/23	0071328	Batzner Pest Management Inc	5355	Other Contracted Serv.	1,000.00	1,000.00
05/11/23	0071444	Batzner Pest Management Inc	5355	Other Contracted Serv.	167.00	167.00
05/18/23	0071544	Batzner Pest Management Inc	5355	Other Contracted Serv.	1,187.62	1,187.62
05/25/23	0071678	Batzner Pest Management Inc	5355	Other Contracted Serv.	1,153.00	1,153.00
05/25/23	0316848	Beverly J. Sroka	5201	Travel Expenses	181.25	181.25
05/04/23	0316387	Bioelements Inc	5711	Supplies-Resale	2,436.70	2,436.70
05/18/23	0316677	Bioelements Inc	5243	Other Supplies	292.00	292.00
05/04/23	0071330	Blackboard Inc - Learning	5840	Equipment	52,664.55	52,664.55
05/11/23	0071445	Blackboard Inc - Learning	5355	Other Contracted Serv.	1,236.25	1,236.25
05/18/23	0071545	Blackboard Inc - Learning	5301	Contracted Instruction	12,500.00	12,500.00
05/11/23	0071446	Blick Art Materials LLC	5230	Classroom & Lab Supp	497.29	497.29
05/18/23	0071547	Bliffert Lumber & Hardware	5238	Maint. & Cust. Supp	240.29	240.29
05/18/23	0316678	Boelter Companies	5714	Classroom & Lab Supplies	125.53	125.53
05/18/23	0316679	Boer Architects Inc	5830	Imprvmnts/Remdling	8,766.48	8,766.48
05/18/23	0071548	Boldt Company	5840	Equipment	18,450.89	18,450.89
05/25/23	0071679	Boldt Company	5830	Imprvmnts/Remdling	24,482.76	24,482.76
05/04/23	0071331	Braeger	5282	Off. General Eq. Rep.	178.68	178.68
05/25/23	0071680	Braeger	5282	Off. General Eq. Rep.	192.54	192.54
05/04/23	0071332	Branch Out Land Clearing LLC	5355	Other Contracted Serv.	2,250.00	2,250.00
05/04/23	0071333	Brightedge Technologies	5220	Membership & Subscript	3,600.00	3,600.00
05/04/23	0071334	Bryn Farm LLC	5704	Groceries-Resale	58.75	58.75
05/25/23	0071681	Building Controls & Solutions LLC	5238	Maint. & Cust. Supp	2,131.92	2,468.51
05/25/23	0071681	Building Controls & Solutions LLC	5281	Classroom/Lab Eq. Rep.	336.59	2,468.51
05/11/23	0071447	Burlington English Inc	5246	Software	14,400.00	14,400.00
05/11/23	0071448	Butters Fetting Co Inc	5280	Building Repairs	443.56	5,264.56
05/11/23	0071448	Butters Fetting Co Inc	5355	Other Contracted Serv.	4,821.00	5,264.56
05/04/23	0071387	Byron E. Price	5357	Professional & Consult	1,500.00	1,500.00
05/18/23	0316680	Campusworks Inc.	5840	Equipment	14,355.00	14,355.00
05/25/23	0071682	Cams Inc	5238	Maint. & Cust. Supp	100.00	100.00
05/11/23	0071449	Caprile Marketing Design	5270	Advertising	1,050.00	1,050.00
05/04/23	0071335	Carl Bloom Associates Inc	5259	Postage	5,204.80	17,252.23
05/04/23	0071335	Carl Bloom Associates Inc	5260	Printing & Duplicating	12,047.43	17,252.23
05/18/23	0316663	Carl C. Meredith	5201	Travel Expenses	317.28	317.28
05/11/23	0316496	Carolina Biological Supply Co	5230	Classroom & Lab Supp	250.10	250.10
05/18/23	0316670	Carol P. Voss	5201	Travel Expenses	1,381.17	1,381.17
05/11/23	0071450	Castle Branch Inc	5355	Other Contracted Serv.	401.00	401.00
05/11/23	0071451	CDW Government Inc	3411	Resd for Encumbrances	1,455.98	1,455.98
05/18/23	0316681	CDW Government Inc	5840	Equipment	105.00	105.00
05/25/23	0316856	CDW Government Inc	5241	Office Supplies	327.00	9,944.13

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Check Date	Check Number	Vendor Name	Classification	Description	Object Amount	Check Amount
05/25/23	0316856	CDW Government Inc	5840	Equipment	9,617.13	9,944.13
05/25/23	0316857	Cengage Learning	5707	New Book-Resale	574.25	574.25
05/04/23	0071337	Center for Transformation and Chang	5355	Other Contracted Serv.	2,000.00	2,000.00
05/04/23	0071338	Century Fence Company	3411	Resd for Encumbrances	5,420.00	5,420.00
05/04/23	0071339	Chefs Warehouse Midwest Llc Chefs W	5704	Groceries-Resale	339.22	339.22
05/18/23	0071550	Chefs Warehouse Midwest Llc Chefs W	5704	Groceries-Resale	1,078.07	1,078.07
05/25/23	0071683	Chefs Warehouse Midwest Llc Chefs W	5704	Groceries-Resale	512.48	512.48
05/11/23	0071505	Christian Sis	5840	Equipment	1,500.00	1,500.00
05/18/23	0316683	Chyronhego Corporation	5674	Technical Operations	5,256.74	5,256.74
05/11/23	0071452	Cintas	5355	Other Contracted Serv.	3,772.23	3,772.23
05/18/23	0071551	Cintas	5355	Other Contracted Serv.	3,687.99	3,687.99
05/25/23	0071684	Cintas	5355	Other Contracted Serv.	1,235.81	1,235.81
05/11/23	0316497	Cintas Corporation	5355	Other Contracted Serv.	580.00	580.00
05/25/23	0316858	Cintas Corporation	5355	Other Contracted Serv.	573.50	573.50
05/11/23	0071453	Cintas Corporation Floor Matts	5355	Other Contracted Serv.	157.99	157.99
05/18/23	0071552	City of Oak Creek	5356	Permits & License	550.00	550.00
05/25/23	0071685	City of Oak Creek	4118	Tax Levy-Pay-Back	9.00	9.00
05/11/23	0071454	City of West Allis	5243	Other Supplies	195.84	195.84
05/04/23	0071340	City Year Inc	5652	Contribution & Awards	1,500.00	1,500.00
05/04/23	0316379	Claire C. Nemec	5260	Printing & Duplicating	91.33	91.33
05/04/23	0071341	Clever Sauce Creative LLC	5355	Other Contracted Serv.	17,750.00	17,750.00
05/04/23	0316388	Clothes Clinic Inc	5714	Classroom & Lab Supplies	1,070.94	1,070.94
05/25/23	0316859	CoAEMSP	5243	Other Supplies	1,700.00	1,700.00
05/18/23	0071553	Cognella, Inc	5707	New Book-Resale	447.60	447.60
05/04/23	0071342	College Possible	5652	Contribution & Awards	1,500.00	1,500.00
05/04/23	0071343	Compost Crusader LLC	5359	Waste Disposal	320.00	320.00
05/18/23	0316706	Concord Consulting Group of IL Inc	3411	Resd for Encumbrances	1,500.00	1,500.00
05/25/23	0071687	Condor Aviation Inc	5230	Classroom & Lab Supp	2,260.00	2,260.00
05/04/23	0071344	Conley Publishing Group LTD	5247	Special Occasions	213.69	213.69
05/11/23	0071455	Consilience Group LLC	5355	Other Contracted Serv.	1,600.00	1,600.00
05/18/23	0071554	Consilience Group LLC	5357	Professional & Consult	4,625.00	4,625.00
05/25/23	0071688	Consilience Group LLC	5355	Other Contracted Serv.	1,600.00	1,600.00
05/04/23	0316389	Continuum	3411	Resd for Encumbrances	3,619.50	3,619.50
05/04/23	0316390	Contributor Development Partnership	5355	Other Contracted Serv.	57.45	57.45
05/11/23	0071456	Coolsys Commercial & Ind Solutions	5281	Classroom/Lab Eq. Rep.	449.37	449.37
05/04/23	0071345	Cotter Consulting Inc	5830	Imprvmnts/Remdling	12,776.00	12,776.00
05/11/23	0071457	Cotter Consulting Inc	5830	Imprvmnts/Remdling	5,200.00	5,200.00
05/18/23	0071555	Cotter Consulting Inc	3411	Resd for Encumbrances	2,573.12	5,657.12
05/18/23	0071555	Cotter Consulting Inc	5830	Imprvmnts/Remdling	3,084.00	5,657.12
05/25/23	0071689	Cotter Consulting Inc	3411	Resd for Encumbrances	10,782.00	37,100.00
05/25/23	0071689	Cotter Consulting Inc	5830	Imprvmnts/Remdling	26,318.00	37,100.00
05/25/23	0071690	Covanta Environmental Solutions LLC	5355	Other Contracted Serv.	3,155.68	3,155.68
05/18/23	0071556	Cozzini Bros Inc	5714	Classroom & Lab Supplies	139.00	139.00
05/04/23	0071329	Craig R. Beyler	5363	Officials	110.00	110.00
05/25/23	0071691	Creative Empire	5220	Membership & Subscript	450.00	450.00
05/18/23	0071557	Dahlman Construction Co	5830	Imprvmnts/Remdling	118,048.90	118,048.90
05/25/23	0316842	Dan J. Mueller	5201	Travel Expenses	1,677.53	1,677.53
05/18/23	0071558	Darby Dental Supply LLC	5243	Other Supplies	1,189.86	1,189.86
05/25/23	0071692	David J. Frank Landscape Contractin	5355	Other Contracted Serv.	2,570.40	2,570.40
05/18/23	0071559	Dearborn Real Estate Education	5707	New Book-Resale	24.23	24.23
05/25/23	0316860	Deer District LLC	5242	Operating Supplies	2,500.00	18,000.00
05/25/23	0316860	Deer District LLC	5501	Student Activities	15,500.00	18,000.00
05/18/23	0071560	Dentsply International Professional	5840	Equipment	2,602.40	2,602.40
05/25/23	0071693	DH Pace Company, Inc.	5280	Building Repairs	843.45	843.45
05/25/23	0316831	Diane S. Brower	5201	Travel Expenses	85.15	85.15
05/18/23	0316684	Digi-Key Electronics	5230	Classroom & Lab Supp	207.24	207.24
05/04/23	0071419	Donnell Washington	2105	Due to Students	150.00	150.00
05/04/23	0316374	Douglas J. Drzycimski	5201	Travel Expenses	60.68	60.68
05/04/23	0071346	Dunn's Sporting Goods	5501	Student Activities	4,692.80	4,692.80
05/11/23	0071458	EDUCAUSE	5220	Membership & Subscript	3,896.00	3,896.00
05/04/23	0071347	Egelhoff Lawn Mower Service	5355	Other Contracted Serv.	477.49	477.49
05/18/23	0071561	Egelhoff Lawn Mower Service	5355	Other Contracted Serv.	374.10	374.10
05/25/23	0071695	Egelhoff Lawn Mower Service	5230	Classroom & Lab Supp	12.99	12.99
05/04/23	0071348	El Conquistador Newspaper	5247	Special Occasions	250.00	250.00
05/18/23	0071562	Elenco Electronics Inc	5230	Classroom & Lab Supp	195.00	195.00

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Check Date	Check Number	Vendor Name	Classification	Description	Object Amount	Check Amount
05/11/23	0316498	Ellucian Company L P	5840	Equipment	43,989.25	43,989.25
05/25/23	0071696	Elsevier Health & Science	5707	New Book-Resale	887.74	887.74
05/11/23	0071459	El Sol Broadcasting	5270	Advertising	600.00	600.00
05/04/23	0316382	Emily Summers	5201	Travel Expenses	134.80	134.80
05/18/23	0316669	Emily Summers	5201	Travel Expenses	174.89	174.89
05/18/23	0071563	Endeavor Hardwoods Inc	5230	Classroom & Lab Supp	3,404.56	4,390.90
05/18/23	0071563	Endeavor Hardwoods Inc	5714	Classroom & Lab Supplies	986.34	4,390.90
05/25/23	0316861	Equalingua LLC	5668	Program Production	400.00	400.00
05/04/23	0071364	Eric C. Johnson	5363	Officials	110.00	110.00
05/04/23	0071349	Eva's Esthetics Inc	5230	Classroom & Lab Supp	714.73	714.73
05/18/23	0071565	Exacta Graphics, Inc.	5714	Classroom & Lab Supplies	993.07	993.07
05/18/23	0071566	Exelon Corporation	5450	Gas	6,593.48	6,593.48
05/04/23	0071350	Fastenal Company	5230	Classroom & Lab Supp	19.38	19.38
05/04/23	0071351	Federal Express Corp	5707	New Book-Resale	879.98	879.98
05/11/23	0071462	Federal Express Corp	5707	New Book-Resale	428.78	428.78
05/18/23	0071567	Federal Express Corp	5707	New Book-Resale	185.91	185.91
05/04/23	0071352	Feeding America Eastern Wi, Inc	5242	Operating Supplies	997.19	997.19
05/11/23	0071463	Feeding America Eastern Wi, Inc	5242	Operating Supplies	1,170.56	1,170.56
05/25/23	0071697	Feeding America Eastern Wi, Inc	5242	Operating Supplies	1,763.30	1,763.30
05/04/23	0071353	Ferguson Enterprises Llc	5230	Classroom & Lab Supp	1,388.06	1,388.06
05/04/23	0316391	Forest Incentives Ltd	5243	Other Supplies	14,350.97	16,805.62
05/04/23	0316391	Forest Incentives Ltd	5259	Postage	2,454.65	16,805.62
05/18/23	0316685	Forest Incentives Ltd	5243	Other Supplies	731.34	883.91
05/18/23	0316685	Forest Incentives Ltd	5259	Postage	152.57	883.91
05/04/23	0071354	Fortune Fish & Gourmet	5704	Groceries-Resale	1,360.59	1,360.59
05/18/23	0071568	Fortune Fish & Gourmet	5704	Groceries-Resale	1,008.31	1,008.31
05/04/23	0316392	Forward Space LLC	5840	Equipment	4,240.38	4,240.38
05/25/23	0071699	Froedtert Health-Workforce Health	5501	Student Activities	2,613.00	2,613.00
05/18/23	0316686	Full Compass Systems LTD-FBB	5840	Equipment	5,542.33	5,542.33
05/25/23	0071736	Gabriel M. Schauf	5201	Travel Expenses	181.20	181.20
05/04/23	0071355	Galls Parent Holdings LLC	3411	Resd for Encumbrances	(2,178.00)	145.52
05/04/23	0071355	Galls Parent Holdings LLC	5243	Other Supplies	1,307.12	145.52
05/04/23	0071355	Galls Parent Holdings LLC	5840	Equipment	1,016.40	145.52
05/04/23	0071360	George Hillard	5363	Officials	210.00	210.00
05/25/23	0071701	Gladwin Machinery	5230	Classroom & Lab Supp	25.00	25.00
05/11/23	0071465	Global Equipment Company Inc	5840	Equipment	6,011.20	6,011.20
05/18/23	0071569	Global Equipment Company Inc	5230	Classroom & Lab Supp	1,108.46	1,108.46
05/25/23	0071702	Global Water Technology, Inc	5238	Maint. & Cust. Supp	6,613.02	6,613.02
05/11/23	0071466	GM Supplies	5243	Other Supplies	1,110.00	1,110.00
05/11/23	0071467	Goldfish Uniforms	5238	Maint. & Cust. Supp	249.93	249.93
05/18/23	0071570	Goldfish Uniforms	5238	Maint. & Cust. Supp	212.58	212.58
05/18/23	0071571	Goodheart-Willcox Publisher	5707	New Book-Resale	383.00	383.00
05/25/23	0071704	Goodheart-Willcox Publisher	5707	New Book-Resale	824.46	824.46
05/18/23	0071572	Gordie Boucher	5230	Classroom & Lab Supp	445.82	445.82
05/18/23	0071573	Gordie Boucher Ford	5281	Classroom/Lab Eq. Rep.	1,395.98	1,395.98
05/25/23	0071703	Go Riteway Transporation	5355	Other Contracted Serv.	1,250.00	1,250.00
05/04/23	0071356	Grafton Ace Hardware	5230	Classroom & Lab Supp	43.97	43.97
05/04/23	0071357	Granular LLC	5270	Advertising	250.00	3,250.00
05/04/23	0071357	Granular LLC	5355	Other Contracted Serv.	3,000.00	3,250.00
05/04/23	0071358	Graybar Electric Inc	5238	Maint. & Cust. Supp	212.30	212.30
05/11/23	0071468	Graybar Electric Inc	5238	Maint. & Cust. Supp	115.98	115.98
05/18/23	0071574	Graybar Electric Inc	5238	Maint. & Cust. Supp	151.99	151.99
05/25/23	0071705	Graybar Electric Inc	5238	Maint. & Cust. Supp	241.43	4,065.67
05/25/23	0071705	Graybar Electric Inc	5840	Equipment	3,824.24	4,065.67
05/18/23	0316688	Gray Miller Persh LLP	5361	Legal Services	500.00	500.00
05/18/23	0316689	Great America, LLC	5247	Special Occasions	7,428.97	7,428.97
05/04/23	0316394	Grunau Co Inc	5355	Other Contracted Serv.	10,548.33	17,778.33
05/04/23	0316394	Grunau Co Inc	5830	Imprvmnts/Remdling	7,230.00	17,778.33
05/11/23	0316500	Grunau Co Inc	5355	Other Contracted Serv.	434.50	434.50
05/18/23	0316690	Grunau Co Inc	5281	Classroom/Lab Eq. Rep.	1,619.49	12,344.76
05/18/23	0316690	Grunau Co Inc	5355	Other Contracted Serv.	4,179.96	12,344.76
05/18/23	0316690	Grunau Co Inc	5830	Imprvmnts/Remdling	6,545.31	12,344.76
05/25/23	0316863	Grunau Co Inc	5355	Other Contracted Serv.	2,519.31	4,146.69
05/25/23	0316863	Grunau Co Inc	5830	Imprvmnts/Remdling	1,627.38	4,146.69
05/04/23	0316395	Grunau Metals Company Inc	5355	Other Contracted Serv.	2,798.89	2,798.89

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Check Date	Check Number	Vendor Name	Classification	Description	Object Amount	Check Amount
05/18/23	0071575	GTM HR Consulting Inc	5352	Contracted Employment	6,789.00	6,789.00
05/18/23	0071576	Hajoca Corporation	5238	Maint. & Cust. Supp	1,767.13	1,767.13
05/11/23	0071470	Hamilton Medical Inc	5840	Equipment	29,000.00	29,000.00
05/04/23	0316396	Hammel Green & Abrahamson Inc	5830	Imprvmnts/Remdling	1,350.00	1,350.00
05/11/23	0316501	Hammel Green & Abrahamson Inc	3411	Resd for Encumbrances	3,595.00	6,625.00
05/11/23	0316501	Hammel Green & Abrahamson Inc	5830	Imprvmnts/Remdling	3,030.00	6,625.00
05/18/23	0316691	Hammel Green & Abrahamson Inc	5830	Imprvmnts/Remdling	2,975.00	2,975.00
05/04/23	0316397	Hatch Staffing Services Inc	5355	Other Contracted Serv.	848.00	7,328.00
05/04/23	0316397	Hatch Staffing Services Inc	5840	Equipment	6,480.00	7,328.00
05/11/23	0316502	Hatch Staffing Services Inc	5355	Other Contracted Serv.	887.75	887.75
05/18/23	0316692	Hatch Staffing Services Inc	5352	Contracted Employment	4,154.12	7,611.00
05/18/23	0316692	Hatch Staffing Services Inc	5355	Other Contracted Serv.	1,026.88	7,611.00
05/18/23	0316692	Hatch Staffing Services Inc	5840	Equipment	2,430.00	7,611.00
05/25/23	0316864	Hatch Staffing Services Inc	5355	Other Contracted Serv.	834.75	3,264.75
05/25/23	0316864	Hatch Staffing Services Inc	5840	Equipment	2,430.00	3,264.75
05/18/23	0071577	Health First	5243	Other Supplies	118.83	118.83
05/25/23	0071708	Health First	5243	Other Supplies	126.82	126.82
05/11/23	0071471	Healthstream Inc	5355	Other Contracted Serv.	43.00	43.00
05/18/23	0071578	Heartland Video Systems Inc	5674	Technical Operations	4,100.00	4,100.00
05/25/23	0071709	Heartland Video Systems Inc	5674	Technical Operations	3,000.00	3,000.00
05/04/23	0071359	Henricksen Co	5840	Equipment	10,476.90	10,476.90
05/11/23	0071472	Henry Schein Dental	3411	Resd for Encumbrances	0.00	922.42
05/11/23	0071472	Henry Schein Dental	5243	Other Supplies	922.42	922.42
05/18/23	0071579	Hispanic Association of Colleges	5220	Membership & Subscript	6,695.00	6,695.00
05/11/23	0071473	Holiday Wholesale Inc.	5704	Groceries-Resale	1,043.95	1,043.95
05/04/23	0316398	Honeywell Building Solutions	5830	Imprvmnts/Remdling	1,577.00	1,577.00
05/11/23	0316503	Honeywell Building Solutions	3411	Resd for Encumbrances	9,722.77	27,381.68
05/11/23	0316503	Honeywell Building Solutions	5840	Equipment	17,658.91	27,381.68
05/18/23	0316693	Honeywell Building Solutions	5355	Other Contracted Serv.	14,532.00	37,917.02
05/18/23	0316693	Honeywell Building Solutions	5840	Equipment	23,385.02	37,917.02
05/25/23	0316865	Honeywell Building Solutions	5355	Other Contracted Serv.	4,844.00	4,844.00
05/18/23	0071580	Hubbard Wilson & Zelenkova LLC	5355	Other Contracted Serv.	3,750.00	4,150.00
05/18/23	0071580	Hubbard Wilson & Zelenkova LLC	5357	Professional & Consult	400.00	4,150.00
05/18/23	0071581	Humphrey Service Parts Inc	5230	Classroom & Lab Supp	2,412.33	2,412.33
05/04/23	0316399	Hurt Electric Inc	5830	Imprvmnts/Remdling	12,020.82	12,020.82
05/18/23	0316694	Hurt Electric Inc	5830	Imprvmnts/Remdling	20,071.60	20,071.60
05/18/23	0071582	Hydromat Inc	5230	Classroom & Lab Supp	865.15	865.15
05/11/23	0316504	Hy Test Safety Shoe Service	5238	Maint. & Cust. Supp	100.00	100.00
05/11/23	0071474	IBC Engineering Services, Inc	3411	Resd for Encumbrances	9,400.00	9,400.00
05/04/23	0316400	Inspec Inc	5830	Imprvmnts/Remdling	5,877.00	5,877.00
05/04/23	0071361	Interiorscapes, Inc	5355	Other Contracted Serv.	524.64	524.64
05/18/23	0316695	Interstate Parking	5419	Building Rental	28,688.00	28,688.00
05/18/23	0071583	iSimulate, LLC	5840	Equipment	8,485.00	8,485.00
05/04/23	0316401	Itu Absorb Tech Inc	5355	Other Contracted Serv.	64.80	64.80
05/11/23	0316505	Itu Absorb Tech Inc	5282	Off. General Eq. Rep.	93.60	157.15
05/11/23	0316505	Itu Absorb Tech Inc	5355	Other Contracted Serv.	63.55	157.15
05/18/23	0316696	Itu Absorb Tech Inc	5355	Other Contracted Serv.	129.85	129.85
05/25/23	0316866	Itu Absorb Tech Inc	5282	Off. General Eq. Rep.	187.20	341.24
05/25/23	0316866	Itu Absorb Tech Inc	5355	Other Contracted Serv.	154.04	341.24
05/04/23	0071422	Jason D. Werth	5363	Officials	210.00	210.00
05/18/23	0071655	Jason D. Werth	5363	Officials	210.00	210.00
05/18/23	0316656	Jason T. Emmerich	5201	Travel Expenses	50.44	50.44
05/18/23	0316673	Jeff Woodliff	5363	Officials	210.00	210.00
05/18/23	0071584	JMB & Associates LLC	5830	Imprvmnts/Remdling	1,584.00	1,584.00
05/04/23	0071363	Johnson Controls Inc	5355	Other Contracted Serv.	5,996.00	5,996.00
05/18/23	0071585	Johnson Controls Inc	5830	Imprvmnts/Remdling	6,712.00	6,712.00
05/18/23	0071549	Jon Buelow	5363	Officials	210.00	210.00
05/18/23	0071586	Jones & Bartlett Publishers	5707	New Book-Resale	2,524.39	2,524.39
05/18/23	0071612	Joseph Olson	5363	Officials	120.00	120.00
05/25/23	0316851	Josie A. Veal	5201	Travel Expenses	74.15	74.15
05/25/23	0316832	Josie K. De Hartog	5201	Travel Expenses	110.04	110.04
05/25/23	0316867	Kahler Slater	3411	Resd for Encumbrances	2,575.00	2,575.00
05/04/23	0071374	Kari H. Miller	5355	Other Contracted Serv.	570.00	570.00
05/11/23	0071469	Kelli Greentree	5840	Equipment	1,500.00	1,500.00
05/04/23	0316378	Kelly J. Monroe	2325	Misc. Clubs Pay.	817.56	817.56

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Check Date	Check Number	Vendor Name	Classification	Description	Object Amount	Check Amount
05/04/23	0071398	Kevin M. Scholz	5363	Officials	210.00	210.00
05/18/23	0071627	Kevin M. Scholz	5363	Officials	210.00	210.00
05/11/23	0071475	Keystone Automotive Industries	5230	Classroom & Lab Supp	1,528.51	1,528.51
05/18/23	0316667	Kristine R. Skenandore	5201	Travel Expenses	172.92	172.92
05/18/23	0071587	Kujawa Enterprises Incorporated	5355	Other Contracted Serv.	374.25	374.25
05/25/23	0071711	Kurzweil Education Inc	5246	Software	4,000.00	4,000.00
05/04/23	0316402	Laforce Inc	5280	Building Repairs	1,273.72	5,024.70
05/04/23	0316402	Laforce Inc	5830	Imprvmnts/Remdling	3,750.98	5,024.70
05/18/23	0071588	Learning Resources Network Inc	5220	Membership & Subscript	945.00	945.00
05/18/23	0071589	Lemberg Electric Company Inc	5355	Other Contracted Serv.	4,742.10	4,742.10
05/11/23	0316489	Liana J. Odrsic	5201	Travel Expenses	500.00	500.00
05/04/23	0071365	Lifeworks (US) Ltd.	5355	Other Contracted Serv.	9,915.76	9,915.76
05/04/23	0071366	Lincoln Electric Company	5230	Classroom & Lab Supp	2,925.31	2,925.31
05/11/23	0071476	Lincoln Electric Company	5230	Classroom & Lab Supp	91.00	91.00
05/18/23	0071590	Lincoln Electric Company	5230	Classroom & Lab Supp	1,189.90	1,189.90
05/25/23	0071712	Lincoln Electric Company	5230	Classroom & Lab Supp	1,704.71	1,704.71
05/25/23	0316868	LinguaMeeting LLC	5707	New Book-Resale	280.00	280.00
05/04/23	0071367	Literacy Services of Wisconsin Inc	5652	Contribution & Awards	1,200.00	1,200.00
05/11/23	0071477	Machine Tool Service & Training Gro	5281	Classroom/Lab Eq. Rep.	3,435.25	3,435.25
05/18/23	0071603	Macmillan Publishing Service MPS	5707	New Book-Resale	669.67	669.67
05/04/23	0071362	Madeline Jerry	5363	Officials	250.00	250.00
05/18/23	0071591	Madison Area Technical College	5501	Student Activities	200.00	200.00
05/11/23	0316506	Marchese Inc., V	5704	Groceries-Resale	5,071.68	5,071.68
05/04/23	0071368	Marek Group	5260	Printing & Duplicating	4,179.60	4,179.60
05/11/23	0071478	Marianna Inc	5711	Supplies-Resale	2,579.57	2,579.57
05/18/23	0316666	Mark A. Skattebo	5201	Travel Expenses	660.24	660.24
05/11/23	0316507	Martek LLC	5840	Equipment	20,383.77	20,383.77
05/18/23	0316697	Martek LLC	5840	Equipment	875.00	875.00
05/04/23	0071369	Matheson Tri-Gas	5230	Classroom & Lab Supp	73.15	73.15
05/11/23	0071479	Matheson Tri-Gas	5230	Classroom & Lab Supp	137.17	137.17
05/18/23	0071592	Matheson Tri-Gas	5230	Classroom & Lab Supp	107.15	107.15
05/25/23	0071713	Matheson Tri-Gas	5230	Classroom & Lab Supp	1,806.05	1,806.05
05/04/23	0071370	Matheson Tri-Gas, Inc #3028	5230	Classroom & Lab Supp	517.16	3,919.41
05/04/23	0071370	Matheson Tri-Gas, Inc #3028	5248	Classrm/Lab Equip.	3,402.25	3,919.41
05/18/23	0071593	Matheson Tri-Gas, Inc #3028	5230	Classroom & Lab Supp	1,146.60	1,146.60
05/25/23	0071714	Matheson Tri-Gas, Inc #3028	5230	Classroom & Lab Supp	348.17	348.17
05/18/23	0071594	MBS Textbook Exchange Inc	5712	Used Books-Resale	92.76	92.76
05/25/23	0071715	MBS Textbook Exchange Inc	5712	Used Books-Resale	386.07	386.07
05/18/23	0071595	McGraw Hill Education Inc	5707	New Book-Resale	510.36	510.36
05/25/23	0071716	McGraw Hill Education Inc	5707	New Book-Resale	626.46	626.46
05/04/23	0071371	McKesson HBOC	5711	Supplies-Resale	853.61	853.61
05/18/23	0071596	McKesson HBOC	5711	Supplies-Resale	73.50	73.50
05/25/23	0316835	Megan J. Favour	5201	Travel Expenses	339.67	339.67
05/04/23	0071372	Menards Inc	5248	Classrm/Lab Equip.	299.20	299.20
05/04/23	0071373	Menards Inc	5238	Maint. & Cust. Supp	282.27	282.27
05/11/23	0071480	Menards Inc	5230	Classroom & Lab Supp	753.78	753.78
05/11/23	0071481	Menards Inc	5238	Maint. & Cust. Supp	255.25	255.25
05/18/23	0071597	Menards Inc	5238	Maint. & Cust. Supp	220.27	220.27
05/25/23	0071717	Menards Inc	5238	Maint. & Cust. Supp	283.55	283.55
05/25/23	0071718	Metro Business Publications Inc	5355	Other Contracted Serv.	200.00	200.00
05/11/23	0316508	Michael Best & Friedrich LLP	5361	Legal Services	32,000.00	32,000.00
05/04/23	0316403	Michael McLoone Photography	5363	Officials	225.00	225.00
05/18/23	0316698	Michael McLoone Photography	5363	Officials	150.00	150.00
05/04/23	0316380	Michael Pfeil	5363	Officials	210.00	210.00
05/25/23	0316844	Michael Pfeil	5363	Officials	350.00	350.00
05/18/23	0071598	Midland Paper Company	5244	Production Supplies	2,526.52	2,526.52
05/25/23	0071719	Midwestern Anodizing Corp	5355	Other Contracted Serv.	416.00	416.00
05/04/23	0071375	Milwaukee Area Tech College	5357	Professional & Consult	116,049.82	116,049.82
05/18/23	0071599	Milwaukee Film Inc	5211	Seminars & Workshops	5,000.00	5,000.00
05/11/23	0071482	Milwaukee Water Works	5455	Water	8,182.50	8,182.50
05/18/23	0071600	Milwaukee Water Works	5455	Water	2,887.45	2,887.45
05/04/23	0071376	MindWorks Innovations Inc	5243	Other Supplies	84.00	84.00
05/04/23	0316404	Minnesota Elevator Inc	5353	Elevator P.M.	237.30	474.60
05/04/23	0316404	Minnesota Elevator Inc	5355	Other Contracted Serv.	237.30	474.60
05/11/23	0316509	Minnesota Elevator Inc	5355	Other Contracted Serv.	711.90	711.90



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05/18/23	0316699	Minnesota Elevator Inc	5353	Elevator P.M.	798.60	798.60
05/25/23	0316869	Minnesota Elevator Inc	5353	Elevator P.M.	12,067.65	12,067.65
05/18/23	0071601	MMAC Community Support Foundation,	5652	Contribution & Awards	4,500.00	4,500.00
05/04/23	0316405	Moody's Investors Service	5970	Admin Exp-Debt Service	10,000.00	10,000.00
05/18/23	0071602	Morris Midwest	5248	Classrm/Lab Equip.	2,692.74	2,692.74
05/11/23	0071484	Mr. Arom L. Murrell	5355	Other Contracted Serv.	102.35	102.35
05/18/23	0316664	Mr. Arom L. Murrell	5205	Recruiting	3,095.53	3,095.53
05/18/23	0316650	Mr. Brandon M. Borden	5201	Travel Expenses	141.55	141.55
05/18/23	0316659	Mr. Daniel O. Inyang	5201	Travel Expenses	498.13	498.13
05/18/23	0316674	Mr. Daniel R. Zdrojewski	5201	Travel Expenses	652.70	652.70
05/18/23	0316665	Mr. David E. Simonson	5230	Classroom & Lab Supp	244.20	244.20
05/04/23	0316383	Mr. Donald R. Wadewitz II	5363	Officials	120.00	120.00
05/18/23	0316671	Mr. Donald R. Wadewitz II	5363	Officials	120.00	120.00
05/25/23	0316838	Mr. Eurial R. Jordan	5201	Travel Expenses	2,864.13	2,864.13
05/25/23	0316846	Mr. Glen J. Schmidt	5201	Travel Expenses	371.31	371.31
05/04/23	0316373	Mr. Guillermo Diaz	5201	Travel Expenses	43.23	43.23
05/18/23	0316655	Mr. Guillermo Diaz	5201	Travel Expenses	345.84	345.84
05/25/23	0316841	Mr. Jeffrey P. Moorbeck	5201	Travel Expenses	829.29	829.29
05/04/23	0316381	Mr. Mark S. Picard	5204	Transportation	61.44	61.44
05/04/23	0316372	Mr. Paul Carrier	5201	Travel Expenses	112.50	112.50
05/04/23	0071336	Mr. Randall T. Casey	5203	Meals	2,800.00	2,800.00
05/25/23	0316834	Mr. Robert L. Dricken	5355	Other Contracted Serv.	40.00	40.00
05/25/23	0316836	Mr. Scott A. Finnessy	5201	Travel Expenses	58.95	58.95
05/04/23	0071404	Mr. Scott R. Smith	5363	Officials	210.00	210.00
05/18/23	0071636	Mr. Scott R. Smith	5363	Officials	210.00	210.00
05/25/23	0316850	Mrs. Patricia Torres Najera	5201	Travel Expenses	95.27	95.27
05/25/23	0316847	Ms. Amy R. Shields	5201	Travel Expenses	210.50	210.50
05/04/23	0316375	Ms. Angela J. Fraser	5201	Travel Expenses	51.75	51.75
05/18/23	0316657	Ms. Angela J. Fraser	5201	Travel Expenses	10.48	10.48
05/25/23	0316839	Ms. Brenda S. Konings	5201	Travel Expenses	81.22	81.22
05/25/23	0316833	Ms. Caryn J. Dreher	5201	Travel Expenses	136.24	136.24
05/18/23	0316662	Ms. Christine M. Manion	5201	Travel Expenses	789.28	789.28
05/25/23	0316840	Ms. Christine M. Manion	5201	Travel Expenses	2,306.37	2,306.37
05/04/23	0071377	MSC Industrial Supply Co Inc	5230	Classroom & Lab Supp	434.42	2,292.58
05/04/23	0071377	MSC Industrial Supply Co Inc	5840	Equipment	1,858.16	2,292.58
05/11/23	0071483	MSC Industrial Supply Co Inc	5230	Classroom & Lab Supp	1,786.87	1,786.87
05/18/23	0071604	MSC Industrial Supply Co Inc	5230	Classroom & Lab Supp	1,720.70	12,229.74
05/18/23	0071604	MSC Industrial Supply Co Inc	5840	Equipment	10,509.04	12,229.74
05/25/23	0316852	Ms. Friedericke T. Wowerat	5201	Travel Expenses	52.40	52.40
05/18/23	0316668	Ms. Julie A. Stubenrauch	5243	Other Supplies	37.78	37.78
05/25/23	0316849	Ms. Julie A. Stubenrauch	5201	Travel Expenses	48.20	48.20
05/25/23	0316843	Ms. Mary C. Peters-Wojnowiak	5201	Travel Expenses	100.21	100.21
05/04/23	0316376	Ms. Patricia P. Holt	5201	Travel Expenses	72.00	72.00
05/04/23	0071394	Ms. Rosalie A. Robison	2105	Due to Students	28.60	28.60
05/18/23	0316672	Ms. Yan Wang	5201	Travel Expenses	695.63	695.63
05/25/23	0071707	Ms. Zina R. Haywood	5352	Contracted Employment	9,600.00	9,600.00
05/25/23	0071720	MT Solar LLC	5840	Equipment	10,056.16	10,056.16
05/04/23	0071378	Mueller Communications LLC	5355	Other Contracted Serv.	596.09	596.09
05/25/23	0071721	Myers Information Systems	5355	Other Contracted Serv.	35,100.00	35,100.00
05/18/23	0071546	Nancy Blair	5355	Other Contracted Serv.	12,000.00	12,000.00
05/04/23	0071379	Napa Auto Parts	5230	Classroom & Lab Supp	186.95	186.95
05/11/23	0071485	Napa Auto Parts	5230	Classroom & Lab Supp	326.07	326.07
05/18/23	0071605	Napa Auto Parts	5230	Classroom & Lab Supp	207.20	207.20
05/18/23	0071606	Napa Auto Parts	5238	Maint. & Cust. Supp	16.32	16.32
05/18/23	0071607	Napa Auto Parts	5230	Classroom & Lab Supp	724.91	724.91
05/25/23	0071722	Napa Auto Parts	5230	Classroom & Lab Supp	3,524.10	3,524.10
05/04/23	0071380	Neu's Building Center Inc	5238	Maint. & Cust. Supp	19.99	778.96
05/04/23	0071380	Neu's Building Center Inc	5248	Classrm/Lab Equip.	758.97	778.96
05/11/23	0071486	Neu's Building Center Inc	5230	Classroom & Lab Supp	55.83	55.83
05/18/23	0071608	Neu's Building Center Inc	5230	Classroom & Lab Supp	512.94	586.92
05/18/23	0071608	Neu's Building Center Inc	5238	Maint. & Cust. Supp	73.98	586.92
05/04/23	0071381	Ney's Premium Inc.	5704	Groceries-Resale	639.73	639.73
05/11/23	0071464	Norma C. Florez	5243	Other Supplies	73.00	73.00
05/18/23	0071611	Oak Hall Industries L P	5242	Operating Supplies	4,007.75	4,007.75
05/25/23	0071724	Oak Hall Industries L P	5242	Operating Supplies	406.37	406.37

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05/04/23	0316406	Occupational Health Centers	5355	Other Contracted Serv.	153.00	153.00
05/18/23	0316700	Occupational Health Centers	5355	Other Contracted Serv.	404.00	404.00
05/18/23	0071610	O'Reilly Automotive Stores, Inc	5840	Equipment	25,853.68	25,853.68
05/25/23	0071723	O'Reilly Automotive Stores, Inc	5230	Classroom & Lab Supp	89.38	89.38
05/18/23	0071613	Organization Development Consultant	5355	Other Contracted Serv.	900.00	11,050.00
05/18/23	0071613	Organization Development Consultant	5357	Professional & Consult	10,150.00	11,050.00
05/25/23	0071725	Orkin Commercial Services	5355	Other Contracted Serv.	333.38	333.38
05/11/23	0071487	Ozaukee County	5356	Permits & License	594.00	594.00
05/18/23	0071614	Pacific Telemanagement Svcs	5454	Telephone	53.00	53.00
05/04/23	0316407	Packerland Rent-A-Mat Inc	5355	Other Contracted Serv.	2,929.54	2,929.54
05/18/23	0316654	Pamela D. Davis	5201	Travel Expenses	124.55	124.55
05/04/23	0316408	Papas Bakery Inc	5704	Groceries-Resale	1,733.30	1,733.30
05/11/23	0316510	Paragon Development Systems	5282	Off. General Eq. Rep.	612.50	612.50
05/18/23	0316701	Paragon Development Systems	5840	Equipment	1,575.00	1,575.00
05/11/23	0071488	Passport Labs, Inc.	5355	Other Contracted Serv.	110.49	110.49
05/04/23	0071382	Pearson Higher Education	5707	New Book-Resale	1.31	1.31
05/25/23	0071726	Pearson Higher Education	5707	New Book-Resale	318.89	318.89
05/04/23	0316409	Penguin Random House LLC	5707	New Book-Resale	269.46	269.46
05/11/23	0071489	Pepsi Beverages Company	5704	Groceries-Resale	3,632.21	3,632.21
05/04/23	0071383	Personnel Specialists LLC	5352	Contracted Employment	2,349.00	2,349.00
05/25/23	0071694	Peter D. Doorn	5201	Travel Expenses	43.23	43.23
05/04/23	0071384	Philips Holding USA Inc	5840	Equipment	178,869.00	178,869.00
05/25/23	0316870	Pierce Engineers, Inc.	5830	Imprvmnts/Remdling	310.00	310.00
05/04/23	0071385	Pitney Bowes/Presort Service	5259	Postage	169.03	169.03
05/11/23	0071491	Pitney Bowes/Presort Service	5259	Postage	1,906.78	1,906.78
05/11/23	0071492	Pittsburgh Paints Co	5238	Maint. & Cust. Supp	39.49	39.49
05/18/23	0071615	Pittsburgh Paints Co	5238	Maint. & Cust. Supp	469.26	469.26
05/25/23	0071727	Pittsburgh Paints Co	5238	Maint. & Cust. Supp	137.46	137.46
05/18/23	0071616	Platinum Educational Group	5707	New Book-Resale	2,737.50	2,737.50
05/04/23	0071386	Port A John	5355	Other Contracted Serv.	245.00	245.00
05/18/23	0071617	Port A John	5355	Other Contracted Serv.	110.00	110.00
05/25/23	0071728	Port A John	5355	Other Contracted Serv.	220.00	220.00
05/18/23	0071618	Primex Wireless	5355	Other Contracted Serv.	2,059.50	2,059.50
05/04/23	0071388	Pritzlaff Wholesale	5704	Groceries-Resale	206.07	206.07
05/18/23	0071619	Pritzlaff Wholesale	5704	Groceries-Resale	458.63	458.63
05/11/23	0071493	Proforma Albrecht Inc	5243	Other Supplies	1,380.50	1,130.63
05/11/23	0071493	Proforma Albrecht Inc	5714	Classroom & Lab Supplies	(249.87)	1,130.63
05/18/23	0071620	Proforma Albrecht Inc	5235	Instructional Material	586.76	1,573.72
05/18/23	0071620	Proforma Albrecht Inc	5355	Other Contracted Serv.	986.96	1,573.72
05/04/23	0316410	Programming Service	5355	Other Contracted Serv.	11,100.00	11,100.00
05/04/23	0071389	Pulpdent Corporation	5243	Other Supplies	263.64	263.64
05/11/23	0071494	Quadient Inc Dept 3689	5412	Rental of Equipment	153.68	153.68
05/18/23	0071621	Quadient Inc Dept 3689	5412	Rental of Equipment	702.51	702.51
05/25/23	0071729	Quadient Inc Dept 3689	5259	Postage	3,600.40	3,600.40
05/18/23	0071622	Quality Matters Inc	5243	Other Supplies	220.00	220.00
05/04/23	0071390	Quick Fuel	5230	Classroom & Lab Supp	1,184.03	1,184.03
05/11/23	0071495	Quick Fuel	5230	Classroom & Lab Supp	2,002.21	2,002.21
05/18/23	0071623	Quick Fuel	5230	Classroom & Lab Supp	1,688.13	1,688.13
05/25/23	0071730	Quick Fuel	5230	Classroom & Lab Supp	1,703.96	1,703.96
05/04/23	0316411	Quorum Architects Inc	3411	Resd for Encumbrances	3,340.39	3,340.39
05/11/23	0316511	Quorum Architects Inc	3411	Resd for Encumbrances	1,898.00	46,891.96
05/11/23	0316511	Quorum Architects Inc	5830	Imprvmnts/Remdling	44,993.96	46,891.96
05/18/23	0316702	Quorum Architects Inc	3411	Resd for Encumbrances	6,565.00	7,146.00
05/18/23	0316702	Quorum Architects Inc	5830	Imprvmnts/Remdling	581.00	7,146.00
05/25/23	0316871	Quorum Architects Inc	5840	Equipment	1,500.00	1,500.00
05/04/23	0071391	Rams Contracting Ltd	5830	Imprvmnts/Remdling	1,300.00	1,300.00
05/11/23	0071496	Rams Contracting Ltd	3411	Resd for Encumbrances	1,491.08	63,543.48
05/11/23	0071496	Rams Contracting Ltd	5830	Imprvmnts/Remdling	62,052.40	63,543.48
05/25/23	0071731	Rams Contracting Ltd	5830	Imprvmnts/Remdling	650.00	650.00
05/04/23	0071392	Recycle Technologies Inc	5355	Other Contracted Serv.	150.00	150.00
05/04/23	0071393	Redshelf Inc	5706	Inclusive Access	101,926.69	101,926.69
05/04/23	0316412	Reprographic Technologies Inc	5830	Imprvmnts/Remdling	240.00	240.00
05/11/23	0071497	Rev.com Inc	5668	Program Production	1,082.60	1,082.60
05/18/23	0071624	Revival 414 LLC	5247	Special Occasions	2,600.00	2,600.00
05/11/23	0071498	Riteway Bus Service Inc	5204	Transportation	1,750.00	1,750.00

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Check Date	Check Number	Vendor Name	Classification	Description	Object Amount	Check Amount
05/25/23	0071732	Riteway Bus Service Inc	5204	Transportation	2,150.00	2,150.00
05/11/23	0316512	Robert Half International	5352	Contracted Employment	10,962.72	10,962.72
05/25/23	0071734	Rock Performance Center LLC	2325	Misc. Clubs Pay.	6,000.00	6,000.00
05/04/23	0071424	Ronald M. Zielinski	5363	Officials	420.00	420.00
05/04/23	0071395	Rotary Club of Mitchell Field	5243	Other Supplies	50.00	50.00
05/18/23	0071625	Rote Oil Ltd	5238	Maint. & Cust. Supp	3,391.90	3,391.90
05/04/23	0071396	Royle Printing Co	5260	Printing & Duplicating	10,791.43	10,791.43
05/04/23	0071397	Russell Metals Williams Bahcall	5230	Classroom & Lab Supp	1,293.50	1,293.50
05/11/23	0071499	Russell Metals Williams Bahcall	5230	Classroom & Lab Supp	3,165.80	3,165.80
05/04/23	0316413	RyTech, LLC	5270	Advertising	1,853.64	1,853.64
05/11/23	0316513	RyTech, LLC	5270	Advertising	6,000.00	6,000.00
05/11/23	0071433	Saadia Ahmad	5352	Contracted Employment	1,080.00	1,080.00
05/04/23	0316377	Sadique Isahaku	5201	Travel Expenses	186.00	186.00
05/18/23	0316660	Sadique Isahaku	5201	Travel Expenses	488.18	488.18
05/04/23	0316414	Safeway Pest Management Co Inc	5355	Other Contracted Serv.	415.00	415.00
05/18/23	0316703	Safeway Pest Management Co Inc	5355	Other Contracted Serv.	320.00	320.00
05/11/23	0071500	SalonCentric Inc	5711	Supplies-Resale	453.04	453.04
05/04/23	0316415	San-A-Care Inc	5238	Maint. & Cust. Supp	1,037.55	4,173.52
05/04/23	0316415	San-A-Care Inc	5355	Other Contracted Serv.	3,135.97	4,173.52
05/11/23	0316514	San-A-Care Inc	5238	Maint. & Cust. Supp	3,046.94	3,046.94
05/18/23	0316704	San-A-Care Inc	5238	Maint. & Cust. Supp	244.46	798.85
05/18/23	0316704	San-A-Care Inc	5355	Other Contracted Serv.	554.39	798.85
05/25/23	0316872	San-A-Care Inc	5238	Maint. & Cust. Supp	17,858.07	19,162.44
05/25/23	0316872	San-A-Care Inc	5355	Other Contracted Serv.	1,304.37	19,162.44
05/18/23	0071626	Sandra Dempsey Network	5355	Other Contracted Serv.	12,487.50	12,487.50
05/11/23	0071461	Sarah Farrukh	5352	Contracted Employment	1,000.00	1,000.00
05/11/23	0071501	SAR of Milwaukee LLC	5355	Other Contracted Serv.	1,829.00	1,829.00
05/11/23	0071502	Scantron Corporation	5243	Other Supplies	6,294.00	6,294.00
05/25/23	0071735	Scantron Corporation	5243	Other Supplies	6,081.00	6,081.00
05/18/23	0071633	SCOC Consulting LLC	5357	Professional & Consult	100.00	100.00
05/04/23	0071399	Scott D. Kawczynski LLC	5355	Other Contracted Serv.	2,301.92	2,301.92
05/18/23	0071628	Screening One, Inc	5355	Other Contracted Serv.	353.75	353.75
05/04/23	0071400	Secure Information Destruction LLC	5355	Other Contracted Serv.	115.50	115.50
05/11/23	0071503	Secure Information Destruction LLC	5355	Other Contracted Serv.	105.00	1,157.00
05/11/23	0071503	Secure Information Destruction LLC	5359	Waste Disposal	1,052.00	1,157.00
05/18/23	0071629	Secure Information Destruction LLC	5355	Other Contracted Serv.	31.50	1,050.00
05/18/23	0071629	Secure Information Destruction LLC	5359	Waste Disposal	1,018.50	1,050.00
05/04/23	0316416	Seek Incorporated	5355	Other Contracted Serv.	4,793.84	4,793.84
05/11/23	0316515	Seek Incorporated	5355	Other Contracted Serv.	4,288.70	4,288.70
05/18/23	0316705	Seek Incorporated	5355	Other Contracted Serv.	32,385.87	32,385.87
05/25/23	0316873	Seek Incorporated	5355	Other Contracted Serv.	4,473.54	4,473.54
05/04/23	0071401	Segal Company (Midwest) Inc	5357	Professional & Consult	15,000.00	15,000.00
05/18/23	0071630	Selective Gift Institute	5243	Other Supplies	300.00	300.00
05/04/23	0316417	Selzer-Ornst Company	5830	Imprvmnts/Remdling	5,972.65	5,972.65
05/11/23	0316516	Selzer-Ornst Company	3411	Resd for Encumbrances	330,720.87	523,936.62
05/11/23	0316516	Selzer-Ornst Company	5830	Imprvmnts/Remdling	193,215.75	523,936.62
05/18/23	0071631	Shani's Exquisite Catering	5501	Student Activities	7,000.00	7,000.00
05/11/23	0071504	Sherwin Williams	5238	Maint. & Cust. Supp	103.40	103.40
05/18/23	0071632	Signature Graphics Inc	5355	Other Contracted Serv.	6,414.24	6,414.24
05/25/23	0071737	Signature Graphics Inc	5355	Other Contracted Serv.	3,700.00	3,700.00
05/04/23	0071402	Skyline Catering	5243	Other Supplies	5,000.00	5,000.00
05/11/23	0071506	Smart Care Equip Solutions	5355	Other Contracted Serv.	2,552.85	2,552.85
05/18/23	0071634	Smart Care Equip Solutions	5355	Other Contracted Serv.	4,254.75	4,254.75
05/04/23	0071403	Smart Interpreting Services	5355	Other Contracted Serv.	4,567.36	4,567.36
05/18/23	0071635	Smart Interpreting Services	5355	Other Contracted Serv.	5,130.83	5,130.83
05/18/23	0071637	Staff Electric Co Inc	5830	Imprvmnts/Remdling	5,600.00	5,600.00
05/18/23	0071638	Stage Clip Limited	5243	Other Supplies	506.25	506.25
05/04/23	0071406	Staples Business Advantage	5230	Classroom & Lab Supp	138.69	7,884.23
05/04/23	0071406	Staples Business Advantage	5241	Office Supplies	6,834.74	7,884.23
05/04/23	0071406	Staples Business Advantage	5243	Other Supplies	864.01	7,884.23
05/04/23	0071406	Staples Business Advantage	5501	Student Activities	46.79	7,884.23
05/11/23	0071507	State Industrial Products	5238	Maint. & Cust. Supp	275.00	275.00
05/18/23	0071639	Steinhaus Supply Service Inc	5248	Classrm/Lab Equip.	295.00	295.00
05/18/23	0071640	Stephanie Sorrina Beecher	5355	Other Contracted Serv.	1,260.00	1,260.00
05/04/23	0071407	Stephanie Zito	5355	Other Contracted Serv.	1,475.00	1,475.00

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Check Date	Check Number	Vendor Name	Classification	Description	Object Amount	Check Amount
05/25/23	0071738	St Francis Auto Wreckers Inc	5230	Classroom & Lab Supp	50.00	50.00
05/04/23	0071405	St Joan Antida High School	5652	Contribution & Awards	1,200.00	1,200.00
05/11/23	0071508	Stone Creek Coffee Roasters	5704	Groceries-Resale	23.50	23.50
05/18/23	0071641	Stone Creek Coffee Roasters	5704	Groceries-Resale	991.50	991.50
05/04/23	0071408	Strang Inc	3411	Resd for Encumbrances	1,005.75	1,005.75
05/25/23	0071739	Styled Aesthetic LLC	2325	Misc. Clubs Pay.	736.50	736.50
05/25/23	0071740	Superior Salt Service LLC	5358	Snow Removal	144.00	144.00
05/25/23	0071741	Survey Monkey	5357	Professional & Consult	2,700.00	2,700.00
05/11/23	0316488	Susan K. Nusser	5201	Travel Expenses	92.00	92.00
05/18/23	0316658	Susan M. Genrich	5260	Printing & Duplicating	97.04	97.04
05/04/23	0071409	Sussex Tool & Supply Inc.	5230	Classroom & Lab Supp	94.84	94.84
05/18/23	0071642	Sussex Tool & Supply Inc.	5230	Classroom & Lab Supp	28.22	26,015.34
05/18/23	0071642	Sussex Tool & Supply Inc.	5840	Equipment	25,987.12	26,015.34
05/18/23	0316653	Suzanna L. Considine	5201	Travel Expenses	588.85	588.85
05/11/23	0071509	Sweetbush	5355	Other Contracted Serv.	87.00	87.00
05/11/23	0071510	Tallman Equipment Co Inc	5840	Equipment	4,691.36	4,691.36
05/25/23	0071742	TBS LLC	5211	Seminars & Workshops	899.01	899.01
05/11/23	0071511	Tekton Inc	5230	Classroom & Lab Supp	42.50	42.50
05/04/23	0071410	Ten 2 Communications Llc	5356	Permits & License	200.00	200.00
05/04/23	0071411	Terra Translations, LLC	5355	Other Contracted Serv.	971.63	971.63
05/25/23	0071743	Terra Translations, LLC	5355	Other Contracted Serv.	1,322.32	1,322.32
05/25/23	0071748	The Computing Technology Industry A	5714	Classroom & Lab Supplies	3,460.00	3,460.00
05/11/23	0071460	The Farmhouse Studio LLC	5247	Special Occasions	1,030.00	1,030.00
05/25/23	0071706	The Happy Chef Inc	5714	Classroom & Lab Supplies	37.95	37.95
05/25/23	0071698	Thermo Fisher Scientific #542245	5230	Classroom & Lab Supp	1,053.62	1,053.62
05/04/23	0071412	Time Warner Cable	5454	Telephone	8,191.36	8,191.36
05/11/23	0071512	Trajecsys Corporation	5714	Classroom & Lab Supplies	800.00	800.00
05/25/23	0071744	Trane Company Cds Group	5281	Classroom/Lab Eq. Rep.	4,701.45	4,701.45
05/04/23	0071414	TriMark Marlinn LLC	5714	Classroom & Lab Supplies	743.42	743.42
05/18/23	0071643	TriMark Mariinn LLC	5714	Classroom & Lab Supplies	1,146.86	1,146.86
05/25/23	0071745	TriMark Marlinn LLC	5714	Classroom & Lab Supplies	711.97	711.97
05/04/23	0071413	Tri-Tech Cnc, Inc	5281	Classroom/Lab Eq. Rep.	3,103.00	3,103.00
05/04/23	0071415	Truck Fleet Services LLC	5355	Other Contracted Serv.	266.00	266.00
05/11/23	0071513	Truck Fleet Services LLC	5281	Classroom/Lab Eq. Rep.	17,373.99	18,038.42
05/11/23	0071513	Truck Fleet Services LLC	5355	Other Contracted Serv.	664.43	18,038.42
05/18/23	0071644	Truck Fleet Services LLC	5281	Classroom/Lab Eq. Rep.	5,007.92	5,007.92
05/25/23	0071746	Truck Fleet Services LLC	5355	Other Contracted Serv.	190.00	190.00
05/18/23	0071645	Trugreen Limited Processing Cntr	5355	Other Contracted Serv.	1,549.37	1,549.37
05/25/23	0071747	Trugreen Limited Processing Cntr	5355	Other Contracted Serv.	363.43	363.43
05/04/23	0071416	Trustees of the University of Pennsylvania	5211	Seminars & Workshops	14,080.00	14,080.00
05/18/23	0071646	Trustees of the University of Pennsylvania	5355	Other Contracted Serv.	22,880.00	22,880.00
05/18/23	0071647	Uline, Inc	5248	Classrm/Lab Equip.	556.89	556.89
05/25/23	0071749	Uline, Inc	5243	Other Supplies	2,522.04	2,522.04
05/11/23	0071514	United States Postal Service - Nati	5259	Postage	406.35	406.35
05/18/23	0071648	Universal Companies	5711	Supplies-Resale	3,785.24	3,785.24
05/25/23	0071750	University of WI-Milwaukee	5246	Software	8,000.00	8,000.00
05/04/23	0071417	UPS	5675	Traffic	65.22	65.22
05/11/23	0071515	UPS	5259	Postage	47.16	47.16
05/18/23	0071649	UPS	5259	Postage	63.03	95.88
05/18/23	0071649	UPS	5675	Traffic	32.85	95.88
05/25/23	0071751	UPS	5675	Traffic	80.40	80.40
05/04/23	0316418	US Brands	5259	Postage	118.98	118.98
05/04/23	0316419	US Foods, Inc	5704	Groceries-Resale	632.49	735.24
05/04/23	0316419	US Foods, Inc	5714	Classroom & Lab Supplies	102.75	735.24
05/11/23	0316517	US Foods, Inc	5704	Groceries-Resale	14,636.09	16,321.81
05/11/23	0316517	US Foods, Inc	5714	Classroom & Lab Supplies	1,685.72	16,321.81
05/18/23	0316707	US Foods, Inc	5704	Groceries-Resale	8,798.47	10,063.86
05/18/23	0316707	US Foods, Inc	5714	Classroom & Lab Supplies	1,265.39	10,063.86
05/25/23	0316874	US Foods, Inc	5704	Groceries-Resale	4,781.05	5,315.29
05/25/23	0316874	US Foods, Inc	5714	Classroom & Lab Supplies	534.24	5,315.29
05/18/23	0316652	Valencia Brown	5501	Student Activities	400.00	400.00
05/04/23	0316420	Vanguard Computers Inc	5235	Instructional Material	427.91	1,832.91
05/04/23	0316420	Vanguard Computers Inc	5248	Classrm/Lab Equip.	1,405.00	1,832.91
05/11/23	0316518	Vanguard Computers Inc	5840	Equipment	62,902.00	62,902.00
05/18/23	0316708	Vanguard Computers Inc	5840	Equipment	33,214.00	33,214.00

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Check Date	Check Number	Vendor Name	Classification	Description	Object Amount	Check Amount
05/25/23	0316875	Vanguard Computers Inc	5248	Classrm/Lab Equip.	13,800.00	13,800.00
05/11/23	0071517	Vantage Custom Classics	5711	Supplies-Resale	1,933.38	1,933.38
05/11/23	0071518	Veritiv Operating Company	5244	Production Supplies	253.80	253.80
05/11/23	0071519	Verizon Wireless	5243	Other Supplies	160.14	160.14
05/11/23	0071516	V & F Roof Consulting & Service Inc	5355	Other Contracted Serv.	1,339.00	1,339.00
05/11/23	0316487	Vida Cross	5201	Travel Expenses	500.00	500.00
05/25/23	0316845	Virginia A. Routhe	5201	Travel Expenses	89.91	89.91
05/25/23	0316837	Virginia Hartt	5201	Travel Expenses	83.84	83.84
05/18/23	0071650	Visionpoint Media, Inc.	5270	Advertising	43,874.00	50,540.00
05/18/23	0071650	Visionpoint Media, Inc.	5355	Other Contracted Serv.	6,666.00	50,540.00
05/04/23	0316421	VWR International Llc	5230	Classroom & Lab Supp	1,476.34	6,955.84
05/04/23	0316421	VWR International Llc	5248	Classrm/Lab Equip.	2,731.20	6,955.84
05/04/23	0316421	VWR International Llc	5840	Equipment	2,748.30	6,955.84
05/11/23	0316519	VWR International Llc	5230	Classroom & Lab Supp	1,288.65	2,959.54
05/11/23	0316519	VWR International Llc	5840	Equipment	1,670.89	2,959.54
05/18/23	0316709	VWR International Llc	5230	Classroom & Lab Supp	2,570.47	2,570.47
05/25/23	0316876	VWR International Llc	5230	Classroom & Lab Supp	3,357.96	22,925.59
05/25/23	0316876	VWR International Llc	5248	Classrm/Lab Equip.	19,567.63	22,925.59
05/04/23	0071418	Walsworth Publishing Company Inc	5260	Printing & Duplicating	2,862.00	2,862.00
05/11/23	0071520	Walsworth Publishing Company Inc	5260	Printing & Duplicating	22,424.98	22,424.98
05/25/23	0071674	Wash Multifamily Laundry Systems	5840	Equipment	32,587.00	32,587.00
05/04/23	0071420	Waste Management of Milwaukee	5359	Waste Disposal	1,252.89	1,252.89
05/11/23	0071521	Waste Management of Milwaukee	5359	Waste Disposal	1,994.53	1,994.53
05/18/23	0071651	Waste Management of Milwaukee	5359	Waste Disposal	2,676.52	2,676.52
05/11/23	0071522	Waukesha County Area	2325	Misc. Clubs Pay.	1,700.00	1,700.00
05/18/23	0071652	Waukesha Oil Equipment Inc	5281	Classroom/Lab Eq. Rep.	825.00	825.00
05/18/23	0071654	WEB180LLC	5270	Advertising	300.00	300.00
05/25/23	0071752	WEB180LLC	5270	Advertising	1,325.00	1,325.00
05/18/23	0071656	West Quarter West LLC	5418	Room Rental	14,706.92	14,706.92
05/25/23	0071753	Whitefish Bay Cleaners	5242	Operating Supplies	173.86	173.86
05/04/23	0071423	Wide Awake Inc	5247	Special Occasions	2,000.00	2,000.00
05/18/23	0071657	Wiedenbeck Inc	5230	Classroom & Lab Supp	1,759.80	1,759.80
05/18/23	0316661	Willie P. Johnson	5501	Student Activities	2,442.00	2,442.00
05/18/23	0071658	Wiscomm LLC	5840	Equipment	3,642.28	3,642.28
05/25/23	0071754	Wisconsin Chapter of the	5220	Membership & Subscript	500.00	500.00
05/25/23	0071755	Wisconsin Department	5230	Classroom & Lab Supp	445.00	445.00
05/25/23	0071756	Wisconsin Early Childhood	5245	Rrf Indirect Cost	5,000.00	5,000.00
05/18/23	0071653	Wisconsin Electric Power Co	5450	Gas	1,831.70	1,831.70
05/11/23	0071523	Wisconsin Newspaper Association	5220	Membership & Subscript	96.00	96.00
05/18/23	0316710	World Point Ecc Inc	5707	New Book-Resale	389.06	389.06
05/04/23	0316393	W. W. Grainger, Inc	5230	Classroom & Lab Supp	331.06	939.09
05/04/23	0316393	W. W. Grainger, Inc	5238	Maint. & Cust. Supp	608.03	939.09
05/11/23	0316499	W. W. Grainger, Inc	5230	Classroom & Lab Supp	162.38	190.36
05/11/23	0316499	W. W. Grainger, Inc	5238	Maint. & Cust. Supp	27.98	190.36
05/18/23	0316687	W. W. Grainger, Inc	5230	Classroom & Lab Supp	1,390.32	16,212.70
05/18/23	0316687	W. W. Grainger, Inc	5238	Maint. & Cust. Supp	171.34	16,212.70
05/18/23	0316687	W. W. Grainger, Inc	5840	Equipment	14,651.04	16,212.70
05/25/23	0316862	W. W. Grainger, Inc	5230	Classroom & Lab Supp	6,832.99	6,156.06
05/25/23	0316862	W. W. Grainger, Inc	5238	Maint. & Cust. Supp	64.38	6,156.06
05/25/23	0316862	W. W. Grainger, Inc	5248	Classrm/Lab Equip.	(741.31)	6,156.06
05/18/23	0071659	XanEdu Publishing, Inc.	5707	New Book-Resale	1,681.84	1,681.84
05/25/23	0071757	Yankee Book Peddler	5220	Membership & Subscript	1,443.00	1,443.00
05/25/23	0071710	Zahn Dental/Henry Schein	5243	Other Supplies	111.58	111.58
					<b>3,429,496.42</b>	

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Check Date	Check Number	Vendor Name	Classification Description	Object Amount	Check Amount
05/11/23	0316516	Selzer-Ornst Company	3411 Resd for Encumbrances	330,720.87	523,936.62
05/11/23	0316516	Selzer-Ornst Company	5830 Imprvmnts/Remdling	193,215.75	523,936.62
05/04/23	0071384	Philips Holding USA Inc	5840 Equipment	178,869.00	178,869.00
05/18/23	0071557	Dahlman Construction Co	5830 Imprvmnts/Remdling	118,048.90	118,048.90
05/04/23	0071375	Milwaukee Area Tech College	5357 Professional & Consult	116,049.82	116,049.82
05/04/23	0071393	Redshelf Inc	5706 Inclusive Access	101,926.69	101,926.69
05/18/23	0316682	A CH Coakley & Co Inc	3411 Resd for Encumbrances	552.00	72,843.50
05/18/23	0316682	A CH Coakley & Co Inc	5658 Other Expense	840.00	72,843.50
05/18/23	0316682	A CH Coakley & Co Inc	5830 Imprvmnts/Remdling	71,451.50	72,843.50
05/11/23	0071496	Rams Contracting Ltd	3411 Resd for Encumbrances	1,491.08	63,543.48
05/11/23	0071496	Rams Contracting Ltd	5830 Imprvmnts/Remdling	62,052.40	63,543.48
05/11/23	0316518	Vanguard Computers Inc	5840 Equipment	62,902.00	62,902.00
05/04/23	0071330	Blackboard Inc - Learning	5840 Equipment	52,664.55	52,664.55
05/18/23	0071650	Visionpoint Media, Inc.	5270 Advertising	43,874.00	50,540.00
05/18/23	0071650	Visionpoint Media, Inc.	5355 Other Contracted Serv.	6,666.00	50,540.00
05/11/23	0316511	Quorum Architects Inc	3411 Resd for Encumbrances	1,898.00	46,891.96
05/11/23	0316511	Quorum Architects Inc	5830 Imprvmnts/Remdling	44,993.96	46,891.96
05/11/23	0316498	Ellucian Company L P	5840 Equipment	43,989.25	43,989.25
05/18/23	0316693	Honeywell Building Solutions	5355 Other Contracted Serv.	14,532.00	37,917.02
05/18/23	0316693	Honeywell Building Solutions	5840 Equipment	23,385.02	37,917.02
05/25/23	0071689	Cotter Consulting Inc	3411 Resd for Encumbrances	10,782.00	37,100.00
05/25/23	0071689	Cotter Consulting Inc	5830 Imprvmnts/Remdling	26,318.00	37,100.00
05/25/23	0071721	Myers Information Systems	5355 Other Contracted Serv.	35,100.00	35,100.00
05/18/23	0316708	Vanguard Computers Inc	5840 Equipment	33,214.00	33,214.00
05/25/23	0071674	Wash Multifamily Laundry Systems	5840 Equipment	32,587.00	32,587.00
05/18/23	0316705	Seek Incorporated	5355 Other Contracted Serv.	32,385.87	32,385.87
05/11/23	0316508	Michael Best & Friedrich LLP	5361 Legal Services	32,000.00	32,000.00
05/11/23	0071470	Hamilton Medical Inc	5840 Equipment	29,000.00	29,000.00
05/18/23	0316695	Interstate Parking	5419 Building Rental	28,688.00	28,688.00
05/11/23	0316503	Honeywell Building Solutions	3411 Resd for Encumbrances	9,722.77	27,381.68
05/11/23	0316503	Honeywell Building Solutions	5840 Equipment	17,658.91	27,381.68
05/18/23	0071642	Sussex Tool & Supply Inc.	5230 Classroom & Lab Supp	28.22	26,015.34
05/18/23	0071642	Sussex Tool & Supply Inc.	5840 Equipment	25,987.12	26,015.34
05/18/23	0071610	O'Reilly Automotive Stores, Inc	5840 Equipment	25,853.68	25,853.68
05/25/23	0071679	Boldt Company	5830 Imprvmnts/Remdling	24,482.76	24,482.76
05/25/23	0316876	VWR International Llc	5230 Classroom & Lab Supp	3,357.96	22,925.59
05/25/23	0316876	VWR International Llc	5248 Classrm/Lab Equip.	19,567.63	22,925.59
05/18/23	0071646	Trustees of the University of Pennsylvania	5355 Other Contracted Serv.	22,880.00	22,880.00
05/11/23	0071520	Walsworth Publishing Company Inc	5260 Printing & Duplicating	22,424.98	22,424.98
05/11/23	0316507	Martek LLC	5840 Equipment	20,383.77	20,383.77
05/18/23	0316694	Hurt Electric Inc	5830 Imprvmnts/Remdling	20,071.60	20,071.60
05/25/23	0316872	San-A-Care Inc	5238 Maint. & Cust. Supp	17,858.07	19,162.44
05/25/23	0316872	San-A-Care Inc	5355 Other Contracted Serv.	1,304.37	19,162.44
05/18/23	0071548	Boldt Company	5840 Equipment	18,450.89	18,450.89
05/11/23	0071513	Truck Fleet Services LLC	5281 Classroom/Lab Eq. Rep.	17,373.99	18,038.42
05/11/23	0071513	Truck Fleet Services LLC	5355 Other Contracted Serv.	664.43	18,038.42
05/25/23	0316860	Deer District LLC	5242 Operating Supplies	2,500.00	18,000.00
05/25/23	0316860	Deer District LLC	5501 Student Activities	15,500.00	18,000.00
05/04/23	0316394	Grunau Co Inc	5355 Other Contracted Serv.	10,548.33	17,778.33
05/04/23	0316394	Grunau Co Inc	5830 Imprvmnts/Remdling	7,230.00	17,778.33
05/04/23	0071341	Clever Sauce Creative LLC	5355 Other Contracted Serv.	17,750.00	17,750.00
05/04/23	0071325	AT&T	5454 Telephone	17,741.97	17,741.97
05/11/23	0071429	Academic Search Inc	5273 Publicity	17,500.00	17,500.00
05/04/23	0071335	Carl Bloom Associates Inc	5259 Postage	5,204.80	17,252.23
05/04/23	0071335	Carl Bloom Associates Inc	5260 Printing & Duplicating	12,047.43	17,252.23
05/11/23	0316492	Allegiance Fundraising Group, LLC	5259 Postage	1,632.78	17,097.34
05/11/23	0316492	Allegiance Fundraising Group, LLC	5260 Printing & Duplicating	15,464.56	17,097.34
05/04/23	0316391	Forest Incentives Ltd	5243 Other Supplies	14,350.97	16,805.62
05/04/23	0316391	Forest Incentives Ltd	5259 Postage	2,454.65	16,805.62
05/11/23	0316517	US Foods, Inc	5704 Groceries-Resale	14,636.09	16,321.81
05/11/23	0316517	US Foods, Inc	5714 Classroom & Lab Supplies	1,685.72	16,321.81
05/18/23	0316687	W. W. Grainger, Inc	5230 Classroom & Lab Supp	1,390.32	16,212.70
05/18/23	0316687	W. W. Grainger, Inc	5238 Maint. & Cust. Supp	171.34	16,212.70
05/18/23	0316687	W. W. Grainger, Inc	5840 Equipment	14,651.04	16,212.70

## Board Bill List Over \$2,500 by Check Amt - Checks Issued in May 2023

Check Date	Check Number	Vendor Name	Classification Description	Object Amount	Check Amount
05/04/23	0071401	Segal Company (Midwest) Inc	5357 Professional & Consult	15,000.00	15,000.00
05/25/23	0071669	Alverno College	5419 Building Rental	14,970.00	14,970.00
05/18/23	0071656	West Quarter West LLC	5418 Room Rental	14,706.92	14,706.92
05/11/23	0071447	Burlington English Inc	5246 Software	14,400.00	14,400.00
05/18/23	0316680	Campusworks Inc.	5840 Equipment	14,355.00	14,355.00
05/04/23	0071416	Trustees of the University of Pennsylvania	5211 Seminars & Workshops	14,080.00	14,080.00
05/11/23	0316494	Artel Software Inc	5840 Equipment	13,959.00	13,959.00
05/25/23	0316875	Vanguard Computers Inc	5248 Classrm/Lab Equip.	13,800.00	13,800.00
05/04/23	0071345	Cotter Consulting Inc	5830 Imprvmnts/Remdling	12,776.00	12,776.00
05/18/23	0071545	Blackboard Inc - Learning	5301 Contracted Instruction	12,500.00	12,500.00
05/18/23	0071626	Sandra Dempsey Network	5355 Other Contracted Serv.	12,487.50	12,487.50
05/18/23	0316690	Grunau Co Inc	5281 Classroom/Lab Eq. Rep.	1,619.49	12,344.76
05/18/23	0316690	Grunau Co Inc	5355 Other Contracted Serv.	4,179.96	12,344.76
05/18/23	0316690	Grunau Co Inc	5830 Imprvmnts/Remdling	6,545.31	12,344.76
05/18/23	0071604	MSC Industrial Supply Co Inc	5230 Classroom & Lab Supp	1,720.70	12,229.74
05/18/23	0071604	MSC Industrial Supply Co Inc	5840 Equipment	10,509.04	12,229.74
05/25/23	0316869	Minnesota Elevator Inc	5353 Elevator P.M.	12,067.65	12,067.65
05/04/23	0316399	Hurt Electric Inc	5830 Imprvmnts/Remdling	12,020.82	12,020.82
05/18/23	0071546	Nancy Blair	5355 Other Contracted Serv.	12,000.00	12,000.00
05/25/23	0071733	Baird, Robert W & Co	5970 Admin Exp-Debt Service	11,500.00	11,500.00
05/04/23	0316385	Allegiance Fundraising Group, LLC	5259 Postage	11,466.30	11,466.30
05/04/23	0316410	Programming Service	5355 Other Contracted Serv.	11,100.00	11,100.00
05/18/23	0071613	Organization Development Consultant	5355 Other Contracted Serv.	900.00	11,050.00
05/18/23	0071613	Organization Development Consultant	5357 Professional & Consult	10,150.00	11,050.00
05/11/23	0316512	Robert Half International	5352 Contracted Employment	10,962.72	10,962.72
05/04/23	0071396	Royle Printing Co	5260 Printing & Duplicating	10,791.43	10,791.43
05/25/23	0071667	ADO Professional Solutions, Inc.	5352 Contracted Employment	9,195.80	10,546.48
05/25/23	0071667	ADO Professional Solutions, Inc.	5668 Program Production	1,350.68	10,546.48
05/04/23	0071359	Henricksen Co	5840 Equipment	10,476.90	10,476.90
05/18/23	0316707	US Foods, Inc	5704 Groceries-Resale	8,798.47	10,063.86
05/18/23	0316707	US Foods, Inc	5714 Classroom & Lab Supplies	1,265.39	10,063.86
05/25/23	0071720	MT Solar LLC	5840 Equipment	10,056.16	10,056.16
05/04/23	0071317	ADO Professional Solutions, Inc.	5352 Contracted Employment	4,763.30	10,049.56
05/04/23	0071317	ADO Professional Solutions, Inc.	5668 Program Production	5,286.26	10,049.56
05/04/23	0316405	Moody's Investors Service	5970 Admin Exp-Debt Service	10,000.00	10,000.00
05/25/23	0316856	CDW Government Inc	5241 Office Supplies	327.00	9,944.13
05/25/23	0316856	CDW Government Inc	5840 Equipment	9,617.13	9,944.13
05/04/23	0071365	Lifeworks (US) Ltd.	5355 Other Contracted Serv.	9,915.76	9,915.76
05/18/23	0071538	At&t Mobility	5454 Telephone	9,822.52	9,822.52
05/18/23	0071609	ACNielsen Corporation	5661 Audience Research	9,709.00	9,709.00
05/25/23	0071707	Ms. Zina R. Haywood	5352 Contracted Employment	9,600.00	9,600.00
05/11/23	0071474	IBC Engineering Services, Inc	3411 Resd for Encumbrances	9,400.00	9,400.00
05/25/23	0316855	AV Design Group Inc	5840 Equipment	9,000.00	9,000.00
05/18/23	0316679	Boer Architects Inc	5830 Imprvmnts/Remdling	8,766.48	8,766.48
05/18/23	0071583	iSimulate, LLC	5840 Equipment	8,485.00	8,485.00
05/11/23	0316493	Alternative Machine Tool LLC	5840 Equipment	8,200.00	8,200.00
05/04/23	0071412	Time Warner Cable	5454 Telephone	8,191.36	8,191.36
05/11/23	0071482	Milwaukee Water Works	5455 Water	8,182.50	8,182.50
05/18/23	0071535	AT&T	5454 Telephone	8,126.05	8,126.05
05/25/23	0071750	University of WI-Milwaukee	5246 Software	8,000.00	8,000.00
05/04/23	0071406	Staples Business Advantage	5230 Classroom & Lab Supp	138.69	7,884.23
05/04/23	0071406	Staples Business Advantage	5241 Office Supplies	6,834.74	7,884.23
05/04/23	0071406	Staples Business Advantage	5243 Other Supplies	864.01	7,884.23
05/04/23	0071406	Staples Business Advantage	5501 Student Activities	46.79	7,884.23
05/18/23	0316692	Hatch Staffing Services Inc	5352 Contracted Employment	4,154.12	7,611.00
05/18/23	0316692	Hatch Staffing Services Inc	5355 Other Contracted Serv.	1,026.88	7,611.00
05/18/23	0316692	Hatch Staffing Services Inc	5840 Equipment	2,430.00	7,611.00
05/18/23	0316689	Great America, LLC	5247 Special Occasions	7,428.97	7,428.97
05/04/23	0316397	Hatch Staffing Services Inc	5355 Other Contracted Serv.	848.00	7,328.00
05/04/23	0316397	Hatch Staffing Services Inc	5840 Equipment	6,480.00	7,328.00
05/18/23	0316702	Quorum Architects Inc	3411 Resd for Encumbrances	6,565.00	7,146.00
05/18/23	0316702	Quorum Architects Inc	5830 Imprvmnts/Remdling	581.00	7,146.00
05/18/23	0071631	Shani's Exquisite Catering	5501 Student Activities	7,000.00	7,000.00
05/18/23	0316676	Aurora Medical Group Inc	5355 Other Contracted Serv.	6,975.00	6,975.00
05/04/23	0316421	VWR International Llc	5230 Classroom & Lab Supp	1,476.34	6,955.84

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Check Date	Check Number	Vendor Name	Classification	Description	Object Amount	Check Amount
05/04/23	0316421	VWR International Llc	5248	Classrm/Lab Equip.	2,731.20	6,955.84
05/04/23	0316421	VWR International Llc	5840	Equipment	2,748.30	6,955.84
05/18/23	0071575	GTM HR Consulting Inc	5352	Contracted Employment	6,789.00	6,789.00
05/18/23	0071585	Johnson Controls Inc	5830	Imprvmnts/Remdling	6,712.00	6,712.00
05/18/23	0071579	Hispanic Association of Colleges	5220	Membership & Subscript	6,695.00	6,695.00
05/11/23	0316501	Hammel Green & Abrahamson Inc	3411	Resd for Encumbrances	3,595.00	6,625.00
05/11/23	0316501	Hammel Green & Abrahamson Inc	5830	Imprvmnts/Remdling	3,030.00	6,625.00
05/25/23	0071702	Global Water Technology, Inc	5238	Maint. & Cust. Supp	6,613.02	6,613.02
05/18/23	0071566	Exelon Corporation	5450	Gas	6,593.48	6,593.48
05/18/23	0071632	Signature Graphics Inc	5355	Other Contracted Serv.	6,414.24	6,414.24
05/11/23	0071502	Scantron Corporation	5243	Other Supplies	6,294.00	6,294.00
05/25/23	0316862	W. W. Grainger, Inc	5230	Classroom & Lab Supp	6,832.99	6,156.06
05/25/23	0316862	W. W. Grainger, Inc	5238	Maint. & Cust. Supp	64.38	6,156.06
05/25/23	0316862	W. W. Grainger, Inc	5248	Classrm/Lab Equip.	(741.31)	6,156.06
05/18/23	0071530	ADO Professional Solutions, Inc.	5352	Contracted Employment	3,458.30	6,136.36
05/18/23	0071530	ADO Professional Solutions, Inc.	5668	Program Production	2,678.06	6,136.36
05/25/23	0071735	Scantron Corporation	5243	Other Supplies	6,081.00	6,081.00
05/11/23	0071465	Global Equipment Company Inc	5840	Equipment	6,011.20	6,011.20
05/11/23	0316513	RyTech, LLC	5270	Advertising	6,000.00	6,000.00
05/25/23	0071734	Rock Performance Center LLC	2325	Misc. Clubs Pay.	6,000.00	6,000.00
05/04/23	0071363	Johnson Controls Inc	5355	Other Contracted Serv.	5,996.00	5,996.00
05/04/23	0316417	Selzer-Ornst Company	5830	Imprvmnts/Remdling	5,972.65	5,972.65
05/04/23	0316400	Inspec Inc	5830	Imprvmnts/Remdling	5,877.00	5,877.00
05/18/23	0071555	Cotter Consulting Inc	3411	Resd for Encumbrances	2,573.12	5,657.12
05/18/23	0071555	Cotter Consulting Inc	5830	Imprvmnts/Remdling	3,084.00	5,657.12
05/11/23	0071439	Atlas Copco Compressor LLC	5280	Building Repairs	5,616.75	5,616.75
05/18/23	0071637	Staff Electric Co Inc	5830	Imprvmnts/Remdling	5,600.00	5,600.00
05/18/23	0316686	Full Compass Systems LTD-FBB	5840	Equipment	5,542.33	5,542.33
05/04/23	0071338	Century Fence Company	3411	Resd for Encumbrances	5,420.00	5,420.00
05/25/23	0316874	US Foods, Inc	5704	Groceries-Resale	4,781.05	5,315.29
05/25/23	0316874	US Foods, Inc	5714	Classroom & Lab Supplies	534.24	5,315.29
05/11/23	0071448	Butters Fetting Co Inc	5280	Building Repairs	443.56	5,264.56
05/11/23	0071448	Butters Fetting Co Inc	5355	Other Contracted Serv.	4,821.00	5,264.56
05/18/23	0316683	Chyronhego Corporation	5674	Technical Operations	5,256.74	5,256.74
05/11/23	0071457	Cotter Consulting Inc	5830	Imprvmnts/Remdling	5,200.00	5,200.00
05/18/23	0071635	Smart Interpreting Services	5355	Other Contracted Serv.	5,130.83	5,130.83
05/11/23	0071440	Aurora Health Care Inc	5355	Other Contracted Serv.	5,108.40	5,108.40
05/11/23	0316506	Marchese Inc., V	5704	Groceries-Resale	5,071.68	5,071.68
05/04/23	0316402	Laforce Inc	5280	Building Repairs	1,273.72	5,024.70
05/04/23	0316402	Laforce Inc	5830	Imprvmnts/Remdling	3,750.98	5,024.70
05/18/23	0071644	Truck Fleet Services LLC	5281	Classroom/Lab Eq. Rep.	5,007.92	5,007.92
05/04/23	0071402	Skyline Catering	5243	Other Supplies	5,000.00	5,000.00
05/18/23	0071599	Milwaukee Film Inc	5211	Seminars & Workshops	5,000.00	5,000.00
05/25/23	0071756	Wisconsin Early Childhood	5245	Rrf Indirect Cost	5,000.00	5,000.00
05/25/23	0316865	Honeywell Building Solutions	5355	Other Contracted Serv.	4,844.00	4,844.00
05/04/23	0316416	Seek Incorporated	5355	Other Contracted Serv.	4,793.84	4,793.84
05/18/23	0071589	Lemberg Electric Company Inc	5355	Other Contracted Serv.	4,742.10	4,742.10
05/25/23	0071744	Trane Company Cds Group	5281	Classroom/Lab Eq. Rep.	4,701.45	4,701.45
05/04/23	0071346	Dunn's Sporting Goods	5501	Student Activities	4,692.80	4,692.80
05/11/23	0071510	Tallman Equipment Co Inc	5840	Equipment	4,691.36	4,691.36
05/18/23	0071554	Consilience Group LLC	5357	Professional & Consult	4,625.00	4,625.00
05/04/23	0071403	Smart Interpreting Services	5355	Other Contracted Serv.	4,567.36	4,567.36
05/18/23	0071601	MMAC Community Support Foundation,	5652	Contribution & Awards	4,500.00	4,500.00
05/25/23	0316873	Seek Incorporated	5355	Other Contracted Serv.	4,473.54	4,473.54
05/04/23	0071316	Acadental Inc	5243	Other Supplies	4,404.50	4,404.50
05/18/23	0071563	Endeavor Hardwoods Inc	5230	Classroom & Lab Supp	3,404.56	4,390.90
05/18/23	0071563	Endeavor Hardwoods Inc	5714	Classroom & Lab Supplies	986.34	4,390.90
05/11/23	0316515	Seek Incorporated	5355	Other Contracted Serv.	4,288.70	4,288.70
05/18/23	0071634	Smart Care Equip Solutions	5355	Other Contracted Serv.	4,254.75	4,254.75
05/04/23	0316392	Forward Space LLC	5840	Equipment	4,240.38	4,240.38
05/04/23	0071318	All Drive LLC	5355	Other Contracted Serv.	4,195.50	4,195.50
05/04/23	0071368	Marek Group	5260	Printing & Duplicating	4,179.60	4,179.60
05/04/23	0316415	San-A-Care Inc	5238	Maint. & Cust. Supp	1,037.55	4,173.52
05/04/23	0316415	San-A-Care Inc	5355	Other Contracted Serv.	3,135.97	4,173.52
05/18/23	0071580	Hubbard Wilson & Zelenkova LLC	5355	Other Contracted Serv.	3,750.00	4,150.00



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05/18/23	0071580	Hubbard Wilson & Zelenkova LLC	5357 Professional & Consult	400.00	4,150.00
05/25/23	0316863	Grunau Co Inc	5355 Other Contracted Serv.	2,519.31	4,146.69
05/25/23	0316863	Grunau Co Inc	5830 Imprvmnts/Remdling	1,627.38	4,146.69
05/18/23	0071578	Heartland Video Systems Inc	5674 Technical Operations	4,100.00	4,100.00
05/25/23	0071705	Graybar Electric Inc	5238 Maint. & Cust. Supp	241.43	4,065.67
05/25/23	0071705	Graybar Electric Inc	5840 Equipment	3,824.24	4,065.67
05/18/23	0071611	Oak Hall Industries L P	5242 Operating Supplies	4,007.75	4,007.75
05/25/23	0071711	Kurzweil Education Inc	5246 Software	4,000.00	4,000.00
05/04/23	0071370	Matheson Tri-Gas, Inc #3028	5230 Classroom & Lab Supp	517.16	3,919.41
05/04/23	0071370	Matheson Tri-Gas, Inc #3028	5248 Classrm/Lab Equip.	3,402.25	3,919.41
05/11/23	0071458	EDUCAUSE	5220 Membership & Subscript	3,896.00	3,896.00
05/18/23	0071648	Universal Companies	5711 Supplies-Resale	3,785.24	3,785.24
05/11/23	0071452	Cintas	5355 Other Contracted Serv.	3,772.23	3,772.23
05/25/23	0071737	Signature Graphics Inc	5355 Other Contracted Serv.	3,700.00	3,700.00
05/18/23	0071551	Cintas	5355 Other Contracted Serv.	3,687.99	3,687.99
05/18/23	0071658	Wiscomm LLC	5840 Equipment	3,642.28	3,642.28
05/11/23	0071489	Pepsi Beverages Company	5704 Groceries-Resale	3,632.21	3,632.21
05/04/23	0316389	Continuum	3411 Resd for Encumbrances	3,619.50	3,619.50
05/25/23	0071729	Quadient Inc Dept 3689	5259 Postage	3,600.40	3,600.40
05/04/23	0071333	Brightedge Technologies	5220 Membership & Subscript	3,600.00	3,600.00
05/25/23	0071722	Napa Auto Parts	5230 Classroom & Lab Supp	3,524.10	3,524.10
05/25/23	0071748	The Computing Technology Industry A	5714 Classroom & Lab Supplies	3,460.00	3,460.00
05/11/23	0071432	ADO Professional Solutions, Inc.	5352 Contracted Employment	1,815.80	3,445.93
05/11/23	0071432	ADO Professional Solutions, Inc.	5668 Program Production	1,630.13	3,445.93
05/11/23	0071477	Machine Tool Service & Training Gro	5281 Classroom/Lab Eq. Rep.	3,435.25	3,435.25
05/18/23	0071625	Rote Oil Ltd	5238 Maint. & Cust. Supp	3,391.90	3,391.90
05/04/23	0316411	Quorum Architects Inc	3411 Resd for Encumbrances	3,340.39	3,340.39
05/25/23	0316864	Hatch Staffing Services Inc	5355 Other Contracted Serv.	834.75	3,264.75
05/25/23	0316864	Hatch Staffing Services Inc	5840 Equipment	2,430.00	3,264.75
05/04/23	0071357	Granular LLC	5270 Advertising	250.00	3,250.00
05/04/23	0071357	Granular LLC	5355 Other Contracted Serv.	3,000.00	3,250.00
05/11/23	0071499	Russell Metals Williams Bahcall	5230 Classroom & Lab Supp	3,165.80	3,165.80
05/25/23	0071690	Covanta Environmental Solutions LLC	5355 Other Contracted Serv.	3,155.68	3,155.68
05/04/23	0071413	Tri-Tech Cnc, Inc	5281 Classroom/Lab Eq. Rep.	3,103.00	3,103.00
05/18/23	0316664	Mr. Arom L. Murrell	5205 Recruiting	3,095.53	3,095.53
05/11/23	0316514	San-A-Care Inc	5238 Maint. & Cust. Supp	3,046.94	3,046.94
05/04/23	0071322	Arts by Aya LLC	5840 Equipment	3,000.00	3,000.00
05/25/23	0071709	Heartland Video Systems Inc	5674 Technical Operations	3,000.00	3,000.00
05/18/23	0316691	Hammel Green & Abrahamson Inc	5830 Imprvmnts/Remdling	2,975.00	2,975.00
05/11/23	0316519	VWR International Llc	5230 Classroom & Lab Supp	1,288.65	2,959.54
05/11/23	0316519	VWR International Llc	5840 Equipment	1,670.89	2,959.54
05/04/23	0316407	Packerland Rent-A-Mat Inc	5355 Other Contracted Serv.	2,929.54	2,929.54
05/04/23	0071366	Lincoln Electric Company	5230 Classroom & Lab Supp	2,925.31	2,925.31
05/18/23	0071600	Milwaukee Water Works	5455 Water	2,887.45	2,887.45
05/25/23	0316838	Mr. Eurial R. Jordan	5201 Travel Expenses	2,864.13	2,864.13
05/04/23	0071418	Walsworth Publishing Company Inc	5260 Printing & Duplicating	2,862.00	2,862.00
05/18/23	0316651	Amanda L. Brooks	5501 Student Activities	2,849.00	2,849.00
05/04/23	0071336	Mr. Randall T. Casey	5203 Meals	2,800.00	2,800.00
05/04/23	0316395	Grunau Metals Company Inc	5355 Other Contracted Serv.	2,798.89	2,798.89
05/18/23	0071616	Platinum Educational Group	5707 New Book-Resale	2,737.50	2,737.50
05/18/23	0071531	Advanced Welding Supply Co Inc	5230 Classroom & Lab Supp	2,719.65	2,719.65
05/25/23	0071741	Survey Monkey	5357 Professional & Consult	2,700.00	2,700.00
05/18/23	0071602	Morris Midwest	5248 Classrm/Lab Equip.	2,692.74	2,692.74
05/18/23	0071536	AT&T - SBS	5454 Telephone	2,687.17	2,687.17
05/18/23	0071651	Waste Management of Milwaukee	5359 Waste Disposal	2,676.52	2,676.52
05/25/23	0071664	4IMPRINT	5247 Special Occasions	2,669.84	2,669.84
05/04/23	0316386	Balestrieri Environmental & Develop	5355 Other Contracted Serv.	980.00	2,665.00
05/04/23	0316386	Balestrieri Environmental & Develop	5830 Imprvmnts/Remdling	1,685.00	2,665.00
05/25/23	0071699	Froedtert Health-Workforce Health	5501 Student Activities	2,613.00	2,613.00
05/18/23	0071560	Dentsply International Professional	5840 Equipment	2,602.40	2,602.40
05/11/23	0071436	Angsten Holdings Inc	5246 Software	2,600.00	2,600.00
05/18/23	0071624	Revival 414 LLC	5247 Special Occasions	2,600.00	2,600.00
05/11/23	0071478	Marianna Inc	5711 Supplies-Resale	2,579.57	2,579.57
05/25/23	0316867	Kahler Slater	3411 Resd for Encumbrances	2,575.00	2,575.00
05/18/23	0316709	VWR International Llc	5230 Classroom & Lab Supp	2,570.47	2,570.47

Board Bill List Over \$2,500 by Check Amt - Checks Issued in May 2023

Check Date	Check Number	Vendor Name	Classification Description	Object Amount	Check Amount
05/25/23	0071692	David J. Frank Landscape Contractin	5355 Other Contracted Serv.	2,570.40	2,570.40
05/25/23	0071671	Area Rental & Sales Co LLC	5247 Special Occasions	2,561.72	2,561.72
05/11/23	0071506	Smart Care Equip Solutions	5355 Other Contracted Serv.	2,552.85	2,552.85
05/18/23	0071598	Midland Paper Company	5244 Production Supplies	2,526.52	2,526.52
05/18/23	0071586	Jones & Bartlett Publishers	5707 New Book-Resale	2,524.39	2,524.39
05/25/23	0071749	Uline, Inc	5243 Other Supplies	2,522.04	2,522.04
				<b>3,170,905.36</b>	

	A	B	C	I	J	K	L	M	N
1	Milwaukee Area Technical College								
2	Fiscal Year Year-to-date May 2022 and 2023 Attachment 4-b								
3									
4	Prepared By: Finance Division on June 14, 2023			General Fund					
5									
6									
7	Account Description		Year-to-date Actual May 2021-22	Full Year Actual Fiscal Year 2021-2022	YTD % of Actual	Year-to-date Actual May 2022-2023	Full Year Budget Fiscal Year 2022 - 2023	YTD % of Budget	
8									
9	Local Government Total		41,166,856	49,884,994	82.5%	40,420,135	48,977,140	82.5%	
10									
11	State Aid Plus Act 145 Funding Total		79,080,397	81,663,253	96.8%	80,973,474	83,335,281	97.2%	
12									
13	Statutory Program Fees Total		31,487,924	31,486,659	100.0%	32,718,096	34,066,000	96.0%	
14									
15	Material Fees Total		1,209,010	1,209,337	100.0%	1,216,676	1,307,000	93.1%	
16									
17	Other Student Fees Total		1,409,410	1,423,649	99.0%	1,465,821	1,330,400	110.2%	
18									
19	Institutional Revenue Total		2,383,124	2,758,083	86.4%	3,796,279	2,847,700	133.3%	
20									
21	Federal Revenue Total		110,483.00	6,537,716		-	1,110,000	0.0%	
22	Total Revenue		156,847,205	174,963,691	89.6%	160,590,482	172,973,521	92.8%	
23									
24									
25	Salaries Total		107,968,550	112,347,117	96.1%	108,890,063	112,038,763	97.2%	
26									
27	Fringe Benefit Total		39,374,615	43,243,633	91.1%	37,320,723	42,331,740	88.2%	
28									
29	Non-Salary/Non-Benefit Expenses		14,873,400	15,837,326	93.9%	16,947,807	18,603,018	91.1%	
30									
31	Total Expenditures		162,216,565	171,428,077	94.6%	163,158,592	172,973,521	94.3%	
32									
33	Surplus or (Deficit)		(5,369,361)	3,535,614		(2,568,112)	-		
34									
35	Beginning General Fund Reserve (July 1st)			40,331,809			43,867,423		
36	Add: Surplus or Subtract: (Deficit)			3,535,614			-		
37	Ending General Fund Reserve (June 30th)			43,867,423			43,867,423		
38	Reserve as Percentage of Total Revenue			25.07%			25.36%		
39									



## MATC New Hire Metrics

June 2023

Talent Acquisition continues to work on updating policies and procedures as a result of feedback from the Recruitment Reboot. Soon, we will finalize an interview menu that will provide hiring managers with different options to fill their vacancies. We will partner with the Student Recruitment team to attend events that will allow us to focus on attracting diverse candidates. Our focus will be geared towards underrepresented populations, Asians and Hispanics.

### Faculty

There are a number of part-time instructor vacancies and a few full-time roles yet to be filled for the upcoming semester. We will post these vacancies on diversity career boards ([blacksinhighered.com](https://blacksinhighered.com), [hispanicsinhighered.com](https://hispanicsinhighered.com), [womeninhighered.com](https://womeninhighered.com), and Hispanic Professionals of Greater Milwaukee). These positions are in the process of finalization and will be posted in the next few weeks.

### Hispanic Employee Population

Talent Acquisition will continue to support Dr. Martin and the college's vision to increase diversity.

### New Hires

#### Diversity of Hires

	June			
Full Time Hires (All)				
Identified Diversity	Hires	Monthly%	YTD Total	YTD %
American Indian or Alaska Native	0	0.00%	0	0.00%
Asian (Not Hispanic or Latino)	0	0.00%	4	4.60%
Black or African American (Not Hispanic or Latino)	0	0.00%	25	28.74%
Hispanic or Latino	0	0.00%	11	12.64%
Two or More Races	0	0.00%	1	1.15%
White (Not Hispanic or Latino)	5	100.00%	46	52.87%
	<b>5</b>	<b>100%</b>	<b>87</b>	<b>100%</b>

Full Time Faculty Only				
Identified Diversity	Hires	Monthly%	YTD Total	YTD %
American Indian or Alaska Native	0	0.00%	0	0.00%
Asian (Not Hispanic or Latino)	0	0.00%	1	5.00%
Black or African American (Not Hispanic or Latino)	0	0.00%	6	30.00%
Hispanic or Latino	0	0.00%	1	5.00%
Two or More Races	0	0.00%	0	0.00%

White (Not Hispanic or Latino)	0	0.00%	12	60.00%
	<b>0</b>	<b>0%</b>	<b>20</b>	<b>100%</b>

<b>Part Time Faculty Only</b>				
Identified Diversity	Hires	Monthly%	YTD Total	YTD %
American Indian or Alaska Native	0	0.00%	1	1.33%
Asian (Not Hispanic or Latino)	0	0.00%	3	4%
Black or African American (Not Hispanic or Latino)	0	0.00%	10	13.33%
Hispanic or Latino	0	0.00%	5	6.68%
Two or More Races	0	0.00%	1	1.33%
White (Not Hispanic or Latino)	0	0.00%	55	73.33%
	<b>0</b>	<b>0%</b>	<b>75</b>	<b>100%</b>

<b>Full Time Staff Only</b>				
Identified Diversity	Hires	Monthly%	YTD Total	YTD %
American Indian or Alaska Native	0	0.00%	0	0.00%
Asian (Not Hispanic or Latino)	0	0.00%	3	4.55%
Black or African American (Not Hispanic or Latino)	0	0.00%	19	28.79%
Hispanic or Latino	0	0.00%	10	15.15%
Two or More Races	0	0.00%	1	1.52%
White (Not Hispanic or Latino)	5	100.00%	35	53.03%
	<b>5</b>	<b>100%</b>	<b>68</b>	<b>100%</b>

<b>All New Hires by Gender</b>			YTD Total	YTD%
Female	6	85.71%	131	61.50%
Male	1	14.29%	82	38.50%
	<b>7</b>	<b>100%</b>	<b>213</b>	<b>100%</b>

<b>All Promotions</b>				
Identified Diversity	Promotions	Monthly%	YTD Total	YTD %
American Indian or Alaska Native	0	0.00%	0	0.00%
Asian (Not Hispanic or Latino)	0	0.00%	3	5.77%
Black or African American (Not Hispanic or Latino)	1	50.00%	17	32.69%
Hispanic or Latino	1	50.00%	9	17.31%
Two or More Races	0	0.00%	5	9.62%
White (Not Hispanic or Latino)	0	0.00%	18	34.62%
	<b>2</b>	<b>100%</b>	<b>52</b>	<b>100%</b>

<b>Faculty Only Promotions</b>				
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Identified Diversity	Promotions	Monthly%	YTD Total	YTD %
American Indian or Alaska Native	0	0.00%	0	0.00%
Asian (Not Hispanic or Latino)	0	0.00%	2	11.76%
Black or African American (Not Hispanic or Latino)	0	0.00%	4	23.54%
Hispanic or Latino	0	0.00%	2	11.76%
Two or More Races	0	0.00%	0	0.00%
White (Not Hispanic or Latino)	0	0.00%	9	52.94%
	<b>0</b>	<b>0%</b>	<b>17</b>	<b>100%</b>

Staff Only Promotions				
Identified Diversity	Promotions	Monthly%	YTD Total	YTD %
American Indian or Alaska Native	0	0.00%	0	0.00%
Asian (Not Hispanic or Latino)	0	0.00%	1	2.94%
Black or African American (Not Hispanic or Latino)	1	50.00%	12	35.29%
Hispanic or Latino	1	50.00%	7	20.59%
Two or More Races	0	0.00%	5	14.70%
White (Not Hispanic or Latino)	0	0.00%	9	26.57%
	<b>2</b>	<b>100%</b>	<b>34</b>	<b>100%</b>

Promotions by Gender		YTD Total	YTD%
Female	1	33	62.26%
Male	1	20	37.74%
	<b>2</b>	<b>53</b>	<b>100%</b>

Identified Diversity	Transfers	Monthly%	YTD Total	YTD %
American Indian or Alaska Native	0	0.00%	0	0.00%
Asian (Not Hispanic or Latino)	0	0.00%	0	0.00%
Black or African American (Not Hispanic or Latino)	0	0.00%	4	22.22%
Hispanic or Latino	0	0.00%	3	15.00%
Two or More Races	0	0.00%	2	10.00%
White (Not Hispanic or Latino)	0	0.00%	9	45.00%
	<b>0</b>	<b>0%</b>	<b>18</b>	<b>100%</b>

Identified Diversity	Transfers	Monthly%	YTD Total	YTD %
Female	0	0.00%	13	100%
Male	0	0.00%	0	0.00%
	<b>0</b>	<b>0%</b>	<b>13</b>	<b>100%</b>

Identified Diversity	Interims	Monthly%	YTD Total	YTD %
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American Indian or Alaska Native	0	0.00%	0	0.00%
Asian (Not Hispanic or Latino)	0	0.00%	0	0.00%
Black or African American (Not Hispanic or Latino)	0	0.00%	0	0.00%
Hispanic or Latino	0	0.00%	0	0.00%
Two or More Races	0	0.00%	0	0.00%
White (Not Hispanic or Latino)	0	0.00%	0	0.00%
	<b>0</b>	<b>0%</b>	<b>0</b>	<b>0%</b>

<b>Identified Diversity</b>	<b>Interims</b>	<b>Monthly%</b>	<b>YTD Total</b>	<b>YTD %</b>
Female	0	0.00%	0	0%
Male	0	0.00%	0	0%
	<b>0</b>	<b>0%</b>	<b>0</b>	<b>0%</b>

Attachment 4-C  
Appointments  
June 2023

Department Name	Last Name	First Name	Job Title	Hire Start Date	LTE End Date	Offered Amount	Employee Status	Job Type	Reason for Position	Degree	Institution
Academic Services	Quintero	Lisa	Librarian (PT) District Floater	5/30/23		\$34.93	New Hire	Part-Time 43 Week	Replacement	Masters Degree	Dominican University
Retention & Completion	Volbrecht	Barbara	Coordinator, Times Newspaper	6/5/23		\$69,992.00	New Hire	Full-Time	Replacement	Bachelor's Degree	University of Wisconsin - Platteville
Healthcare Pathway	Ries	Annette	Director of Nursing	6/12/23		\$121,992.00	New Hire	Full-Time	New Position	PhD	Alverno College
Milwaukee PBS	Hamlett	Deborah	VP/General Manager, Milwaukee PBS	6/12/23		\$109,008.00	New Hire	Full-Time	Replacement	Bachelor's Degree	University of South Carolina
College Advancement	Grace	Sharon	Manager, College Design and Visual Identity	6/20/23		\$100,000.00	New Hire	Full-Time	Retirement	Bachelor's Degree	University of North Texas
Student Services	King	Phillip	Executive Vice President of Student Success	7/17/23		\$215,009.60	New Hire	Full-Time	Replacement	PhD	Ferris State University
Healthcare Pathway	Hickman-Meyer	JoyAnne	Instructor, Nursing Assistant (Part-time)	6/26/23		\$27.17	New Hire	Part-Time	Replacement	Associates Degree	Moraine Part Technical College



Attachment 4-C  
Change in Status  
June 2023

Department Name	Last Name	First Name	Job Title	Hire Start Date	LTE End Date	Offered Amount	Employee Status	Job Type	Reason for Position	Degree	Institution
Facilities & Operations	Brewster-Francis	Taneisha	Facilities Planning Coordinator	6/12/23		\$77,417.60	Promotion	Full-Time	Replacement	Associates Degree	Milwaukee Area Technical College
Finance	Acevedo	Luis	Public Safety Officer (Full-Time)	6/25/23		\$31.07	Promotion	Full-Time	Replacement	High School Diploma	Alexander Hamilton High School

Attachment 4-C  
 Separations  
 June 2023

Division	Name (last, first)	Type of Separation	Separation Date	Cosmo ID	Title	Full time / Part time	Date added to list
College Advancement & Communication	Kaesermann-Sablich, Kathryn	Retirement	6/2/23	440484	Manager, College Design and Visual Identity	Full	4/4/23
Information Technology	Drankus, Ted	Retirement	6/2/23	5024	Information Technology Consultant	Full	4/12/23
Facilities & Operations	Roberson, Barbara	Retirement	6/30/23	561565	Administrative Assistant II	Full	6/2/23
Enrollment	Williams, Nashonda	Separation	6/1/23	1541505	Financial Aid Specialist	Full	5/25/23
Healthcare Pathway	McFarlane, Voletta	Separation	6/1/23	1487359	Instructor	Full	6/12/23
Employer and Community Education	Morton, Brittany	Separation	6/2/23	883626	Workforce Solutions Coordinator	Full	5/9/23
Healthcare Pathway	Newbauer, Tanya	Separation	6/5/23	842326	Instructor	Part	6/6/23
Manufacturing Pathway	Bertrand, Kimberly	Separation	6/9/23	766323	Educational Assistant	Part	3/13/23
Retention & Completion	Kinney, Kathleen	Separation	6/20/23	149625	Administrative Assistant II	Part	6/8/23

Attachment 4C  
 Separations  
 June 2023

Division	Name (last, first)	Type of Separation	Separation Date	Cosmo ID	Title	Full time / Part time	Date added to list
Finance	Nennig, Megan	Separation	6/22/23	1509713	Child Development Specialist	Part	6/2/23
College Adv and Comm	Nagel, Brittany	Separation	6/23/23	1542275	Social Media and Student Communications Specialist	Full	6/8/23
Create Pathway	Rehak, Jordan	Separation	6/30/23	1482626	Educational Assistant	Part	5/5/23
Create Pathway	Armon, Keshena	Separation	6/30/23	295117	Educational Assistant	Part	5/5/23
Office of General Counsel	Her, Amanda	Separation	6/30/23	1545075	Public Health Assistant	Part	5/8/23
Office of General Counsel	Nur, Sara	Separation	6/30/23	1528028	Public Health Assistant	Part	5/8/23
Healthcare Pathway	Schultz, Marlena	Separation	6/30/23	182841	Educational Assistant	Full	6/8/23
Retention & Completion	Baker, John	Separation	6/1/23	1053657	Coordinator, Men of Color	Full	6/2/23



8. FY2024 I.T. INSTRUCTIONAL/ADMINISTRATIVE MICROCOMPUTER SYSTEMS, PRINTERS, NETWORK HARDWARE & SYSTEM SOFTWARE – DISTRICT-WIDE  
Multiple vendors (see Part 1 for details)  
Not to exceed \$7,000,000.00
  
9. FY2024 FURNITURE, CARPETING, AND MISCELLANEOUS FURNISHINGS – DISTRICT-WIDE  
Multiple vendors (see Part 1 for details)  
Not to exceed \$4,266,300.00

**Part I: PROCUREMENTS**

**Item 1: AGENCY OF RECORD – ADVERTISING AND WEBSITE REVIEW – DISTRICT WIDE**

**Background Information**

Milwaukee Area Technical College continues to operate in a competitive marketplace for students in which strategic paid advertising campaigns —and the college's website as its most important marketing tool — are critical components of meeting the college's enrollment goals and continuing to build the brand of the institution. The college's ad agency relationship, based upon a previous Request for Proposals (RFP) process, expires at the end of this summer.

Following a similar process in 2018, the college again determined a combined advertising-website review RFP was the best way forward.

The RFP process was thorough and inclusive with all members of the college's cross-functional Strategic Enrollment Management (SEM) Council and all members of the Department of Marketing & Communications invited to view finalist presentations and share feedback with a review team including the Vice President, College Advancement & External Communications; the Chief Marketing Officer; the Dean, Enrollment Services; and the Manager, College Design & Visual Identity.

The selected organization will start with a review of the college's mission, vision, values and strategic objectives; existing primary marketing messages, plans, personas and research; the Guided Pathways framework; and needs and opportunities in our local market. This will help the agency develop brand and enrollment plans for October 2023-June 2024 that optimize the use of all appropriate media channels. During the academic year, the agency will also ideate and develop an evolution in the college's brand and enrollment campaigns that we expect would be executed in 2023-24. The agency will provide out-of-home and digital media buying to put these campaigns and plans into action.

MATC intends to budget approximately \$700,000 annually for the advertising component of the work with an additional \$50,000 in 2023-24 for the development of a new campaign and an additional \$50,000 in 2023-24 for the website review.

This purchase will be made under MATC RFP 23-18 which meets all state of Wisconsin Procurement Requirements.

Using the criteria below, proposals were evaluated by assessment of how well the bidder completely and effectively responded to the RFP, the degree of compliance requested, and affordability of the services proposed.

Available Points	Criteria
25	Ability to deliver services as detailed in MATC's RFP, i.e. Personnel, size of staff, management, training, and qualifications
25	Cost, reasonableness of proposed fee schedule in relation to scope of services provided
25	Reputation/experience in providing similar services; preference is given to agencies that bring both strong higher educational brand/enrollment full funnel experience and knowledge of diverse audiences in the Milwaukee market or can provide both aspects of this expertise through partnerships clearly and specifically outlined in their response
20	Clarity and thoroughness of proposal which demonstrates knowledge of MATC and services we are requesting
5	Involvement of MBE/WBE/DBE participation and diversity commitment, demonstrated commitment to equal opportunity in hiring

Fifteen (15) vendors were directly solicited and the bid was posted on DemandStar:

- VisionPoint Marketing
- CMRIgnite
- Interact Communications
- OHO Interactive
- BVK
- Granular
- Pellizzi & Co.
- Knupp & Watson & Wallman Inc
- Laughlin Constable
- OnMilwaukee.com
- Boelter+Lincoln
- Hanson Dodge
- Michael Rivera
- Driven Marketing Solutions
- Net Natives

Twelve (12) vendors responded:

- VisionPoint Marketing
- BVK
- OHO Interactive
- Knupp & Watson & Wallman Inc.
- Boelter+Lincoln
- Pellizzi & Co.
- CMRIgnite
- Mediacross
- Umbrella Digital Marketing
- Granular
- Interact Communications
- Jigsaw

Positive action by the MATC District Board will result in a purchase from Knupp & Watson & Wallman, Inc. of Madison, WI for a cost of \$5,000,000.00 (\$700,000.00 annually for up to seven years, and one time costs of \$50,000 for development of new campaign and website review.)

**Part I: PROCUREMENTS**

**Item 2: ELLUCIAN COLLEAGUE SAAS CUSTOM DEVELOPMENT/CUSTOM DEPRECIATION SUPPORT – DISTRICT WIDE**

**Background Information**

The MATC IT Department requests the purchase of consultant work to acquire functional and technical expertise and guidance in support of the IT Strategic Plan, specifically Strategic Priority B - Information Systems Modernization. Partnering with firms will provide consultants who have a deep knowledge of Higher Ed operations and also possess detailed understanding of core Information Systems (including Ellucian Colleague, MATC's Enterprise Resource Platform), will provide MATC with additional talent and capacity necessary to improve processes, reduce or remove customization and deliver new capabilities essential to the timely success of this Strategic Priority.

This purchase will be made under MATC RFP 23-22 which meets all state of Wisconsin Procurement Requirements.

Using the criteria below, proposals were evaluated by assessment of how well the bidder completely and effectively responded to the RFP, the degree of compliance requested, and affordability of the services proposed.

<u>Available Points</u>	<u>Criteria</u>
35	Ability to deliver services as detailed in MATC's RFP, i.e. Personnel, size of staff, management, training, and qualifications
20	Cost, reasonableness of proposed fee schedule in relation to scope of services provided
25	Experience/Reputation in providing similar services to educational institutions
15	Clarity and thoroughness of proposal which demonstrates knowledge of MATC and services we are requesting
5	Involvement of MBE/WBE/DBE participation and diversity commitment, demonstrated commitment to equal opportunity in hiring

Three (3) vendors were directly solicited and the bid was posted on DemandStar:

- Ellucian, Inc.
- CampusWorks
- Ferrilli

Two (2) vendors responded:

- CampusWorks
- Ferrilli

Positive action by the MATC District Board will result in purchases from CampusWorks of Bradenton, FL and Ferrilli of Haddonfield, NJ for a cost of \$3,150,000.00 (approximately \$450,000.00 annually up to seven years)



**Part I: PROCUREMENTS**

**Item 3: SPECTRA LOGIC LTO UPGRADE – MILWAUKEE PBS**

**Background Information**

Milwaukee PBS requests the purchase of Spectra Logic LTO media drive upgrade.

This purchase replaces existing and obsolete LTO-6 Media drives with the latest LTO-9 units in our existing SpectraLogic T-950 Digital Archive. All of Milwaukee PBS's local production content is currently archived on LTO-6 media. This upgrade moves that content to new, more efficient media. By continuing to upgrade this large robotic system, originally purchased in FY07, Milwaukee PBS leverages capacity to archive and retrieve materials from our broadcast, graphics, audio and other media servers and extends the useful life of this system. The T950 model system is still being manufactured and is a premier enterprise class product from SpectraLogic.

This purchase will be made under Sole Source classification (brand name) and MATC Bid 23-14, which meets all state of Wisconsin Procurement Requirements.

Three (3) vendors were directly solicited and the bid was posted on DemandStar:

- Key Code Media
- Heartland Video Service
- Spectra Logic Corp.

Two (2) vendors responded:

- Key Code Media
- Spectra Logic Corp.

Positive action by the MATC District Board will result in a purchase from Key Code Media, of Schaumburg, IL for a cost of \$106,599.35.

**Part I: PROCUREMENTS**

**Item 4: TRANSPORT BUS FOR ATHLETICS – DISTRICT WIDE**

**Background Information**

The MATC Athletic Department is requesting the purchase of a 52 passenger transport bus.

Currently, our athletic department faces significant financial challenges due to the rising rental fees for coach bus rentals. Over the course of a year, these expenses amount to more than \$150,000, which puts a strain on our budget and limits our ability to allocate funds to other essential areas of our programs. By purchasing our own coach liner, we can significantly reduce these rental fees and redirect those funds towards enhancing the overall experience and support for our student-athletes.

Owning a dedicated coach liner would provide us with several noteworthy benefits:

- MATC would have the flexibility to schedule transportation for our teams without worrying about the availability or cost of external rental services
- This would allow us to plan efficiently and ensure that our athletes arrive at competitions in a timely manner, minimizing the stress and logistical challenges associated with transportation
- Owning our own coach liner presents an excellent marketing opportunity for Milwaukee Area Technical College. The vehicle can be branded with our college logo and colors, effectively serving as a moving billboard promoting our institution within the community and during away games. This increased visibility can contribute to raising awareness of our college and potentially attract new students and sponsors who appreciate our commitment to supporting our student-athletes.

In terms of cost savings, the long-term financial benefits of purchasing a coach liner are substantial. When considering the significant annual rental fees we currently incur, investing in our own vehicle would provide considerable cost savings over time. Additionally, we can explore revenue-generating opportunities by offering transportation services to external organizations or teams in need of reliable and comfortable transportation solutions. These additional income streams can further offset the initial investment and contribute to the sustainability of our athletic programs.

This purchase will be made under the Sole Source classification of Used Equipment which meets all state of Wisconsin Procurement Requirements.

Positive action by the MATC District Board will result in a purchase from National Bus Sales of Tulsa, OK for a cost of \$281,815.00.

**Part I: PROCUREMENTS**

**Item 5: 2021 FORD F250 CREW CAB WITH PLOW AND SALT/SAND SPREADER – OAK CREEK CAMPUS**

**Background Information**

The Oak Creek Operations department is requesting the purchase of a 2021 Ford F250 Crew Cab with plow and salt/sand spreader.

The truck, plow and salter will be purchased to perform snow operations at the Oak Creek Campus. Although Oak Creek is the second largest campus at MATC, it has the largest amount of parking lots and landscape area to maintain. This truck is needed as the other trucks w/plow and salter in the fleet are reaching end of life.

This truck will be used throughout the year – in summer, spring and fall it will be used to haul landscape materials, and move other materials/ equipment over campus grounds. It will also be used intercampus to move items that the MATC Courier service cannot service due to weight and size restrictions.

This purchase will be made under the Sole Source classification of Used Equipment which meets all state of Wisconsin Procurement Requirements.

Positive action by the MATC District Board will result in a purchase from Badger Truck Equipment, of West Allis, WI for a cost of \$63,745.00.

**Part I: PROCUREMENTS**

**Item 6: COLOR AND BLACK AND WHITE COPIERS – DISTRICT WIDE**

**Background Information**

The MATC Printing Department is requesting the purchase of forty-seven copiers for the MATC community; seventeen decentralized color copiers and thirty black & white copiers. These new devices are for departments at all four campus and will be strategically placed to meet the printing needs of departments, while at the same time limiting the number needed in each office. These copiers will be replacing copiers that have reached end of life.

This purchase will be made under UW Madison contract 165365 which meets all state of Wisconsin Procurement Requirements.

Positive action by the MATC District Board will result in a purchase from Gordon Flesch Co. Inc., of Madison, WI for a cost of \$215,379.00.

**Part I: PROCUREMENTS**

**Item 7: FY2024 SOLE SOURCE MEDIA PROVIDERS – MILWAUKEE PBS**

**Background Information**

During FY2024, Milwaukee PBS will be acquiring various programming rights and media services from many different and varied sources. Due to copyright laws, most programs must be obtained from holders of said copyrights and as such would be classified as Sole Source procurements. These providers are, but may not be limited to:

**American Public Television \$175,000 (estimate)**

After PBS, this is our second largest supplier of programming, including Create, World, APT Premium Service and APT Exchange. Some of the programs on our schedule that come to us from APT include documentaries, movie packages, and travel shows.

**BBC Studios Americas Inc. \$125,000 (estimate)**

Major syndicator of British programming with the emphasis on comedies and dramas.

**A.C. Nielsen Company \$121,000 (estimate)**

Nielsen provides Milwaukee PBS with viewership numbers and audience research used in program acquisition, scheduling and underwriting.

**Public Broadcasting Service \$2,100,000 (estimate projected, pending final PBS board action)**

This covers fees associated with the National Program Service ('signature public television series'), pledge fundraising programs that are specifically produced for membership drives, PBS Plus, specialty programming, administrative, promotion, copyright, engineering and distribution fees.

**Executive Program Service \$10,000 (estimate)**

Syndication of program material generally in the entertainment and documentary field.

**Trac Media - \$20,000 (estimate)**

Specialized audience research for Public Television

**The Association of Americas Public Television Stations \$52,000 (estimate)**

Our national advocacy organization, which also undertakes planning and research projects.

**National Educational Television Association (NETA) \$20,000 (estimate)**

The national association that provides most of the public television system's professional development service and also gives us low-cost access to distribute our local programming to other stations on NETA's satellite uplink.

**RJL Entertainment (Acorn) \$26,000 (estimate)**

Syndicator for public television pledge and general audience programming including mysteries, drama, and high-profile specials.

**Public Television Major Market Group \$14,000 (estimate)**

A consortium of 40 stations that represents the large market stations in policy debates within the public television system and looks for entrepreneurial opportunities utilizing new technologies that are available primarily to larger market stations including Milwaukee PBS.

**Various Independent Distributors and Syndicators \$75,000 (estimate)**

There are a number of independent acquisitions that are made through the programming department throughout the fiscal year. An example of such programs include Lawrence Welk.

**TracMedia \$6,000 (estimate)**

Audience research and analytics for Pledge Drive campaigns to maximize scheduling and \$\$ raised.

Positive action by the MATC District Board will result in purchase orders issued to the above Sole Source media providers in the amount of \$2,744,000 for FY2024.

**Part I: PROCUREMENTS**

**Item 8: FY2024 I.T. INSTRUCTIONAL/ADMINISTRATIVE MICROCOMPUTER SYSTEMS, PRINTERS, NETWORK HARDWARE & SYSTEM SOFTWARE – DISTRICT-WIDE**

**Background Information**

As part of the Capital Equipment Plan to upgrade equipment throughout the district, each instructional division, administrative division and Information Technology prepares a list of proposed computer and printer acquisitions as part of their fiscal year equipment budgets. Approximately 500-800 desktops / laptops, multimedia devices and file servers have been proposed for acquisition. Some displaced equipment may be used to upgrade other areas within MATC.

Information Technology is also engaged in a multi-year project to continue the expansion and upgrade of the district computer network to classrooms, faculty offices and staff offices. This will provide the appropriate infrastructure to support the continued expansion of the network while allowing for new and emerging technologies to become functional on the network.

These acquisitions are part of the total MATC capital equipment budget for FY 2023/2024 presented to the Board for approval. The proposed equipment will be purchased under State of Wisconsin Statutes (s16.73) which allows for cooperative purchasing from suppliers by qualified entities. Equipment required with associated referencing document will be as follows:

- Hewlett Packard, IBM, Dell and Toshiba computers and printers will be purchased from Paragon Development Systems, Oconomowoc, WI referencing DOA Contract 505ENT-M22-WICOMPUTER-01 and/or Vanguard Computers, Inc., Brookfield, WI referencing DOA Contract 505ENT-M22-WICOMPUTER-02.
- Hewlett Packard servers, systems/backup software, storage, support and services and Hitachi storage will be purchased from AE Business Solutions, Madison, WI referencing MHEC10012020, UW System Storage, Backup and Recovery Hardware, Peripherals and Software Contract: 21-2770.
- IDM and Linux system software and services will be purchased from Consensus Consulting, Cranberry Twp, PA and/or Paragon Development Systems, Oconomowoc, WI; referencing State Contracts 18-20837-002, MHEC-021213.
- ImageNow software and implementation / project management services will be purchased from Hyland LLC Olathe, KA referencing NASPO Contract # 505ENT-O18-NASPOCLOUD-00 and 505ENT-M21-NASPOVAR-00.
- Broadband / Internet Services will be purchased from WiscNet, Madison, WI referencing DOA contract 505ENT-O19-BROADISP-00 and/or Time Warner Business Systems (Spectrum Communications), Milwaukee, WI and/or ATT, Waukesha, WI referencing UW contract 395002-M21-0510347-000-01.
- Cisco network & video hardware, software and services will be purchased from CDW Inc, Vernon Hills, IL referencing Wisconsin Cisco NVP Data Comm contract AR3227 505ENTT-M21-DataCom and SOURCEWELL contract 081419-CDW

- Networking and Security Solutions and consulting will be purchased from CDW Inc, Vernon Hills, IL referencing E&I CNR01439 SMA WTCPC Catalog and/or AE Business Solutions, Madison, WI referencing MHEC10012020, UW System Networking Equipment and Supplies Contract 21-2769, and SHI International, Somerset, NJ, referencing Contract 505ENT-M21-NASPOVAR-00.
- Microsoft and other software packages and/or licenses will be purchased from CDW, Vernon Hills, IL referencing the WTCS Information & Telecommunication Systems Consortium Contract, and/or Insight Public Sector, Inc. referencing State Contract #505ENT-M21-NASPOVAR-00.
- WAN / Intercampus eLAN Transport Services will be purchased from Spectrum Enterprise (Charter / Time Warner Communications), Milwaukee, WI 53212 referencing State DOA Contract # 505ENT-O22-ISPWAIVER-00, and/or Midwest Fiber Networks / CableComm LLC, Glendale, WI 53209 referencing Wisconsin DOT Contract 395002-M21-0510347-000-01.
- VMware software and/or licenses will be purchased from SHI International, Somerset, NJ referencing WTCS Consortium Contract, and/or AE Business Solutions., Madison, WI referencing MHEC Contract MHEC10012020, and/or CDW, Vernon Hills, IL referencing E&I CNR01439 SMA WTCPC Catalog (CNR01439) and/or Insight Public Sector, Inc. referencing 505ENT-M22-WICOMPUTER-03
- Blackboard Learning Management Systems software and services will be purchased from Blackboard Systems, Inc. Washington D.C. referencing the MHEC (Midwest Higher Education Compact) contract and UW System Contract #19-5976.
- Transact Campus Card hardware, software and services will be purchased from Transact Campus, Inc Phoenix, AZ, referencing the NCPA Campus ID Credential Transaction Solutions contract #01-121.
- TeamDynamix software and services will be purchased from TeamDynamix, Inc Columbus, OH, referencing the NCPA National Cooperative Purchasing Alliance contract #01-121
- Emergency Notification Systems will be purchased from Rave Wireless, Inc, Farmingham, PA referencing WTCS Purchasing Consortium Contract.
- Emergency UPS Systems and support will be purchased from Eaton Corp, Raleigh, NC referencing GSA contract GS-06F-0023R.
- Audio Visual equipment /software and installation services will be purchased from Camera Corner Connecting Point, Green Bay, WI, 54301, referencing UW System Contract 22-5174
- Apple computers will be purchased from Apple Computer, Inc., Austin, TX referencing the Collegiate Partnership Program (CPP) offered to all higher education institutions.



Information Technology will purchase hardware, software and services from the following vendors, based on existing multi-year MATC RFP / Bids or other cooperative purchasing agreements that were awarded to the following vendors:

AE Business Solutions	Madison, WI
Apple Computer, Inc	Austin, TX
AT&T	Brookfield, WI
Blackboard Learning Systems, Inc	Washington, DC
Camera Corner Connecting Point	Green Bay, WI
Transact, Inc	Phoenix, AZ
CDW, Inc	Vernon Hills, IL
Cisco Systems, Inc	Des Plains, IL
Dell Computers, Inc	Roundrock, TX
Fujitsu Consulting, Inc	Milwaukee, WI
Heartland Business Systems	Hartland, WI
Insight Public Sector, Inc.	Bloomington, IL
Media Distributors	Elmhurst, IL
Midwest Fiber Networks / CableComm	Glendale, WI
Paragon Development Systems (PDS)	Oconomowoc, WI
Hyland, LLC	Olathe, KS
Rave Wireless	Farmingham, MA
SAP America	Newton Square, PA
SHI International	Somerset, NJ
Spectrum Enterprise	Milwaukee, WI
TeamDynamix	Columbus, OH
Time Warner Business	Milwaukee, WI
Transact Campus, Inc	Phoenix, AZ
Vanguard Computers, Inc	Wauwatosa, WI
UW-Madison / Wiscnet	Madison, WI
CampusWorks	Bradenton, FL
CC&N	Brookfield, WI
Ferrilli	Haddonfield, NJ
EAB Global, Inc	Washington, DC
Ellucian, Inc	Fairfax, VA
Hatch Staffing	Milwaukee, WI
Martek LLC	Milwaukee, WI
Staff Electric	Menomonee Falls, WI

In addition, Information Technology has standard vendors for hardware, software and services that may not be currently covered by an existing state contract. Pursuant to MATC purchasing requirements, we may purchase items under the \$50,000 limit and/or upon successful bid, RFP or proof of Sole Source agreements.

AV Design Group	Thiensville, WI
Concensus Consulting	Cranberry Twp, PA
Eaton Corp	Raleigh, NC
Fabco, Inc	Milwaukee, WI
Graybar Electrical, Inc	West Allis, WI
Google, Inc	Mountain View, CA
Idera Software	Austin, TX
Oberon	State College, PA
Paperthin, Inc	Quincy, MA
SHI International	Somerset, NJ
Solarwinds.Net, Inc	Austin, TX
Delinea	Washington, DC
Verisign, Inc	Mountain View, CA
Zoho Corp.	Pleasanton, CA

Positive action by the Board will result in the issuance of purchase orders to any or all of these companies. Actual expenditures to respective suppliers could vary depending on changing requirements, additional suppliers may be added as new State of Wisconsin, UW system, and WTCS IT Consortium contracts are awarded. However, total expenditures will not exceed the proposed IT capital budget allocation currently set at \$7,000,000.00.

**Part I: PROCUREMENTS**

**Item 9: FY2024 FURNITURE, CARPETING, AND MISCELLANEOUS FURNISHINGS – DISTRICT-WIDE**

**Background Information**

The Facilities Planning and Construction Department outlines the requirements for furniture and furnishing purchases for classroom, common space, and office needs. These are based upon project scopes, budget and college guidelines for standardization of furniture. In addition, they provide carpeting for new construction and remodeling as well as miscellaneous furnishings.

These commodities are purchased utilizing a number of sources that have been approved by the WTCS State office. The contracts that we purchase off of are competitively bid and awarded. Our FY2024 estimated budget is approximately \$4,266,300.00. These expenditures will be made from one of the following sources:

- E & I Cooperatives
- State Contracts
- University of Wisconsin System contracts
- Other Co-Op contracts as approved by the WTCS State office

All purchases are done in lots and are approved by the Facilities Planning and Construction Department prior to any purchase order being issued.

Positive action by the MATC District Board will result in purchase orders issued to the sources indicated above for an amount not to exceed \$4,266,300.00 for FY2024.

**Attachment 4-e.**

**Part II: CONSTRUCTION**

**Item 1: RENOVATION AND REMODELING**

**DMC Student Center Rec Lounge & Convenience Store S300-311**

**MATC Bid Reference #2023-007 – Project #2023316 and 2022203.03**

**Background Information**

Previously, the Board approved lists of renovation and remodeling capital projects for budget years. The projects and funding plan were also approved as part of respective year budget approvals. This project proposes to remodel the Third Floor of the S-Building, located at the Downtown Milwaukee Campus. This project will include the construction of student recreation area, convenience store, conference rooms and lounges.

This project is proposing new rubber floor tile in the corridors and lounges, carpet tiles in conference rooms and student recreation area and epoxy flooring in convenience store. All walls to be painted drywall partitions. Standard and specialty ceiling tiles and drywall ceilings to be installed.

New lighting and plumbing will be installed along with updated HVAC equipment and building automation system digital controls. New sprinkler heads to be installed and connected to existing fire protection system.

The contract recommended for approval below is for a single prime contract that pertains to the general construction for the previously mentioned areas.

Bid documents for the aforementioned work were prepared in accordance with Board policies and State regulations, and advertisements were placed in the Daily Reporter, the Milwaukee Courier and the Spanish Journal. The bids were opened on June 22, 2023 with the following results which include the Base Bid and the Allowance and Equipment Alternates 1, 2, 7.

**REMODELING SPECIFIED AREAS & RELATED WORK (Comprehensive Single Prime)**

- **Dahlman Const. ....\$ 1,720,300.00\***
- Gardner Builders ..... \$ 1,768,764.00
- Selzer-Ornst..... \$ 1,769,669.00
- Bukacek Const.....\$2,210,334.00

Proposals were evaluated, and the low qualified bid, as indicated by the asterisk, has met specifications. There were no challenges to the bid document or the manner in which the successful bidder was selected.

Positive action by the board on this item will authorize the issuance of a contract in the amount shown to the firm indicated by the asterisk.

**Part II: CONSTRUCTION**  
**Item 2: RENOVATION AND REMODELING**  
**DMC Lower C Parking Concrete Improvements**  
**MATC Bid Reference #2023-005 – Project #2023304**

**Background Information**

Previously, the Board approved lists of renovation and remodeling capital projects for budget years. The projects and funding plan were also approved as part of respective year budget approvals. This project contract was awarded by the Board previously is for a single prime contract that pertains to the general construction for the previously mentioned areas. Unforeseen conditions on this project require additional emergency approval by the Board to avoid significant loss of property and to ensure safe conditions.

Positive action by the board will authorize the issuance of a change order add to the original contract with **Concrete and Masonry Restoration** for **\$96,130.91**.

**Attachment 5 - a**

\$1,500,000.00

Milwaukee Area Technical College District, Wisconsin  
General Obligation Promissory Notes, Series 2023-24A

**RESOLUTION AUTHORIZING THE SALE OF \$1,500,000.00  
GENERAL OBLIGATION PROMISSORY NOTES, SERIES 2023-24A**

WHEREAS, pursuant to Section 67.12(12) of the Wisconsin Statutes, as amended (the "Act"), the Milwaukee Area Technical College District, Wisconsin (the "District"), is authorized to issue notes of the District in the aggregate amount of \$1,500,000.00 for the public purpose of financing building remodeling and improvement projects, consisting of projects included in the District's 2023-2024 building remodeling and improvement program (the public purpose projects described above are hereafter referred to as the "Public Purposes"); and

WHEREAS, on May 23, 2023, the District authorized the issuance of \$1,500,000.00 General Obligation Promissory Notes, Series 2023-24A (the "Notes") for the Public Purposes; and

WHEREAS, the District has prepared and distributed a Preliminary Official Statement, dated June 20, 2023 (the "Preliminary Official Statement"), describing the Notes and the security therefor; and

WHEREAS, the District has examined proposed documentation for the Notes (collectively, the "Note Documents"), as follows:

- (a) an Official Notice of Sale issued by the District and a Parity Bid Form (the "Note Purchase Agreement") to be entered into between the District and the Underwriter, providing for the sale of the Notes; and
- (b) the Preliminary Official Statement.

WHEREAS, it is now expedient and necessary for the District to issue its general obligation promissory notes in the amount of \$1,500,000.00 for the Public Purposes;

NOW, THEREFORE, the District hereby resolves as follows:

Section 1. Definitions. The following terms shall have the following meanings in this Resolution unless the text expressly or by implication requires otherwise:

"Act" shall mean Section 67.12(12) of the Wisconsin Statutes;

"Code" shall mean the Internal Revenue Code of 1986, as amended;

“Continuing Disclosure Agreement” shall mean the Continuing Disclosure Agreement, executed and delivered by the Issuer, dated July 13, 2023 (the “Continuing Disclosure Agreement”), delivered by the District for the purpose of complying with the requirements of Rule 15c2-12 promulgated by the Securities and Exchange Commission under the Securities Exchange Act of 1934, as amended;

“Dated Date” shall mean July 13, 2023;

“Debt Service Fund” shall mean the Debt Service Fund of the District, which shall be the “special redemption fund” as such term is defined in the Act;

“District” shall mean the Milwaukee Area Technical College District, Wisconsin;

“Fiscal Agent” shall mean the Treasurer of the District or such other entity as the District may approved to act as fiscal agent;

“Governing Body” shall mean the Board of the District, or such other body as may hereafter be the chief legislative body of the District;

“Initial Resolution” shall mean the “Resolution Authorizing the Issuance of \$1,500,000.00 General Obligation Promissory Notes, Series 2023-24A of Milwaukee Area Technical College District, Wisconsin”, adopted by the Governing Body on May 23, 2023;

“Note Registrar” means the Secretary of the District;

“Notes” shall mean the \$1,500,000.00 General Obligation Promissory Notes, Series 2023-24A, of the District;

“Public Purposes” shall mean the public purpose of financing \$1,500,000.00 of building remodeling and improvement projects, consisting of projects included in the District's 2023-2024 building remodeling and improvement program, and paying certain costs of issuance;

“Purchase Price” shall mean \$1,555,107.00 (\$1,500,000.00 par amount of Notes, plus premium of \$63,169.50, less underwriter's discount of \$8,062.50);

“Record Date” shall mean the close of business on the fifteenth day of the calendar month next preceding any principal or interest payment date;

“Securities Depository” means The Depository Trust Company, New York, New York, or its nominee; and

“Underwriter” means Fidelity Capital Markets, a division of National Financial Services, LLC.

Section 2. Authorization of the Notes. For the purpose of financing the Public Purposes, there shall be borrowed on the full faith and credit of the District the sum of \$1,500,000.00; and fully registered general obligation promissory notes of the District are authorized to be issued in evidence thereof.

Section 3. Sale of the Notes. To evidence such indebtedness, (i) the Chairperson or the Vice Chairperson and (ii) the Secretary of the District are hereby authorized, empowered and directed to make, execute, issue and sell to the Underwriter for, on behalf of and in the name of the District, general obligation promissory notes in the aggregate principal amount of One Million Five Hundred Thousand Dollars (\$1,500,000.00) for the Purchase Price, plus accrued interest to the date of delivery.

Section 4. Terms of the Notes. The Notes shall be designated "General Obligation Promissory Notes, Series 2023-24A"; shall be dated the Dated Date; shall be numbered one and upward; shall bear interest as shown on the Maturity Schedule below; shall be issued in denominations of \$5,000 or any integral multiple thereof; and shall mature on the dates and in the amounts as set forth below. Interest on the Notes shall accrue from the Interest Accrual Date and shall be payable semi-annually on June 1 and December 1 of each year, commencing on December 1, 2023.

#### **MATURITY SCHEDULE**

<u>Maturity Date</u>	<u>Principal Amount</u>	<u>Interest Rate</u>
June 1, 2025	\$350,000	5.00%
June 1, 2026	\$500,000	4.00%
June 1, 2027	\$500,000	4.00%
June 1, 2028	\$150,000	5.00%

The Notes of this issue shall not be subject to call and payment prior to maturity.

Section 5. Form, Execution, Registration and Payment of the Notes. The Notes shall be issued as registered obligations in substantially the form attached hereto as Exhibit A and incorporated herein by this reference.

The Notes shall be executed in the name of the District by the manual signatures of (i) the Chairperson or the Vice Chairperson and (ii) the Secretary or other officer, and may be sealed with its official or corporate seal, if any.

The principal of, premium, if any, and interest on the Notes shall be paid by the Fiscal Agent.

Both the principal of and interest on the Notes shall be payable in lawful money of the United States of America by the Fiscal Agent. Payment of principal of the final maturity on the Notes will be payable upon presentation and surrender of the Notes to the Fiscal Agent. Payment of principal on the Notes (except the final maturity) and each installment



of interest shall be made to the registered owner of each Note who shall appear on the registration books of the District, maintained by the Note Registrar, on the Record Date and shall be paid by check or draft of the Fiscal Agent and mailed to such registered owner at the address appearing on such registration books or at such other address may be furnished in writing to such registered owner to the Note Registrar.

Section 6. Note Proceeds. The sale proceeds of the Notes (exclusive of accrued interest, printing distribution and filing fees, and any premium received) shall, forthwith upon receipt, be placed in and kept by the District Treasurer as a separate fund to be known as the Promissory Notes, Series 2023-24A, Borrowed Money Fund (hereinafter referred to as the “Borrowed Money Fund”). Moneys in the Borrowed Money Fund shall be used solely for the purposes for which borrowed or for transfer to the Debt Service Fund as provided by law.

Section 7. Tax Levy. In order to provide for the collection of a direct annual tax sufficient in amount to pay and for the express purpose of paying the interest on the Notes as it falls due and also to pay and discharge the principal thereof at maturity, there is hereby levied upon all of the taxable property in the District, in addition to all other taxes, a nonrepealable, direct, annual tax in an amount sufficient for that purpose. This tax shall be from year to year carried into the tax roll of the District and collected in addition to all other taxes and in the same manner and at the same time. Said tax is to be for the following years and in the following minimum amounts:

<u>Year of Levy</u>	<u>Amount of Tax</u>
2022	\$24,916.97
2023	\$65,000.00
2024	\$406,250.00
2025	\$537,500.00
2026	\$517,500.00
2027	\$153,750.00

The District shall be and continue without power to repeal such levy or obstruct the collection of said tax until all such payments have been made or provided for. After the issuance of the Notes, said tax shall be carried into the tax rolls of the District and collected as other taxes are collected, provided that the amount of tax carried into said tax rolls with respect to the Notes may be reduced by the amount of any surplus money in the Debt Service Fund created pursuant to Section 8 below.

If there shall be insufficient funds from the tax levy to pay the principal of or interest on the Notes when due, the said principal or interest shall be paid from other funds of the District on hand, said amounts to be returned when said taxes have been collected.

There be and there hereby is appropriated from taxes levied by the District in anticipation of the issuance of the Notes and other funds of the District on hand a sum sufficient to be deposited in the Debt Service Fund to meet payments with respect to debt service due for the year 2023.

Section 8. Debt Service Fund. Within the debt service fund previously established within the treasury of the District, there be and there hereby is established a separate and distinct fund designated as the “Debt Service Fund for \$1,500,000.00 General Obligation Promissory Notes, Series 2023-24A, dated July 13, 2023” (the “Debt Service Fund”), and such fund shall be maintained until the indebtedness evidenced by the Notes is fully paid or otherwise extinguished. The District Treasurer shall deposit in such Debt Service Fund (i) all accrued interest received by the District at the time of delivery of and payment for the Notes; (ii) the taxes herein levied for the specific purpose of meeting principal of and interest on the Notes when due; (iii) such other sums as may be necessary at any time to pay principal of and interest on the Notes when due; (iv) any premium which may be received by the District above the par value of the Notes and accrued interest thereon; (v) surplus moneys in the Borrowed Money Fund for the Notes; and (vi) such further deposits as may be required by Section 67.11 of the Wisconsin Statutes.

No money shall be withdrawn from the Debt Service Fund and appropriated for any purpose other than the payment of principal of and interest on the Notes until all such principal and interest has been paid in full and canceled; provided (i) the funds to provide for each payment of principal of and interest on the Notes prior to the scheduled receipt of taxes from the next succeeding tax collection may be invested in direct obligations of the United States of America maturing in time to make such payments when they are due or in other investments permitted by law; and (ii) any funds over and above the amount of such principal and interest payments on the Notes may be used to reduce the next succeeding tax levy, or may, at the option of the District, be invested by purchasing the Notes as permitted by and subject to Section 67.11(2)(a) of the Wisconsin Statutes in interest-bearing obligations of the United States of America, in other obligations of the District or in other investments permitted by law, which investments shall continue as a part of the Debt Service Fund.

When all of the Notes have been paid in full and canceled, and all permitted investments disposed of, any money remaining in the Debt Service Fund shall be deposited in the general fund of the District, unless the District Board directs otherwise.

Section 9. Deposits and Investments. The Debt Service Fund shall be kept apart from moneys in the other funds and accounts of the District and the same shall be used for no purpose other than the prompt payment of principal of and interest on the Notes as the same becomes due and payable. All moneys therein shall be deposited in special and segregated accounts in a public depository selected under Chapter 34 of the Wisconsin Statutes and may be temporarily invested until needed in legal investments subject to the provisions of Sections 66.0603(1m) and 67.10(3) of the Wisconsin Statutes. All income derived from such investments shall be regarded as revenues of the District. No such investment shall be in such a manner as would cause the Notes to be “arbitrage bonds” within the meaning of Section 148 of the Code or the Regulations of the Commissioner of Internal Revenue thereunder.

The District Treasurer shall, on the basis of the facts, estimates and circumstances in existence on the date of closing, make such certifications as are necessary to permit the conclusion that the Notes are not “arbitrage bonds” under Section 148 of the Code or the Regulations of the Commissioner of Internal Revenue thereunder.

Section 10. Sale of Notes. The terms, conditions and provisions of the Notes and the Note Documents are, in all respects, authorized and approved. The form of the Note Purchase Agreement is hereby approved. The Notes shall be sold and delivered in the manner, at the Purchase Price, plus interest accrued from the Interest Accrual Date to the closing date, pursuant to the terms and conditions set forth in the Note Purchase Agreement.

The preparation of the Preliminary Official Statement and the Final Official Statement, and their use as contemplated in the Note Purchase Agreement, are hereby approved. The Preliminary Official Statement is “deemed final” as of its date, except for omissions or subsequent modifications permitted under Rule 15c2-12 of the Securities and Exchange Commission. The Chairperson, the Vice Chairperson and Secretary of the District are authorized and directed to do any and all acts necessary to conclude delivery of the Notes to the Underwriter, as soon after adoption of this Resolution as is convenient.

Section 11. Book-Entry Only Notes. The Notes shall be transferable as follows:

(a) Each maturity of Notes will be issued as a single Note in the name of the Securities Depository, or its nominee, which will act as depository for the Notes. During the term of the Notes, ownership and subsequent transfers of ownership will be reflected by book entry on the records of the Securities Depository and those financial institutions for whom the Securities Depository effects book entry transfers (collectively, the “Participants”). No person for whom a Participant has an interest in Notes (a “Beneficial Owner”) shall receive bond certificates representing their respective interest in the Notes except in the event that the Securities Depository or the District shall determine, at its option, to terminate the book-entry system described in this Section. Payment of principal of, and interest on, the Notes will be made by the Fiscal Agent to the Securities Depository which will in turn remit such payment of principal and interest to its Participants which will in turn remit such principal and interest to the Beneficial Owners of the Notes until and unless the Securities Depository or the District elect to terminate the book entry system, whereupon the District shall deliver bond certificates to the Beneficial Owners of the Notes or their nominees. Note certificates issued under this Section may not be transferred or exchanged except as provided in this Section.

(b) Upon the reduction of the principal amount of any maturity of Notes, the Registered Noteowner may make a notation of such redemption on the panel of the Note, stating the amount so redeemed, or may return the Note to the District for exchange for a new Note in a proper principal amount. Such notation, if made by the Noteowner, may be made for reference only, and may not be relied upon by any other person as being in any way determinative of the principal amount of such Note Outstanding, unless the Note Registrar initialed the notation on the panel.

(c) Immediately upon delivery of the Notes to the purchasers thereof on the delivery date, such purchasers shall deposit the bond certificates representing all of the Notes with the Securities Depository. The Securities Depository, or its nominee, will be the sole Noteowner of the Notes, and no investor or other party purchasing, selling or otherwise transferring ownership of any Notes will receive, hold or deliver any bond certificates as long as the Securities Depository holds the Notes immobilized from circulation.

(d) The Notes may not be transferred or exchanged except:

(1) To any successor of the Securities Depository (or its nominee) or any substitute depository ("Substitute Depository") designated pursuant to (ii) below, provided that any successor of the Securities Depository or any Substitute Depository must be a qualified and registered "clearing agency" as provided in Section 17L of the Securities Exchange Act of 1934, as amended;

(2) To a Substitute Depository designated by or acceptable to the District upon (a) the determination by the Securities Depository that the Notes shall no longer be eligible for depository services or (b) a determination by the District that the Securities Depository is no longer able to carry out its functions, provided that any such Substitute Depository must be qualified to act as such, as provided in subparagraph (1) above; or

(3) To those persons to whom transfer is requested in written transfer instructions in the event that:

(i) The Securities Depository shall resign or discontinue its services for the Notes and, only if the District is unable to locate a qualified successor within two months following the resignation or determination of noneligibility, or

(ii) Upon a determination by the District that the continuation of the book entry system described herein, which precludes the issuance of certificates to any Noteowner other than the Securities Depository (or its nominee) is no longer in the best interest of the Beneficial Owners of the Notes.

(e) The Depository Trust Company, New York, New York, is hereby appointed the Securities Depository for the Notes.

Section 12. Undertaking to Provide Continuing Disclosure. The (i) Chairperson or the Vice Chairperson and (ii) Secretary of the District are hereby authorized and directed to execute on behalf of the District, the Continuing Disclosure Agreement in connection with the Notes for the purpose of complying with the requirements of Rule 15c2-12 promulgated

by the Securities and Exchange Commission under the Securities Exchange Act of 1934, as amended.

Section 13. Compliance with Federal Tax Laws.

(a) The District represents and covenants that the project financed by the Notes and their ownership, management and use will not cause the Notes to be “private activity bonds” within the meaning of Section 141 of the Code, and the District shall comply with the provisions of the Code to the extent necessary to maintain the tax-exempt status of the interest on the Notes.

(b) The District also covenants to use its best efforts to meet the requirements and restrictions of any different or additional federal legislation which may be made applicable to the Notes, provided that in meeting such requirements the District will do so only to the extent consistent with the proceedings authorizing the Notes and the laws of Wisconsin, and to the extent there is a reasonable period of time in which to comply.

Section 14. Rebate Fund. If necessary, the District shall establish and maintain, so long as the Notes are outstanding, a separate account to be known as the “Rebate Fund” for the purpose of complying with the rebate requirements of Section 148(f) of the Code. The Rebate Fund is for the sole purpose of paying rebate to the United States of America, if any, on amounts of bond proceeds held by the District. The District hereby covenants and agrees that it shall pay from the Rebate Fund the rebate amounts as determined herein to the United States of America.

The District may engage the services of accountants, attorneys, or other consultants necessary to assist it in determining rebate amounts. Amounts held in the Rebate Fund and the investment income therefrom are not pledged as security for the Notes and may only be used to pay amounts to the United States. The District shall maintain or cause to be maintained records of such determinations until six (6) years after payment in full of the Notes and shall make such records available upon reasonable request therefor.

Section 15. Defeasance. When all Notes have been discharged, all pledges, covenants and other rights granted to the owners thereof by this Resolution shall cease. The District may discharge all Notes due on any date by irrevocably depositing in escrow with a suitable bank or trust company a sum of cash and/or bonds or securities issued or guaranteed as to principal and interest of the U.S. Government, or of a commission, board or other instrumentality of the U.S. Government (“Government Obligations”), or of securities wholly and irrevocably secured as to principal and interest by Government Obligations and rated in the highest rating category of a nationally recognized rating service, maturing on the dates and bearing interest at the rates required to provide funds sufficient to pay when due the interest to accrue on each of said Note to its maturity or, at the District's option, if said Note is prepayable to any prior date upon which it may be called for redemption, and to pay and redeem the principal amount of each such Note at maturity, or at the District's option, if said Note is prepayable, at its earliest redemption date, with the premium required for such redemption, if any, provided that notice of the redemption of all

prepayable Notes on such date has been duly given or provided for.

Section 16. Resolution a Contract. The provisions of this Resolution shall constitute a contract between the District and the owner or owners of the Notes, and after issuance of any of the Notes no change or alteration of any kind in the provisions of this Resolution may be made, except as provided in Section 18, until all of the Notes have been paid in full as to both principal and interest. The owner or owners of any of the Notes shall have the right in addition to all other rights, by mandamus or other suit or action in any court of competent jurisdiction, to enforce such owner's or owners' rights against the District, the Governing Body thereof, and any and all officers and agents thereof including, but without limitation, the right to require the District, its Governing Body and any other authorized body, to fix and collect rates and charges fully adequate to carry out all of the provisions and agreements contained in this Resolution.

Section 17. General Authorizations. The Chairperson, the Vice Chairperson and the Secretary of the District and the appropriate deputies and officials of the District in accordance with their assigned responsibilities are hereby each authorized to execute, deliver, publish, file and record such other documents, instruments, notices and records and to take such other actions as shall be necessary or desirable to accomplish the purposes of this Resolution and to comply with and perform the obligations of the District under the Notes. The execution or written approval of any document by the Chairperson, the Vice Chairperson or Secretary of the District herein authorized shall be conclusive evidence of the approval by the District of such document in accordance with the terms hereof.

In the event that said officers shall be unable by reason of death, disability, absence or vacancy of office to perform in timely fashion any of the duties specified herein (such as the execution of Notes), such duties shall be performed by the officer or official succeeding to such duties in accordance with law and the rules of the District.

Any actions taken by the Chairperson, the Vice Chairperson and Secretary consistent with this Resolution are hereby ratified and confirmed.

Section 18. Amendment to Resolution. After the issuance of any of the Notes, no change or alteration of any kind in the provisions of this Resolution may be made until all of the Notes have been paid in full as to both principal and interest, or discharged as herein provided, except: (a) the District may, from time to time, amend this Resolution without the consent of any of the owners of the Notes, but only to cure any ambiguity, administrative conflict, formal defect, or omission or procedural inconsistency of this Resolution; and (b) this Resolution may be amended, in any respect, with a written consent of the owners of not less than two-thirds (2/3) of the principal amount of the Notes then outstanding; provided, however, that no amendment shall permit any change in the pledge of tax revenues of the District or the maturity of any Note issued hereunder, or a reduction in the rate of interest on any Note, or in the amount of the principal obligation thereof, or in the amount of the redemption premium payable in the case of redemption thereof, or change

the terms upon which the Notes may be redeemed or make any other modification in the terms of the payment of such principal or interest without the written consent of the owner of each such Note to which the change is applicable.

Section 19. Illegal or Invalid Provisions. In case any one or more of the provisions of this Resolution or any of the Notes shall for any reason be held to be illegal or invalid, such illegality or invalidity shall not affect any other provision of this Resolution or of the Notes.

Section 20. Conflicting Resolutions. All ordinances, resolutions, or orders, or parts thereof heretofore enacted, adopted or entered, in conflict with the provisions of this Resolution, are hereby repealed and this Resolution shall be in effect from and after its passage.

[SIGNATURE PAGE TO FOLLOW]

Adopted: June 27, 2023.

---

Lisa Olson  
Chairperson of the District

Attest:

---

Citlali Mendieta Ramos  
Secretary of the District

Recorded on June 27, 2023.

---

Citlali Mendieta Ramos  
Secretary of the District



EXHIBIT A

UNITED STATES OF AMERICA  
STATE OF WISCONSIN  
MILWAUKEE AREA TECHNICAL COLLEGE DISTRICT  
GENERAL OBLIGATION PROMISSORY NOTE, SERIES 2023-24A

<u>Number</u>	<u>Interest Rate</u>	<u>Maturity Date</u>	<u>Dated Date</u>	<u>Principal Amount</u>	<u>CUSIP</u>
R-___	___%	June 1, 20__	_____	\$_____	602369___

FOR VALUE RECEIVED, Milwaukee Area Technical College District, Wisconsin, promises to pay to CEDE & CO., or registered assigns, the principal sum of \_\_\_\_\_ (\$\_\_\_\_\_) on the maturity date specified above, together with interest thereon from \_\_\_\_\_ or the most recent payment date to which interest has been paid, unless the date of registration of this Note is after the 15th day of the calendar month immediately preceding an interest payment date, in which case interest will be paid from such interest payment date, at the rate per annum specified above, such interest being payable on June 1 and December 1 of each year, with the first interest on this issue being payable on \_\_\_\_\_.

The Notes of this issue shall not be subject to call and payment prior to maturity.

Both principal hereof and interest hereon are hereby made payable to the registered owner in lawful money of the United States of America, and for the prompt payment of this Note with interest thereon as aforesaid, and the levying and collection of taxes sufficient for that purpose, the full faith, credit and resources of the District are hereby irrevocably pledged. The principal of this Note shall be payable only upon presentation and surrender of this Note to the District Treasurer at the principal office of the District. Interest hereon shall be payable by check or draft dated as of the applicable interest payment date and mailed from the office of the District Treasurer to the person in whose name this Note is registered at the close of business on the fifteenth day of the calendar month next preceding each interest payment date.

This Note is transferable only upon the books of the District kept for that purpose by the District Secretary at the principal office of the District, by the registered owner in person or his duly authorized attorney, upon surrender of this Note together with a written instrument of transfer (which may be endorsed hereon) satisfactory to the District Secretary duly executed by the registered owner or his duly authorized attorney. Thereupon a new Note or Notes of the same aggregate principal amount, series and maturity shall be issued to the transferee in exchange therefor. The District may deem and treat the person in whose name this Note is registered as the absolute owner hereof for the purpose of

receiving payment of or on account of the principal or interest hereof and for all other purposes. The Notes are issuable solely as negotiable, fully registered Notes without coupons in authorized denominations of \$5,000 or any whole multiple thereof.

This Note is one of an issue aggregating \$1,500,000.00 issued pursuant to the provisions of Section 67.12(12) of the Wisconsin Statutes, for the public purpose of financing \$1,500,000.00 building remodeling and improvement projects, consisting of projects included in the District's 2023-2024 building remodeling and improvement program (the public purpose projects described above are hereafter referred to as the "Public Purposes") and is authorized by a resolution of the District Board of the District, duly adopted by said District Board at its meeting duly convened on \_\_\_\_\_, which resolution is recorded in the official book of its minutes for said date.

It is hereby certified and recited that all conditions, things and acts required by law to exist or to be done prior to and in connection with the issuance of this Note have been done, have existed and have been performed in due form and time; that the aggregate indebtedness of the District, including this Note and others authorized simultaneously herewith, does not exceed any limitations imposed by law or the Constitution of the State of Wisconsin; and that the District has levied a direct, annual irrevocable tax sufficient to pay this Note, together with interest thereon when and as payable.

No delay or omission on the part of the owner hereof to exercise any right hereunder shall impair such right or be considered as a waiver thereof or as a waiver of or acquiescence in any default hereunder.

IN WITNESS WHEREOF, the District Board of Milwaukee Area Technical College District, Wisconsin, has caused this Note to be signed on behalf of said District by its duly qualified and acting Chairperson and Secretary, and its corporate seal to be impressed hereon, all as of the date of original issue specified above.

MILWAUKEE AREA TECHNICAL  
COLLEGE DISTRICT, WISCONSIN

By: \_\_\_\_\_

\_\_\_\_\_  
Chairperson of the District

Attest: \_\_\_\_\_

\_\_\_\_\_  
Secretary of the District

(Form of Assignment)

FOR VALUE RECEIVED the undersigned hereby sells, assigns and transfers unto

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---

(Please print or typewrite name and address,  
including zip code, of Assignee)

---

(Please print or typewrite Social Security or  
other identifying number of Assignee)

the within Note and all rights thereunder, hereby irrevocably constituting and appointing

---

(Please print or type name of Attorney)

Attorney to transfer said Note on the books kept for the registration thereof with full power of substitution in the premises.

Dated: \_\_\_\_\_

---

NOTICE: The signature to this assignment must correspond with the name as it appears upon the face of the within Note in every particular without alteration or enlargement or any change whatever.

Signature(s) guaranteed by:

---

The logo for BAIRD is a blue parallelogram tilted to the right, with the word "BAIRD" in white, bold, sans-serif capital letters centered within it.

**BAIRD**

# Milwaukee Area Technical College District

Final Pricing Summary  
June 27, 2023

**John A. Mehan, Managing Director**

[jmehan@rwbaird.com](mailto:jmehan@rwbaird.com)  
777 East Wisconsin Avenue  
Milwaukee, WI 53202  
Phone 414.765.3827  
[rwbaird.com/publicfinance](http://rwbaird.com/publicfinance)



# Milwaukee Area Technical College District

## Results of Competitive Bids

**\$1,500,000 General Obligation Promissory Notes, Series 2023-24A**

**Bids Received by 9:30 AM (CT)**

**Tuesday, June 27, 2023**

<b>Rank</b>	<b>Bidder</b>	<b>True Interest Cost</b>
1	Fidelity Capital Markets	3.0674%
2	Huntington Securities, Inc.	3.1641%
3	TD Securities	3.3000%



## Milwaukee Area Technical College District

Issue Summary	
<b>Description:</b>	General Obligation Promissory Notes, Series 2023-24A
<b>Amount:</b>	\$1,500,000
<b>Dated &amp; Settlement Date:</b>	July 13, 2023
<b>Maturities:</b>	June 1, 2025 - 2028
<b>First Interest Payment:</b>	December 1, 2023
<b>First Call Date:</b>	Non-Callable
<b>Moody's Rating:</b>	Aa1
<b>True Interest Cost:</b>	3.0674%
<b>Winning Bidder/Purchaser:</b>	Fidelity Capital Markets



Milwaukee Area Technical College District  
2023-24 Financing Plan -- Calendar Year Basis

CALENDAR YEAR	EXISTING DEBT PAYMENTS	EQUIPMENT & REMODELING BORROWINGS												FUTURE DEBT PAYMENTS (a)	Actual 2023 Revenues:	(b)
		FINAL	POS	PRELIMINARY	PRELIMINARY	PRELIMINARY	PRELIMINARY	PRELIMINARY	PRELIMINARY	PRELIMINARY	PRELIMINARY	PRELIMINARY	PRELIMINARY		\$44,200,000	Actual 2024 Revenues: TBD
		\$1,500,000	\$1,500,000	\$27,500,000	\$1,500,000	\$1,500,000	\$1,500,000	\$1,500,000	\$1,500,000	\$1,500,000	\$1,500,000	\$1,500,000	\$1,500,000		\$1,500,000	
		SERIES	SERIES	SERIES	SERIES	SERIES	SERIES	SERIES	SERIES	SERIES	SERIES	SERIES	SERIES		SERIES	
2023-24A	2023-24B	2023-24C	2023-24D	2023-24E	2023-24F	2023-24G	2023-24H	2023-24I	2023-24J	2023-24K	2023-24L		COMBINED DEBT PAYMENTS			
Dated 7/13/23	Dated 8/3/23	Dated 9/13/23	Dated 10/12/23	Dated 11/15/23	Dated 12/11/23	Dated 1/3/24	Dated 2/7/24	Dated 3/13/24	Dated 4/10/24	Dated 5/8/24	Dated 6/12/24					
		Noncallable	Noncallable	Noncallable	Noncallable	Noncallable	Noncallable	Noncallable	Noncallable	Noncallable	Noncallable	Noncallable				
		Average: 4.29%	Average: 5.00%	Average: 5.00%	Average: 5.00%	Average: 5.00%	Average: 5.00%	Average: 5.00%	Average: 5.00%	Average: 5.00%	Average: 5.00%	Average: 5.00%	Average: 5.00%			
2023	\$34,721,410	\$24,917	\$24,583	\$9,427,917									\$0	\$44,198,827		
2024	\$31,091,113	\$65,000	\$75,000	\$4,150,625	\$85,208	\$78,333	\$72,917	\$68,333	\$61,250	\$53,750	\$48,125	\$42,292	\$35,208	\$13,278,611	\$49,205,765	
2025	\$23,529,475	\$406,250	\$416,250	\$4,155,500	\$416,250	\$416,250	\$416,250	\$416,250	\$416,250	\$416,250	\$416,250	\$416,250	\$416,250	\$16,955,111	\$49,208,836	
2026	\$14,325,400	\$537,500	\$545,000	\$4,151,625	\$545,000	\$545,000	\$545,000	\$545,000	\$545,000	\$545,000	\$545,000	\$545,000	\$545,000	\$24,744,486	\$49,209,011	
2027	\$5,851,163	\$517,500	\$520,000	\$4,153,625	\$520,000	\$520,000	\$520,000	\$520,000	\$520,000	\$520,000	\$520,000	\$520,000	\$520,000	\$33,485,361	\$49,207,649	
2028	\$670,113	\$153,750	\$153,750	\$4,146,125	\$153,750	\$153,750	\$153,750	\$153,750	\$153,750	\$153,750	\$153,750	\$153,750	\$153,750	\$42,697,861	\$49,205,349	
2029	\$668,578													\$48,535,236	\$49,203,814	
2030	\$676,451													\$48,535,236	\$49,211,687	
2031	\$688,466													\$48,535,236	\$49,223,702	
2032	\$689,624													\$48,535,236	\$49,224,860	
2033														\$48,535,236	\$48,535,236	
2034														\$48,535,236	\$48,535,236	
2035														\$48,535,236	\$48,535,236	
	\$112,911,791	\$1,704,917	\$1,734,583	\$30,185,417	\$1,720,208	\$1,713,333	\$1,707,917	\$1,703,333	\$1,696,250	\$1,688,750	\$1,683,125	\$1,677,292	\$1,670,208	\$470,908,083	\$632,705,208	

(a) Future borrowing assumptions:

**Equipment Borrowing of \$26,000,000 per year.**

**Remodeling Borrowings of \$18,000,000 per year.**

(b) Revenues available for debt service include Levy, Enterprise Fund, and Computer Aid.

Note: This information is provided for information purposes only. It does not recommend any future issuances and is not intended to be, and should not be regarded as, advice.





## Rating Action: Moody's assigns Aa1 to MATC, WI GO notes, outlook stable

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16 Jun 2023

New York, June 16, 2023 -- Moody's Investors Service assigns a Aa1 rating to Milwaukee Area Technical College District, WI's (MATC) \$1.5 million General Obligation Promissory Notes, Series 2023-24A. Moody's maintains a Aa1 rating on the district's outstanding general obligation unlimited tax (GOULT) debt. Following the sale, the district will have about \$108 million of GOULT debt outstanding. The outlook is stable.

### RATINGS RATIONALE

The Aa1 rating reflects the district's strong financial position bolstered by recent operating surpluses which, coupled with proactive management, will provide a buffer should enrollment declines resume. The rating further incorporates the district's large and diverse tax base that includes the City of Milwaukee (A3 negative) and surrounding communities in Milwaukee County (Aa3 stable) and Ozaukee County (Aaa stable), modest resident income and wealth, limited revenue raising flexibility and moderate leverage.

### RATING OUTLOOK

The stable outlook reflects our expectation that the district will maintain financial operations in line with the current rating through prudent management of expenditures, which is critical given the district's limited revenue raising flexibility and trend of declining enrollment.

### FACTORS THAT COULD LEAD TO AN UPGRADE OF THE RATING

- Strengthening of the tax base and resident income metrics
- Enhanced budgetary flexibility that could arise from growing enrollment or relaxed statutory restrictions on raising local revenue

### FACTORS THAT COULD LEAD TO A DOWNGRADE OF THE RATING

- Substantial weakening of the tax base or resident income levels
- Narrowed financial reserves
- Increased leverage

### LEGAL SECURITY

The district's general obligation unlimited tax (GOULT) debt is supported by a designated property tax not limited by rate or amount.

### USE OF PROCEEDS

Proceeds will finance projects included in the district's building remodeling and improvement program.

### PROFILE

Milwaukee Area Technical College District is one of the largest technical college systems in Wisconsin (Aa1 stable), providing vocational education to residents of Milwaukee County, the majority of Ozaukee County, and small portions of Washington (Aaa) and Waukesha (Aaa stable) counties.

## METHODOLOGY

The principal methodology used in this rating was US Special Purpose District General Obligation Debt Methodology published in November 2022 and available at <https://ratings.moodys.com/rmc-documents/394972>. Alternatively, please see the Rating Methodologies page on <https://ratings.moodys.com> for a copy of this methodology.

## REGULATORY DISCLOSURES

For further specification of Moody's key rating assumptions and sensitivity analysis, see the sections Methodology Assumptions and Sensitivity to Assumptions in the disclosure form. Moody's Rating Symbols and Definitions can be found on <https://ratings.moodys.com/rating-definitions>.

For ratings issued on a program, series, category/class of debt or security this announcement provides certain regulatory disclosures in relation to each rating of a subsequently issued bond or note of the same series, category/class of debt, security or pursuant to a program for which the ratings are derived exclusively from existing ratings in accordance with Moody's rating practices. For ratings issued on a support provider, this announcement provides certain regulatory disclosures in relation to the credit rating action on the support provider and in relation to each particular credit rating action for securities that derive their credit ratings from the support provider's credit rating. For provisional ratings, this announcement provides certain regulatory disclosures in relation to the provisional rating assigned, and in relation to a definitive rating that may be assigned subsequent to the final issuance of the debt, in each case where the transaction structure and terms have not changed prior to the assignment of the definitive rating in a manner that would have affected the rating. For further information please see the issuer/deal page for the respective issuer on <https://ratings.moodys.com>.

Regulatory disclosures contained in this press release apply to the credit rating and, if applicable, the related rating outlook or rating review.

Moody's general principles for assessing environmental, social and governance (ESG) risks in our credit analysis can be found at [https://ratings.moodys.com/documents/PBC\\_1288235](https://ratings.moodys.com/documents/PBC_1288235).

Please see <https://ratings.moodys.com> for any updates on changes to the lead rating analyst and to the Moody's legal entity that has issued the rating.

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BOND PRICING

Milwaukee Area Technical College District, Wisconsin (Aa1)  
General Obligation Promissory Notes, Series 2023-24A - FINAL  
NBQ; Non-Callable  
Fidelity Capital Markets

Bond Component	Maturity Date	Amount	Rate	Yield	Price	Premium (-Discount)
Serial Bond:						
	06/01/2025	350,000	5.000%	3.060%	103.520	12,320.00
	06/01/2026	500,000	4.000%	2.940%	102.907	14,535.00
	06/01/2027	500,000	4.000%	2.830%	104.271	21,355.00
	06/01/2028	150,000	5.000%	2.800%	109.973	14,959.50
		1,500,000				63,169.50

Dated Date	07/13/2023	
Delivery Date	07/13/2023	
First Coupon	12/01/2023	
Par Amount	1,500,000.00	
Premium	63,169.50	
Production	1,563,169.50	104.211300%
Underwriter's Discount	(8,062.50)	(0.537500%)
Purchase Price	1,555,107.00	103.673800%
Accrued Interest		
Net Proceeds	1,555,107.00	



SOURCES AND USES OF FUNDS

Milwaukee Area Technical College District, Wisconsin (Aa1)  
General Obligation Promissory Notes, Series 2023-24A - FINAL  
NBQ; Non-Callable  
Fidelity Capital Markets

Dated Date 07/13/2023  
Delivery Date 07/13/2023

Sources:

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Bond Proceeds:	
Par Amount	1,500,000.00
Premium	63,169.50
	<hr/>
	1,563,169.50
	<hr/> <hr/>

Uses:

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Project Fund Deposits:	
Project Fund	1,500,000.00
Other Fund Deposits:	
Bid Premium Available for D/S	55,107.00
Underwriter's Discount:	
Underwriter's Discount	8,062.50
	<hr/>
	1,563,169.50
	<hr/> <hr/>



BOND DEBT SERVICE

Milwaukee Area Technical College District, Wisconsin (Aa1)  
General Obligation Promissory Notes, Series 2023-24A - FINAL  
NBQ; Non-Callable  
Fidelity Capital Markets

Dated Date 07/13/2023  
Delivery Date 07/13/2023

Period Ending	Principal	Coupon	Interest	Debt Service	Annual Debt Service
07/13/2023					
12/01/2023			24,916.67	24,916.67	24,916.67
06/01/2024			32,500.00	32,500.00	
12/01/2024			32,500.00	32,500.00	65,000.00
06/01/2025	350,000	5.000%	32,500.00	382,500.00	
12/01/2025			23,750.00	23,750.00	406,250.00
06/01/2026	500,000	4.000%	23,750.00	523,750.00	
12/01/2026			13,750.00	13,750.00	537,500.00
06/01/2027	500,000	4.000%	13,750.00	513,750.00	
12/01/2027			3,750.00	3,750.00	517,500.00
06/01/2028	150,000	5.000%	3,750.00	153,750.00	
12/01/2028					153,750.00
	1,500,000		204,916.67	1,704,916.67	1,704,916.67





NET DEBT SERVICE

Milwaukee Area Technical College District, Wisconsin (Aa1)  
General Obligation Promissory Notes, Series 2023-24A - FINAL  
NBQ; Non-Callable  
Fidelity Capital Markets

Date	Principal	Coupon	Interest	Total Debt Service	Bid Premium Available for D/S	Net Debt Service	Annual Net D/S
12/01/2023			24,916.67	24,916.67	(24,916.67)		
06/01/2024			32,500.00	32,500.00	(30,190.33)	2,309.67	
12/01/2024			32,500.00	32,500.00		32,500.00	34,809.67
06/01/2025	350,000	5.000%	32,500.00	382,500.00		382,500.00	
12/01/2025			23,750.00	23,750.00		23,750.00	406,250.00
06/01/2026	500,000	4.000%	23,750.00	523,750.00		523,750.00	
12/01/2026			13,750.00	13,750.00		13,750.00	537,500.00
06/01/2027	500,000	4.000%	13,750.00	513,750.00		513,750.00	
12/01/2027			3,750.00	3,750.00		3,750.00	517,500.00
06/01/2028	150,000	5.000%	3,750.00	153,750.00		153,750.00	
12/01/2028							153,750.00
	1,500,000		204,916.67	1,704,916.67	(55,107.00)	1,649,809.67	1,649,809.67

BOND SUMMARY STATISTICS

Milwaukee Area Technical College District, Wisconsin (Aa1)  
 General Obligation Promissory Notes, Series 2023-24A - FINAL  
 NBQ; Non-Callable  
 Fidelity Capital Markets

Dated Date	07/13/2023
Delivery Date	07/13/2023
First Coupon	12/01/2023
Last Maturity	06/01/2028
Arbitrage Yield	2.892817%
True Interest Cost (TIC)	3.067426%
Net Interest Cost (NIC)	3.137375%
All-In TIC	3.067426%
Average Coupon	4.291449%
Average Life (years)	3.183
Weighted Average Maturity (years)	3.196
Par Amount	1,500,000.00
Bond Proceeds	1,563,169.50
Total Interest	204,916.67
Net Interest	149,809.67
Bond Years from Dated Date	4,775,000.00
Bond Years from Delivery Date	4,775,000.00
Total Debt Service	1,704,916.67
Maximum Annual Debt Service	537,500.00
Average Annual Debt Service	349,129.69
Underwriter's Fees (per \$1000)	
Average Takedown	
Other Fee	5.375000
Total Underwriter's Discount	5.375000
Bid Price	103.673800

Bond Component	Par Value	Price	Average Coupon	Average Life
Serial Bond	1,500,000.00	104.211	4.29144852%	3.183
	1,500,000.00			3.183

	TIC	All-In TIC	Arbitrage Yield
Par Value	1,500,000.00	1,500,000.00	1,500,000.00
+ Accrued Interest			
+ Premium (Discount)	63,169.50	63,169.50	63,169.50
- Underwriter's Discount	(8,062.50)	(8,062.50)	
- Cost of Issuance Expense			
- Other Amounts			
Target Value	1,555,107.00	1,555,107.00	1,563,169.50
Target Date	07/13/2023	07/13/2023	07/13/2023
Yield	3.067426%	3.067426%	2.892817%



PROOF OF ARBITRAGE YIELD

Milwaukee Area Technical College District, Wisconsin (Aa1)  
General Obligation Promissory Notes, Series 2023-24A - FINAL  
NBQ; Non-Callable  
Fidelity Capital Markets

Date	Debt Service	PV Factor	Present Value to 07/13/2023 @ 2.8928166044%
12/01/2023	24,916.67	0.989050687	24,643.85
06/01/2024	32,500.00	0.974948944	31,685.84
12/01/2024	32,500.00	0.961048262	31,234.07
06/01/2025	382,500.00	0.947345774	362,359.76
12/01/2025	23,750.00	0.933838655	22,178.67
06/01/2026	523,750.00	0.920524117	482,124.51
12/01/2026	13,750.00	0.907399417	12,476.74
06/01/2027	513,750.00	0.894461846	459,529.77
12/01/2027	3,750.00	0.881708738	3,306.41
06/01/2028	153,750.00	0.869137462	133,629.88
<b>1,704,916.67</b>			<b>1,563,169.50</b>

Proceeds Summary

Delivery date	07/13/2023
Par Value	1,500,000.00
Premium (Discount)	63,169.50
Target for yield calculation	<u>1,563,169.50</u>



FORM 8038 STATISTICS

Milwaukee Area Technical College District, Wisconsin (Aa1)  
General Obligation Promissory Notes, Series 2023-24A - FINAL  
NBQ; Non-Callable  
Fidelity Capital Markets

Dated Date 07/13/2023  
Delivery Date 07/13/2023

Bond Component	Date	Principal	Coupon	Price	Issue Price	Redemption at Maturity
Serial Bond:						
	06/01/2025	350,000.00	5.000%	103.520	362,320.00	350,000.00
	06/01/2026	500,000.00	4.000%	102.907	514,535.00	500,000.00
	06/01/2027	500,000.00	4.000%	104.271	521,355.00	500,000.00
	06/01/2028	150,000.00	5.000%	109.973	164,959.50	150,000.00
		1,500,000.00			1,563,169.50	1,500,000.00

	Maturity Date	Interest Rate	Issue Price	Stated Redemption at Maturity	Weighted Average Maturity	Yield
Final Maturity	06/01/2028	5.000%	164,959.50	150,000.00		
Entire Issue			1,563,169.50	1,500,000.00	3.1961	2.8928%

Proceeds used for accrued interest 0.00  
 Proceeds used for bond issuance costs (including underwriters' discount) 8,062.50  
 Proceeds used for credit enhancement 0.00  
 Proceeds allocated to reasonably required reserve or replacement fund 0.00

## Attachment 5 - b

Milwaukee Area Technical College District, Wisconsin  
General Obligation Promissory Notes, Series 2023-24B

### **RESOLUTION AUTHORIZING THE ISSUANCE AND ESTABLISHING THE PARAMETERS FOR THE SALE OF NOT TO EXCEED \$1,500,000.00 GENERAL OBLIGATION PROMISSORY NOTES, SERIES 2023-24B**

WHEREAS, Milwaukee Area Technical College District (the "District") is presently in need of \$1,500,000.00 for the public purpose of financing building remodeling and improvement projects, consisting of projects included in the District's 2023-2024 building remodeling and improvement program and paying certain costs of issuance (the public purpose projects described above are hereafter referred to as the "Public Purposes");

WHEREAS, it is in the best interest of the District that the monies needed for such purpose be borrowed through the issuance of general obligation promissory notes pursuant to Section 67.12(12) of the Wisconsin Statutes, as amended (the "Act");

WHEREAS, pursuant to the Act, the District is authorized to issue notes of the District in the aggregate amount of not to exceed \$1,500,000.00 for the Public Purposes; and

WHEREAS, the District seeks to authorize the issuance of not to exceed \$1,500,000.00 General Obligation Promissory Notes, Series 2023-24B (the "Notes") for the Public Purposes and set forth the parameters for the sale of such Notes; and

WHEREAS, it is now expedient and necessary for the District to issue its general obligation promissory notes in the amount of not to exceed \$1,500,000.00 for the Public Purposes;

NOW, THEREFORE, the District hereby resolves as follows:

Section 1. Definitions. The following terms shall have the following meanings in this Resolution unless the text expressly or by implication requires otherwise:

"Act" shall mean Section 67.12(12) of the Wisconsin Statutes;

"Code" shall mean the Internal Revenue Code of 1986, as amended;

"Continuing Disclosure Agreement" shall mean the Continuing Disclosure Agreement, executed and delivered by the District, dated the date of issuance of the Notes (the "Continuing Disclosure Agreement"), delivered by the District for the purpose of complying with the requirements of Rule 15c2-12 promulgated by the Securities and Exchange Commission under the Securities Exchange Act of 1934, as amended;

“Dated Date” shall mean the date of issuance of the Notes;

“Debt Service Fund” shall mean the Debt Service Fund of the District, which shall be the “special redemption fund” as such term is defined in the Act;

“District” shall mean the Milwaukee Area Technical College District, Wisconsin;

“Fiscal Agent” shall mean the Treasurer of the District or such other entity as the District may approved to act as fiscal agent;

“Governing Body” shall mean the Board of the District, or such other body as may hereafter be the chief legislative body of the District;

“Initial Resolution” shall mean the “Resolution Authorizing the Issuance and Establishing the Parameters for the Sale of Not to Exceed \$1,500,000.00 General Obligation Promissory Notes, Series 2023-24B of Milwaukee Area Technical College District, Wisconsin”, adopted by the Governing Body on June 27, 2023;

“Note Registrar” means the Secretary of the District;

“Notes” shall mean the General Obligation Promissory Notes, Series 2023-24B, of the District;

“Public Purposes” shall mean the public purpose of financing not to exceed \$1,500,000.00 of building remodeling and improvement projects, consisting of projects included in the District’s 2023-2024 building remodeling and improvement program;

“Purchase Price” shall mean the purchase price for the Notes as set forth in the Final Approval;

“Record Date” shall mean the close of business on the fifteenth day of the calendar month next preceding any principal or interest payment date; and

“Securities Depository” means The Depository Trust Company, New York, New York, or its nominee.

Section 2. Authorization of the Notes; Parameters. For the purpose of financing the Public Purposes, there shall be borrowed from an underwriter (the “Underwriter”) selected through a competitive sale with the assistance and counsel of the District’s financial advisor, Robert W. Baird & Co. Incorporated, on the full faith and credit of the District the sum of not to exceed \$1,500,000.00; and fully registered general obligation promissory notes of the District are authorized to be issued in evidence thereof, provided that: (i) the price paid by the Underwriter for the Notes shall not be less than 100.00% of the par amount of the Notes, (ii) the true interest cost to be paid on the Notes shall not exceed 5.00%; (iii) the Notes shall mature no later than June 1, 2028 and shall be noncallable; (iv) the Notes shall comply in all other respects with the terms provided herein; and (v) the first

interest payment on the Notes shall be December 1, 2023. The District Secretary shall, within ten (10) days hereafter, cause public notice of the adoption of this resolution to be given to the electors of the District by publishing a notice thereof in the Milwaukee Journal Sentinel, a newspaper published and having general circulation in the District, which newspaper is found and determined to be likely to give notice to the electors, such notice to be in substantially the form set forth in Exhibit A to this resolution.

Section 3. Sale of the Notes; Delegation of Authority with Respect to Final Approval. Subject to such Final Approval (defined below), to evidence such indebtedness, the District is hereby authorized, empowered and directed to make, execute, issue and sell to the Underwriter for, on behalf of and in the name of the District, general obligation promissory notes in the aggregate principal amount of not to exceed One Million Five Hundred Thousand Dollars (\$1,500,000.00). The issuance and sale of the Notes to the Underwriter is subject to final approval by the Vice President, Finance. Such final approval shall be evidenced by an Award Certificate of the Vice President, Finance. The approval of such issuance and sale, and the execution of said certificate shall comprise and be referred to collectively herein as the "Final Approval." The Governing Body of the District hereby delegates the authority to provide such Final Approval to the Vice President, Finance. Said Vice President, Finance, may act for the Governing Body of the District to provide such Final Approval with respect to the Notes.

Section 4. Terms of the Notes. The Notes shall be designated "General Obligation Promissory Notes, Series 2023-24B"; shall be dated the Dated Date; shall be numbered one and upward; shall be issued in denominations of \$5,000 or any integral multiple thereof; and shall bear interest and mature on the dates and in the amounts as set forth in the Final Approval. Redemption provisions relating to the Notes shall be set forth in the Final Approval.

Section 5. Form, Execution, Registration and Payment of the Notes. The Notes shall be issued as registered obligations in substantially the form attached hereto as Exhibit B and incorporated herein by this reference.

The Notes shall be executed in the name of the District by the manual signatures of (i) the Chairperson or the Vice Chairperson, and (ii) the Secretary or other officer, and may be sealed with its official or corporate seal, if any.

The principal of, premium, if any, and interest on the Notes shall be paid by the Fiscal Agent.

Both the principal of and interest on the Notes shall be payable in lawful money of the United States of America by the Fiscal Agent. Payment of principal of the final maturity on the Notes will be payable upon presentation and surrender of the Notes to the Fiscal Agent. Payment of principal on the Notes (except the final maturity) and each installment of interest shall be made to the registered owner of each Note who shall appear on the registration books of the District, maintained by the Note Registrar, on the Record Date and shall be paid by check or draft of the Fiscal Agent and mailed to such registered owner at

the address appearing on such registration books or at such other address may be furnished in writing to such registered owner to the Note Registrar.

Section 6. Note Proceeds. The sale proceeds of the Notes (exclusive of accrued interest, printing distribution and filing fees, and any premium received) shall, forthwith upon receipt, be placed in and kept by the District Treasurer as a separate fund to be known as the Promissory Notes, Series 2023-24B, Borrowed Money Fund (hereinafter referred to as the “Borrowed Money Fund”). Moneys in the Borrowed Money Fund shall be used solely for the purposes for which borrowed or for transfer to the Debt Service Fund as provided by law.

Section 7. Tax Levy. In order to provide for the collection of a direct annual tax sufficient in amount to pay and for the express purpose of paying the interest on the Notes as it falls due and also to pay and discharge the principal thereof at maturity, there is hereby levied upon all of the taxable property in the District, in addition to all other taxes, a nonrepealable, direct, annual tax in an amount sufficient for that purpose. This tax shall be from year to year carried into the tax roll of the District and collected in addition to all other taxes and in the same manner and at the same time. Said tax shall be in the years and in the minimum amounts as set forth in the Final Approval.

The District shall be and continue without power to repeal such levy or obstruct the collection of said tax until all such payments have been made or provided for. After the issuance of the Notes, said tax shall be carried into the tax rolls of the District and collected as other taxes are collected, provided that the amount of tax carried into said tax rolls with respect to the Notes may be reduced by the amount of any surplus money in the Debt Service Fund created pursuant to Section 8 below.

If there shall be insufficient funds from the tax levy to pay the principal of or interest on the Notes when due, the said principal or interest shall be paid from other funds of the District on hand, said amounts to be returned when said taxes have been collected.

There be and there hereby is appropriated from taxes levied by the District in anticipation of the issuance of the Notes and other funds of the District on hand a sum sufficient to be deposited in the Debt Service Fund to meet payments with respect to debt service due for the year 2023.

Section 8. Debt Service Fund. Within the debt service fund previously established within the treasury of the District, there be and there hereby is established a separate and distinct fund designated as the “Debt Service Fund for General Obligation Promissory Notes, Series 2023-24B” (the “Debt Service Fund”), and such fund shall be maintained until the indebtedness evidenced by the Notes is fully paid or otherwise extinguished. The District Treasurer shall deposit in such Debt Service Fund (i) all accrued interest received by the District at the time of delivery of and payment for the Notes; (ii) the taxes herein levied for the specific purpose of meeting principal of and interest on the Notes when due; (iii) such other sums as may be necessary at any time to pay principal of and interest on the Notes when due; (iv) any premium which may be received by the District above the par



value of the Notes and accrued interest thereon; (v) surplus moneys in the Borrowed Money Fund for the Notes; and (vi) such further deposits as may be required by Section 67.11 of the Wisconsin Statutes.

No money shall be withdrawn from the Debt Service Fund and appropriated for any purpose other than the payment of principal of and interest on the Notes until all such principal and interest has been paid in full and canceled; provided (i) the funds to provide for each payment of principal of and interest on the Notes prior to the scheduled receipt of taxes from the next succeeding tax collection may be invested in direct obligations of the United States of America maturing in time to make such payments when they are due or in other investments permitted by law; and (ii) any funds over and above the amount of such principal and interest payments on the Notes may be used to reduce the next succeeding tax levy, or may, at the option of the District, be invested by purchasing the Notes as permitted by and subject to Section 67.11(2)(a) of the Wisconsin Statutes in interest-bearing obligations of the United States of America, in other obligations of the District or in other investments permitted by law, which investments shall continue as a part of the Debt Service Fund.

When all of the Notes have been paid in full and canceled, and all permitted investments disposed of, any money remaining in the Debt Service Fund shall be deposited in the general fund of the District, unless the District Board directs otherwise.

Section 9. Deposits and Investments. The Debt Service Fund shall be kept apart from moneys in the other funds and accounts of the District and the same shall be used for no purpose other than the prompt payment of principal of and interest on the Notes as the same becomes due and payable. All moneys therein shall be deposited in special and segregated accounts in a public depository selected under Chapter 34 of the Wisconsin Statutes and may be temporarily invested until needed in legal investments subject to the provisions of Sections 66.0603(1m) and 67.10(3) of the Wisconsin Statutes. All income derived from such investments shall be regarded as revenues of the District. No such investment shall be in such a manner as would cause the Notes to be "arbitrage bonds" within the meaning of Section 148 of the Code or the Regulations of the Commissioner of Internal Revenue thereunder.

The District Treasurer shall, on the basis of the facts, estimates and circumstances in existence on the date of closing, make such certifications as are necessary to permit the conclusion that the Notes are not "arbitrage bonds" under Section 148 of the Code or the Regulations of the Commissioner of Internal Revenue thereunder.

Section 10. Sale of Notes. The District is authorized to prepare and distribute the following documentation for the Notes (collectively, the "Note Documents") (i) a Preliminary Official Statement (the "Preliminary Official Statement"), describing the Notes and the security therefor; (ii) an Official Notice of Sale issued by the District and a Parity Bid Form (the "Note Purchase Agreement") to be entered into between the District and the Underwriter, providing for the sale of the Notes; and (iii) a Final Official Statement dated the date of sale of the Notes describing the Notes and the security therefor.

The Notes shall be sold and delivered in the manner, at the Purchase Price, pursuant to the terms and conditions set forth in the Note Purchase Agreement.

The Chairperson, the Vice Chairperson, the Vice President, Finance and Secretary of the District are authorized and directed to do any and all acts necessary to conclude delivery of the Notes to the Underwriter, as soon after adoption of this Resolution as is convenient.

Section 11. Book-Entry Only Notes. The Notes shall be transferable as follows:

(a) Each maturity of Notes will be issued as a single Note in the name of the Securities Depository, or its nominee, which will act as depository for the Notes. During the term of the Notes, ownership and subsequent transfers of ownership will be reflected by book entry on the records of the Securities Depository and those financial institutions for whom the Securities Depository effects book entry transfers (collectively, the "Participants"). No person for whom a Participant has an interest in Notes (a "Beneficial Owner") shall receive bond certificates representing their respective interest in the Notes except in the event that the Securities Depository or the District shall determine, at its option, to terminate the book-entry system described in this Section. Payment of principal of, and interest on, the Notes will be made by the Fiscal Agent to the Securities Depository which will in turn remit such payment of principal and interest to its Participants which will in turn remit such principal and interest to the Beneficial Owners of the Notes until and unless the Securities Depository or the District elects to terminate the book-entry system, whereupon the District shall deliver bond certificates to the Beneficial Owners of the Notes or their nominees. Note certificates issued under this Section may not be transferred or exchanged except as provided in this Section.

(b) Upon the reduction of the principal amount of any maturity of Notes, the Registered Noteowner may make a notation of such redemption on the panel of the Note, stating the amount so redeemed, or may return the Note to the District for exchange for a new Note in a proper principal amount. Such notation, if made by the Noteowner, may be made for reference only, and may not be relied upon by any other person as being in any way determinative of the principal amount of such Note Outstanding, unless the Note Registrar initialed the notation on the panel.

(c) Immediately upon delivery of the Notes to the purchasers thereof on the delivery date, such purchasers shall deposit the Note certificates representing all of the Notes with the Securities Depository. The Securities Depository, or its nominee, will be the sole Noteowner of the Notes, and no investor or other party purchasing, selling or otherwise transferring ownership of any Notes will receive, hold or deliver any bond certificates as long as the Securities Depository holds the Notes immobilized from circulation.

(d) The Notes may not be transferred or exchanged except:

(1) To any successor of the Securities Depository (or its nominee) or any substitute depository ("Substitute Depository") designated pursuant to (ii) below, provided that any successor of the Securities Depository or any Substitute Depository must be a qualified and registered "clearing agency" as provided in Section 17A of the Securities Exchange Act of 1934, as amended;

(2) To a Substitute Depository designated by or acceptable to the District upon (a) the determination by the Securities Depository that the Notes shall no longer be eligible for depository services or (b) a determination by the District that the Securities Depository is no longer able to carry out its functions, provided that any such Substitute Depository must be qualified to act as such, as provided in subparagraph (1) above; or

(3) To those persons to whom transfer is requested in written transfer instructions in the event that:

(i) The Securities Depository shall resign or discontinue its services for the Notes and, only if the District is unable to locate a qualified successor within two months following the resignation or determination of noneligibility, or

(ii) Upon a determination by the District that the continuation of the book-entry system described herein, which precludes the issuance of certificates to any Noteowner other than the Securities Depository (or its nominee) is no longer in the best interest of the Beneficial Owners of the Notes.

(e) The Depository Trust Company, New York, New York, is hereby appointed the Securities Depository for the Notes.

Section 12. Undertaking to Provide Continuing Disclosure. The (i) Chairperson or the Vice Chairperson and (ii) Secretary of the District are hereby authorized and directed to execute on behalf of the District, the Continuing Disclosure Agreement in connection with the Notes for the purpose of complying with the requirements of Rule 15c2-12 promulgated by the Securities and Exchange Commission under the Securities Exchange Act of 1934, as amended.

Section 13. Compliance with Federal Tax Laws.

(a) The District represents and covenants that the project financed by the Notes and their ownership, management and use will not cause the Notes to be "private activity bonds" within the meaning of Section 141 of the Code, and the District shall comply with the provisions of the Code to the extent necessary to maintain the tax-exempt status of the interest on the Notes.

(b) The District also covenants to use its best efforts to meet the requirements and restrictions of any different or additional federal legislation which may be made applicable to the Notes, provided that in meeting such requirements the District will do so only to the extent consistent with the proceedings authorizing the Notes and the laws of Wisconsin, and to the extent there is a reasonable period of time in which to comply.

Section 14. Rebate Fund. If necessary, the District shall establish and maintain, so long as the Notes are outstanding, a separate account to be known as the "Rebate Fund" for the purpose of complying with the rebate requirements of Section 148(f) of the Code. The Rebate Fund is for the sole purpose of paying rebate to the United States of America, if any, on amounts of bond proceeds held by the District. The District hereby covenants and agrees that it shall pay from the Rebate Fund the rebate amounts as determined herein to the United States of America.

The District may engage the services of accountants, attorneys, or other consultants necessary to assist it in determining rebate amounts. Amounts held in the Rebate Fund and the investment income therefrom are not pledged as security for the Notes and may only be used to pay amounts to the United States. The District shall maintain or cause to be maintained records of such determinations until six (6) years after payment in full of the Notes and shall make such records available upon reasonable request therefor.

Section 15. Defeasance. When all Notes have been discharged, all pledges, covenants and other rights granted to the owners thereof by this Resolution shall cease. The District may discharge all Notes due on any date by irrevocably depositing in escrow with a suitable bank or trust company a sum of cash and/or bonds or securities issued or guaranteed as to principal and interest by the U.S. Government, or of a commission, board or other instrumentality of the U.S. Government ("Government Obligations"), or of securities wholly and irrevocably secured as to principal and interest by Government Obligations and rated in the highest rating category of a nationally recognized rating service, maturing on the dates and bearing interest at the rates required to provide funds sufficient to pay when due the interest to accrue on each said Note to its maturity or, at the District's option, if said Note is prepayable to any prior date upon which it may be called for redemption, and to pay and redeem the principal amount of each such Note at maturity, or at the District's option, if said Note is prepayable, at its earliest redemption date, with the premium required for such redemption, if any, provided that notice of the redemption of all prepayable Notes on such date has been duly given or provided for.

Section 16. Resolution a Contract. The provisions of this Resolution shall constitute a contract between the District and the owner or owners of the Notes, and after issuance of any of the Notes no change or alteration of any kind in the provisions of this Resolution may be made, except as provided in Section 18, until all of the Notes have been paid in full as to both principal and interest. The owner or owners of any of the Notes shall have the right in addition to all other rights, by mandamus or other suit or action in any court of competent jurisdiction, to enforce such owner's or owners' rights against the District, the Governing Body thereof, and any and all officers and agents thereof including,

but without limitation, the right to require the District, its Governing Body and any other authorized body, to fix and collect rates and charges fully adequate to carry out all of the provisions and agreements contained in this Resolution.

Section 17. General Authorizations. The Chairperson, the Vice Chairperson and the Secretary of the District and the appropriate deputies and officials of the District in accordance with their assigned responsibilities are hereby each authorized to execute, deliver, publish, file and record such other documents, instruments, notices and records and to take such other actions as shall be necessary or desirable to accomplish the purposes of this Resolution and to comply with and perform the obligations of the District under the Notes. The execution or written approval of any document by the Chairperson, the Vice Chairperson or Secretary of the District herein authorized shall be conclusive evidence of the approval by the District of such document in accordance with the terms hereof.

In the event that said officers shall be unable by reason of death, disability, absence or vacancy of office to perform in timely fashion any of the duties specified herein (such as the execution of Notes), such duties shall be performed by the officer or official succeeding to such duties in accordance with law and the rules of the District.

Any actions taken by the Chairperson, the Vice Chairperson and Secretary consistent with this Resolution are hereby ratified and confirmed.

Section 18. Amendment to Resolution. After the issuance of any of the Notes, no change or alteration of any kind in the provisions of this Resolution may be made until all of the Notes have been paid in full as to both principal and interest, or discharged as herein provided, except: (a) the District may, from to time, amend this Resolution without the consent of any of the owners of the Notes, but only to cure any ambiguity, administrative conflict, formal defect, or omission or procedural inconsistency of this Resolution; and (b) this Resolution may be amended, in any respect, with a written consent of the owners of not less than two-thirds (2/3) of the principal amount of the Notes then outstanding; provided, however, that no amendment shall permit any change in the pledge of tax revenues of the District or the maturity of any Note issued hereunder, or a reduction in the rate of interest on any Note, or in the amount of the principal obligation thereof, or in the amount of the redemption premium payable in the case of redemption thereof, or change the terms upon which the Notes may be redeemed or make any other modification in the terms of the payment of such principal or interest without the written consent of the owner of each such Note to which the change is applicable.

Section 19. Illegal or Invalid Provisions. In case any one or more of the provisions of this Resolution or any of the Notes shall for any reason be held to be illegal or invalid, such illegality or invalidity shall not affect any other provision of this Resolution or of the Notes.

Section 20. Conflicting Resolutions. All ordinances, resolutions, or orders, or parts thereof heretofore enacted, adopted or entered, in conflict with the provisions of this

Resolution, are hereby repealed and this Resolution shall be in effect from and after its passage.

[SIGNATURE PAGE TO FOLLOW]

Adopted: June 27, 2023.

---

Lisa Olson  
Chairperson of the District

Attest:

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Citlali Mendieta Ramos  
Secretary of the District

Recorded on June 27, 2023.

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Citlali Mendieta Ramos  
Secretary of the District

EXHIBIT A

NOTICE

TO THE ELECTORS OF:

Milwaukee Area Technical  
College District, Wisconsin

NOTICE IS HEREBY GIVEN that the District Board of the above-named District, at a meeting duly called and held on June 27, 2023, adopted, pursuant to the provisions of Section 67.12(12) of the Wisconsin Statutes, a resolution entitled, "RESOLUTION AUTHORIZING THE ISSUANCE AND ESTABLISHING THE PARAMETERS FOR THE SALE OF NOT TO EXCEED \$1,500,000.00 GENERAL OBLIGATION PROMISSORY NOTES, SERIES 2023-24B," which provides that the sum of \$1,500,000.00 be borrowed through the issuance of the District's general obligation promissory notes for the public purpose of financing building remodeling and improvement projects, consisting of projects included in the District's 2023-2024 building remodeling and improvement program and to pay certain costs of issuance.

A copy of said resolution is on file in the District Office, 700 West State Street, Milwaukee, Wisconsin, and is available for public inspection weekdays, except holidays, between the hours of 8:00 A.M. and 4:00 P.M.

The District Board need not submit the resolution authorizing this borrowing to the electors for approval unless within 30 days after the publication of this Notice there is filed with the Secretary of the District Board a petition meeting the standards set forth in Sec. 67.12(12), Wis. Stats., requesting a referendum thereon at a special election.

Dated: June 27, 2023.

BY ORDER OF THE DISTRICT BOARD:

District Secretary



EXHIBIT B

UNITED STATES OF AMERICA  
STATE OF WISCONSIN  
MILWAUKEE AREA TECHNICAL COLLEGE DISTRICT  
GENERAL OBLIGATION PROMISSORY NOTE, SERIES 2023-24B

<u>Number</u>	<u>Interest Rate</u>	<u>Maturity Date</u>	<u>Dated Date</u>	<u>Principal Amount</u>	<u>CUSIP</u>
R-___	___%	June 1, 20__	_____	\$_____	

FOR VALUE RECEIVED, Milwaukee Area Technical College District, Wisconsin, promises to pay to CEDE & CO., or registered assigns, the principal sum of \_\_\_\_\_ (\$\_\_\_\_\_) on the maturity date specified above, together with interest thereon from \_\_\_\_\_ or the most recent payment date to which interest has been paid, unless the date of registration of this Note is after the 15th day of the calendar month immediately preceding an interest payment date, in which case interest will be paid from such interest payment date, at the rate per annum specified above, such interest being payable on June 1 and December 1 of each year, with the first interest on this issue being payable on \_\_\_\_\_.

The Notes of this issue shall not be subject to call and payment prior to maturity.

Both principal hereof and interest hereon are hereby made payable to the registered owner in lawful money of the United States of America, and for the prompt payment of this Note with interest thereon as aforesaid, and the levying and collection of taxes sufficient for that purpose, the full faith, credit and resources of the District are hereby irrevocably pledged. The principal of this Note shall be payable only upon presentation and surrender of this Note to the District Treasurer at the principal office of the District. Interest hereon shall be payable by check or draft dated as of the applicable interest payment date and mailed from the office of the District Treasurer to the person in whose name this Note is registered at the close of business on the fifteenth day of the calendar month next preceding each interest payment date.

This Note is transferable only upon the books of the District kept for that purpose by the District Secretary at the principal office of the District, by the registered owner in person or his duly authorized attorney, upon surrender of this Note together with a written instrument of transfer (which may be endorsed hereon) satisfactory to the District Secretary duly executed by the registered owner or his duly authorized attorney. Thereupon a new Note or Notes of the same aggregate principal amount, series and maturity shall be issued

to the transferee in exchange therefor. The District may deem and treat the person in whose name this Note is registered as the absolute owner hereof for the purpose of receiving payment of or on account of the principal or interest hereof and for all other purposes. The Notes are issuable solely as negotiable, fully registered Notes without coupons in authorized denominations of \$5,000 or any whole multiple thereof.

This Note is one of an issue aggregating \$1,500,000.00 issued pursuant to the provisions of Section 67.12(12) of the Wisconsin Statutes, for the public purpose of financing \$1,500,000.00 building remodeling and improvement projects, consisting of projects included in the District's 2023-2024 building remodeling and improvement program (the public purpose projects described above are hereafter referred to as the "Public Purposes") and is authorized by a resolution of the District Board of the District, duly adopted by said District Board at its meeting duly convened on \_\_\_\_\_, which resolution is recorded in the official book of its minutes for said date.

It is hereby certified and recited that all conditions, things and acts required by law to exist or to be done prior to and in connection with the issuance of this Note have been done, have existed and have been performed in due form and time; that the aggregate indebtedness of the District, including this Note and others authorized simultaneously herewith, does not exceed any limitations imposed by law or the Constitution of the State of Wisconsin; and that the District has levied a direct, annual irrevocable tax sufficient to pay this Note, together with interest thereon when and as payable.

No delay or omission on the part of the owner hereof to exercise any right hereunder shall impair such right or be considered as a waiver thereof or as a waiver of or acquiescence in any default hereunder.

IN WITNESS WHEREOF, the District Board of Milwaukee Area Technical College District, Wisconsin, has caused this Note to be signed on behalf of said District by its duly qualified and acting Chairperson or Vice Chairperson, and Secretary, and its corporate seal to be impressed hereon, all as of the date of original issue specified above.

MILWAUKEE AREA TECHNICAL  
COLLEGE DISTRICT, WISCONSIN

By: \_\_\_\_\_  
Chairperson of the District

Attest: \_\_\_\_\_  
Secretary of the District

(Form of Assignment)

FOR VALUE RECEIVED the undersigned hereby sells, assigns and transfers unto

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(Please print or typewrite name and address,  
including zip code, of Assignee)

---

(Please print or typewrite Social Security or  
other identifying number of Assignee)

the within Note and all rights thereunder, hereby irrevocably constituting and appointing

---

(Please print or type name of Attorney)

Attorney to transfer said Note on the books kept for the registration thereof with full power of substitution in the premises.

Dated: \_\_\_\_\_

---

NOTICE: The signature to this assignment must correspond with the name as it appears upon the face of the within Note in every particular without alteration or enlargement or any change whatever.

Signature(s) guaranteed by:

---

Attachment 5 - c

**RESOLUTION AUTHORIZING THE ISSUANCE OF \$27,500,000.00  
GENERAL OBLIGATION PROMISSORY NOTES, SERIES 2023-24C  
OF MILWAUKEE AREA TECHNICAL COLLEGE DISTRICT, WISCONSIN**

WHEREAS, Milwaukee Area Technical College District (the "District") is presently in need of \$27,500,000.00 for the public purposes of (a) financing \$26,000,000.00 of purchases of movable equipment, consisting of projects for future equipment needs, that are anticipated to occur in 2023-2024, (b) financing \$1,500,000.00 of building remodeling and improvement projects, consisting of projects included in the District's 2023-2024 building remodeling and improvement program that are anticipated to occur in 2023-2024, and (c) any paying certain costs of issuance; and

WHEREAS, it is in the best interest of the District that the monies needed for such purpose be borrowed through the issuance of general obligation promissory notes pursuant to Section 67.12(12), Wis. Stats.; now therefore be it

RESOLVED, that the District shall issue general obligation promissory notes in the amount of \$27,500,000.00 for the public purposes of (a) financing \$26,000,000.00 of purchases of movable equipment, consisting of projects for future equipment needs, that are anticipated to occur in 2023-2024, (b) financing \$1,500,000.00 of building remodeling and improvement projects, consisting of projects included in the District's 2023-2024 building remodeling and improvement program that are anticipated to occur in 2023-2024, and (c) paying certain costs of issuance; and be it

FURTHER RESOLVED, that the District Secretary shall, within 10 (ten) days hereafter, cause public notice of the adoption of this resolution to be given to the electors of the District by publishing a notice thereof in the Milwaukee Journal Sentinel, a newspaper published and having general circulation in the District, which newspaper is found and determined to be likely to give notice to the electors, such notice to be in substantially the form set forth in Attachment A to this resolution.

Adopted: June 27, 2023.

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Lisa Olson, Chairperson

Attest:

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Citlali Mendieta Ramos, District Secretary

Recorded on June 27, 2023.

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Citlali Mendieta Ramos, District Secretary

Attachment A

NOTICE

TO THE ELECTORS OF:

Milwaukee Area Technical  
College District, Wisconsin

NOTICE IS HEREBY GIVEN that the District Board of the above-named District, at a meeting duly called and held on June 27, 2023, adopted, pursuant to the provisions of Section 67.12(12) of the Wisconsin Statutes, a resolution entitled, "RESOLUTION AUTHORIZING THE ISSUANCE OF \$27,500,000.00 GENERAL OBLIGATION PROMISSORY NOTES, SERIES 2023-24C, OF MILWAUKEE AREA TECHNICAL COLLEGE DISTRICT, WISCONSIN," which provides that the sum of \$27,500,000.00 be borrowed through the issuance of the District's general obligation promissory notes for the public purposes of (a) financing \$26,000,000.00 of purchases of movable equipment, consisting of projects for future equipment needs, that are anticipated to occur in 2023-2024, and (b) financing \$1,500,000.00 of building remodeling and improvement projects, consisting of projects included in the District's 2023-2024 building remodeling and improvement program that are anticipated to occur in 2023-2024, and paying certain costs of issuance.

A copy of said resolution is on file in the District Office, 700 West State Street, Milwaukee, Wisconsin, and is available for public inspection weekdays, except holidays, between the hours of 8:00 A.M. and 4:00 P.M.

The District Board need not submit the resolution authorizing this borrowing to the electors for approval unless within 30 days after the publication of this Notice there is filed with the Secretary of the District Board a petition meeting the standards set forth in Sec. 67.12(12), Wis. Stats., requesting a referendum thereon at a special election.

Dated: June 27, 2023.

BY ORDER OF THE DISTRICT BOARD:

District Secretary

**Attachment 5 – d  
Resolution F0273-06-23**

**RESOLUTION TO APPROVE FISCAL YEAR 2023-2024  
RENOVATION / REMODELING (CAPITAL) PROJECTS  
(June 27, 2023)**

**BACKGROUND**

Within the context of the Three Year Plan, renovation and remodeling projects are identified and implemented on an annual basis in order to properly maintain District facilities and to reflect changing instructional and support service needs.

To comply with State regulations governing construction and remodeling, it is necessary for the MATC Board to submit a list of applicable projects to the Wisconsin Technical College System Board for approval. Authorization from the MATC Board is sought at this time for the above reason, as well as to permit the development of plans and specifications to expedite construction.

For 2023/2024 funding is proposed at approximately \$18.0 million from twelve (12) borrowing packages of \$1,500,000. The actual projects implemented will be adjusted to match the actual funding level with lower priority projects in the various phases eliminated or modified as required.

Attached is a list of potential renovation and remodeling projects recommended for implementation during Fiscal Year 2023/2024. The list of projects was selected from a more comprehensive list of project needs identified in the Three-Year Plan and recent newer project requests. All of the projects recommended will complement any long range planning decisions.

**RESOLUTIONS**

BE IT RESOLVED that the Milwaukee Area Technical College District Board include in the budget planning for Fiscal Year 2023/2024 various remodeling and renovation projects listed on the attached with an estimated cost of \$18,000,000, with the understanding that the list may be modified; and be it;

RESOLVED further, that the Milwaukee Area College District Board approve the aforementioned projects and authorize the Administration to prepare plans, specifications, and contract documents; and be it;

RESOLVED further, that the Milwaukee Area College District Board request any necessary approvals from the Wisconsin Technical College System Board for applicable projects.

### MATC FY 2023-2024 Capital Project List

Borrowings Issued in (12) Phases of \$1,500,000

June 27, 2023

Project #		
2024401	1. Districtwide HVAC & Electrical Upgrades FY24	\$ 1,500,000
2024402	2. DMC M Bldg Fire Protection Improvements	\$ 1,500,000
2024403	3. OCC Parking Improvements Lot C	\$ 1,000,000
2024404	4. DMC T222 Exterior Drainage Improvements	\$ 100,000
2024405	5. Districtwide Emergency & Contingency	\$ 900,000
2024406	6. Districtwide Minor Remodels	\$ 260,000
2024407	7. Future Project Selection & Refinement	\$ 450,000
2024408	8. DMC Tutoring Emporium M239, M241, M273, M275, M277, M281, M289	\$ 1,500,000
2024409	9. DMC Multicultural Center & Student Spaces FH2	\$ 1,350,000
2024410	10. Districtwide Roof Replacements	\$ 250,000
2024411	11. Districtwide Life Safety FAMNS & Access Control Upgrades FY24	\$ 1,000,000
2024412	12. DMC Barber Cosmetology Relocation M154-168	\$ 950,000
2024413	13. DMC General Classroom Upgrades FY24	\$ 725,000
2024414	14. DMC Restroom Improvements C322, C324A-B, C328, C330, C343, C345	\$ 900,000
2024415	15. Districtwide Office Improvements	\$ 350,000
2024416	16. DMC C Auditorium Improvements C245-249, C100,137,147	\$ 1,000,000
2024417	17. DMC Electricity Lab Expansion	\$ 800,000
2024418	18. DMC Walker's Square Welding & Carpentry Labs 100, 200-04	\$ 1,450,000
2024419	19. DMC Conference Event Space Remodel M612-616	\$ 840,000
2024420	20. MQC Respiratory Therapy Lab Remodel A222-224	\$ 475,000
2024421	21. Districtwide Sustainability Improvements FY24	TBD
2024422	22. Capital Project Salaries FY24	\$ 700,000

**PROGRAM TOTAL:**

**\$ 18,000,000**



## **Attachment 5 – e**

### **RESOLUTION TO APPROVE THREE-YEAR FACILITIES PLAN (Resolution F0274-06-23)**

#### **BACKGROUND**

In accordance with Wisconsin Technical College System (WTCS) Administrative Bulletin AB 04-01, the District is required annually to prepare a Three-Year Facilities Plan. The plan serves as a guide for effective renovation, improvement and major maintenance programs based upon academic and operating priorities set by the administration, faculty and staff. It is a forecast document.

The required information is organized in the following three sections:

- Executive Summary
- Existing Facilities
- Three-Year Project Summary

The WTCS Administrative Bulletin requires annual adoption of the Three-Year Plan by the District Board. Accordingly, adoption of this document (dated June 2023) is requested at this time with the understanding that subsequent issues will update and supersede this most current issue.

#### **RESOLUTION**

BE IT RESOLVED, that the Milwaukee Area Technical College Board adopt the current issue of the District Three-Year Facilities Plan (dated June 2023) for FY24 through FY26 in accordance with WTCS directives and AB 04-01; and be it;

RESOLVED further, that the Milwaukee Area Technical College District Board direct the administration to officially convey the document to the Wisconsin Technical College System Board for its use and reference in accordance with AB 04-01.



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# Milwaukee Area Technical College



## **CAPITAL IMPROVEMENTS AND MAINTENANCE OF FACILITIES Three - Year Plan: FY2024 – FY2026**

### **MILWAUKEE AREA TECHNICAL COLLEGE DISTRICT**

700 West State Street  
Milwaukee, Wisconsin 53233-1443

**Members of the Board**

Lisa Olson	Chairperson
Erica L. Case	Vice-Chairperson
Nikki Moews	Treasurer
Citlali Mendieta-Ramos	Secretary
Lauren Baker	
Antonio Diaz	
Mark F. Foley	
Supreme Moore Omokunde	
Bria Burris	

**Chief Executive Officer**

Dr. Vicki J. Martin, President

Assisted by: Mohammad Dakwar, VP of Learning  
Jeffrey Hollow, VP Finance  
Virginia Routhe, Director – Facilities Planning, Construction

**MILWAUKEE AREA TECHNICAL COLLEGE**  
**CAPITAL IMPROVEMENTS AND MAINTENANCE**  
**OF FACILITIES**

**Three - Year Plan**  
**June 28, 2023**

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9-15	SECTION 3: Three-Year Project Summary

## INTRODUCTION

Annually, each Wisconsin Technical College District shall prepare and submit a Three-Year Facilities Plan to the Wisconsin Technical College System Board (WTCSB). The District Board must approve the Plan and submit it to the WTCSB each year. The reporting shall be on a fiscal year basis.

Facility development projects that have not been included in a Plan will not be considered for WTCSB review and approval. However, recognizing the need for districts to be responsive, an exception may be granted to this policy provided the subject Technical College demonstrates extenuating circumstances.

The current Milwaukee Area Technical District Plan follows in the three following sections as prescribed by WTCSB Administrative Bulletin AB 04-01.

## **SECTION 1**

### **EXECUTIVE SUMMARY**

As part of the FY24-26 capital project programs, the Milwaukee Area Technical College District anticipates making capital expenditures of \$15,600,000 for remodeling of academic and major program areas, \$16,140,000 for remodeling common space and accessibility upgrades, and \$18,710,000 for capital infrastructure. Distributed within the three year budgeting plan is \$6,450,000 reservation (about an additional 15% of the combined total of the previous categories) for scope development / cost volatility contingencies, capital salaries tied to improvement projects, yet-to-be-identified emergency projects and developmental studies. This amount (and percentage) is typically reduced and allocated to specific projects on an annual basis as planning proceeds to more refined levels.

Of major significance during FY24-26 are the Downtown Main Campus Tutoring Emporium and incorporation of projects from the Facilities Multiyear Plan. This represents MATC's commitment to student success and improving completion rates. Also of significance are the projects and improvements planned throughout the district for common public space improvements in entryways and restrooms and updated classrooms and labs, targeting continuity and improved perception of the value of an MATC education.

Milwaukee Area Technical College has used a Strategic Planning process to select its projects for many years. That process not only considers immediate concerns, but seeks to address long-range trends, challenges, opportunities and direct alignment with MATC's strategic goals. The projects in this Three Year Plan reflect the strategic planning priorities identified in the Academic and Facilities Multiyear Plans.

The guidance and activities of the Campus Beautification Committee this past year were a major factor in the project selections contained within this document. As the College continues to develop and define restructuring under the Academic Multiyear Plan framework, it is anticipated that additional refinements may be made to this plan to accommodate academic pathway realignment and facility's needs.

## SECTION 2

### EXISTING FACILITIES

Milwaukee Area Technical College properties owned and leased as of June 30, 2023 are summarized in the following tables. Replacement cost analysis conducted by Colliers International in 2022.

#### Owned Facilities General Campus / District Profile

<b>Campus</b>	<b>Location (Address)</b>	<b>Site Size (Acres)</b>	<b>Total Area (Square Feet)</b>	<b>Replacement Value</b>
Downtown Milwaukee (Primary Campus Cluster)	700 W. State Street	9.87	1,854,144	\$147,725,000
Education Center @ Walker's Square	838 W. National Ave.	1.38	126,932	\$13,850,820
Blue Hole	4350 N. Humboldt Blvd.	32.80	25,355	\$5,580,636
<b>Downtown Milwaukee Summary</b>	(All three sites above; subtotals to right)	45.61	2,006,431	\$167,156,456
<b>Mequon</b> (fka North)	5555 W. Highland Rd. Mequon, WI	172.86	208,918	\$25,807,641
<b>Oak Creek</b> (fka South)	6665 S. Howell Ave., Oak Creek, WI	104.33	358,303	\$40,036,777
<b>West Allis</b> (fka West)	1200 S. 71 <sup>st</sup> Street, West Allis, WI	8.78	223,815	\$25,127,710
<b>TOTALS:</b>	District	375.63	2,735,461	\$258,128,584

### Leased Facilities

Location (Address)	Lease Area	Lease Expiration
<b>W. Highland Ave. Tunnel</b> (Between N. 6 <sup>th</sup> & 7 <sup>th</sup> Streets)	Subterranean Space Rights from City	Mandatory Annual Renewal
<b>MPTV Transmitter Facility</b> (Original Sinclair-Owned Building on Blue Hole Site)	2,700 Sq. Ft.	2028
<b>The Brewery</b> <b>(Interstate Parking)</b> (1213 N. 9th Street)	500 Parking Spaces	February 28, 2024 with (4) 1-year renewal options possible
<b>N. Sixth St. Skywalk</b> (Between W. State St. & W. Highland Ave.)	Air Rights from City	Mandatory Annual Renewal
<b>W. Highland Ave. Skywalk</b> (Between N. 6 <sup>th</sup> & 7 <sup>th</sup> Streets)	Air Rights from City	Mandatory Annual Renewal
<b>Airport Taxiway</b> (422 E. College Ave.)	79,500	July, 2023 plus 5-year renewal option
<b>Funeral Services Facilities</b> 1205 S. 70 <sup>th</sup> St., Suites 130 & 160	6,929	September, 2023 plus (2) 5-year renewal options

### Space Inventory Summary of Owned Facilities

Campus	Type of Space (Owned); SF by Type				Totals
	Instruction (100 & 200 Series)	Office (300 Series)	General / Support (400-700 Series)	Non- Assignable (WWW, XXX & YYY)	
<b>Downtown Milwaukee</b>	452,909	247,950	282,189	1,023,383	<b>2,006,431</b>
<b>Mequon</b> (aka North)	96,759	11,082	40,873	60,204	<b>208,918</b>
<b>Oak Creek</b> (aka South)	184,284	23,542	46,042	104,435	<b>358,303</b>
<b>West Allis</b> (aka West)	43,054	11,993	38,123	68,639	<b>161,809</b>
<b>TOTALS</b>	<b>777,006</b>	<b>294,567</b>	<b>407,227</b>	<b>1,256,661</b>	<b>2,735,461</b>



## SECTION 3

### THREE-YEAR PROJECT SUMMARY

#### **A. FY2024 (Year One)**

##### **1. Acquisition / Building Construction Projects: \$0**

No acquisition / building construction projects are anticipated for FY24-26 at this time.

##### **2. Instructional: \$6,900,000**

###### **A. Districtwide General Classroom Upgrades: \$725,000**

This project will target general classroom space that has not been remodeled in more than sixty years. The project will provide new finishes, floors, ceiling system, digital controls, fire alarm devices, smoke detectors, occupancy sensors, power, and lighting.

###### **B. Walker's Welding and Carpentry Labs: \$1,450,000**

The project will create a new welding lab and carpentry lab in remodeled spaces at the Walker's Square Education Center to make room to relocate the welding labs from the West Allis, Campus A Building. The A Building at West Allis is end of useful life and will be shut down with the relocation of these labs. The project will provide new finishes, floors, ceiling, digital controls, occupancy sensors and lighting.

###### **C. DMC Tutoring Emporium: \$1,500,000**

The project will relocate existing academic support and bilingual spaces at the downtown main campus into one centralized tutoring space. The project will include new finishes, floors, ceiling system, lighting and controls.

###### **D. Barber Cosmetology Relocation: \$950,000**

The project will update and renovate outdated barber cosmetology labs while relocating them to prepare space for the upcoming Downtown Bookstore relocation in alignment with the Facilities Multiyear Plan. The upcoming improvements to the entrance between the S and M buildings downtown of which the bookstore is an anchor to the entrance experience.

###### **E. C Auditorium Remodel: \$1,000,000**

This project will expand the capacity of the Electric Lab in the T Building at the Downtown Campus to accommodate the waitlist for this program. This project will include flooring, ceiling, lighting, and controls.

**F. Electricity Lab Extension: \$800,000**

This project will expand the capacity of the Electric Lab in the T Building at the Downtown Campus to accommodate the waitlist for this program. This project will include flooring, ceiling, lighting, and controls.

**G. Mequon Campus Respiratory Therapy Lab Remodel: \$475,000**

This project will expand the respiratory therapy program to also offer classes and abs at the Mequon Campus alignment with the Academic Multiyear Plan. This project will include flooring, ceiling, lighting and controls.

**3. High Visibility/ Common Space/ Accessibility Projects: \$3,700,000**

**A. Districtwide Minor Remodels C: \$260,000**

This project will address a series of minor remodel projects throughout the district. Those planned for this fiscal year include updates to buildings such as exterior stone replacement to corroding stones on the exterior of the Student Center and replacement handrails at the Mequon Campus. Drinking fountains will be replaced and updated in the Health Building downtown, the Public Safety dispatch office remodeled to meet best practices, and the removal and paving of the Horticulture Material Yard at the Mequon Campus.

**B. Downtown Conference / Event Space Remodel: \$840,000**

The project will renovate the conference meeting rooms adjacent to the M605 Event Center in support of offering appropriate larger meeting and event rooms to the campus and community partners. The project will provide new finishes, floors, ceiling system, lighting, controls, and life safety devices.

**C. Downtown Main Campus Restroom Improvements: \$900,000**

The project will improve existing conditions of restrooms on the third floor of the C Building downtown. Accessibility updates will be the priority.

**D. Downtown Multicultural Student Center and Spaces: \$1,350,000**

This project will improve the student experience of MATC's diverse student body by supporting MATC's core values and best practices for providing a space for multicultural students to engage in collaborative campus relationships. This project will enhance the student experience with new flooring, daylighting, lighting, controls, finishes and elevations.

**E. Downtown Office Renovations: \$350,000**

The project will renovate office spaces in the District that are changing function and/ or improving conditions for the teams they house. The project will provide new finishes, floors, ceiling system, digital controls, power, and lighting.

**4. Facility Infrastructure, Capital Maintenance & Improvements:  
\$7,400,000**

A total of \$ 7,400,000 has been proposed as budget for fiscal year (FY2023-24) to maintain and improve district infrastructure. This year's project list includes:

District Emergency, Scope Dev. & Salaries	\$2,050,000
Districtwide Fire Panel, Sprinkling, Access Control	\$2,500,000
Districtwide Roof and Door Replacements	\$ 250,000
Districtwide Stormwater Drainage & Parking Improvement	\$1,100,000
Districtwide HVAC, Electrical	\$1,500,000

**5. Rentals**

No specific new rentals are anticipated for FY2022-23 at this time. However, various spaces may be considered where displacement or relocation of existing facilities becomes desirable or otherwise required.

**B. FY2025 (Year Two)**

**1. Acquisition / Building Construction Projects: \$0**

No acquisition / building construction projects are anticipated for FY23-24 at this time.

**2. Instructional Projects: \$3,900,000**

**A. Districtwide General Classroom Updates: \$700,000**

This project will target general classroom and faculty office space that has not been remodeled in more than sixty years. The project will provide new finishes, floors, ceiling system, digital controls, fire alarm devices, smoke detectors, occupancy sensors, power, and lighting.

**B. Downtown University Center/High School Dual Enrollment: \$700,000**

Space will be remodeled on the second floor of the C Building near the new connector bridge through Foundation Hall from the S Building and convert it into a new Center for University partnerships and high school dual enrollment services. The project will upgrade rooms to provide power and accessibility to rooms, update flooring, fixtures, walls, ceiling tiles, lighting, HVAC controls, and electrical.

**C. Downtown Surgical Tech Remodel M 4<sup>th</sup> Floor: \$1,000,000**

The Project will follow the Academic and Facilities Multiyear Plans to renovate the surgical tech lab suite on the south end of the 4<sup>th</sup> floor of the Main Building Downtown. The project will provide new finishes, floors, ceiling system, digital controls, occupancy sensors, HVAC, power and lighting.

**D. M Bldg Locker Room Remodel: \$900,000**

This project will remodel and modernize the original Main building locker rooms with new flooring, fixtures, new ceiling, improved lighting.

**E. TV/ Video Production Classroom Expansion: \$800,000**

This project builds out expanded classrooms/ labs for the TV/Video Production program in alignment with future program growth identified in the Academic Multiyear Plan.

**3. High Visibility/ Common Space/ Accessibility Projects: \$6,440,000**

**A. Districtwide Restroom Improvements 3<sup>rd</sup> Fl. C: \$700,000**

The project will improve existing conditions of restrooms in the district. Accessibility updates will be the priority.

**B. Districtwide Minor Remodels: \$200,000**

This project will address a series of minor remodel projects throughout the district.

**C. Districtwide Office Improvements: \$350,000**

The project will renovate office spaces in the District that are changing function and/ or improving conditions for the teams they house. The project will provide new finishes, floors, ceiling system, digital controls, power, and lighting.

**D. WAC Bookstore Remodel: \$190,000**

This project will renovate the bookstore at the West Allis Campus, bringing this space up to date and improving wayfinding for students in alignment with the Facilities Multiyear Plan. It will provide new finishes, flooring, ceiling, lighting and controls.

**E. Mequon Ground Level Cafeteria Seating, Student Life & Rec Area: \$950,000**

This project will renovate the ground level experience and student engagement spaces at the Mequon Campus in alignment with the Facilities Multiyear Plan. New finishes, flooring, ceiling, lighting, controls and elevations will be provided.

**G. Downtown Bookstore: \$950,000**

This project will implement the strategy outlined in the Facilities Multiyear Plan to locate the Downtown Milwaukee Bookstore within

the heart of campus, expanding its retail function to include Spirit Shop accessories and convenience options.

**H. OCC Athletic Club House: \$1,400,000**

This project will improve the men's and women's locker rooms adjacent to the M basement gym, used by the Physical Education academic program. Both locker rooms are original and are in need of updating, including water saving measures to remove the continuous flushing urinals in lieu of low flush urinals.

**I. Coffee Shop on T/H Bridge: \$300,000**

This project will renovate space adjacent to the T/H bridge to be a permanent home for a coffee/ sandwich shop along this popular student destination.

**J. WSQ Admissions Center: \$100,000**

This project will renovate the old Welcome Center at the Walker's Square Education Center to model the combined Admissions Center function present at all other district sites. A renovation of the entrance experience and lounge will be included.

**4. Facility Infrastructure, Maintenance & Improvements: \$7,660,000**

A total of \$7,660,000 has been proposed as a budget for fiscal year (FY24-25) to maintain and improve district infrastructure. This year's project list includes:

HVAC & Electrical Upgrades:	\$1,500,000
Downtown Fire Protection (M Building):	\$1,500,000
Districtwide Emergency & Contingency:	\$1,000,000
Downtown Roof / Window Replacement:	\$ 960,000
Districtwide Life Safety, FAMNS & Access Control:	\$ 300,000

**5. Rentals**

No specific new rentals are anticipated for FY2024-25 at this time. However, various spaces may be considered where displacement or relocation of existing facilities becomes desirable or otherwise required.

**C. FY2026 (Year Three)**

**1. Acquisition / Building Construction Projects:**

No acquisition / building construction projects are anticipated for FY24-25 at this time.

## **2. Instructional Projects: \$4,800,000**

### **\*A. Districtwide General Classroom Updates: \$800,000**

This project will target general classroom space that has not been remodeled in more than sixty years. The project will provide new finishes, floors, ceiling system, digital controls, fire alarm devices, smoke detectors, occupancy sensors, power, and lighting.

### **B. Shooting Range Expansion / Remodel: \$1,500,000**

The project will expand the length of the firing range at the Oak Creek Campus to meet industry needs. The project will update flooring, fixtures, walls, ceiling tiles, lighting, HVAC controls, and electrical.

### **C. Funeral Services Lab: \$1,500,000**

This project will build out a lab for the funeral services program within owned facilities within the district, allowing for the closure of the current leased facility.

### **D. Truck Track OCC: \$1,000,000**

This project will complete the paving and lot improvements to the new truck track at the Oak Creek Campus, allowing for the cost of asphalt to stabilize.

## **3. High Visibility/ Common Space/ Accessibility Projects: \$6,000,000**

### **A. Districtwide Restroom Improvements 3<sup>rd</sup> Fl. C: \$800,000**

The project will improve existing conditions of restrooms in the district. Accessibility updates will be the priority.

### **B. Districtwide Minor Remodels: \$400,000**

This project addresses minor remodels needed throughout the district for space reutilization and modernization.

### **C. Districtwide Office Improvements: \$400,000**

This project will renovate select offices districtwide with modernized flooring, new ceiling, paint, HVAC and controls improvements.

### **D. Oak Creek New Main Visitor Entry Between A and B Wings: \$1,500,000**

This project will relocate the main entry to the Oak Creek campus, outlined in the Facilities Multiyear Plan. The new entry will serve to better connect student services between the A and B wings and support student success and improved wayfinding.

### **E. Oak Creek Improvements to Atrium Stairs: \$1,400,000**

This project will modernize and improve the main atrium between the first and second floors at the Oak Creek Campus with a new stair and updating flooring, ceiling and elevations.

**F. Downtown S Mall & 7<sup>th</sup> St. Streetscaping Improvements: \$1,000,000**

This project will improve the main entry experience for students entering the main campus downtown. A new plaza will be developed at the sidewalk and joining the Student Center and Main Buildings, improving the pedestrian experience and outdoor amenities of the downtown campus.

**G. Districtwide Corridor Improvements: \$500,000**

Work to improve the look and feel of highly visible corridors districtwide will continue with emphasis on improving lighting, flooring, elevations, within a collegiate aesthetic that promotes informal third space seating and branding opportunities.

**4. Facility Infrastructure Capital Maintenance & Improvements: \$7,200,000**

A total of \$7,200,000 has been proposed as a budget for fiscal year (FY25-26) to maintain and improve district infrastructure. This year's project list includes:

HVAC & Electrical Upgrades:	\$1,500,000
Fire Protection (M Building):	\$1,500,000
Districtwide Emergency & Contingency:	\$1,000,000
Downtown Roof / Window Replacement	\$1,000,000
Life Safety, FAMNS & Access Control Upgrades:	\$ 400,000
OCC Stormwater Sewer Parking Improvements:	\$ 600,000

**5. Rentals: \$0**

No specific new rentals are anticipated for FY25-26 at this time. However, various spaces may be considered where displacement or relocation of existing facilities becomes desirable or otherwise required.

# Fiscal Year 2023-24 Milwaukee Area Technical College District



# ACTIVITY PLAN & BUDGET

**MILWAUKEE AREA *Technical College***  
*Transforming Lives, Industry & Community*



## **EQUAL OPPORTUNITY AND AFFIRMATIVE ACTION COMMITMENT**

Milwaukee Area Technical College's commitment to equal opportunity in admissions, educational programs, and employment policies assures that all individuals are included in the diversity that makes the college an exciting institution. MATC does not discriminate against qualified individuals in employment or access to courses, programs, or extracurricular activities on the basis of race, color, national origin, ancestry, religion, creed, sex, sexual orientation, age, disability, pregnancy, marital status, parental status, or other protected class status. The lack of English skills shall not be a barrier to admission or participation in any MATC program or service.

MATC will comply fully with state and federal Equal Opportunity and Affirmative Action laws, executive orders, and regulations. Direct questions concerning application of this policy to the MATC Affirmative Action Officer, 700 West State Street, Milwaukee, WI 53233-1443.

It is the policy of MATC to provide reasonable accommodations for all students, or applicants for admission, who have disabilities (see Discrimination Against Individuals With Disabilities Policy CO203). MATC will adhere to all applicable federal and state laws, regulations, and guidelines with respect to providing reasonable accommodations as required to afford equal opportunity and access to programs and services for students with disabilities. Reasonable accommodations will be provided in a timely and cost-effective manner. Access shall not be denied because of the need to make reasonable accommodations for an individual's disability.

State and federal laws include the concept of "reasonable accommodation" as a key element in providing equal opportunity and access to programs and services for students with disabilities.

# MILWAUKEE AREA TECHNICAL COLLEGE

## 2023-24 ACTIVITY PLAN AND BUDGET

Fiscal Year 2023-24

### Members of the Board as of June 30, 2023

Lisa Olson	Chairperson
Erica Case	Vice Chairperson
Citlali Mendieta-Ramos	Secretary
Nikki Moews	Treasurer
Bria Burris	
Supreme Moore Omokunde	
Mark Foley	
Antonio Diaz	
Lauren Baker	

### Administrators as of June 30, 2023

Dr. Vicki J. Martin	President
Vacant	Executive Vice President of Student Success
Dr. Eva Martinez Powless	Vice President, Diversity, Equity & Inclusion Officer
Dr. Mohammad M. Dakwar	Vice President, Learning
Sherry Terrell-Webb, J.D.	General Counsel
Jeffrey J. Hollow	Vice President, Finance
Laura M. Bray	Vice President, College Advancement and External Communications
Elle Bonds	Vice President, Human Resources
Dr. Christine M. Manion	Vice President, Institutional Effectiveness
Dr. Jeff C. Janz	Vice President, Retention and Completion
Vacant	Vice President, Enrollment Services
Debbie Hamlett	Vice President and General Manager, Milwaukee PBS
Barbara A. Cannell	Dean of Academic Learning
Dr. Sarah Adams	Dean of Enrollment Services
Dr. Pamela Holt	Dean of Online Learning
Equan A. Burrows	Dean of Student Experience
Dr. Sadique Isahaku	Dean, General Education
Dr. Eric Gass	Dean, Healthcare Services
Dr. Carl Meredith	Dean, Business and Management
Dr. Kamela J. Goodwyn	Dean, Science, Technology, Engineering and Math
Rebecca L. Alsup-Kingery	Dean, Manufacturing, Construction and Transportation
Dr. Michael Sitte	Dean, Creative Arts, Design and Media
Dr. Valencia Brown	Dean, Community and Human Services

### Official Issuing Report

Jeffrey J. Hollow, CPA, CMA, MBA, Vice President, Finance

Assisted by:

Eva A. Kuether, CPA, Controller

Emilia Meinhardt, Budget Manager

Suzanne Jarvis, CPA, Coordinator, Cash Management

Mary Mathers, Sr. Accounting Administrator

Brenda Schmitt, Sr. Financial Grants Administrator

**MILWAUKEE AREA TECHNICAL COLLEGE**

**Board Members as of June 30, 2023**

<b>Name</b>	<b>Board Officer</b>	<b>Membership Type</b>	<b>Term Expires</b>	<b>Employer and Position</b>
Lisa Olson	Chairperson	School District Administrator	6/30/23	Whitnall School District Superintendent
Erica Case	Vice Chairperson	Employer	6/30/24	Harley-Davidson Motor Company Human Resources Director
Citlali Mendieta-Romos	Secretary	Employer	6/30/25	Antigua Latin Restaurant, LLC Owner/Director of Special Events
Nikki Moews	Treasurer	Employer	06/30/23	Children’s Wisconsin Human Resource Business Partner
Antonio Diaz		Employer	06/30/23	Van Horn Latino, LLC General Manager
Mark Foley		Employer	06/30/24	von Briesen & Roper, S.C. Shareholder/Attorney
Supreme Moore Omokunde		Elected Official	06/30/25	Wisconsin State Assembly Representative 17 <sup>th</sup> District
Bria Burris		Additional Member	06/30/25	Milwaukee Housing Authority Housing Integrity Specialist
Lauren Baker		Additional Member	06/30/24	Retired

*NOTE: The composition and number of MATC District Board members are stipulated by Wisconsin law. The governing board of the Milwaukee Area Technical College District is made up of nine appointed members from geographical areas within the Milwaukee Area Technical College District. Members include five persons representing employers, one elected official, one school district administrator and two additional members.*

**MILWAUKEE AREA TECHNICAL COLLEGE  
2023-24  
ACTIVITY PLAN AND BUDGET**

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**MILWAUKEE AREA TECHNICAL COLLEGE  
2023-24  
ACTIVITY PLAN AND BUDGET**

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**SECTION I**  
**INTRODUCTION AND POLICY**



**To the Taxpayers of the Milwaukee Area Technical College District:**

In our continued efforts to be transparent with, and accountable to the taxpayers in our District, MATC presents the Activity Plan and Budget for Fiscal Year 2023-24.

As the state's largest and most diverse two-year college, MATC continues to innovate to meet the needs of residents and employers in our district. Just a few short months after announcing the Ellen & Joe Checota MATC Scholarship Program — the most comprehensive in the college's history and our first full-ride scholarship — graduates are already entering the workforce having earned short-term technical diplomas and certificates created to meet needs in the local labor market.

As the Milwaukee area continues to grapple with some of the nation's worst equity gaps, MATC continues to aim to eliminate equity gaps in higher education by 2030. Key results in 2022-23 include helping more students stay on track to graduate by growing the percentage who stay from one fall to the next by 7 percentage points in the last year, exceeding our annual goal. We also continued to help students reengage with the college who may have been challenged by health or economic impacts from COVID-19. Specifically, in 2022-23, we issued an estimated \$1.2 million in federal relief funds (HEERF) to provide nearly 1,200 students with assistance in reducing balances accumulated during the COVID-19 pandemic. (Across multiple years, the college utilized \$5.3 million in HEERF funds to re-engage with their education.)

To serve our diverse population, we also successfully attracted more diverse faculty, with a 4 percentage point increase in those identifying as racially diverse this past year compared to the prior year. We also exceeded our annual MATC Foundation fundraising goal, attracting \$5.2 million in private investment and securing more than \$1.5 million in funds specifically for the Checota MATC Scholarship Program.

As we prepare for 2023-24, we are able to continue advance all of this important work in service of our mission as taxpayers are continuing to see — as they have since 2020 — a decline in the mill rate they pay in property taxes to support MATC. MATC is projecting an approximately 4 percent increase in enrollment and planning for a balanced budget. We are will continue to offer flexible course options including online, virtual, and blended and also offer courses at different lengths starting at various points throughout the year.

None of this work would be possible without the support of taxpayers in the Milwaukee area and throughout the state. We recognize and appreciate your investment in MATC's vision to be the best choice in education, where everyone can succeed.

We invite you to review this document and visit [matc.edu](http://matc.edu) to learn more.

Vicki J. Martin, Ph.D.  
MATC President

Lisa Olson, Ph.D.  
MATC District Board Chairperson

**Downtown Milwaukee Campus**  
700 West State Street  
Milwaukee, WI 53233-1443

**Mequon Campus**  
5555 West Highland Road  
Mequon, WI 53092-1199

**Oak Creek Campus**  
6665 South Howell Avenue  
Oak Creek, WI 53154-1196

**West Allis Campus**  
1200 South 71st Street  
West Allis, WI 53214-3110

**MATC.edu**  
**414-297-MATC**

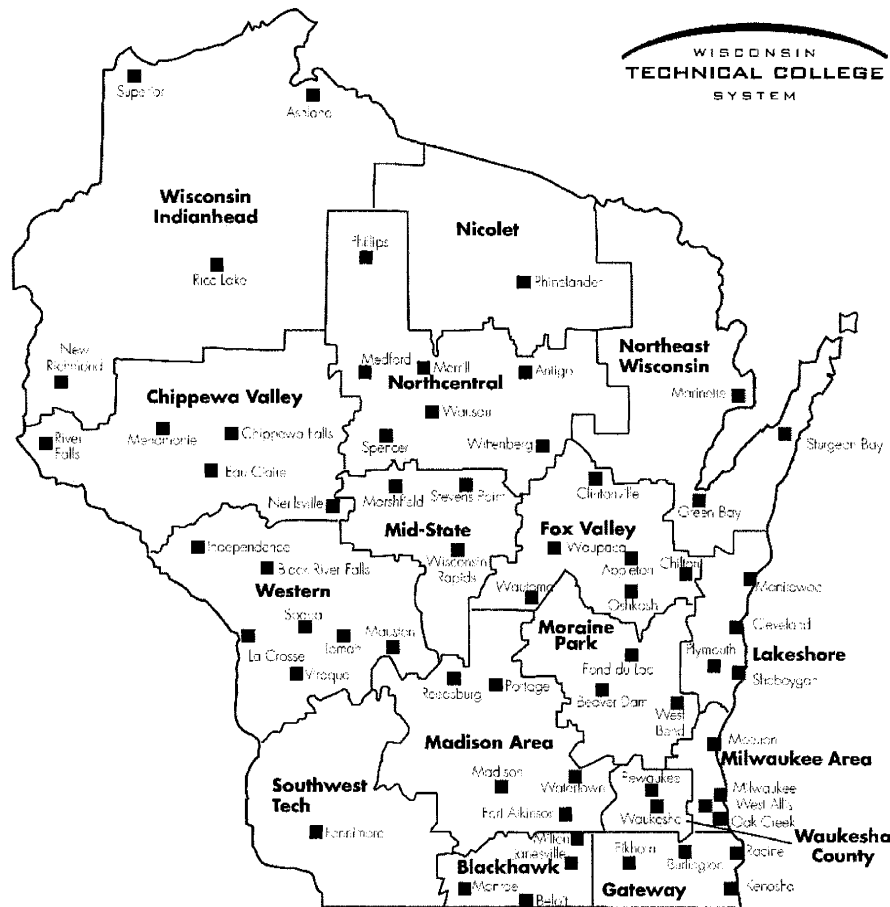
## College Overview

### Wisconsin's Largest and Most Diverse Technical College

Milwaukee Area Technical College (MATC) is the largest of the 16 technical colleges that compose the Wisconsin Technical College System (WTCS) and one of the most diverse institutions of higher education in the Midwest. During academic year 2021-22

MATC served 28,682 students. The college's district includes all of Milwaukee County, most of Ozaukee County and portions of Washington and Waukesha counties.

Each WTCS college offers a broad portfolio of associate degrees, technical diplomas, apprenticeships and certificates in a wide array of career areas, trades and industries. Each technical college in the WTCS also offers workforce development programs to complement the training needs of the employers and residents in its district. MATC is one of a select number of WTCS colleges that also offers associate of



arts and associate of science degrees that allow a student to begin a bachelor's degree at MATC's campuses. The college maintains transfer agreements with more than 40 four-year colleges and universities, including guaranteed transfer agreements with Marquette University, the University of Wisconsin-Madison and the University of Wisconsin-Milwaukee. MATC offers courses on campus, online, and in hybrid and blended formats that bring together both classroom and online learning.



### **Our Core Offerings**

- 180+ associate degree, technical diploma, certificate and apprenticeship programs.
- 40+ four-year college and university transfer partners, offering a less expensive path to a bachelor's degree for students.
- The opportunity to complete high school through a General Educational Development (GED) Certificate in English or Spanish, a High School Equivalency Diploma (HSED), or High School Diploma at MATC's Adult High School. The college also provides English as a Second Language (ESL) programs at four campuses and the MATC Education Center at Walker's Square, and serves students who need additional support while enrolled in their academic program. While earning a GED, HSED, High School Diploma, or taking ESL classes, students also can enroll in various Career Pathways that lead to the completion of a high school credential, college credits and employment preparation. They can also qualify for financial aid through the Ability to Benefit program.
- Through MATC Workforce Solutions, the college provides customized and on-site training for employers and their teams.
- Milwaukee PBS, Channels 10 and 36, is a viewer-supported service of MATC. The Milwaukee PBS stations are the area's only over-the-air source for PBS and other national public television programs, and also offer a diverse schedule of their own award-winning local series and specials.

### **Significant Accomplishments in 2022-23**

- More students are on the path to graduation thanks to proactive advising strategies. Specifically, MATC increased the percentage of students who continue from one academic year to the next (Fall to Fall) by 7 percentage points and the percentage of students who continue from Fall to Spring by 3 percentage points.
- Leaders at the college are more equipped to create an improved college climate and culture with nearly 90 participating in the MATC Leadership Academy's Institute for Advanced Leadership and another 45 new leaders completing a Management Essentials program. The college is now preparing to grow the next generation of leaders with an Emerging Leaders program.
- MATC launched its first group of Inclusion Champions, composed of 22 faculty and staff who will help lead the work to make the college more welcoming for all students and employees.
- The college's faculty are more representative of the students they serve. The percentage of faculty identifying as racially diverse grew by 4 percentage points to 32%.
- MATC surpassed its annual Grants goal, bringing \$5.3 million in additional public resources to the college, as well as its annual Workforce Solutions goal, generating \$1.5 million in training contracts to meet employer needs.

- Milwaukee PBS grew membership by close to 2,000 members who are now supporting the quality programming we provide.
- The MATC Foundation exceeded its annual fundraising goal, attracting \$5.2 million in private investment and securing more than \$1.5 million in funds specifically for the college's most comprehensive and first full-ride scholarship, the Ellen and Joe Checota MATC Scholarship Program. The scholarship was launched this past year.
- MATC delivered a **balanced budget** for the ninth consecutive year and preserved the college's **Aa1 rating from Moody's** for the district's outstanding general obligation unlimited tax debt.

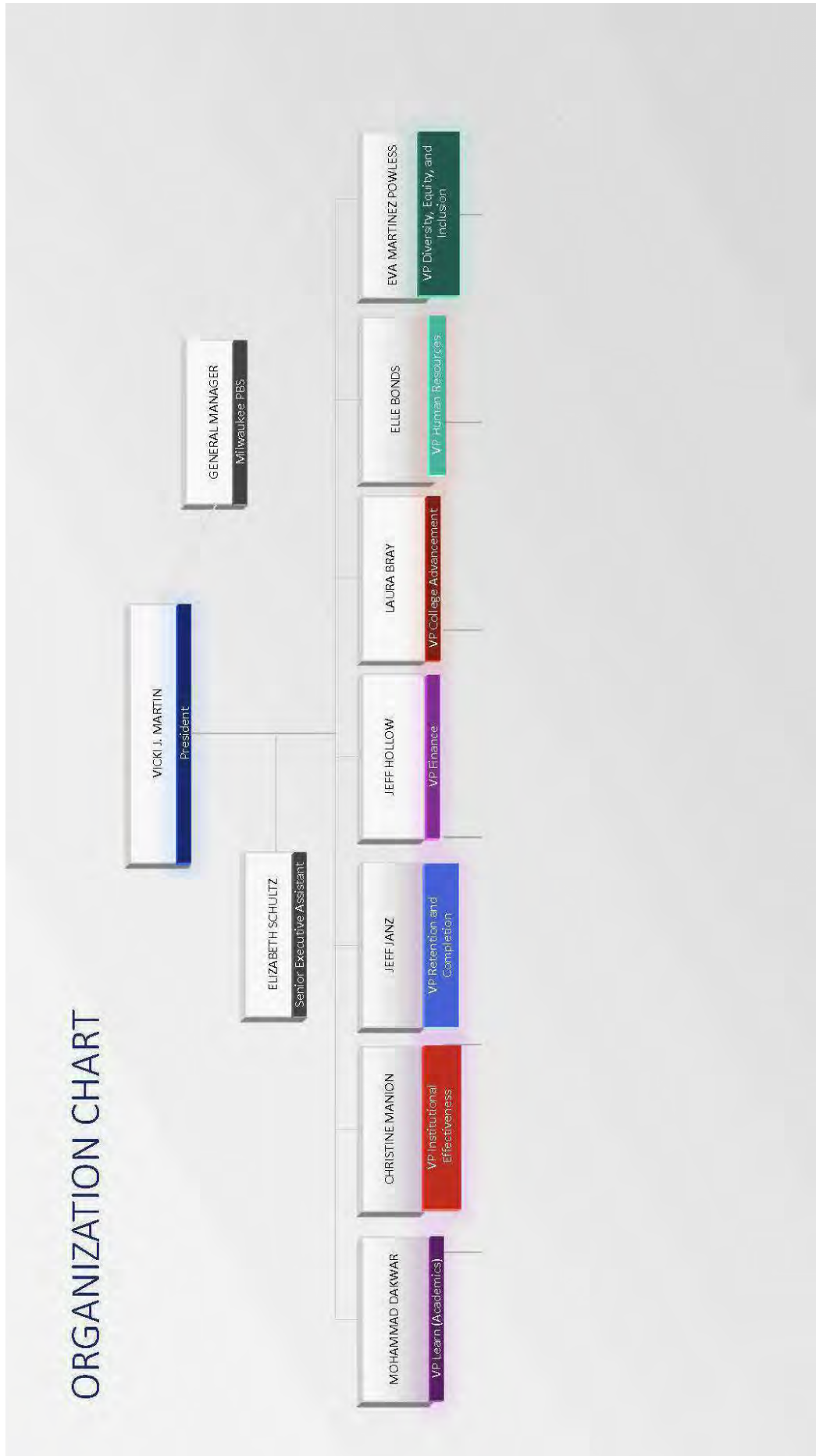
### Return on Investment

MATC contributes more than **\$1.4 billion in annual economic activity by students, alumni, faculty and staff**, according to a 2023 report from the respected labor market analytics firm Emsi. Both graduates and taxpayers earn a significant return on the investment they make in MATC. **The average MATC graduate with an associate degree will experience an amazing \$422,000 in higher earnings throughout their working years compared to someone with only a high school diploma or equivalent.**

Society as a whole benefits from an increased economic base, raising prosperity in Wisconsin. Taxpayers' investment in the college outpaces the investment, according to the report. Taxpayers also will see **\$35.4 million in social savings connected to health, the justice system and lower income assistance needs**, according to the report.

**Student Demographics**

<b>Student Count</b>	28,682	
<b>Students as Expressed in Full-Time Equivalent (FTE)</b>	7817	
<b>Gender</b>	<i>Count</i>	<i>Percent</i>
Male	16,071	42.3%
Female	12,134	56.0%
Unknown	477	1.7%
<b>Total</b>	<b>28,682</b>	<b>100.0%</b>
<b>Race/Ethnicity</b>	<i>Count</i>	<i>Percent</i>
American Indian/Alaskan Native	178	0.6%
Asian	1,730	6.0%
Black	7,107	24.8%
Hispanic	5,940	20.7%
White	9,897	34.5%
Pacific Islander	29	0.1%
Multi-Ethnic	1,032	3.6%
Unknown	2,769	9.7%
<b>Total</b>	<b>28,682</b>	<b>100.0%</b>
<b>County of Residence</b>	<i>Count</i>	<i>Percent</i>
Milwaukee	22,664	79.0%
Ozaukee	899	3.1%
Racine	756	2.6%
Washington	285	1.0%
Waukesha	1,220	4.3%
Other	2,858	10.0%
<b>Total</b>	<b>28,682</b>	<b>100.0%</b>





**Campuses**

MATC features four campuses: Downtown Milwaukee, Mequon, Oak Creek and West Allis and an education center at Walker’s Square on Milwaukee’s near south side.

**Continuing Commitment to Improvement**

As part of ongoing quality improvement efforts, a number of initiatives will be launched or strengthened during fiscal year 2023-24:

- MATC will continue to implement **Transformation 2025**, the college’s new strategic plan. The plan was built by a cross-functional team that included students, faculty, staff, administrators and community members. It outlines MATC’s priorities from 2021 through 2025.
  - MATC will continue to expand its efforts to offer badges and other microcredentials so students can quickly skill up.
- MATC will launch the college’s first Emerging Leaders program, building upon the initial success of its other Leadership Academy efforts.
- The college will continue to diversify its faculty to more closely match the student population and will continue to work to grow Hispanic/Latino/a enrollment in pursuit of designation as a Hispanic-Serving Institution (HSI), which brings with it federal support to better help all students succeed.
- Academic programs will continue to undergo rigorous review that ensures quality, vitality and relevance to the needs of employers through the **Quality Review Process**.
- MATC’S continued commitment to quality improvement, including the use of **Continuous Quality Improvement (CQI)** tools, helps administrators make data-informed decisions.

## Strategic Plan, Mission, Vision & Values

Strategic Planning at MATC is a dynamic, collaborative, and continuous process that sets the future direction for the College and ensures the long-term success of our students and our community. The College makes annual adjustments and updates to the operational portions of the strategic plan and engages in the more comprehensive process on a 3–5-year cycle.

In 2019, this comprehensive process was facilitated by an outside consulting group, Campus Works. This process, including mission and vision review, was well-suited to the College’s institutional context through the inclusion of both internal and external stakeholders:

- A Strategic Planning Committee guided the process with broad, cross-functional College representation, including a student.
- The Committee followed a planning timeline that included multiple stakeholder groups throughout the District and in multiple modalities.
- Voices of stakeholders were also heard through strategy workshops and employee and student surveys on specific planning topics and drafts, all of which had been developed through similar surveys.
- The District Board provided leadership in mission development and participated in the Fall 2019 Board-Overview & Mission Workshop and later finalized the mission statement and updated the vision statement at a 2020 Board Mission-Vision Workshop.
- Specific community partners were invited to participate in a series of “Stakeholder Sessions for Milwaukee Area Technical College,” and this graphic is an example of the results of one such community partner conversation.

After drafting, editing, and revising all relevant documents, Transformation 2025—our 5-year strategic plan— was approved by the District Board of Directors in June 2020, which includes the following mission, vision and value statements. The strategic plan presents the College’s top priorities: Student Experience; Organizational Excellence; Equity; and Community Impact.

Our **Mission statement** (*Education that transforms lives, industry and community*) strongly reflects what our students and community members tell us we do for them

Our **Vision Statement** (*The best choice in education, where everyone can succeed*) is a stake in the ground, long-term aspiration of who we strive to be. It is our “North Star” that inspires and guides us every day.

Our **Value Statements** (see below) not only reflect who we are, but also demonstrate important changes in our community and provide the foundation for our culture, our actions and our behaviors in our classrooms, our offices, our hallways and, most importantly, in our processes that serve our students and community:

**Empowerment:** We support our students and employees with the skills, tools, and autonomy to succeed

**Inclusion:** We provide a fair and welcoming environment where all voices are heard and where all students and employees feel a sense of belonging

**Innovation:** We are agile and responsive to changing conditions, while anticipating future needs to best serve our students and communities

**Integrity:** We demonstrate honesty, professionalism, and accountability in all interactions with our students, each other, and our community partners.

**Respect:** We approach all interactions with openness and empathy, value different perspectives, and treat each other with civility and kindness

This strategic planning process revealed a need for an additional document in order to continue our journey toward a more student-centered environment: a [student experience statement](#).

### **Student Success Initiatives: Guided Pathways**

MATC is using the nationally recognized **Guided Pathways model** to help more students succeed through early career exploration, personalized retention efforts, building clear pathways to completion and graduation, and reducing equity gaps. It is an integrated, district-wide approach to student success based on intentionally designed, clear, coherent and structured educational experiences.

We have reorganized our academic and student services to support the student journey represented by the pillars of **Clarify, Enter, Stay and Learn**.

**CLARIFY** creates curricular pathways from high school through MATC to employment in fields of importance to the region and/or further education and simplifies students' choices with program maps developed by faculty that show students a clear pathway to completion.

**ENTER** helps students choose and enter their pathway by bridging K12 to higher education, redesigning traditional developmental education courses to a co-requisite model, and streamlining the onboarding process for all students.

**STAY** supports students while on their path through a strong advising process, multiple engagement opportunities, and embedded academic and non-academic support throughout the students' programs to promote student learning and persistence.

**LEARN** ensures that learning is happening with intentional outcomes at the classroom-, program-, and College-level that are aligned with the requirements for success in

employment and further education in a given field and apply the results of learning outcomes assessment to improve the effectiveness of instruction across programs.

MATC's financial structure in FY2023-24 is designed to support this student-centered design. The FY2023-24 budget continues to reflect the reorganization of the overall structure of the college, including a matrix approach to support the student experience in and out of the classroom through integrated teams found in the Academic & Career Pathways:

- 1) Creative Arts, Design & Media Academic & Career Pathway
- 2) Community & Human Services Academic & Career Pathway
- 3) Business & Management Academic & Career Pathway
- 4) General Education Academic & Career Pathway
- 5) Healthcare Services Academic & Career Pathway
- 6) Manufacturing, Construction & Transportation Academic & Career Pathway
- 7) STEM Academic & Career Pathway

### Student Success Initiatives: Achieving the Dream (ATD)



Milwaukee Area Technical College joined the Achieving the Dream (ATD) National Network in summer of 2020. The network includes 250 community and technical colleges working to advance student success and achieve equitable outcomes by identifying emerging needs and ways to improve practices across an entire College by addressing crucial challenges that must be confronted and overcome in order to better serve students and the community. As an ATD Network College, MATC receives support in the following areas:

- 1. INNOVATION:** ATD will help scale innovative new approaches at MATC, such as creating a culture of teaching and learning excellence and redesigning student supports to integrate across all areas of the institution.
- 2. COACHING:** Diagnostics and customized coaching can help strengthen MATC's leadership and data-analysis capacity. Coaches can help us improve our ability to track leading indicators that research has shown lead to improved student retention and completion and identify and address achievement gaps.
- 3. CONNECTIONS:** ATD can enable MATC and our leaders to learn from and with our peers through regular network events, summits, institutes and webinars, and reports, briefs, and guides that share information about best practices across institutions.



**4. EQUITY:** Like MATC, Achieving the Dream believes that access to a high-quality education in an inclusive environment is the right of all individuals and imperative for the continued advancement of a strong democracy and workforce and they will assist us in dismantling the barriers facing underserved students.

**Student Success Initiatives: EAB Moon Shot for Equity**



In Fall 2020, MATC, Carthage College, the University of Wisconsin-Milwaukee and the University of Wisconsin-Parkside joined a national initiative led by education firm EAB aimed at ending equity gaps in higher education by 2030.

These institutions comprise the first regional consortium of higher education institutions to sign on to the "Moon Shot for Equity," and will work together, and with EAB, to help more underrepresented students of color and other historically underserved populations graduate from college.

This partnership not only allows us to receive expert guidance support from award-winning, national Moon Shot mentors—Houston GPS and Georgia State University.

**Student Success Initiatives: Higher Education Regional Alliance (HERA)**



MATC continues its leadership role in the [Higher Education Regional Alliance \(HERA\)](#), a collaborative of 18 southeastern Wisconsin public and private two- and four-year colleges and universities, and a network of partner organizations.

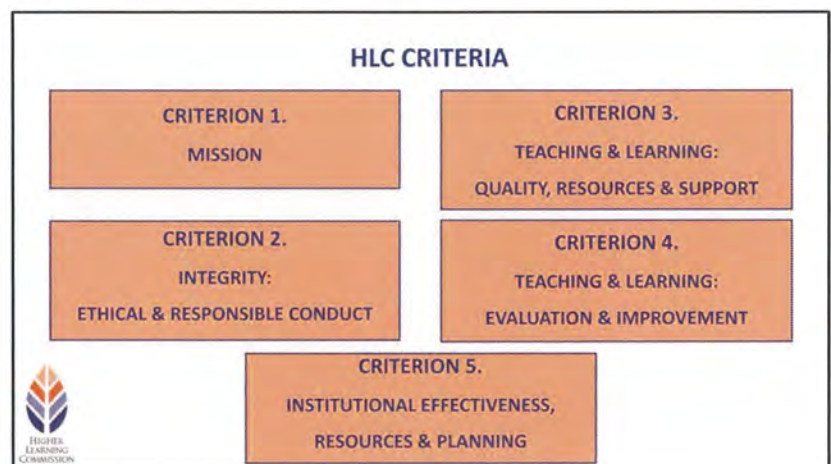
We are dedicated to closing achievement gaps and educating students today to become an innovative and nimble workforce that meets the needs of the region’s industries tomorrow. This challenge is too large for any one university or college to solve alone, so we are working together. HERA represents more than **150,000** students across southeastern Wisconsin who are key to driving our economy, and we know that education impacts more than individual lives; it can change the trajectory of our entire region.

## Institutional Accreditation by the Higher Learning Commission

MATC is accredited by the [Higher Learning Commission](#) (HLC) through the HLC Standard Pathway of Accreditation. This is one of two options institutions in good standing have for maintaining accreditation with the HLC. Academic year 2023-24 marks MATCs half-way point of our 10-year accreditation cycle (2018-2028), having recently completed a successful midcycle comprehensive evaluation and site visit. .



The **Five Criteria for Accreditation** are the standards of quality by which HLC determines whether an institution merits accreditation or reaffirmation of accreditation. *Criterion 5: Institutional Effectiveness, Resources and Planning* specifically requires that the College demonstrate how its resources, structures, and processes are sufficient to fulfill its mission, improve the quality of its educational offerings, and respond to future challenges and opportunities.



The work done in the Finance Division and presented in this Budget Book specifically demonstrates the commitment MATC has made to fulfill **Criterion 5** and its sub-components.

## **The Planning and Budgeting Process**

The annual budget is a key element of MATC's planning and control system. Budgeting for all Wisconsin Technical Colleges is controlled by state statutes, MATC District Policy, and Wisconsin Technical College System (WTCS) reporting requirements. The District budget must be in the format required by WTCS. The primary objective of the budget plan is to ensure each division's goals are in alignment with the strategic goals of the College.

The budget planning process affords a challenging opportunity to reassess plans and overall goals and objectives in order to achieve the various strategic plans established by the MATC Board. The budget document communicates important information about the resources available to MATC and the utilization of those resources by the College. Much effort is made to ensure the budget plan and strategic plan are aligned in order to achieve the overall goals and objectives of the College. MATC launched seven Academic Pathways as a part of college's implementation of Guided Pathways, a nationally recognized model to better serve students. The planning and budgeting process included an organizational restructure to support students in their academics, reduce the equity gap, and prepare them for careers.

The annual budget process begins with a college-wide capital budget workshop. The workshop is designed to provide tools to assist budget managers in developing their capital budgets. Budget managers are informed about thresholds and accounting rules that apply to capital spending. In addition, a prioritization matrix is presented which provides the basis for evaluating capital renovation/remodeling and capital equipment requests submitted by budget managers. The criteria used in the prioritization matrix is carefully determined to assist in scoring and ranking requests for capital spending. It is designed to facilitate an objective review that gives priority to spending on current initiatives and strategic goals and targets current workforce and community demands. As part of the process, construction management conducts tours of District facilities to assess immediate needs. The prioritization matrix also requires cross-sectional areas in the College to score capital requests based on established criteria.

The budget process for the operating fund begins with a review of the current fiscal year's annual budget performance to date. A detailed review of General Fund revenues and expenditures is conducted and preliminary annual projections are estimated and compared to the current fiscal budget. Significant variances between the preliminary annual projection and current fiscal budget are evaluated to aid in understanding financial trends and to assist in developing assumptions for the forthcoming fiscal budget.

A preliminary budget is then developed based on guidelines and recommendations made during ongoing communication with the MATC Board, the MATC Budget Committee, the leadership team, administration and staff. In a collaborative effort, final assumptions are determined and approved and spending is aligned with anticipated revenues and with the District's strategic goals, mission and vision.

Operating budget workshops are held to assist departmental and divisional budget managers in preparing and submitting their discretionary budgets. During these sessions, guidelines and budget priorities are discussed and participants are able to provide feedback and ask questions about the annual plan and budget.

In May, the MATC Board reviews the draft budget and authorizes the publishing of a legal notice to hold a public hearing in June. At the hearing, the Board considers public input prior to adopting the budget. After the public hearing, the Board approves and adopts the District budget at its June meeting.

### **Basis of Budgeting**

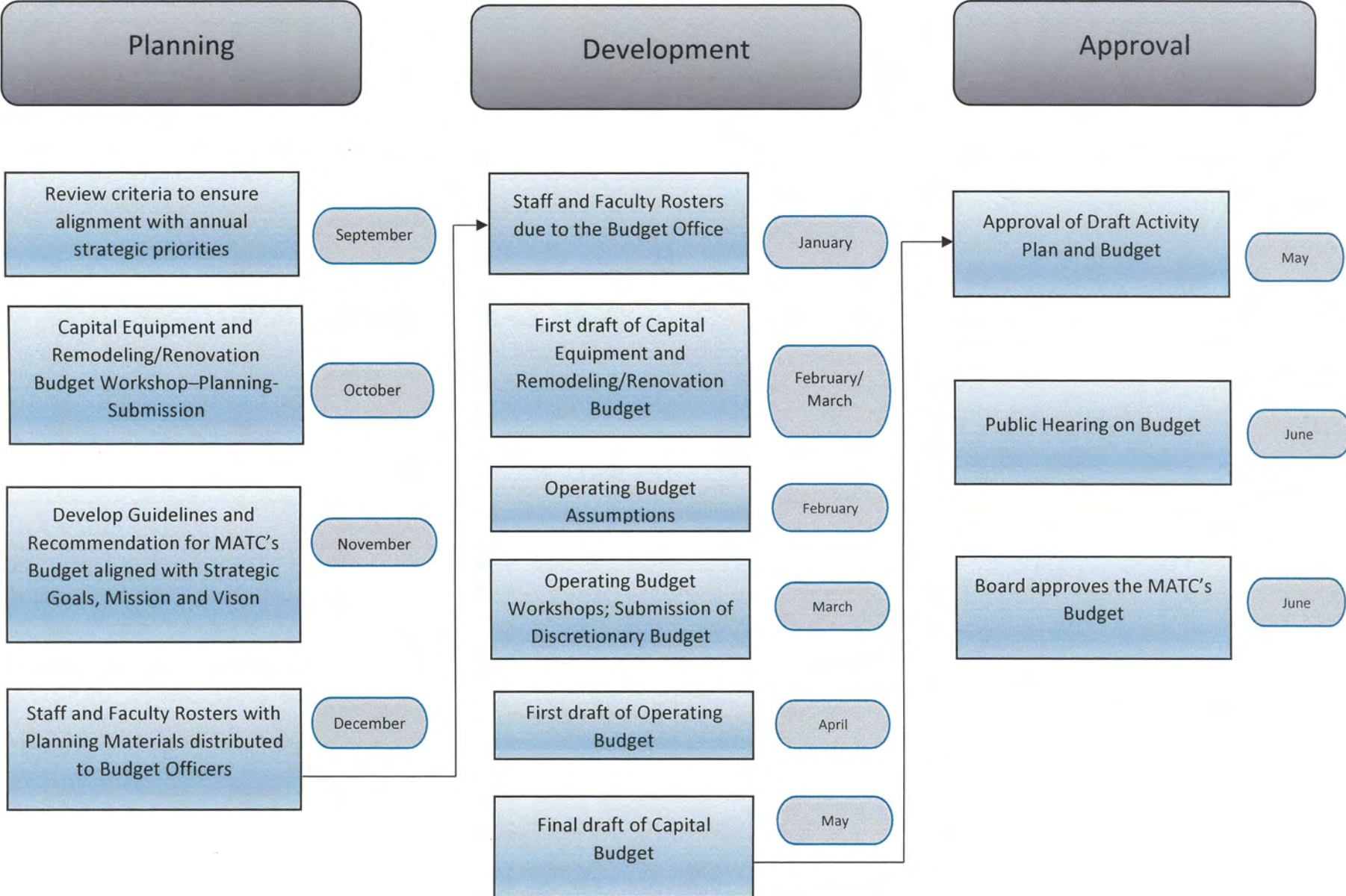
In accordance with the requirements of the WTCS, MATC adopts an annual operating budget which is prepared on a modified accrual basis, except that budgetary expenditures include encumbrances (commitments to expend funds entered into during the fiscal year), and all revenues and expenditures for summer sessions that cross a fiscal year are recognized in the subsequent fiscal year for budgetary purposes.

### **Legally Required Financial Planning Tool**

The budget is a financial planning tool. It is also a statutory requirement for the College. The budget must be adopted as a balanced budget and must be in place prior to July 1 of each year. The budget is the legal authority to expend public monies and controls those expenditures by limiting the amount of the appropriations at the fund and function level. The revenues of the College are estimated along with available carry forwards to indicate funds available for use. The staffs' requests for funds represent the expenditure side of the budget.

The flowchart on the following page presents the budget process and timeline followed by MATC.

# Budget Process



**MILWAUKEE AREA TECHNICAL COLLEGE**  
**FY 2023-24 Plan and Budget Development Calendar**

October 2022	<ul style="list-style-type: none"> <li>• Operating budget calendar posted on MATC website</li> <li>• After final equalized valuation is received, Board adopts final tax levy for calendar year 2023 (as provided for in FY2022-23 budget); Board approves budget adjustment(s) as necessary</li> <li>• Capital budget planning materials distributed</li> <li>• Capital budget workshop</li> <li>• Guidelines distributed for FY2023-24 Capital Equipment and Building Remodeling &amp; Renovation budgets</li> </ul>
December 2022	<ul style="list-style-type: none"> <li>• Staff and Faculty Rosters with planning materials distributed to Budget Officers</li> <li>• Capital budget requests due: Academic Capital Equipment and Building Remodeling &amp; Renovation budgets are due to Budget Office. Non-Academic Capital Equipment and Building Remodeling &amp; Renovation budgets are due to the Budget Office</li> </ul>
January 2023	<ul style="list-style-type: none"> <li>• Salaries and Fringe Benefits Budgets finalized and due to Budget Office</li> </ul>
February 2023	<ul style="list-style-type: none"> <li>• Preliminary budget planning assumptions completed</li> <li>• Operating budget planning materials distributed</li> </ul>
March 2023	<ul style="list-style-type: none"> <li>• Academic Operating budget materials are due to the VP of Learning</li> <li>• Non-Academic Operating budget materials are due to the divisional Vice Presidents</li> <li>• Operating budget review meetings</li> <li>• Budget planning assumptions finalized</li> <li>• Capital budget prioritization</li> </ul>
April 2023	<ul style="list-style-type: none"> <li>• Draft General Fund Budget FY2023-24</li> <li>• Draft Capital Budget (Equipment and Renovation) FY2023-24</li> </ul>
May 2023	<ul style="list-style-type: none"> <li>• Final Capital Equipment Budget FY2023-24</li> <li>• Approval of draft Activity Plan and Budget (FY2023-24)</li> <li>• Administration publishes Budget Public Hearing Notice based on budget proposed by the Administration</li> </ul>
June 2023	<ul style="list-style-type: none"> <li>• Present FY2023-24 District Budget at Public Hearing</li> <li>• Receive feedback from Public Hearing and incorporate into budget as appropriate</li> <li>• Board adopts FY2023-24 District Budget subject to change based on final equalized valuation</li> </ul>

**Budget Modifications**

Budgets are approved by the MATC Board by fund and function. Modifications to the approved budget requiring Board action are generally considered at the Board’s October, January, March, and June meetings. Management has the ability to make budget adjustments within functional categories. These budget modifications are published in the Milwaukee Journal Sentinel in a Class I Legal Notice 10 days after the Board meeting. Under Wisconsin statutes, the Board must approve the budget modifications by a two-thirds majority.

### **FY2023-24 Budget Assumptions**

The July 1, 2023 through June 30, 2024 (fiscal year 2023-24) budget is founded on a number of planning assumptions that were prepared by the administration with input from the Board of Directors, the President's Cabinet, the Budget Committee and college staff and faculty. Budget forecasts are developed during the budget planning process and continue to be updated throughout budget development. The District's FY2023-24 budget is based on planning inputs that reflect the following assumptions that are expected to occur.

**Property Values:** An increase in the operating tax levy of approximately \$1,500,000 is expected in FY2023-24 as a result of district-wide aggregate valuation increases due to net new construction.

**State Aid:** Revenues from state aid are budgeted to increase by approximately 6.4% in FY2023-24 compared to FY2022-23. This assumption is based on Governor Evers' recommendation to provide ample resources in the 2023-25 State Biennial Budget to enable Wisconsin technical colleges to grow Wisconsin's workforce and expand the state's talent pipeline.

**Tuition and Student Fees:** The Wisconsin Technical College System Board has approved a 1.9% increase in Postsecondary and Occupational tuition rates for FY2023-24. The tuition rate for Associate Degree, Adult and Vocational programs will increase from \$143.45 to \$146.20 per credit.

**Full-Time Equivalent Students:** The MATC District FY2023-24 Budget anticipates a 2.4% increase in full-time equivalent students (FTE's) compared to FY2022-23's budget. The District budgeted 8,300 FTE's for FY2022-23 and is budgeting 8,500 FTE's for FY2023-24.

**Health Insurance:** For FY2023-24, the current estimated increase for the District's total calendar year health plan (January 2024 – December 2024) is 8.6%. This calculation includes both a medical trend of 6.8% and a pharmacy trend of 9.5%. The pharmacy trend is expected to be offset by savings achieved through the selection of a new pharmacy benefits manager. The estimated increase for 2024 also includes a 7.2% increase to stop loss rates as of July 1, 2023, which is significantly lower than both anticipated and market averages. The medical TPA administrative fees also increased below market averages. Final FY2024 rate estimates will be provided in August 2023 using data through June 2023.

**Federal & State Grants & Projects:** A significant decrease of approximately \$16.9 million in operating revenue from federal funding is anticipated in FY2023-24 due to the expiration of Higher Education Emergency Relief Fund (HEERF) grants. This decline in federal grant funding was partially offset by increases in General Purpose Revenue grants provided by WTCS under a variety of funding categories, including a generous allotment for Leadership Training.

**Workforce Solutions:** Contracts with business and industry are expected to remain flat as a result of labor shortages and employers' capacity limits to release employees for training. New short-term training modules are being developed in an effort to build a foundation to support future responses to the community's needs.

**Fund Balance:** The MATC District FY2023-24 budget anticipates an ending operating fund balance of 25.22% of total revenue which is slightly above the MATC District board's policy range of 10-15% of total revenue.

### **FY2022-23 Enrollment Assumptions**

As an institution of higher education, MATC finds that its budget is most directly linked to the students and incumbent workers enrolling in MATC courses. As a consequence, MATC devotes significant energy to forecasting enrollments. Among the considerations:

- Technical Diploma, Associate Degree and College Transfer students will continue to generate the most significant proportion of college full-time equivalent students (FTE's).
- While historically an economic recession has been an indicator of future increases in enrollment, the uncertainty surrounding COVID-19 has left many college-aged and adult students re-thinking their educational plans with some studies showing 26% of returning college students unlikely to return for the Fall.
- Overall demand for college programs and coursework will decline due to COVID-19. Interest in COVID-19 related fields, as well as healthcare and emergency responses, reflects increased demand despite the expectation that overall college enrollment will decline.
- Based on Wisconsin Department of Public Instruction (DPI) statistics, 12th grade enrollment at Milwaukee high schools increased 5% from the previous year. This could yield a slight increase in enrollment at MATC.
- MATC's Direct from High School Promise Program and Adult Promise Program have contributed to notable increases in enrollment at MATC, yielding over 1,500 FTEs annually each of the last 2 years.
- A full launch in the Fall of 2020 of MATC's (Re)Start Program, formerly Start Fresh, which provides scholarships to eligible students with a past-due balance, is expected to contribute to a slight growth in enrollment.
- The increase in online classes will continue reflecting continuation of growing demand in this area, especially due to the impact of COVID-19.
- Increased student support services, flexible payment options, internships, and increased student communications through the utilization of the Guided Pathway model, EAB Navigate, and EAB Moonshot is expected to contribute to obtaining the FTE goal.
- Launching more services in the community that include offering post-secondary classes at selected CBO sites.
- Checota Scholarship full-ride scholarship will allow students to earn a technical diploma or certificate and advance in their careers faster. It is expected that this student funding will lead to a slight increase in FTEs.
- Net FTE's for FY2023-24 are estimated to be approximately 8,500.



## FY2023-24 Program Assumptions

During Fiscal Year 2023-24 MATC has identified academic areas to expand and develop in order to meet current and evolving local and regional economic and workforce needs, educational and employment training trends, and overall technology changes. Among our responses to these demands:

### *Provide top quality Education*

- Increase accessibility to education through flexible learning opportunities and class scheduling modalities including day, evening and weekend courses/programs, online, hybrid, and accelerated offerings to meet district needs.
- Enhance college affordability by reducing student debt, decreasing the cost of education by making strategic investments in Open Educational Resources (OER), and free or low-cost digital textbooks.
- Monitor student success and retention throughout the student life cycle.
- Provide and expand virtual services to complement existing in-person services.
- Adopt a student-centric approach that takes into account the emotional, mental, physical, and academic needs of our students
- Address trends in holistic student support and career readiness
- Engage students in experiential learning
- Increase virtual environment learning options including online platforms, innovative technology, computer devices, software, simulations, and internet access.
- Enhance facilities to promote student engagement and active learning environments.
- Explore new partnerships and funding sources to support and enhance student access, retention, graduation, new program development and program equipment.
- Improve student success including assessment of learning outcomes, access, retention, graduation, job placement, and transfer options, to all students with attention to the under-prepared learner, the online learner, second language learner, minority and at-risk populations.
- Expand wrap-around services and student support and mentoring services.
- Use formative assessment instead of high-stake exams.
- Expand timely student services including multiple delivery methods and self-service options.
- Offer training & support to students, faculty & staff to effectively function in dynamic & changing environments.
- Invest in communication and collaboration tools to enhance productivity and efficiency for both students and employees.
- Provide a culture of assessment and support to students and faculty.

**FY2023-24 Program Assumptions (Cont.)**

- Continue to expand academic and career pathways to transition students from MATC Adult High School students to programs.
- Continue to expand high school dual enrollment programs and four-year articulation agreements.
- Continue to develop and expand new sustainability initiatives, sustainability education, and economic development to support our community.
- Expand access to postsecondary education for students who are currently incarcerated, including support for those who are in the process or have recently re-entered from the carceral state.
- Explore and develop new and evolving programs to support local and regional labor market needs.
- Continue to create opportunity to District residents to have greater access to top quality programs in high pay and high demand areas.
- Expand community and business partnerships to meet the regional workforce growth and evolving needs.
- Increase bilingual education and services.
- Support staff and student well-being.
- Promote a culture of diversity, equity and inclusiveness and offer courses and services accordingly.

*Promote educational innovations*

- Invest in innovations to honor students' lifelong experiences and provide credit for prior learning experience (CPLE) options
- Utilize predictive analysis to better understand student and community learning and employment needs
- Invest in technology platforms such as artificial intelligence, ChatGPT, virtual reality, universal accessibility, and adaptive learning.
- Promote adaptive learning technology and invest in personalized education
- Recognize changing demographics and make the needed adjustments to maximize return on investment (ROI)
- Continue to invest in and expand cost-effective, digital, and accessible textbook and course material options including Inclusive Access (IA) and Open Educational Resources (OER).
- Promote alternative & stackable credentials including digital badging, short-term certificates and technical diplomas.
- Acknowledge the influence of social media and optimize its use for more effective communication and collaboration with students and community

## Summary of Financial Policies

### **Internal Controls**

The Management of the District is responsible for establishing and maintaining an internal control structure designed to ensure that the assets of the College are protected from loss, theft, or misuse and to ensure that adequate accounting data is compiled to allow for the preparation of financial statements in conformity with generally accepted accounting principles. The internal control structure is designed to provide reasonable, but not absolute, assurance that these objectives are met. The concept of reasonable assurance recognizes that: (1) the cost of a control should not exceed the benefits likely to be derived; and (2) the valuation of costs and benefits requires estimates and judgments by management.

As a recipient of federal, state and local financial assistance, the College is also responsible for ensuring that an adequate internal control structure is in place to ensure and document compliance with applicable laws, regulations, contracts and grants related to these programs. This internal control structure is subject to periodic evaluation by management and the external auditors.

### **Cash Management**

Cash management and investment strategies have been developed to limit risk while receiving a competitive yield. We believe that a diversified approach enhances the security of the District's deposits and investments. Liquidity shall be assured through matching investment maturities with anticipated cash flows. Default risk will be controlled by the use of collateralization, registration, and insurance. In addition, the following specific controls will be observed:

- Maturities of certificates of deposit shall be one year or less.
- Maturities of bonds or securities of the federal government and its agencies shall be limited to one year or less.
- Maturities of securities with the highest rating shall be one year or less.
- All deposits will either be insured or collateralized with pledged collateral secured through third-party safekeeping and custody.
- The District's banking services will be competitively bid at least every five years.
- The District's investments will be reported to the District Board on a regular basis.

## **Summary of Financial Policies**

The investment policy limits investments to the following:

- Bonds or securities issued or guaranteed as to principal and interest by instrumentality of the federal government.
- Insured or collateralized certificates of deposit.
- Wisconsin School District Liquid Asset Fund.
- Local Government Investment Pool.
- Wisconsin Cooperative Liquid Asset Security System (CLASS).
- Wells Fargo Public Funds Premium Market Rate Account.
- Repurchase agreements that comply with statutory requirement are documented by a written agreement and are fully collateralized.
- Any security with the highest or second highest rating category assigned by Standard & Poor's Corporation, Moody's Investors Services, or other similar nationally recognized rating agency or if the security is senior to, or on a parity with, a security of the same issue which has such a rating.
- Other prudent investment approved prior to purchase by the Board, conforming to sec. 66.04(2) of the Wisconsin Statutes.

## **Debt Management**

In December, 2017, Moody's Investors Service upgraded the District's credit rating from Aa2 to Aa1. The upgrade reflects the District's improved financial position strengthened by consecutive operating surpluses and a one-time cash infusion in July, 2017 resulting from the District's voluntary participation, as license holder for Milwaukee PBS, in the Federal Communications Commission's (FCC) broadcast incentive auction. The earnings from the proceeds of this auction continue to provide funding for several core District priorities. The upgraded rating reflects the expectation that District management will continue to maintain sound financial operations through prudent management of expenditures, which is critical given the District's limited revenue raising flexibility and recent trend of enrollment declines. The District's FTE enrollment in the current year (FY22-23) has increased over last year (FY21-22) due to multiple efforts and initiative from the college. The rating also incorporates the District's large and diverse tax base encompassing the greater City of Milwaukee region, relatively weak socio-economic indices, limited revenue raising flexibility, modest debt burden, and manageable pension liabilities. The District's debt burden remains at manageable levels with modest future borrowing needs and rapid principal amortization. The District utilizes a financial advisor to structure financings, watch for refunding opportunities, work with the rating agencies, market the notes, and to fulfill filing requirements. A bond counsel is obtained for drafting resolutions authorizing and awarding the sale of notes along with the associated documents needed to sell the notes.

## **Risk Management**

The District maintains a risk management program which includes a comprehensive insurance program designed to meet the College's needs, and an independent risk management and insurance consulting firm retained to assist in the College's risk management program.

## **Summary of Financial Policies**

### **Balanced Budget**

State statute mandates that the District prepare an annual budget. The District Board of Directors controls budget levels through its guidelines that limit the growth rate of the District's tax levy each year. District staff must present to the District Board a balanced budget that meets all budget guidelines. The budget is balanced when revenues plus other sources equals expenditures plus other uses.

### **Capital Assets**

The District's capital assets are accounted for in the General Capital Assets Account Group. The assets related to activities accounted for in all funds are reported in the General Capital Asset Account Group.

Capital assets are classified in five categories: construction in progress, land, land improvements, buildings and building improvements, fixed and moveable equipment. All capital assets other than construction in progress and land are depreciated on a straight-line basis. Construction in progress and land are accounted for at their original cost until disposed of.

Costs for any item, unit or set are purchased through the Capital Projects Fund if they are valued at \$5,000 or more and have a useful life of two years or more. Also capitalized are items that add value to a capital asset, prolong the useful life of a capital asset for more than two years, or adapt a capital asset to a new or different use. Any of these items that cost \$5,000 or more are transferred to a capital asset ledger and depreciated.

### **Fund Balance**

The District Board has established a goal of maintaining a fund balance designated for operations between 10 and 15 percent of budgeted general fund revenue. At June 30, 2023, the fund balance designated for operations is projected to be at 26.2 percent.

### **Annual District Audit**

Annually, the District is required to undergo an audit of its accounting records and financial statements. Upon completion, the auditors present the audit report and management letter to the District Board for examination and appropriate action. The last audit of the District was completed on December 6, 2022, for the fiscal year July 1, 2021 to June 30, 2022. The result was an unmodified opinion; that is, the auditors found the financial statements fairly represented the financial position of the District.

### **Summary of Financial Policies**

In addition, an audit of all federal and state financial assistance is performed in accordance with the Single Audit Act of 1996, OMB Circular A-133 Compliance Supplement, and Government Audit Standards. The single audit of federal and state financial assistance for the year ended June 30, 2022, also received an unmodified opinion. The auditors found no instances of noncompliance that are required to be reported under Government Auditing Standards.

## Major Categories of Revenues and Expenditures

### **Revenues**

MATC has a diversified funding base composed of property taxes, state aid, student fees, state and federal grants, and institutionally generated revenues. This diversity of revenue sources, the strength of our local economy and competent financial management continues to provide the resources required to fulfill its mission now and in the future.

1. Property Taxes and Act 145 Funding – The major source of revenue for MATC is the local property tax levy. Historically, each of the WTCS districts have been restricted as to how much property tax they could levy by a mill rate. In past years all technical colleges in the state had been limited by statute to an operating property tax mill rate of \$1.50 per thousand (or 1.5 mills) of the district’s equalized property valuations, which is referred to as the operational mill rate. Beginning in FY2013-14, under 2013 Wisconsin Act 20, the mill rate limit was changed to cap it at the operational levy at 2013 levels. Under Act 20, WTCS districts were prohibited from increasing their operational levy in 2013, or any year thereafter, by a percentage greater than the district’s January 1 equalized value resulting from the aggregate new construction in the district. Beginning in FY2014-15, under 2013 Wisconsin Act 145, the Act 20 levy limit was replaced with a revenue limit. Act 145 shifted a portion of funding for technical college districts in the State from property taxes levied by the districts to a State aid payment by replacing approximately \$60.4 million (for the MATC district) of property tax levies with a State payment beginning in 2015. Under Act 145, each district is prohibited from increasing its revenue in any year by a percentage greater than the district’s valuation factor, or the sum of the tax levy and state property tax relief aid. There is no statutory limitation for taxes levied for debt service costs. The debt service mill rate is added to the operational mill rate to get a total mill rate amount for the year. In 2021, the Joint Committee on Finance passed a motion to increase WTCS’s \$406 million Property Tax Relief Aid appropriation by \$29 million in FY2021-22, and another \$43 million in FY2022-23. The MATC District’s statutory payment increased from \$60.4 million to \$64.7 million in FY22, and to \$66.8 million in FY23. It will remain the same in FY24. The increased Property tax Relief Aid reduces the college’s Operating Levy by the same amount. The Budget Bill passed both houses of the Legislature and was signed by the Governor.
2. State Revenue - The Governor’s 2013-2015 Budget Bill introduced a new funding method for State Revenue. Historically, the amount of funding received is calculated based upon a formula, which is based on both expenditures and students served. There are three factors taken into consideration in the calculation of State Revenue; the number of FTE’s, the increase in district equalized property value and the amount of money spent per each FTE. Effective in fiscal year 2014-15, the Governor’s proposal phased in outcome-based funding over three years. The budget contains ten general

criteria of which seven must be selected by each individual district to be used in developing the outcome-based funding formula:

**Major Categories of Revenues and Expenditures (Cont.)**

1. Placement rate of students in jobs related to students' program of study
2. Number of degrees and certificates awarded in high-demand fields
3. Transition of adult students from basic education to skills training
4. Number of programs or courses with industry-validated curriculum
5. Participation in dual enrollment programs
6. Workforce training provided to businesses and individuals
7. Number of adult students served by basic education courses, adult high school, or English language learning courses, courses that combine basic skills and occupational training as a means of expediting basic skills remediation, and the success rate of adults completing such courses
8. Participation in statewide or regional collaboration or efficiency initiatives
9. Training or other services provided to special populations or demographic groups that can be considered unique to the district
10. Credit for relevant educational experience or training not obtained through an institution of higher education, including skills training received during military service.

The District also receives grants from the State for the development of new programs and specific projects such as workplace literacy, minority recruitment and retention, displaced homemakers, and the visually impaired.

3. Federal Revenue – The District receives and accounts for funding provided to students through the Federal Pell Grant Program, as well as Federal Work Study Program (FWSP), and the Federal Supplemental Educational Opportunity Grant Program (FSEOG). Also included are federal grants for specific projects such as Adult Education and Family Literacy Act (AEFL), Carl Perkins Vocational Education Act and the Department of Labor.
4. Student Fees - Fees are collected from students for tuition, materials, and miscellaneous items. Tuition and material fee rates are set annually by the WTCS based upon estimated total operating expenditures of all districts. Miscellaneous items include non-resident and out-of-state tuition, community service course fees, testing fees, application fees, and graduation fees.



### **Major Categories of Revenues and Expenditures (Cont.)**

5. Other Institutional Revenue - These revenues are generated by business and industry contracts (38.14 contracts) for customized instruction and technical assistance. Also included are technical preparation contracts (118.15 contracts), interest or investment earnings, and the revenue from enterprise activities. MATC is working towards expanding the use of individual contracts (38.24 contracts) to increase the amount of revenue brought in by the College.
6. Auxiliary Enterprise – This category includes revenues received for commercial type services. These activities enrich the educational experience but are deemed by WTCS to be outside the normal activities of the technical college. Included are Campus Book Stores, Food Service Activities and Child Care Centers. Public Service revenues are also included in this category, which exclusively represents Milwaukee Public Television revenues. Also included here are self-funded insurance proceeds for employee health and dental claims.

### **Expenditures**

Expenditures are classified by function as required by the Wisconsin Technical College System Board. This allows us to provide detail of our primary activity—instruction.

1. Instruction – This function includes faculty salaries, instructional materials, academic administration, related clerical support, and other activities that are directly related to the teaching of students in their educational program. All of our Academic & Career Pathway: Creative Arts, Design & Media, Community & Human Services, Business & Management, General Education, Healthcare Services, Manufacturing, Construction & Transportation and STEM are accounted for in this category. This function also includes programs for the improvement of educational methods for teaching and learning.
2. Instructional Resources – This function includes those activities that directly support the teaching and learning process. It includes the libraries, the faculty resource center, multi-media and audio visual aids, instructional resources administration, and clerical support.
3. Student Services – Included in this function are those activities that provide support for students. It includes recruitment, admissions, registration, assessment, counseling, career planning, health services, and the related administration and clerical functions.

### **Major Categories of Revenues and Expenditures (Cont.)**

4. **General Institutional** – This function includes those services that support the entire college. Examples of these areas would be information technology, human resources, printing services, affirmative action, general liability insurance, and marketing and public relations, as well as the business and general administration offices.
5. **Physical Plant** – Included here are all the services required for the operation and maintenance of the physical facilities. It includes maintenance, utilities, public safety, construction services, purchasing, and receiving.
6. **Auxiliary Services** – This function includes commercial type activities. It comprises operating costs for MATC Campus Book Stores, Food Service Activities and Child Care Centers. Costs of providing goods or services for these activities to students, district staff, faculty, or the general public are recovered primarily through user charges and are deemed by the WTCS to be outside the normal activities of the technical college. Also included here are self-funded insurance charges for employee health and dental.
7. **Public Service** – Included here are services that provide general public benefit. Milwaukee PBS's operating expenditures are included in this function.
8. **Planned Cost Savings** – This category includes an estimation of projected realizable savings from vacant full-time positions. Determinations were based on college strategic needs assessment, as well as considerations relating to historical time taken to fill open positions.

## Description of Basis Accounting

### **Generally Accepted Accounting Principles – Financial Statements**

Basis of accounting refers to when revenues and expenditures or expenses are recognized in the accounts and reported in the financial statements. Basis of accounting relates to the timing of the measurement made, regardless of the measurement focus applied.

Under generally accepted accounting principles (GAAP), the governmental funds (General, Special Revenue, Capital Projects, and Debt Service) are accounted for on the modified accrual basis. Under the modified accrual basis of accounting, transactions are recorded in the following manner:

1. Revenues are recognized when they become measurable and available (susceptible to accrual). All revenues are considered susceptible to accrual except summer school tuition and fees.
2. Expenditures are recognized when the liability is incurred, except for interest and principal on general long-term obligation debt, which are recognized as expenditures when due. Expenditures for claims and judgments are recognized when it becomes probable that an asset has been impaired or a liability has been incurred.
3. Expenditures for compensated absences, including vacation and sick leave, are recognized when the liability is incurred for past services of an employee that vest and accumulate.
4. Expenditures for capital assets are recognized as capital outlay at the time of purchase.
5. Proceeds of general long-term obligations are treated as a financing source when received.

The Enterprise Fund is accounted for on an accrual basis, whereby revenues are recognized when measurable and earned and expenses are recorded as liabilities are incurred, and where applicable, depreciation expense is recorded.

Governmental Accounting Standards Board (GASB) Statement No. 20 provides that Proprietary Funds may apply all GASB pronouncements, as well as the following pronouncements issued on or before November 30, 1989, unless those pronouncements conflict with or contradict GASB pronouncements: statements and interpretations of

**Description of Basis Accounting (Cont.)**

the Financial Accounting Standards Board (FASB), Accounting Principles Board (APB) opinions, and Accounting Research Bulletins (ARB's) of the Committee on Accounting Procedure. MATC has elected to apply only those FASB, APB, and ARB pronouncements issued on or before November 30, 1989.

**SECTION II**  
**FINANCIAL DATA**

Milwaukee Area Technical College District  
 Class I Legal Notice  
 NOTICE OF PUBLIC HEARING  
 For The Budget Year Ended June 30, 2024

A public hearing on the proposed 2023-24 budget for the Milwaukee Area Technical College District will be held on June 20, 2023 at 4:00 p.m. at 700 West State Street, Room M210, The detailed budget will be made available for public inspection at the district budget office, 700 West State Street, Milwaukee, WI 53233. For more information contact, Jeffrey J. Hollow, CPA, CMA, MBA, Vice-President, Finance, at (414) 297-6663 (via e-mail at hollowj4@matc.edu).

PROPERTY TAX AND EXPENDITURE HISTORY

Year	Equalized	Mill Rates		Total	Percent
	Valuation	Operational	Debt Service	Mill Rate	Inc./Dec.
2019	75,676,549,719	0.65076	0.57481	1.22557	-2.53%
2020	79,415,980,799	0.64175	0.54145	1.18321	-3.46%
2021	83,111,403,922	0.63320	0.51738	1.15058	-2.76%
2022	90,311,455,530	0.54894	0.46047	1.00940	-12.27%
2023	101,665,383,175	0.48175	0.41804	0.89979 <sup>(1)</sup>	-10.86%
2024	104,443,820,038	0.48301	0.41678	0.89979 <sup>(2)</sup>	0.00%

Year	Total	Percent	Tax	Percent	Tax on
	Expenditures	Inc./Dec.	Levy	Inc./Dec.	\$100,000 House
2019	367,771,589	-1.13%	92,746,924	1.21%	122.56
2020	368,970,859	0.33%	93,965,582	1.31%	118.32
2021	369,114,162	0.04%	95,626,532	1.77%	115.06
2022	380,279,650	3.02%	91,160,828	-4.67%	100.94
2023	373,687,195	-1.73%	91,477,140	0.35%	89.98
2024	385,243,408	3.09%	93,977,140	2.73%	89.98

BUDGET/FUND BALANCE SUMMARY - ALL FUNDS

	General	Special	Special	Capital	Debt	Enterprise	Internal	Total
	Fund	Revenue Fund - Operational	Revenue Fund - Non-Aidable	Projects Fund	Service Fund	Fund	Service Fund	
Local Government	\$ 50,477,140	\$ -	\$ -	\$ -	\$ 39,972,691	\$ 3,527,306	\$ -	\$ 93,977,137
Other Budgeted Revenues	129,993,563	12,000,000	33,024,951	200,000	1,764,000	21,720,864	35,000,000	233,703,378
Total Budget Revenues	180,470,703	12,000,000	33,024,951	200,000	41,736,691	25,248,170	35,000,000	327,680,515
Budgeted Expenditures	180,470,703	12,000,000	34,065,035	51,798,651	42,682,241	29,226,778	35,000,000	385,243,408
Excess of Rev. over Exp.	-	-	(1,040,084)	(51,598,651)	(945,550)	(3,978,608)	-	(57,562,893)
Proceeds from Debt	-	-	-	40,613,800	-	3,386,200	-	44,000,000
Other Grants	-	-	-	-	-	-	-	-
Other Sources(Uses)	-	-	(1,040,084)	(10,984,851)	(945,550)	(592,408)	-	(13,562,893)
Est. Fund Balance 07/01/23	\$ 45,510,075	\$ 544,069	\$ (451,377)	\$ 10,918,339	\$ 27,052,201	\$ 13,712,228	\$ 5,572,445	\$ 102,857,980
Est. Fund Balance 06/30/24	\$ 45,510,075	\$ 544,069	\$ (1,491,461)	\$ (66,512)	\$ 26,106,651	\$ 13,119,820	\$ 5,572,445	\$ 89,295,087

<sup>(1)</sup> Years 2019 through 2023 represent actual amounts on a budgetary basis, 2024 is estimated based on current financial projections.  
<sup>(2)</sup> Tax Levy is proposed; equalized value is projected, with final value to be determined in fall of 2023

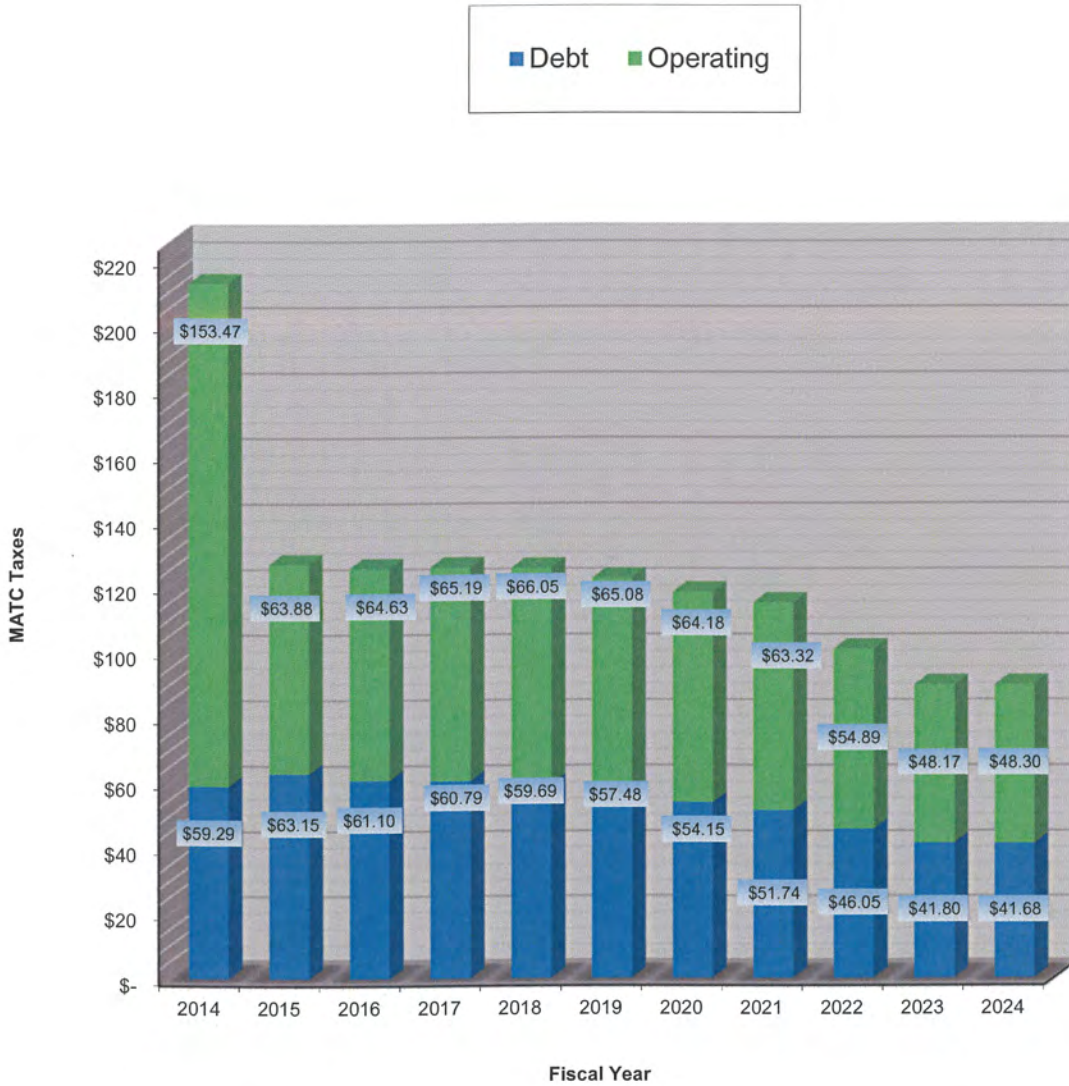
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Milwaukee Area Technical College District  
 Class I Legal Notice of Public Hearing  
 BUDGET SUMMARY  
 For The Budget Year Ended June 30, 2024  
 (Continued)

<b>GENERAL FUND</b>					
	<b>2021-22</b>	<b>2022-23</b>	<b>2022-23</b>	<b>2023-24</b>	
<b>REVENUES</b>	<b>Actual</b> <sup>(3)</sup>	<b>Budget</b>	<b>Estimated</b>	<b>Budget</b>	
Local Government	\$ 49,884,994	\$ 48,977,140	\$ 49,005,976	\$ 50,477,140	
State Aids	16,932,034	16,520,758	16,940,768	21,848,958	
State - Act 145 Funding	64,731,219	66,814,523	66,814,522	66,814,523	
Program Fees	31,486,659	34,066,000	32,715,528	34,958,300	
Material Fees	1,209,337	1,307,000	1,215,649	1,304,700	
Other Student Fees	1,413,615	1,330,400	1,472,721	1,472,700	
Institutional	2,768,123	2,847,700	4,337,360	3,484,382	
Federal	6,537,716	1,110,000	1,310,000	110,000	
<b>Total Revenue</b>	<b>174,963,697</b>	<b>172,973,521</b>	<b>173,812,523</b>	<b>180,470,703</b>	
<b>EXPENDITURES:</b>					
Instruction	103,180,323	108,163,385	103,626,803	111,978,244	
Instructional Resources	4,553,975	5,345,700	4,573,681	5,335,500	
Student Services	19,798,336	23,133,483	19,884,007	21,636,713	
General Institutional	25,259,967	22,412,846	25,369,272	24,059,209	
Physical Plant	18,635,476	19,918,107	18,716,115	22,461,037	
Planned Cost Savings		(6,000,000)		(5,000,000)	
<b>Total Expenditures</b>	<b>171,428,077</b>	<b>172,973,521</b>	<b>172,169,878</b>	<b>180,470,703</b>	
<b>Net Revenue (Expenditures)</b>	<b>3,535,620</b>	<b>-</b>	<b>1,642,645</b>	<b>-</b>	
<b>OTHER SOURCES (USES)</b>					
Operating Transfer In (Out)	-	-	-	-	
<b>Total Resources (Uses)</b>	<b>\$ 3,535,620</b>	<b>\$ -</b>	<b>\$ 1,642,645</b>	<b>\$ -</b>	
<b>TRANSFERS TO (FROM) FUND BALANCE:</b>					
Designated for Operations	3,535,620	-	1,642,645	-	
<b>Total Transfers to (From) Fund Balance</b>	<b>\$ 3,535,620</b>	<b>\$ -</b>	<b>\$ 1,642,645</b>	<b>\$ -</b>	
Beginning Fund Balance	\$ 40,331,810	\$ 43,867,430	\$ 43,867,430	\$ 45,510,075	
Ending Fund Balance	\$ 43,867,430	\$ 43,867,430	\$ 45,510,075	\$ 45,510,075	
Reserve % of Revenue	25.07%	25.36%	26.18%	25.22%	<b>% Change from 2022-23 Estimated to 2023-24</b>
<b>ALL FUNDS</b>					
<b>REVENUES BY FUND:</b>					
General Fund	\$ 174,963,697	\$ 172,973,521	\$ 173,812,523	\$ 180,470,703	3.83%
Special Revenue Fund - Operational	12,985,345	16,813,070	10,507,797	12,000,000	14.20%
Special Revenue Fund - Non-Aidable	44,896,210	42,220,561	42,144,508	33,024,951	-21.64%
Capital Projects Fund	2,410,683	950,000	950,000	200,000	-78.95%
Debt Service Fund	38,346,930	40,186,034	41,964,666	41,736,691	-0.54%
Enterprise Fund	25,347,118	26,906,041	22,806,714	25,248,170	10.70%
Internal Service Fund	35,905,958	35,830,560	33,500,000	35,000,000	4.48%
<b>Total Revenues by Fund</b>	<b>\$ 334,855,941</b>	<b>\$ 335,879,787</b>	<b>\$ 325,686,209</b>	<b>\$ 327,680,515</b>	<b>0.61%</b>
<b>EXPENDITURES BY FUND:</b>					
General Fund	\$ 171,428,077	\$ 172,973,521	\$ 172,169,878	\$ 180,470,703	4.82%
Special Revenue Fund - Operational	12,950,212	16,813,070	10,507,797	12,000,000	14.20%
Special Revenue Fund - Non-Aidable	48,502,374	43,194,135	42,379,921	34,065,035	-19.62%
Capital Projects Fund	40,631,610	45,073,465	34,088,614	51,798,651	51.95%
Debt Service Fund	40,479,373	40,100,000	38,260,379	42,682,241	11.56%
Enterprise Fund	27,132,893	32,580,293	27,597,878	29,226,778	5.90%
Internal Service Fund	35,905,958	35,830,560	33,500,000	35,000,000	4.48%
<b>Total Expenditures by Fund</b>	<b>\$ 377,030,497</b>	<b>\$ 386,565,044</b>	<b>\$ 358,504,467</b>	<b>\$ 385,243,408</b>	<b>7.46%</b>

<sup>(3)</sup> Actual is on a budgetary basis.

### MILWAUKEE AREA TECHNICAL COLLEGE DISTRICT Taxes on \$100,000 House



It is important to note that the 2013 Wisconsin Act 145 (the "Act") was signed into law by Wisconsin's Governor on March 24, 2014. The Act shifted a portion of funding for technical college districts in the State from property taxes levied by the districts to a State aid payment by replacing approximately \$60.4 million (for the MATC district) of property tax levies with a State payment beginning in 2015. In 2021, the Joint Committee on Finance passed a motion to increase the WTCS Property Tax Relief Aid appropriation by \$29 million in FY2021-22 and \$43 million in FY2022-23. The college's operating levy will be reduced by the same amounts. Years 2014 through 2022 represent actual amounts on a budgetary basis, 2023 is estimated based on current financial projections, and 2024 is the proposed budget. The final tax levy will be set in October, 2023.



## **Combined Funds Budget Analysis – Resources**

The combined budget for MATC consists of seven separate fund budgets. Given that a number of funds—i.e. Debt Service, Internal Service and Enterprise—are related to functions quite independent from the general operating activities of MATC, a fund-by-by fund presentation and analysis is presented in Section II of this budget document.

MATC's FY2023-24 combined budget reflects anticipated total revenues of \$327,680,515. Total revenues in all funds are expected to decrease by \$8,199,272 or 2.4%. In addition, the District anticipates borrowing of \$44,000,000 in FY2023-24. Proceeds from the sale of bonds will be used to fund capital renovation and remodeling projects and capital equipment purchases. Tax levy, state aid, student fees and institutional revenues are expected to increase, while federal revenue, CPB grant revenues and auxiliary revenue are expected to decrease.

### **Tax Levy**

The municipalities in the MATC District will provide \$50,477,140 in operating tax levy and \$43,500,000 in debt service tax levy to support operations and debt service requirements. Overall funding from these sources is anticipated to increase by approximately 2.7% compared to FY2022-23, reflecting increases in the District's equalized value from net new construction. The tax levy comprises 28.7% of the total revenue budget.

### **State Aid**

General State Aid is allocated to the District from a fixed pool of state revenue to WTCS colleges. In accordance with the statutory funding framework, 70% of general state aid is shared among the 16 technical colleges based on a formula of FTE's (Enrollment), the cost of providing education, and Equalized Property Tax Values in the technical college districts. Under statute, 30% of general state aid is shared based on an outcome-based formula. In FY2023-24, the MATC District expects to receive approximately \$16.2 million of formula-based aid and \$4.3 million of outcome-based aid. MATC will also receive \$66.8 million of property tax relief aid under Wisconsin Act 145. WTCS State Grants provide an additional source of state revenue to MATC and support targeted programs within the Wisconsin technical colleges. MATC expects an increase in WTCS General Purpose Revenue grant funding of approximately \$1.2 million in FY24 compared to FY23. These state funds are made available based on eligibility requirements and funding availability.

Total state aid is expected to increase overall by 27.4% compared to FY2022-23's budget. This significant increase is primarily due to anticipated increases in general state aid appropriations based on recommendations made by Governor Evers in the planning stages of the 2023-25 State Biennial Budget. Increases in WTCS General Purpose Revenue grant funding have also contributed, by a lesser extent, to this overall increase in state funding. State aid comprises 29.8% of the total revenue budget.

## **Combined Funds Budget Analysis – Resources**

### **Student Fees**

Student tuition and fees charged by MATC are set by the Wisconsin Technical College System (WTCS). Student fee revenue includes program fees, material fees, and other student fees. Tuition and fees are the same at all the technical colleges in the WTCS system. The Wisconsin Technical College System Board has approved a 1.9% increase in Postsecondary and Occupational tuition rates for FY2023-24. The District is budgeting a 3.0% increase in total Student Fees in FY2023-24 compared to FY2022-23 due to a moderate increase in budgeted FTE's in FY2023-24 compared to FY2022-23. MATC's FY2023-24 budget reflects a 2.4% increase in full-time equivalent students (FTE's) compared to FY2022-23's budget. The District budgeted 8,300 FTE's for FY2022-23 and is budgeting 8,500 FTE's for FY2023-24. In total, student fees revenue comprises 12.7% of the total revenue budget.

### **Institutional Revenue**

MATC also receives other revenues from Workforce Solutions contracts, interest income and miscellaneous fees. In total, MATC expects to receive approximately \$13.03 million in Institutional Revenue in FY2023-24. This represents an increase of 3.0% compared to the District's FY2022-23 budget.

### **Federal Revenue**

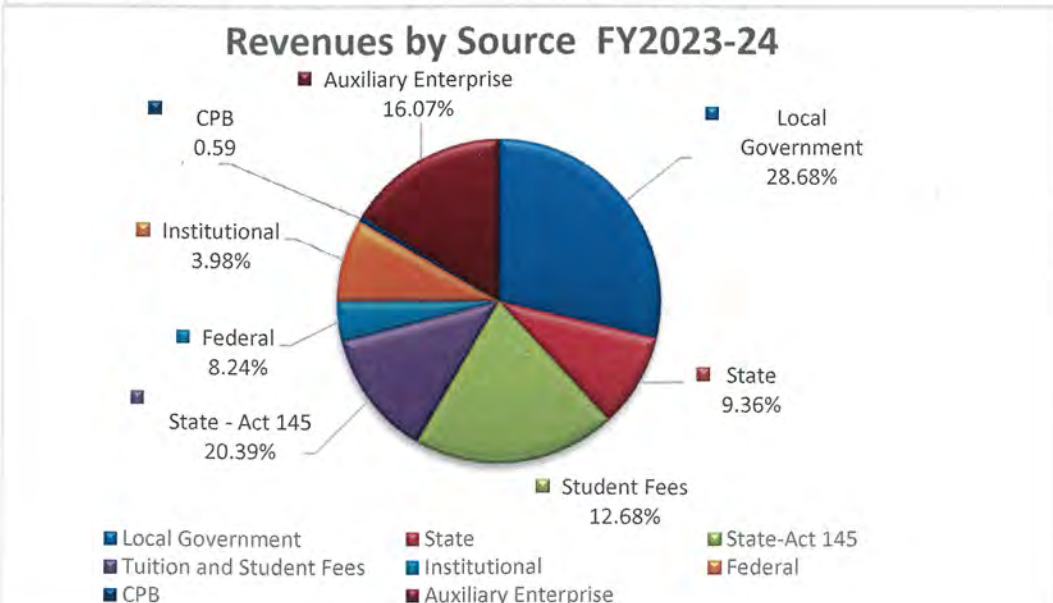
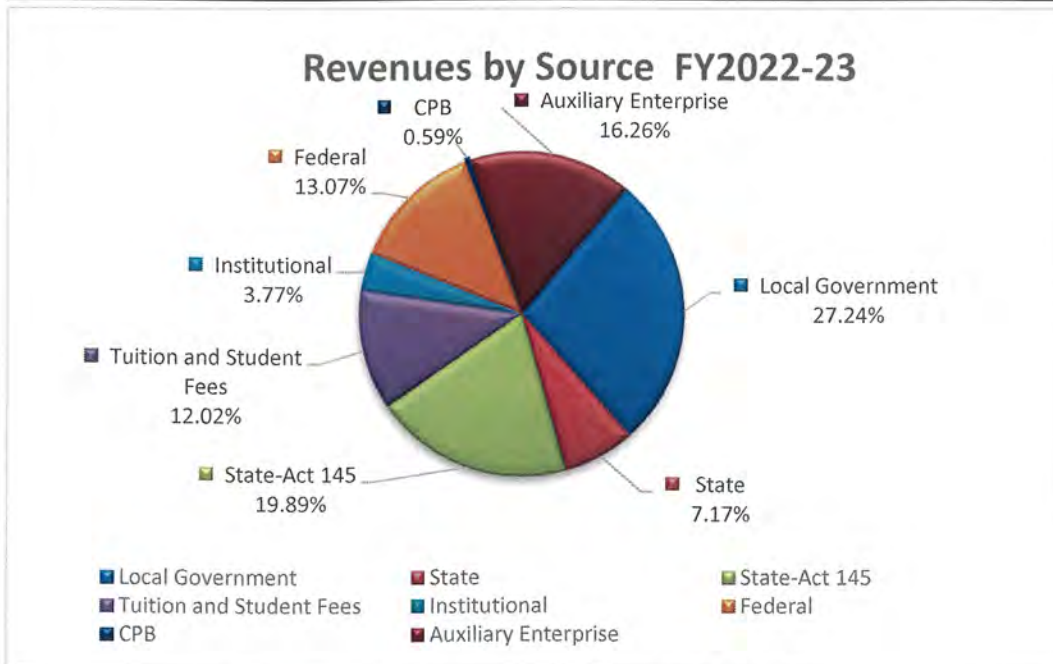
Federal revenue is expected to decrease by 38.5% in FY2023-24 compared to FY2022-23. This significant anticipated decrease is due to the expiration of Higher Education Emergency Relief Fund (HEERF) grants.

### **Auxiliary Enterprise**

Auxiliary Enterprise revenue is expected to decrease by 3.5% in FY2023-24.

**MILWAUKEE AREA TECHNICAL COLLEGE DISTRICT  
Combined Budget Summary of Revenues  
Budget to Budget Comparison**

REVENUES BY SOURCE:	<u>2022-23</u>	<u>2023-24</u>	<u>Dollar Change</u>	<u>Percent Change</u>
Local Government	\$ 91,477,140	\$ 93,977,137	\$ 2,499,997	2.7%
State	\$ 24,088,278	\$ 30,684,419	\$ 6,596,141	27.4%
State - Act 145 Funding	\$ 66,814,523	\$ 66,814,523	\$ -	n/a
Tuition and Student Fees	\$ 40,357,159	\$ 41,556,071	\$ 1,198,912	3.0%
Institutional	\$ 12,657,517	\$ 13,032,106	\$ 374,589	3.0%
Federal	\$ 43,914,496	\$ 27,007,930	\$ (16,906,566)	-38.5%
CPB	\$ 1,968,199	\$ 1,935,156	\$ (33,043)	-1.7%
Auxiliary Enterprise	\$ 54,602,475	\$ 52,673,173	\$ (1,929,302)	-3.5%
<b>Total Revenue</b>	<b>\$ 335,879,787</b>	<b>\$ 327,680,515</b>	<b>(8,199,272)</b>	<b>-2.4%</b>



## **Combined Funds Budget Analysis - Expenditures**

MATC's FY2023-24 combined budget reflects anticipated total expenditures of \$385,243,408. Total expenditures in all funds are expected to decrease by \$1.3 million or 0.3%.

The combined budget displays institutional expenditures within seven functional categories. This is a uniform classification required the Wisconsin Technical College System (WTCS) and is part of the Federal IPEDS (Integrated Postsecondary Education Data System) reporting system.

Spending in the following functional areas is expected to increase in FY2023-24: Instruction, General Institutional, Physical Plant and Public Services. Decreases in spending are expected in Instructional Resources, Student Services and Auxiliary Services.

### **Instructional**

Anticipated Instructional expenditures of \$117,244,509 reflect an increase in spending of 2.0%.

#### **Instructional Resources**

The FY2023-24 budget for Instructional Resources of \$5,335,500 reflects a slight decrease in spending of 0.2% on instructional support activities such as library, academic support centers, audio visual services and distance learning support.

### **Student Services**

Spending for services provided to students is expected to decrease by 15.8% to \$60,911,852 in FY2023-24. This Student Services expenditure budget covers services such as recruitment, admissions, registration, advising and financial aid. An overall decline in spending in student financial aid in FY2023-24 reflects the expiration of Higher Education Emergency Relief Fund (HEERF) grants in FY2022-23. Significant appropriations were made to utilize HEERF for student emergency and re-engagement grants in FY2022-23.

### **General Institutional**

Expenditures made for services that benefit the entire College are expected to increase by 3.1% to \$25,482,840 in FY2023-24.

### **Physical Plant**

The District's FY2023-24 budget anticipates an overall increase of 7.8% on expenditures made for physical plant and for services required for the operation and maintenance of the physical facilities, remodeling, and principal and interest payments on general obligation bonds issued to fund capital equipment and capital renovation and remodeling projects.

**Combined Funds Budget Analysis – Expenditures (Cont'd)****Auxiliary Services**

Auxiliary Services expenditures are expected to decrease by 6.3% in FY2023-24. This reflects the transition to a newly remodeled cafeteria and ongoing efforts to make it fully operational.

**Public Services**

Public Service expenditures are expected to increase by 2.4% in FY2023-24.

**Planned Cost Savings**

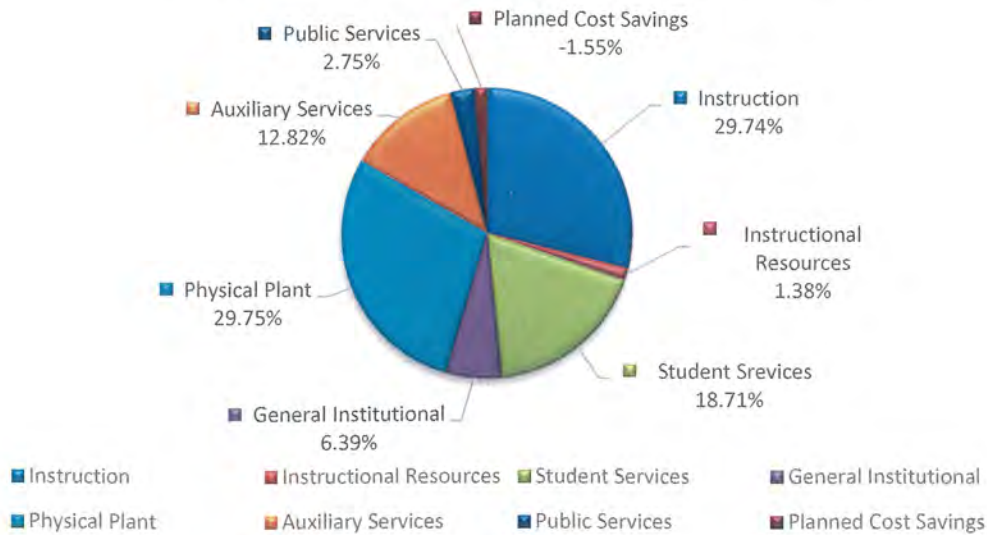
MATC has set an open positions saving goal of approximately \$5.0 million for FY2023-24. This cost-savings measure is intended to help the College manage financial uncertainties.

The college will use enrollment data to inform whether funding exists to allow the college to fill critical positions.

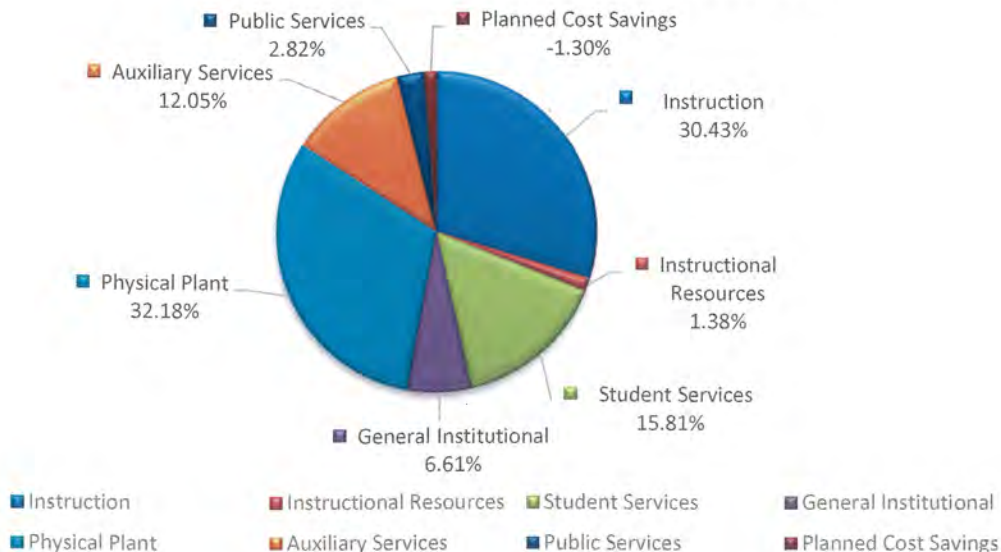
**MILWAUKEE AREA TECHNICAL COLLEGE DISTRICT  
Combined Budget Summary of Expenditures  
Budget to Budget Comparison**

<u>EXPENDITURES BY FUNCTION:</u>	<u>2022-23</u>	<u>2023-24</u>	<u>Dollar Change</u>	<u>Percent Change</u>
Instruction	\$ 114,958,907	\$ 117,244,509	\$ 2,285,602	2.0%
Instructional Resources	\$ 5,345,700	\$ 5,335,500	\$ (10,200)	-0.2%
Student Services	\$ 72,344,002	\$ 60,911,852	\$ (11,432,150)	-15.8%
General Institutional	\$ 24,709,010	\$ 25,482,840	\$ 773,830	3.1%
Physical Plant	\$ 115,009,350	\$ 123,955,435	\$ 8,946,085	7.8%
Auxiliary Services	\$ 49,575,751	\$ 46,440,915	\$ (3,134,836)	-6.3%
Public Services	\$ 10,622,324	\$ 10,872,357	\$ 250,033	2.4%
Planned Cost Savings	\$ (6,000,000)	\$ (5,000,000)	\$ 1,000,000	-16.7%
<b>Total Expenditures</b>	<b>\$ 386,565,044</b>	<b>\$ 385,243,408</b>	<b>\$ (1,321,636)</b>	<b>-0.3%</b>

**Expenditures by Function FY2022-23**



**Expenditures by Function FY2023-24**



MILWAUKEE AREA TECHNICAL COLLEGE

Combined Budget Summary

July 1, 2023 - June 30, 2024

	<u>2021-22</u> <u>Actual</u>	<u>2022-23</u> <u>Budget</u>	<u>2022-23</u> <u>Estimated</u>	<u>2023-24</u> <u>Budget</u>
<b>REVENUES:</b>				
Local Government - property taxes	\$ 91,722,903	\$ 91,477,140	\$ 91,830,488	\$ 93,977,137
Intergovernmental Revenues:				
State	23,299,679	24,088,278	23,930,558	30,684,419
State - Act 145 Funding	64,731,219	66,814,523	66,814,522	66,814,523
Federal	56,559,957	43,914,496	39,038,718	27,007,930
Other Grants-CPB	2,181,411	1,968,199	1,966,539	1,935,156
Other Grants-PBS	-	-	-	-
Institutional Revenues:				
Statutory Program Fees	31,486,659	34,066,000	32,715,528	34,958,300
Material Fees	1,209,337	1,307,000	1,215,649	1,304,700
Other Student Fees	4,536,878	4,984,159	5,050,427	5,293,071
Other Institutional	7,516,435	12,657,517	13,534,546	13,032,106
Auxiliary Enterprise	51,611,463	54,602,475	49,589,234	52,673,173
Total Revenue	<u>\$ 334,855,941</u>	<u>\$ 335,879,787</u>	<u>\$ 325,686,209</u>	<u>\$ 327,680,515</u>

**EXPENDITURES BY FUNCTION:**

Instruction	\$ 106,590,912	\$ 114,958,907	\$ 107,103,476	\$ 117,244,509
Instructional Resources	4,553,975	5,345,700	4,573,681	5,335,500
Student Services	76,089,845	72,344,002	68,195,039	60,911,852
General Institutional	26,008,111	24,709,010	26,164,698	25,482,840
Physical Plant	108,591,906	115,009,350	99,582,473	123,955,435
Auxiliary Services	46,116,807	49,575,751	43,907,207	46,440,915
Public Services	9,078,941	10,622,324	8,977,893	10,872,357
Planned Cost Savings	-	(6,000,000)	-	(5,000,000)
Total Expenditures	<u>\$ 377,030,497</u>	<u>\$ 386,565,044</u>	<u>\$ 358,504,467</u>	<u>\$ 385,243,408</u>

Revenue over (under) expenditures                   \$ (42,174,556)   \$ (50,685,257)   \$ (32,818,258)   \$ (57,562,893)

**OTHER FINANCING SOURCES (USES):**

Debt Issued	39,000,000	39,000,000	39,000,000	44,000,000
Total Resources (Uses)	<u>\$ (3,174,556)</u>	<u>\$ (11,685,257)</u>	<u>\$ 6,181,742</u>	<u>\$ (13,562,893)</u>

**TRANSFERS TO (FROM) FUND BALANCE:**

Designated for Operations	3,570,752	(973,574)	1,642,645	-
Reserved for Student Financial Assistance	(3,606,164)	-	(235,413)	(1,040,084)
Reserved for Debt Service	(762,446)	86,034	3,704,287	(945,550)
Retained Earnings	(232,400)	(1,879,677)	(996,588)	(592,408)
Reserved for Capital Projects	(2,513,277)	(8,640,465)	2,344,386	(10,984,851)
Designated for Self Insurance	-	-	-	-
Total Transfers To (From) Fund Balance	<u>\$ (3,543,535)</u>	<u>\$ (11,407,682)</u>	<u>\$ 6,459,317</u>	<u>\$ (13,562,893)</u>

Beginning Fund Balance                                   \$ 99,942,198   \$ 96,398,663   \$ 96,398,663   \$ 102,857,980

Ending Fund Balance                                     \$ 96,398,663   \$ 84,990,981   \$ 102,857,980   \$ 89,295,087

**EXPENDITURES BY FUND**

General Fund	\$ 171,428,077	\$ 172,973,521	\$ 172,169,878	\$ 180,470,703
Special Revenue Fund - Operational	12,950,212	16,813,070	10,507,797	12,000,000
Special Revenue Fund - Non-Aidable	48,502,374	43,194,135	42,379,921	34,065,035
Capital Projects Fund	40,631,610	45,073,465	34,088,614	51,798,651
Debt Service Fund	40,479,373	40,100,000	38,260,379	42,682,241
Enterprise Fund	27,132,893	32,580,293	27,597,878	29,226,778
Internal Service Fund	35,905,958	35,830,560	33,500,000	35,000,000
Total Expenditures by Fund	<u>\$ 377,030,497</u>	<u>\$ 386,565,044</u>	<u>\$ 358,504,467</u>	<u>\$ 385,243,408</u>

The 2022-23 budget contains the current revised budget.

MILWAUKEE AREA TECHNICAL COLLEGE  
 Combined Budget Summary  
 July 1, 2023 - June 30, 2024

	General Fund	Special Revenue Fund - Operational	Special Revenue Fund - Non-Aidable	Capital Projects Fund	Debt Service Fund	Enterprise Fund	Internal Service Fund	Total All Fund
<b>REVENUES:</b>								
Local Government - property taxes	\$ 50,477,140	\$ -	\$ -	\$ -	\$ 39,972,691	\$ 3,527,306	\$ -	\$ 93,977,137
Intergovernmental Revenues:								
State	21,848,958	2,715,656	5,200,000	-	614,000	305,805	-	30,684,419
State - Act 145 Funding	66,814,523	-	-	-	-	-	-	66,814,523
Federal	110,000	5,147,936	21,709,580	-	-	40,414	-	27,007,930
Other Grants-CPB	-	-	-	-	-	1,935,156	-	1,935,156
Institutional Revenues:								
Statutory Program Fees	34,958,300	-	-	-	-	-	-	34,958,300
Material Fees	1,304,700	-	-	-	-	-	-	1,304,700
Other Student Fees	1,472,700	-	3,820,371	-	-	-	-	5,293,071
Other Institutional and Auxiliary Enterprise	3,484,382	4,136,408	2,295,000	200,000	1,150,000	19,439,489	35,000,000	65,705,279
<b>Total Revenues</b>	<b>\$ 180,470,703</b>	<b>\$ 12,000,000</b>	<b>\$ 33,024,951</b>	<b>\$ 200,000</b>	<b>\$ 41,736,691</b>	<b>\$ 25,248,170</b>	<b>\$ 35,000,000</b>	<b>\$ 327,680,515</b>
<b>EXPENDITURES:</b>								
Instruction	\$ 111,978,244	\$ 5,266,265	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 117,244,509
Instructional Resources	5,335,500	-	-	-	-	-	-	5,335,500
Student Services	21,636,713	5,210,104	34,065,035	-	-	-	-	60,911,852
General Institutional	24,059,209	1,423,631	-	-	-	-	-	25,482,840
Physical Plant	22,461,037	100,000	-	51,798,651	42,682,241	6,913,506	-	123,955,435
Planned Cost Savings	(5,000,000)	-	-	-	-	-	-	(5,000,000)
Auxiliary Services (Also Includes Public Television)	-	-	-	-	-	22,313,272	35,000,000	57,313,272
<b>Total Expenditures</b>	<b>\$ 180,470,703</b>	<b>\$ 12,000,000</b>	<b>\$ 34,065,035</b>	<b>\$ 51,798,651</b>	<b>\$ 42,682,241</b>	<b>\$ 29,226,778</b>	<b>\$ 35,000,000</b>	<b>\$ 385,243,408</b>
Revenues Over (Under) Expenditures	\$ -	\$ -	\$ (1,040,084)	\$ (51,598,651)	\$ (945,550)	\$ (3,978,608)	\$ -	\$ (57,562,893)
<b>OTHER FINANCING SOURCES (USES):</b>								
Debt Issued	-	-	-	40,613,800	-	3,386,200	-	44,000,000
<b>Total Resources (Uses)</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ (1,040,084)</b>	<b>\$ (10,984,851)</b>	<b>\$ (945,550)</b>	<b>\$ (592,408)</b>	<b>\$ -</b>	<b>\$ (13,562,893)</b>
<b>TRANSFERS TO (FROM) FUND BALANCE:</b>								
Reserved for Student Financial Assistance	-	-	(1,040,084)	-	-	-	-	(1,040,084)
Reserved for Capital Projects	-	-	-	(10,984,851)	-	-	-	(10,984,851)
Reserved for Debt Service	-	-	-	-	(945,550)	-	-	(945,550)
Retained Earnings	-	-	-	-	-	(592,408)	-	(592,408)
<b>Total Transfers To (From) Fund Balance</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ (1,040,084)</b>	<b>\$ (10,984,851)</b>	<b>\$ (945,550)</b>	<b>\$ (592,408)</b>	<b>\$ -</b>	<b>\$ (13,562,893)</b>
Beginning Total Fund Balance	\$ 45,510,075	\$ 544,069	\$ (451,377)	\$ 10,918,339	\$ 27,052,201	\$ 13,712,228	\$ 5,572,445	\$ 102,857,980
Ending Total Fund Balance	\$ 45,510,075	\$ 544,069	\$ (1,491,461)	\$ (66,512)	\$ 26,106,651	\$ 13,119,820	\$ 5,572,445	\$ 89,295,087



### Description of Fund Balance Reserves

**Reserve for Capital Projects** – A reserve of a portion of the fund balance to provide for appropriations approved in prior budget periods, but programmed for expenditures in future accounting periods. The Reserve for Capital Projects is estimated to be \$10,918,339 at June 30, 2023, and negative \$66,512 at June 30, 2024. The limit on this reserve is the total resources provided in the Capital Projects Fund.

**Reserve for Debt Service** – A reserve of the fund balance to provide for appropriations approved in prior budget periods, but programmed for expenditures in future accounting periods. At June 30, 2023, the Reserve for Debt Service is estimated at \$27,052,201 and is planned to decrease to \$26,105,651 during the next year. The limit on this reserve is the total resources provided in the Debt Service Fund.

**Reserve for Student Financial Assistance** – A reserve of the fund balance resulting from student financial assistance programs. At June 30, 2023 the Reserve for Student Financial Assistance is estimated at negative \$2,538,401 and at negative \$2,538,401 at June 30, 2024. The limit on this reserve is the total resources provided in the Financial Aid Fund.

**Designated for Self-Insurance** – A designation of fund balance has been established to provide a reserve between the budgeted expenditures and individual limits for stop loss coverage. At June 30, 2023 this amount is estimated at \$5,572,445. The amount may be modified by specific Board action.

**Designated for Operations** – A designation of a portion of fund balance to provide for fluctuations in operating cash balances and operating revenue amounts. At June 30, 2023, the General Fund Reserve is estimated to be \$45,510,075 or 26.18 percent of operating revenue. The Special Revenue Fund Reserve is estimated to be \$544,069 or 5.18 percent of operating revenue at June 30, 2023. In FY23-24 the balance in the General Fund Reserve is planned to remain at \$45,510,075 and the ratio of the General Fund Reserve to operating revenue is estimated to be 25.22 percent for 2024.

**Reserve for Prepaid Expenditures** – A reserve of a portion of the fund balance for prepaid expenditures; that is, monies paid in the current year, but the related expenditures are to be charged to a future accounting period. At June 30, 2023, the Reserve for Prepaid Expenditures is estimated at \$300,000 for the General Fund and is not planned to change significantly during the next year. The limit on this reserve is the total amount of prepaid expenditures.

MILWAUKEE AREA TECHNICAL COLLEGE  
 PRO FORMA COMBINED BALANCE SHEET  
 IN THOUSANDS  
 JUNE 30, 2023

	GOVERNMENTAL FUNDS					PROPRIETARY FUNDS		ACCOUNT GROUPS		TOTAL (MEMORANDUM) ONLY)
	GENERAL FUND	SPECIAL REVENUE FUND- OPERATIONAL	SPECIAL REVENUE FUND- NON-AIDABLE	CAPITAL PROJECTS FUND	DEBT SERVICE FUND	ENTERPRISE FUNDS	INTERNAL SERVICE FUND	GENERAL CAPITAL ASSETS	GEN. LONG- TERM OBLIG. ACCT. GROUP	
<b>ASSETS</b>										
CASH AND CASH EQUIVALENTS	\$ 56,797	\$ -	\$ 3,828	\$ 10,930	\$ 14,326	\$ 15	\$ -	\$ -	\$ -	\$ 85,896
PROPERTY TAXES RECEIVABLE	29,181	-	-	-	12,733	-	-	-	-	41,914
ACCOUNTS & OTHER RECEIVABLES	2,800	49	-	-	-	4,010	625	-	-	7,484
DUE FROM OTHER FUNDS	11,272	3,727	4,650	-	-	10,714	12,337	-	-	42,700
INVENTORIES AND PREPAIDS	300	-	-	-	-	1,026	-	-	-	1,326
CAPITAL ASSETS	-	-	-	-	-	-	-	228,900	-	228,900
<i>AMOUNT AVAILABLE IN</i>										
DEBT SERVICE FUND	-	-	-	-	-	-	-	-	15,821	15,821
<i>AMOUNT TO BE PROVIDED FOR:</i>										
DEBT SERVICE	-	-	-	-	-	-	-	-	99,179	99,179
COMPENSATED ABSENCES	-	-	-	-	-	-	-	-	9,274	9,274
ENVIRONMENTAL REMEDIATION	-	-	-	-	-	-	-	-	38	38
<b>TOTAL ASSETS</b>	<b>\$ 100,350</b>	<b>\$ 3,776</b>	<b>\$ 8,478</b>	<b>\$ 10,930</b>	<b>\$ 27,059</b>	<b>\$ 15,765</b>	<b>\$ 12,962</b>	<b>\$ 228,900</b>	<b>\$ 124,312</b>	<b>\$ 532,532</b>
<b>LIABILITIES</b>										
ACCOUNTS PAYABLE	\$ 699	\$ -	\$ 381	\$ -	\$ 7	\$ 676	\$ 7,151	\$ -	\$ -	\$ 8,914
ACCRUED LIABILITIES	6,712	3,232	4,560	12	-	109	-	-	-	14,625
DUE TO OTHER FUNDS	38,056	-	3,163	-	-	1,242	239	-	-	42,700
DEBT PAYABLE	-	-	-	-	-	-	-	-	115,000	115,000
DEFERRED REVENUE	3,802	-	-	-	-	26	-	-	-	3,828
DEPOSIT HELD IN TRUST	-	-	825	-	-	-	-	-	-	825
COMPENSATED ABSENCES	5,571	-	-	-	-	-	-	-	9,274	14,845
ENVIRONMENTAL REMEDIATION	-	-	-	-	-	-	-	-	38	38
<b>TOTAL LIABILITIES</b>	<b>54,840</b>	<b>3,232</b>	<b>8,929</b>	<b>12</b>	<b>7</b>	<b>2,053</b>	<b>7,390</b>	<b>-</b>	<b>124,312</b>	<b>200,775</b>
<b>FUND EQUITY</b>										
CAPITAL ASSETS	-	-	-	-	-	-	-	228,900	-	228,900
RESERVE FOR CAPITAL PROJECTS	-	-	-	10,918	-	-	-	-	-	10,918
RESERVE FOR PREPAID EXPEND.	300	-	-	-	-	-	-	-	-	300
RESERVE FOR DEBT SERVICE	-	-	-	-	27,052	-	-	-	-	27,052
RESERVE FOR STUDENT FIN. ASSIST	-	-	(451)	-	-	-	-	-	-	(451)
<i>UNRESERVED:</i>										
DESIGNATED FOR OPERATIONS	45,210	544	-	-	-	13,712	5,572	-	-	65,038
<b>TOTAL FUND EQUITY</b>	<b>45,510</b>	<b>544</b>	<b>(451)</b>	<b>10,918</b>	<b>27,052</b>	<b>13,712</b>	<b>5,572</b>	<b>228,900</b>	<b>-</b>	<b>331,757</b>
<b>TOTAL LIABILITIES AND FUND EQUITY</b>	<b>\$ 100,350</b>	<b>\$ 3,776</b>	<b>\$ 8,478</b>	<b>\$ 10,930</b>	<b>\$ 27,059</b>	<b>\$ 15,765</b>	<b>\$ 12,962</b>	<b>\$ 228,900</b>	<b>\$ 124,312</b>	<b>\$ 532,532</b>

MILWAUKEE AREA TECHNICAL COLLEGE  
 PRO FORMA COMBINED BALANCE SHEET  
 IN THOUSANDS  
 JUNE 30, 2024

	GOVERNMENTAL FUNDS					PROPRIETARY FUNDS		ACCOUNT GROUPS		TOTAL (MEMORANDUM) ONLY
	GENERAL FUND	SPECIAL REVENUE FUND- OPERATIONAL	SPECIAL REVENUE FUND- NON-AIDABLE	CAPITAL PROJECTS FUND	DEBT SERVICE FUND	ENTERPRISE FUNDS	INTERNAL SERVICE FUND	GENERAL CAPITAL ASSETS	GEN. LONG- TERM OBLIG. ACCT. GROUP	
<b>ASSETS</b>										
CASH AND CASH EQUIVALENTS	\$ 58,083	\$ -	\$ 7,709	\$ 7,557	\$ 14,920	\$ -	\$ -	\$ -	\$ -	\$ 88,269
PROPERTY TAXES RECEIVABLE	27,772	-	-	-	11,190	-	-	-	-	38,962
ACCOUNTS & OTHER RECEIVABLES	5,025	66	-	-	-	5,218	511	-	-	10,820
DUE FROM OTHER FUNDS	-	3,732	4,987	-	-	12,257	13,494	-	-	34,470
INVENTORIES AND PREPAIDS	300	-	-	-	-	320	-	-	-	620
CAPITAL ASSETS	-	-	-	-	-	-	-	213,945	-	213,945
<i>AMOUNT AVAILABLE IN</i>										
DEBT SERVICE FUND	-	-	-	-	-	-	-	-	15,821	15,821
<i>AMOUNT TO BE PROVIDED FOR:</i>										
DEBT SERVICE	-	-	-	-	-	-	-	-	99,179	99,179
COMPENSATED ABSENCES	-	-	-	-	-	-	-	-	9,274	9,274
ENVIRONMENTAL REMEDIATION	-	-	-	-	-	-	-	-	38	38
<b>TOTAL ASSETS</b>	<b>\$ 91,180</b>	<b>\$ 3,798</b>	<b>\$ 12,696</b>	<b>\$ 7,557</b>	<b>\$ 26,110</b>	<b>\$ 17,795</b>	<b>\$ 14,005</b>	<b>\$ 213,945</b>	<b>\$ 124,312</b>	<b>\$ 511,398</b>
<b>LIABILITIES</b>										
ACCOUNTS PAYABLE	\$ 999	\$ -	\$ 398	\$ 6,924	\$ 3	\$ 121	\$ 8,199	\$ -	\$ -	\$ 16,644
ACCRUED LIABILITIES	7,425	3,254	6,492	700	-	12	-	-	-	17,883
DUE TO OTHER FUNDS	29,175	-	3,500	-	-	1,561	234	-	-	34,470
DEBT PAYABLE	-	-	-	-	-	-	-	-	115,000	115,000
DEFERRED REVENUE	2,500	-	2,966	-	-	2,982	-	-	-	8,448
DEPOSIT HELD IN TRUST	-	-	831	-	-	-	-	-	-	831
COMPENSATED ABSENCES	5,571	-	-	-	-	-	-	-	9,274	14,845
ENVIRONMENTAL REMEDIATION	-	-	-	-	-	-	-	-	38	38
<b>TOTAL LIABILITIES</b>	<b>45,670</b>	<b>3,254</b>	<b>14,187</b>	<b>7,624</b>	<b>3</b>	<b>4,676</b>	<b>8,433</b>	<b>-</b>	<b>124,312</b>	<b>208,159</b>
<b>FUND EQUITY</b>										
CAPITAL ASSETS	-	-	-	-	-	-	-	213,945	-	213,945
RESERVE FOR CAPITAL PROJECTS	-	-	-	(67)	-	-	-	-	-	(67)
RESERVE FOR PREPAID EXPEND.	300	-	-	-	-	-	-	-	-	300
RESERVE FOR DEBT SERVICE	-	-	-	-	26,107	-	-	-	-	26,107
RESERVE FOR STUDENT FIN. ASSIST	-	-	(1,491)	-	-	-	-	-	-	(1,491)
<i>UNRESERVED:</i>										
DESIGNATED FOR OPERATIONS	45,210	544	-	-	-	13,119	5,572	-	-	64,445
<b>TOTAL FUND EQUITY</b>	<b>45,510</b>	<b>544</b>	<b>(1,491)</b>	<b>(67)</b>	<b>26,107</b>	<b>13,119</b>	<b>5,572</b>	<b>213,945</b>	<b>-</b>	<b>303,239</b>
<b>TOTAL LIABILITIES AND FUND EQUITY</b>	<b>\$ 91,180</b>	<b>\$ 3,798</b>	<b>\$ 12,696</b>	<b>\$ 7,557</b>	<b>\$ 26,110</b>	<b>\$ 17,795</b>	<b>\$ 14,005</b>	<b>\$ 213,945</b>	<b>\$ 124,312</b>	<b>\$ 511,398</b>

## **GENERAL FUND**

The General Fund is the primary operating fund of the District, and its accounts reflect all financial activity not required to be accounted for in another fund.



## General Fund

### Fund Description

The General Fund is used to account for all financial activities except those required to be accounted for in another fund. This fund is used to record the current operations of the district. In developing the FY2023-24 budget, the most probable projections were used.

### General Fund Analysis

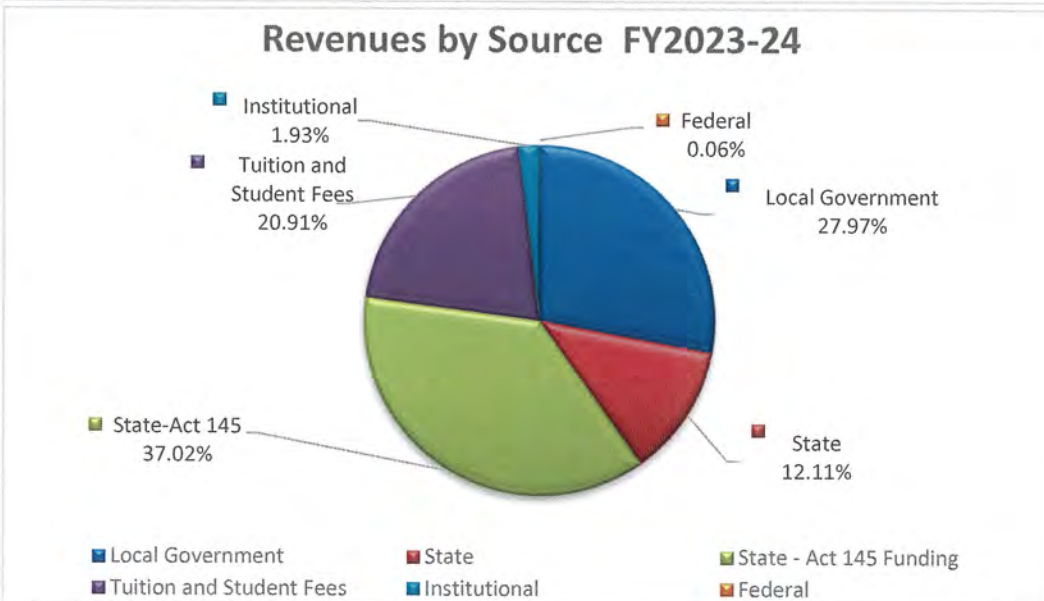
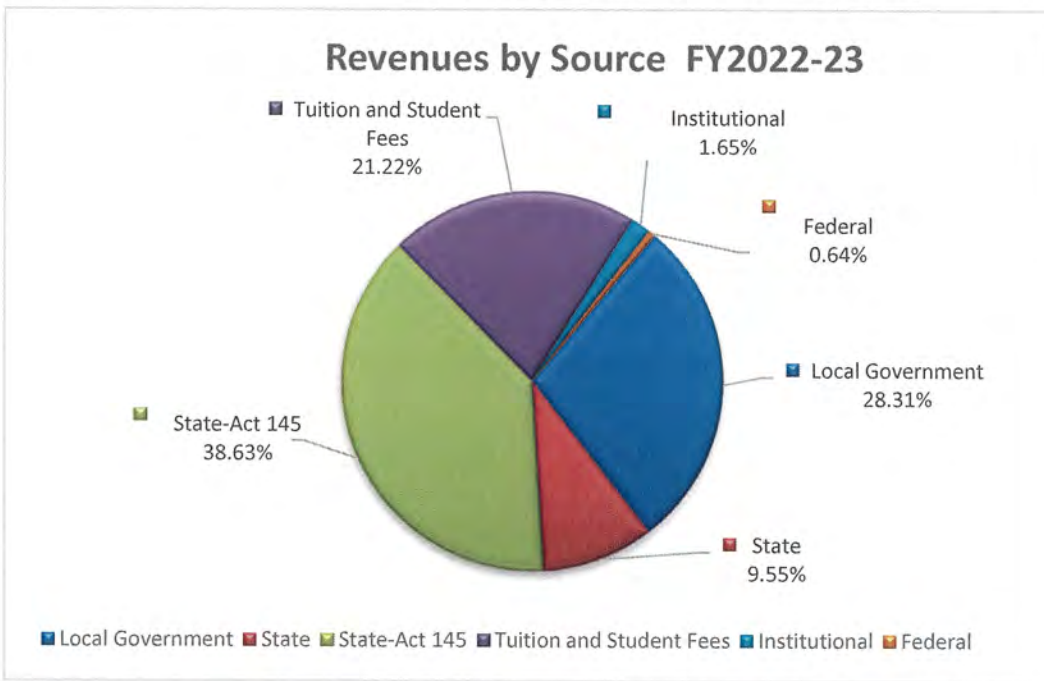
#### Revenues

Total General Fund revenues are expected to increase by 4.3% compared to FY2022-23's budget.

- A 3.1% increase in the **Operating Tax Levy** is anticipated due to aggregate net new construction in the District. The municipalities in the MATC District are expected to provide \$50,477,140 in operating tax levy. Local Government funding is expected to provide 28.0% of total General Fund revenues in FY2023-24.
- FY2023-24's General Fund budget anticipates an increase in general **State Aid** of approximately 32.3% compared to FY2022-23. This projected increase is due partially to a 4.3% increase in budgeted FTEs of 8,500 in FY24, compared to 8,150 which is projected for FY23. The larger component of the anticipated state aid increase relates to estimates which were determined based on recommendations made by Governor Evers in the planning stages of the 2023-25 State Biennial Budget.
- During FY2022-23 MATC received \$66,814,523 in state funding from Wisconsin Act 145. This amount will stay the same in FY2023-24.
- MATC's General Fund FY2022-23 budget for **Student Tuition and Fees** is estimated at \$37,735,700. WTCS has approved increases of 1.9% in tuition rates for Associate Degree and Vocational Programs for FY2023-24. No increase was approved for College Parallel Programs. The total tuition budget will increase by 2.8% (from \$36,703,400, to \$37,735,700) due to WTCS tuition increases and the budgeted increase in FTEs.
- MATC also receives other revenues from contract work, interest income and miscellaneous fees. In FY2023-24 MATC is budgeting \$3,484,382 in **Institutional Revenue**. This is a 22.4% increase compared to FY2022-2023. This increase is primarily the result of rising interest rates which are expected to increase interest income in FY24. Contracted instruction is also expected to increase slightly in FY24.
- **Federal Revenue** is expected to decrease significantly in FY2023-24 due to expiring of funding provided from the Department of Education's Higher Education Emergency Relief Fund (HEERF) grants. MATC will not allocate any funds in HEERF grants to the General Fund in FY2023-24.

**MILWAUKEE AREA TECHNICAL COLLEGE DISTRICT**  
**General Fund Budget Summary of Revenues**  
**Budget to Budget Comparison**

REVENUES BY SOURCE:	2022-23	2023-24	Dollar Change	Percent Change
Local Government	\$ 48,977,140	\$ 50,477,140	\$ 1,500,000	3.1%
State	\$ 16,520,758	\$ 21,848,958	\$ 5,328,200	32.3%
State - Act 145 Funding	\$ 66,814,523	\$ 66,814,523	\$ -	0.0%
Tuition and Student Fees	\$ 36,703,400	\$ 37,735,700	\$ 1,032,300	2.8%
Institutional	\$ 2,847,700	\$ 3,484,382	\$ 636,682	22.4%
Federal	\$ 1,110,000	\$ 110,000	\$ (1,000,000)	-90.1%
<b>Total Revenue</b>	<b>\$ 172,973,521</b>	<b>\$ 180,470,703</b>	<b>\$ 7,497,182</b>	<b>4.3%</b>



## Expenses

Total General Fund expenses are expected to increase by 4.3% compared to FY2022-23's budget. MATC's budget is primarily labor and labor-related expenses.

## Salaries

- MATC estimates that total wages and salaries for budgeted positions will be approximately \$116.7 million in FY2023-24. The District continues to engage in negotiations with Local 212, WFT, AFL-CIO for one year contracts on the sole issue of base wages as defined in Sec. 111.70 (4)(mb) and (mbb) of the Wisconsin Statutes.
- Overall, salaries expense is expected to increase by 4.1% in FY2023-24. The MATC's salaries budget includes an estimated provision for a planned increase.
- MATC has set an open positions saving's goal of approximately \$5.0 million for FY2023-24.

## Fringe Benefits

Fringe Benefits (health, dental, life and long-term disability insurance, FICA taxes and pension costs) are expected to decrease in FY2023-24.

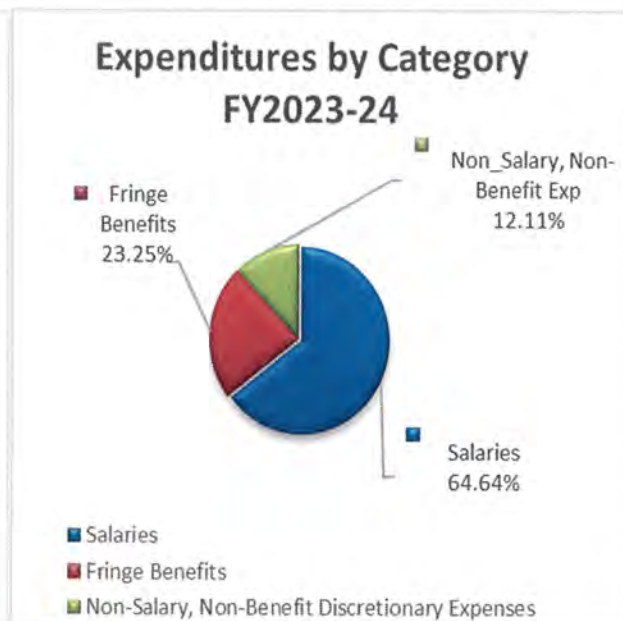
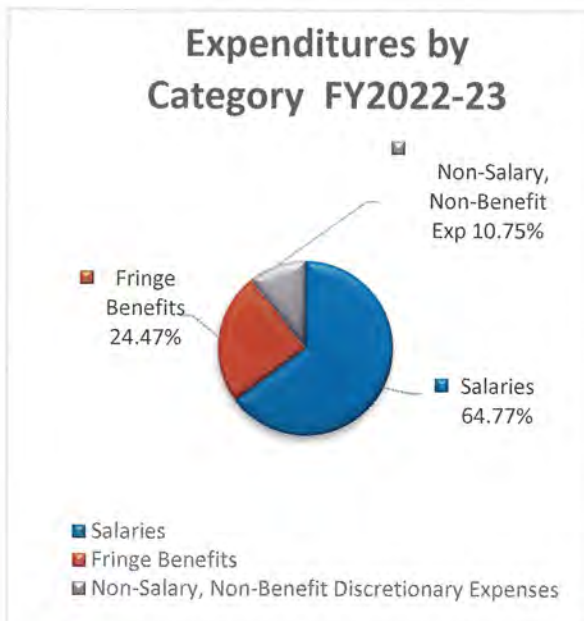
- Overall, fringe benefits are budgeted at approximately \$42 million in FY2023-24.
- For FY2023-24, the current estimated increase for the District's total calendar year health plan (January 2024 – December 2024) is 8.6%. This calculation includes both a medical trend of 6.8% and a pharmacy trend of 9.5%. The pharmacy trend is expected to be offset by savings achieved through the selection of a new pharmacy benefits manager. The estimated increase for 2024 also includes a 7.2% increase to stop loss rates as of July 1, 2023, which is significantly lower than both anticipated and market averages. The medical TPA administrative fees also increased below market averages. Final FY2024 rate estimates will be provided in August 2023 using data through June 2023.
- Employee contributions on MATC's low deductible plan remain at 12.5% for the 2022 calendar year. The base employee contribution on the high deductible plan remains at 11.5%. The District will continue to offer a Health Saving Account (HSA) contribution in FY 2022-23 for full time employees enrolled in the high deductible plan. For those with Employee only coverage, MATC deposits \$100 per month into their HSA; for those with Employee plus one or family coverage \$200 per month is deposited.



**Non-Salary Non-Benefit Discretionary Expenses**

- MATC’s FY2023-24 budget reflects an increase of 17.4% in Non-Salary Non-Benefit Discretionary expenses. MATC Budget Managers developed departmental and divisional discretionary budgets using a decentralized approach to allow for transparency and to ensure that resources are allocated in a manner that best meets the needs of the community. The higher request for program expenses are due continuing inflation in the last year.

<b>MILWAUKEE AREA TECHNICAL COLLEGE DISTRICT</b>				
<b>Budget Summary of Expenditures</b>				
<b>Budget to Budget Comparison</b>				
<b>Expense Budget</b>	<b>2022-23</b>	<b>2023-24</b>	<b>Dollar Change</b>	<b>Percent Change</b>
Salaries	\$ 112,038,763	\$ 116,660,494	\$ 4,621,731	4.1%
Fringe Benefits	\$ 42,331,740	\$ 41,963,280	\$ (368,460)	-0.9%
Non-Salary, Non-Benefit Dis	\$ 18,603,018	\$ 21,846,930	\$ 3,243,912	17.4%
<b>Total Expenditures</b>	<b>\$ 172,973,521</b>	<b>\$ 180,470,703</b>	<b>\$ 7,497,182</b>	<b>4.3%</b>



**MILWAUKEE AREA TECHNICAL COLLEGE**  
**General Fund**  
**2023-24 Budgetary Statement of**  
**Resources, Uses, and Changes in Fund Balance**

	<b>2021-22 ACTUAL</b>	<b>2022-23 BUDGET</b>	<b>2022-23 ESTIMATED</b>	<b>2023-24 BUDGET</b>
<b>REVENUES:</b>				
Local Government - property tax	\$ 49,884,994	\$ 48,977,140	\$ 49,005,976	\$ 50,477,140
Intergovernmental Revenues:				
State	16,932,034	16,520,758	16,940,768	21,848,958
State - Act 145 Funding	64,731,219	66,814,523	66,814,522	66,814,523
Federal	6,537,716	1,110,000	1,310,000	110,000
Institutional Revenues:				
Statutory Program Fees	31,486,659	34,066,000	32,715,528	34,958,300
Material Fees	1,209,337	1,307,000	1,215,649	1,304,700
Other Student Fees	1,413,615	1,330,400	1,472,721	1,472,700
Other Institutional	2,768,123	2,847,700	4,337,360	3,484,382
Total Revenues	<u>\$ 174,963,697</u>	<u>\$ 172,973,521</u>	<u>\$ 173,812,523</u>	<u>\$ 180,470,703</u>
<b>EXPENDITURES:</b>				
Instruction	\$ 103,180,323	\$ 108,163,385	\$ 103,626,803	\$ 111,978,244
Instructional Resources	4,553,975	5,345,700	4,573,681	5,335,500
Student Services	19,798,336	23,133,483	19,884,007	21,636,713
General Institutional	25,259,967	22,412,846	25,369,272	24,059,209
Physical Plant	18,635,476	19,918,107	18,716,115	22,461,037
Planned Cost Savings		(6,000,000)		(5,000,000)
Total Expenditures	<u>\$ 171,428,077</u>	<u>\$ 172,973,521</u>	<u>\$ 172,169,878</u>	<u>\$ 180,470,703</u>
Revenue over (under) expenditures	\$ 3,535,620	\$ -	\$ 1,642,645	\$ -
<b>OTHER FINANCING SOURCES (USES):</b>				
Transfers in (out)	-	-	-	-
Total Resources (Uses)	<u>\$ 3,535,620</u>	<u>\$ -</u>	<u>\$ 1,642,645</u>	<u>\$ -</u>
<b>TRANSFERS TO (FROM) FUND BALANCE</b>				
Designated for Operations	<u>\$ 3,535,620</u>	<u>\$ -</u>	<u>\$ 1,642,645</u>	<u>\$ -</u>
Total Transfers to (From) Fund Balance	\$ 3,535,620	\$ -	\$ 1,642,645	\$ -
Beginning Total Fund Balance	<u>\$ 40,331,810</u>	<u>\$ 43,867,430</u>	<u>\$ 43,867,430</u>	<u>\$ 45,510,075</u>
Ending Total Fund Balance	<u>\$ 43,867,430</u>	<u>\$ 43,867,430</u>	<u>\$ 45,510,075</u>	<u>\$ 45,510,075</u>
Reserve % of Revenue	25.07%	25.36%	26.18%	25.22%

The General Fund is used to account for all financial activities except those required to be accounted for in another fund.

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## **SPECIAL REVENUE FUND**

The Special Revenue Fund is used to account for the proceeds of specific revenue sources (other than debt service or major capital projects) that are restricted to expenditures for designated purposes because of the legal or regulatory provisions. MATC has two special revenue funds:

**Operating fund** – The operating fund is used to account for the proceeds from specific revenue sources other than non-aidable funds that are legally restricted as to expenditures for specific purposes.

**Non-aidable fund** – The non-aidable fund is used to account for assets held by the District in a trustee capacity, primarily for student aids and other student activities.



## **Special Revenue Fund—Operational (Federal and State Funded Projects)**

### **Fund Description**

Special Revenue Fund is used to account for the proceeds and related financial activities of specific revenue source that legally restricted to expenditures for specified purposed. All project expenses with the exception of equipment purchases are accounted for in the Special Revenue Fund. Grant funded equipment purchases are accounted for in the Capital Projects Fund.

### **Special Revenue Fund – Operational**

#### **Activities**

The anchors of federal funding received from the Wisconsin Technical College System (WTCS) are the Adult Education and Family Literacy (AEFL) Act and Carl D. Perkins IV Vocational and Technical Education Act (Perkins IV).

AEFL's focus is to address the basic skills deficiencies in Wisconsin which are significant and constrain labor market development. MATC uses AEFL funds to provide adults with the language arts, reading, math and/or English language acquisition skills needed for students to retain, make grade level increase, and to obtain employment or upgrade their employment skills.

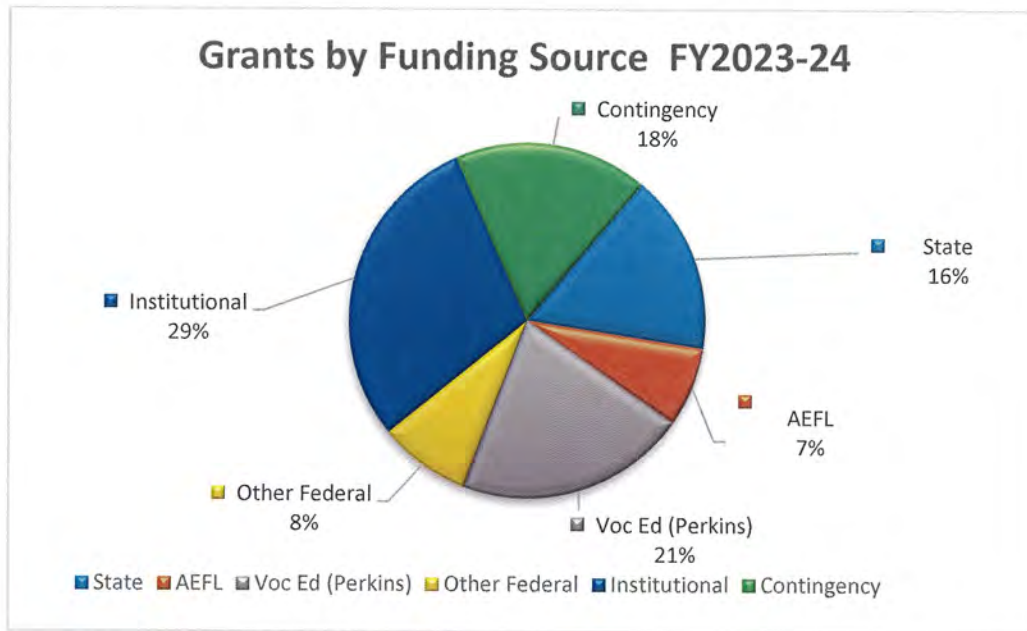
The purpose of Perkins IV is to develop more fully the academic, career, and technical skills of secondary and postsecondary students who elect to enroll in career and technical education programs. The college's Perkins IV grants focus on student success, academic program improvement, nontraditional occupations and career preparation activities in partnership with local high schools.

The college also receives General Purpose Revenue grants from the WTCS under a variety of funding categories including Professional Growth, Core Industry, Career Pathways, Completion, Developing Markets, IET Development and Expansion, Student Emergency Assistance, State Leadership and Workforce Advancement Training.

The U.S. Department of Education funds the CCAMPIS (Child Care Access Means Parents In School) project which is intended to provide extended child care to allow study time for student-parents and provide quality, affordable, and accessible childcare services to help ensure they remain in school, complete courses, and successfully complete their programs.

The graph below shows the major components of the Special Revenue Fund. Federal Grants (AEFL and Voc Ed) make up over 37% of the Special Revenue Fund where State Grants make up only about 16%.

Grants by Source	Percent of Total	Revenue
State	16%	1,965,656
AEFL	7%	863,308
Voc Ed (Perkins)	21%	2,530,676
Other Federal	8%	1,003,952
Institutional	29%	3,515,641
Contingency	18%	2,120,767
<b>Total</b>	<b>100%</b>	<b>12,000,000</b>



### Analysis

The significant decrease in Special Revenue Fund – Operational revenues from FY23 to FY24 was representative of the expiration of HEERF Institutional grant dollars awarded by the Department of Education.

**MILWAUKEE AREA TECHNICAL COLLEGE**  
**Special Revenue Fund - Operational**  
**2023-24 Budgetary Statement of**  
**Resources, Uses, and Changes in Fund Balance**

	2021-22 ACTUAL	2022-23 BUDGET	2022-23 ESTIMATED	2023-24 BUDGET
<b>REVENUES:</b>				
Intergovernmental Revenues:				
State	\$ 930,754	\$ 1,553,820	\$ 1,058,890	2,715,656
Federal	10,794,861	11,208,274	6,132,496	5,147,936
Institutional Revenues:				
Material Fees	-	-	-	-
Other Student Fees	-	-	-	-
Other Institutional	1,259,730	4,050,976	3,316,411	4,136,408
Total Revenues	<u>\$ 12,985,345</u>	<u>\$ 16,813,070</u>	<u>\$ 10,507,797</u>	<u>\$ 12,000,000</u>
<b>EXPENDITURES:</b>				
Current:				
Instruction	\$ 3,410,589	\$ 6,795,522	\$ 3,476,673	5,266,265
Student Services	7,789,135	6,016,384	5,931,111	5,210,104
General Institutional	748,144	2,296,164	795,426	1,423,631
Physical Plant	1,002,344	1,705,000	304,587	100,000
Total Expenditures	<u>\$ 12,950,212</u>	<u>\$ 16,813,070</u>	<u>\$ 10,507,797</u>	<u>\$ 12,000,000</u>
Revenue over (under) expenditures	\$ 35,133	\$ -	\$ -	-
Total Resources (Uses)	<u>\$ 35,133</u>	<u>\$ -</u>	<u>\$ -</u>	<u>\$ -</u>
<b>TRANSFERS TO (FROM) FUND BALANCE</b>				
Designated for Operations	\$ 35,132	\$ -	\$ -	-
Total Transfers to (From) Fund Balance	\$ 35,132	\$ -	\$ -	-
Beginning Total Fund Balance	\$ 508,937	\$ 544,069	\$ 544,069	\$ 544,069
Ending Total Fund Balance	<u>\$ 544,069</u>	<u>\$ 544,069</u>	<u>\$ 544,069</u>	<u>\$ 544,069</u>

The Special Revenue Fund - Operational is used to account for the proceeds and related financial activity of specific revenue sources that are legally restricted to specific purposes other than expendable trusts or major capital projects.



## Special Revenue Fund—Non-Aidable

### Fund Description

The Special Revenue Fund - Non-Aidable is used to account for assets held by the District as an agent for individuals, private organizations, other governmental units, or other funds, and it includes scholarships, student grants, work study, and agency funds. MATC Special Revenue Fund – Non-Aidable includes the Financial Aid Fund and both Agency Funds for Student Athletics and Student Activities.

### Special Revenue Fund – Non Aidable (Financial Aid)

#### Activities

Financial Aid’s FY 2024 revenue budget is comprised of the following sources:

- **Pell Grant.** A Pell grant is a subsidy the U.S. federal government provides for students who need it to pay for college. Federal Pell Grants are limited to students with financial need, who have not earned their first bachelor's degree, or who are enrolled in certain post-baccalaureate programs, through participating institutions. A Pell Grant is generally considered the foundation of a student's financial aid package, to which other forms of aid are added. The Federal Pell Grant program is administered by the United States Department of Education, which determines the student's financial need and through it, the student's Pell eligibility.

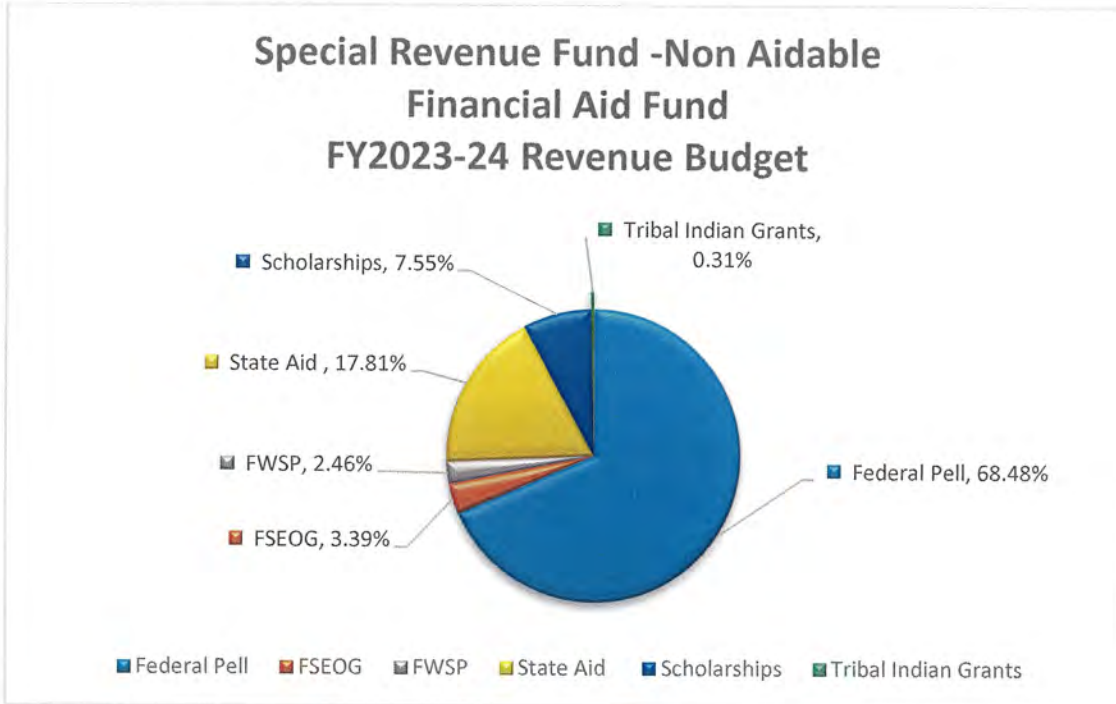
The U.S. Department of Education uses a standard formula to evaluate financial information reported on the *Free Application for Federal Student Aid* (FAFSA) for determining the student's expected family contribution (EFC). These federal funded grants are not like loans, and need not be repaid. Students may use their grants at any one of approximately 5,400 participating postsecondary institutions. These federally funded grants help about 5.4 million full-time and part-time college and vocational school students nationally.

- **FSEOG.** The Federal Supplemental Educational Opportunity Grant (**FSEOG**) is a grant that is awarded to students in need of financial aid. It is a type of federal grant that is awarded to college undergraduate program students and does not need to be repaid, except under certain circumstances.
- **FWSP.** Federal Work-Study Program (FWSP) is a wage subsidy program designed to expand students’ range of employment opportunities both on and off campus. FWSP is a federal financial aid program and thus it is available for only students who are receiving federal aid.
- **Tribal Indian Grants.** The Tribal Indian Grant program is dedicated to Native American students, who demonstrate the requisite level of financial need.

**Special Revenue Fund – Non Aidable (Financial Aid)**

**Analysis**

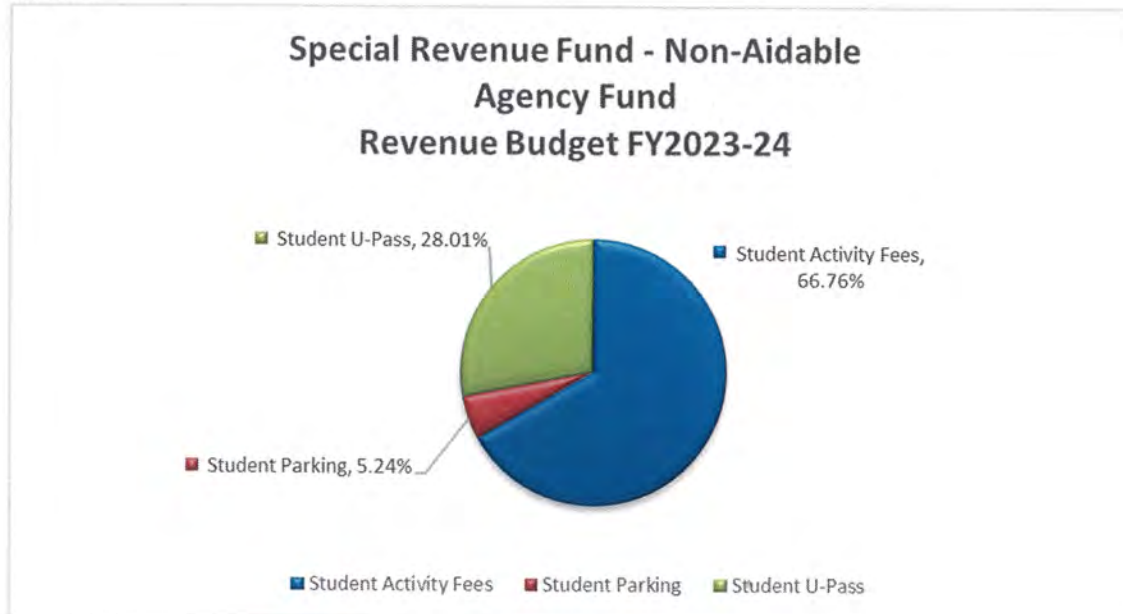
FY2023-24 Special Revenue Financial Aid Fund revenue budget is divided between the following revenue sources: Federal Pell 68.48%, State Aid 17.81%, Scholarships 7.55%, FSEOG 3.39%, FWSP 2.46% and Tribal Indian Grants 0.31%.



**Special Revenue Fund – Non Aidable (Student Activities)**

**Analysis**

FY2023-24 Special Revenue Agency Fund revenue budget is divided between the following revenue sources: Student Activity Fees 66.76%, Student U-Pass 28.01%, and Student Parking 5.24%.



**MILWAUKEE AREA TECHNICAL COLLEGE**  
**Special Revenue Fund - Non-Aidable**  
**2023-24 Budgetary Statement of**  
**Resources, Uses, and Changes in Fund Balance**

	2021-22 ACTUAL	2022-23 BUDGET	2022-23 ESTIMATED	2023-24 BUDGET
<b>REVENUES:</b>				
Intergovernmental Revenues:				
State	\$ 4,531,753	\$ 5,016,900	\$ 5,016,900	\$ 5,200,000
Federal	35,114,208	31,559,902	31,559,902	21,709,580
Institutional Revenues:				
Other Student Fees	3,123,263	3,653,759	3,577,706	3,820,371
Other Institutional	2,126,986	1,990,000	1,990,000	2,295,000
Total Revenues	<u>\$ 44,896,210</u>	<u>\$ 42,220,561</u>	<u>\$ 42,144,508</u>	<u>\$ 33,024,951</u>
<b>EXPENDITURES:</b>				
Instruction	\$ -	\$ -	\$ -	-
Instructional Resources	-	-	-	-
Current:				
Student Services	\$ 48,502,374	\$ 43,194,135	\$ 42,379,921	\$ 34,065,035
Physical Plant	-	-	-	-
Total Expenditures	<u>\$ 48,502,374</u>	<u>\$ 43,194,135</u>	<u>\$ 42,379,921</u>	<u>\$ 34,065,035</u>
Total Resources (Uses)	<u>\$ (3,606,164)</u>	<u>\$ (973,574)</u>	<u>\$ (235,413)</u>	<u>\$ (1,040,084)</u>
<b>TRANSFERS TO (FROM) FUND BALANCE</b>				
Designated for Operations	<u>\$ (3,606,164)</u>	<u>\$ (973,574)</u>	<u>\$ (235,413)</u>	<u>\$ (1,040,084)</u>
Total Transfers to (From) Fund Balance	\$ (3,606,164)	\$ (973,574)	\$ (235,413)	\$ (1,040,084)
Beginning Total Fund Balance	<u>\$ 3,390,200</u>	<u>\$ (215,964)</u>	<u>\$ (215,964)</u>	<u>\$ (451,377)</u>
Ending Total Fund Balance	<u>\$ (215,964)</u>	<u>\$ (1,189,538)</u>	<u>\$ (451,377)</u>	<u>\$ (1,491,461)</u>

### **CAPITAL PROJECTS FUND**

The Capital Projects Fund is used to account for financial sources used for the acquisition or construction of major capital assets and remodeling (other than those financed by enterprise funds).



## Capital Projects Fund

### Fund Description

The Capital Project Fund is used to account for financial resources and related financial activity for the acquisition of sites and for the acquisition, construction, equipping, and renovation of buildings.

MATC issues \$45,000,000 of general obligation promissory notes annually to offset yearly capital costs. MATC plans on issuing \$45,000,000 of general obligation promissory notes again in FY2023-24, which includes \$3,386,200 for Milwaukee Public Television activities.

The Wisconsin Technical College System sets the capitalization threshold at \$5,000 for equipment/software and \$15,000 for remodeling for FY2023-24.

MATC operates four large, comprehensive campuses, which must be maintained. The Downtown Milwaukee Campus contains a number of buildings that need significant infrastructure improvements. At all campuses, there is a continual need for minor projects. At all MATC buildings, a continuous emphasis to improve accessibility for people with disabilities will be a high priority throughout the year. Other projects are to include:

- Downtown Tutoring Emporium
- Downtown Walker's Square Welding and Carpentry Labs
- Mequon Respiratory Therapy Lab
- Downtown C Auditorium Remodel
- Downtown Electricity Lab Expansion

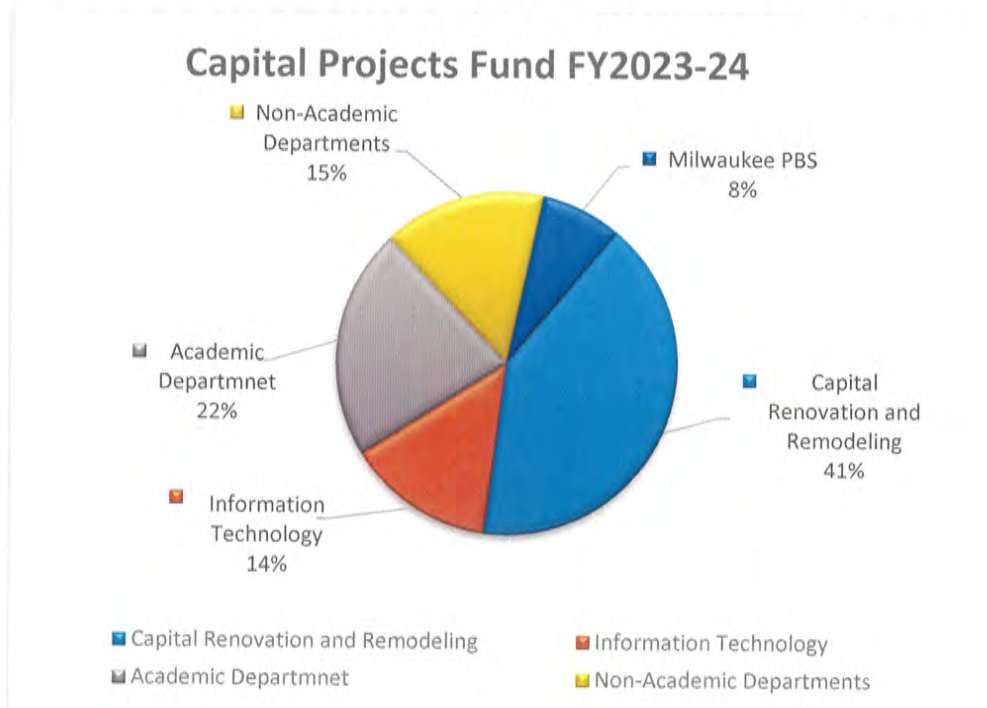
MATC must also maintain its operational and academic equipment as well as capitalized programs for public television. As one of the largest technical colleges in the United States, MATC has thousands of computer workstations and hundreds of servers. The orderly replacement of this equipment and maintenance of the hundreds of titles of software require an annual investment of \$6,288,500. Public Television will spend \$2,400,000 for programs, which will broadcast over the next two to five years. College-wide replacement of worn desks, chairs, etc. will require an investment of \$1,634,400. Finally, new equipment necessary to train students and provide them with the skills needed by the potential employers of MATC will require an estimated investment of \$9,680,749.

During FY2023-24, MATC will borrow \$26,000,000 to finance equipment purchases. Approximately \$6,000,000 of capital equipment purchases budgeted in prior years has been deferred to subsequent years.

**MATC FY2024 Capital Equipment Budget by Area:**

	Fiscal Year 2023-24 Requested	% of Total Requested
Academics	\$9,680,749	37%
College Advancement	\$369,424	1%
Facilities Planning, Sustainability & Construction	\$3,101,776	12%
Facilities Management	\$665,114	3%
Finance	\$345,523	1%
IT & Support Services	\$6,158,783	24%
Public Safety	\$266,250	1%
Human Resources	\$196,959	1%
Enrollment	\$79,875	0%
Retention/Completion	\$1,556,330	6%
Institutional Effectiveness	\$193,018	1%
Milwaukee PBS	\$3,386,200	13%
<b>Totals</b>	<b>\$26,000,000</b>	<b>100%</b>

The graph below shows the breakdown of major equipment and capital projects by category.



Detailed List of Capital Equipment Requests

Amount Requested	ACADEMICS
	<i>BUSINESS &amp; MANAGEMENT PATHWAY</i>
\$16,000	Accounting Lab Remodel - Laptops
\$1,000	Accounting Lab Remodel - Laptop Charging Cart
	<i>COMMUNITY &amp; HUMAN SERVICES PATHWAY</i>
\$90,000	Nasco Ready-or-Not Tot®, Intermediate Brown Female / Asian Female / Dark male / Light male
\$22,400	Ob/Neonatal Delivery Manikin
\$19,180	Pediatric IO/Airway Mannikin
\$16,800	Nasco Ready-or-Not Tot®, Enhanced, Drug-Affected Brown Male / Asian Male / Dark Female / Light Female (we would like at least 4 different ethnicity)
\$14,400	COLLINS 2555 BLUSH CLUB PEDICURE CHAIR W/ PRO FOOTSPA
\$10,000	Simultaneous Interpretation Practice Lectures 382.95
\$9,600	RealCare™ Shaken Baby
\$9,600	AED Trainers
\$8,240	IV Training Arms
\$7,200	Interpreter Practice Materials - Complete Set Item#: inte04 \$829.95
\$6,800	Pediatric Interosseous Drills
\$6,000	LashView - Makeup Soft-Touch Rubber Practice Head
\$5,580	Apple I pad Pro WI-FI 128 GB 750.00 ea Apple Computer
\$5,250	Lather Machines for Classroom Labs
\$2,880	High-fidelity diverse infant and toddler manikins for simulation.
\$2,330	Apple laptops needed to integrate with program proprietary software.
\$1,800	XPPen Deco 01 V2 Graphics 8192
\$1,640	Pre-hospital suction units
\$1,640	Time Clocks
\$1,599	Specialized required training to operate AI simulation software- faculty
\$1,500	<a href="https://www.lakeshorelearning.com/view-shared-cart/gl581830245">https://www.lakeshorelearning.com/view-shared-cart/gl581830245</a>
\$1,033	Simulation Training Stethoscope
\$999	Time Clocks
\$830	High End computer HPZ2 16GB512GBP Computer (1599.00)
\$738	GoPro Hero 7 Camera and Cables
\$600	Marianna Beauty - Nail Tech Trainer Hands - new equipment/technology
\$383	Hardcase - Simulation System Kit (NO iPADS) H-STAN
\$120	Plastic Skull Apertures and Restorative Wax
	<i>CREATIVE ARTS, DESIGN, &amp; MEDIA PATHWAY</i>



\$50,400	Replacement computers
\$50,000	A/V for Create Gallery
\$45,000	Replacement computers
\$44,100	Replacement computers
\$44,100	Replacement computers
\$44,000	Student Personal/Gear Locker Replacement: Academic Hallway
\$40,000	Replacement computers
\$34,500	Field and Studio Audio Packages:
\$25,200	Sony PXW Series eProduction Camcorders(intro EP cameras):
\$25,000	Bulk Battery Replacement: Includes batteries for TVP field, eProd field, DSLR and GoPro cameras, field lighting and appropriate chargers.
\$24,050	Secure Storage Cabinet Replacement: Academic Hallway
\$20,000	Graphics Cards for all classroom and instructor PCs
\$17,500	EPROD 1st year cinematic cameras: Sony a7 mark iv
\$12,600	Replacement computers
\$11,475	Light Meters
\$11,000	Pro Tools software licenses (55)
\$10,000	A/V and computer/POS workstation for International Cuisine Lab
\$8,500	Amps, Mixers, PA's Portable PA system, Keyboard Amps, Keyboard Stands, Power Strips, Sound Cart Mixers, music stands, music stand lights, guitar stands.
\$8,000	Drum heads, drum repair parts, drum pedals, drum keys, synthetic drum pads, sampler, sequencer, cymbals, low sound practice cymbals
\$7,400	Sound Reinforcement stage speakers, mic's, mic stand tripods, headphone adaptors, guitar stands, instrument cables, microphones and accessories
\$7,000	Replacement displays for 6th Street Cafe
\$6,000	iZotope Ozone 10 Advanced (Software License)
\$4,200	Replacement computers
	<i>GENERAL EDUCATION PATHWAY</i>
\$65,000	stand up desks, chairs, couch, bookshelves, a new door?... to look similar to M319
\$5,000	Table top spinners (x10), table linens (x10), lights (x10), baskets, etc
\$5,000	student desks/tables
\$1,094	5 drawer flat file with base
\$425	Table top Easels
\$392	Drying rack for painting and printmaking
\$200	Human skeleton Model for ART-204 - Observable drawing class
	<i>HEALTHCARE PATHWAY</i>
\$500,000	Ultrasound Systems
\$95,000	Ultrasound Simulator - Abdomen Pathology
\$95,000	Ultrasound Simulator - OB/GYN Pathology
\$57,000	Ultrasound Phantoms - Endovaginal GYN
\$54,000	Ultrasound Phantoms - OB

\$50,000	Probes - Endovaginal
\$40,500	Ultrasound Phantoms - Scrotum
\$19,200	Laptops
\$16,236	Vacuum Pump - Dental Compressor Room
\$10,980	Lamps, incubator smaller, pipets
\$10,000	Commercial grade washer and dryer
\$9,995	V60 Bipap Machine
\$8,928	Portable ultrasonics/detachable handpieces
\$7,600	Spirometer System, Easyone Air
\$7,000	Storage cabinets and mobile computer cart
\$5,225	Simulator, Ear Exam
\$5,000	AI Skillitics Simulations Software, 75", large tilt mount, cabling to TV, computers, computer chairs
\$4,000	Trainer, Airway Management Larry Adult
\$4,000	Cardiac Echo Ultrasound Training Model
\$3,500	Laboratory Refrigerator/Freezer
\$3,500	Treadmills
\$3,400	Patient Vital Signs Monitor
\$3,300	Glass Board
\$3,300	Ultrasound Phantoms - Breast
\$3,240	Temporal Contact Thermometer Temporal Scanner Temporal Probe Handheld
\$2,910	Clinitek Status + Analyze
\$1,600	Anatomy models
\$1,380	Electronic Probe Thermometer SureTemp® Oral Probe Handheld
\$1,350	Fingertip Pulse Oximeter Onyx Vantage Battery Operated
\$1,275	Vision Color Test Book Ishihara Color Blind Test
\$1,200	IV Poles x 4
\$1,000	Laptop Cart
\$1,000	Anatomy Models
\$1,000	Patient Wedges
\$810	Uterine Dressing Bozeman Forceps
\$800	Incinerator
\$800	Monitor
\$650	Uterine Tenaculum Forceps Schroeder 10 inch
\$480	Mobile Stand with Basket
\$400	Sponge Forceps Forester
\$300	Monitor Wall Mounts
\$200	Small refrigerator
	<i>LEARN</i>
\$115,378	3-year contract-Anthology Engage-student life/elife software

\$107,891	3-year contract-Anthology Milestone-digital badge and portfolio software
	<i>MANUFACTURING, CONSTRUCTION, &amp; TRANSPORTATION PATHWAY</i>
\$250,000	Modular Electromechanical Training System
\$190,000	(Priority 1) 2023 Sleeper trucks. New trucks are designed with safety and visibility in mind. Latest technology for efficient fuel usage and safe operation for instructors and students.
\$165,000	(Priority 2) 53 foot van trailer Trailer wraps included
\$125,000	#3 - Running bypass turbine engine test cell
\$120,000	Indoor Tree Climbing Simulator (1)
\$120,000	Plants for landscape horticulture lab space
\$85,000	Tooling for DEA program (3)
\$80,000	Student Tool Boxes
\$75,000	New technology vehicles to meet accreditation standards (1)
\$75,000	#1 - Bendix fuel control system and associated components
\$60,000	Liebert unit
\$45,000	Electric Vehicle Charging equipment DC Fast charging system (1)
\$43,000	Programat Pressing Oven EP 3010/G2 110-120V/50-60Hz: Quantity x2 Programat Furnace P510/G2 110-120V/50-60Hz: Quantity x2 Automatic Temperature Checking Set 2: Quantity x2 Furnace Tongs: Quantity x2 Cooling Rack: Quantity x2
\$41,000	Advisor Desks for sit stand capability
\$30,500	Student Use Chairs 201, 203, 213, 215, break area, shop area computers upper level
\$30,000	(1) 2nd semester student repair kit
\$20,500	Student Use Computers and Carts for Pathway Office
\$16,800	Solid state electrochromic Trainers (1)
\$15,000	Theory 168 Tooling Centerline Alignment Kits
\$15,000	#1 New heavy duty shop tools
\$8,250	Laptops & docking stations for new employees
\$6,000	Tungsten grinder (1)
\$5,000	Weld wire tool crib
\$2,400	Miter Saw upgrades
	<i>STEM PATHWAY</i>
\$96,000	Pneumatic parts retrieval hardware kit Robotic and AMR systems interface
\$42,500	Computer G# Mini Computers with Screens, Mounting HW, Keyboards, and mice.
\$42,500	Computer Tower Computers with Screens, Mounting HW, Keyboards, and mice.
\$37,500	Keysight FieldFox Analyzer with Spectrum Analyzer Software
\$37,500	Computer Tower Computers with Screens, Mounting HW, Keyboards, and mice.
\$34,300	Lab Chairs for Science Labs

\$30,000	3-phase 208 to 120VDC 5kW AC/DC bus convertor
\$26,000	Educational Meter kit with DC Power supply, Oscilloscope, and Digital Multimeter.
\$25,000	APC Smart-UPS SRT 2200VA SRT2200XLA + 4x APC Smart-UPS SRT Battery Pack (2.2kVA) 72V, 734VAh, rackmount with kit SRT72BP
\$22,800	Anatomical models
\$19,000	FJD Trion 3D Lidar Scanner or similar Equipment
\$16,450	Lab Chairs for Science Labs
\$15,400	Lab Chairs for Science Labs
\$15,215	Anatomical models
\$15,000	Anatomical models
\$15,000	Anatomical models
\$15,000	Anatomical models
\$15,000	Anatomical models
\$15,000	Reactor/fermentation apparatus
\$12,745	Fortinet FortiGate 70F Firewall
\$12,000	Electrical panel storage for multiple interchangeable panels used in PLC & Motors Labs
\$12,000	Binocular Microscopes
\$12,000	Binocular Microscopes
\$12,000	Binocular Microscopes
\$11,880	pH Meters
\$11,000	Bio incentrators
\$9,100	Lab Chairs for Science Labs
\$8,700	Desktop rack with IT lab kit consisting of routers, switches, and raspberry pi's.
\$8,400	ASDIP Structural Engineering Software
\$8,400	Analytical Balances
\$8,007	Small laboratory scientific equipment
\$8,000	Hot Plate/Stirrers
\$7,800	Top Loading Balances
\$7,500	Anatomical models
\$7,200	3D Printers for Classrooms
\$6,580	Bacterial incinerators and loops
\$6,000	Industrial Vacuum Pump
\$5,520	Glassware
\$5,060	Spectrophotometers and accessories
\$5,000	Binocular Microscopes
\$4,500	Electronics Lab equipment for STEM Center Oscilloscope, DMM, DC Power supply, Function Generator, and soldering equipment.
\$4,000	NI myRIO [782692-01] + PITSCO Robotics Kit 783892-01
\$1,200	3D Printer

	<i>EMPLOYER &amp; COMMUNITY ED SERVICES</i>
\$196,000	Burlington English - Software used in current ESL classes.
\$72,000	60 Workstations Computers
\$20,700	Laptops (for mobile use)
	<i>ACADEMIC INFORMATION TECHNOLOGY &amp; AUDIOVISUAL EQUIPMENT</i>
\$850,000	FACULTY/STAFF PC & LAPTOP REPL
\$400,000	Blackboard LMS System
\$350,000	Network Infrastructure / Wireless / 10G Upgrades
\$299,994	Annual upgrades to the AV technology in our classrooms
\$253,598	Technical Services Capital Salaries
\$244,800	Capital Salaries and Benefits
\$200,676	Annual upgrades to the AV technology in our classrooms
\$150,000	Classroom & IDF Switch Replacements / Expansion
\$140,000	Security Improvements
\$135,000	WTCS AS ADOBE ELA SOFTWARE
\$120,000	WTCS MICROSOFT SOFTWARE UPGRAD
\$100,000	CISCO Unified Communications equipment and software
\$67,500	DESKTOP SOFTWARE-NEW APPLICATION
\$51,699	Annual upgrades to the AV technology in our classrooms
\$51,699	Annual upgrades to the AV technology in our classrooms
\$50,000	Network Remote Access / Virtualization of classrooms
\$50,000	Converting a classroom into a Connected Classroom with added technology
\$47,000	Network OS & Application Software
\$46,750	Refresh MacBooks for staff
\$35,146	Annual upgrades to the AV technology in our classrooms
\$22,950	Capital Salaries
\$20,400	Refresh of Laptops for Helpdesk Staff / wfh
\$20,000	Data Center Equipment
\$13,500	Internet / Network Firewalls
	<i>ACADEMIC FACILITIES PLANNING, SUSTAINABILITY &amp; CONSTRUCTION</i>
\$635,600	Furniture tied to major construction projects
\$176,400	Minor furniture and FF&E
\$84,000	Life safety emergency equipment & access control, emergency phones + mass notification
\$49,000	A/V installs tied to construction projects
\$42,000	Controls conversions pneumatic to DDC (Metasys)
\$41,412	Capitalized Salaries & Fringe Benefits
\$22,400	Building automation system GUI upgrades (Metasys)
\$21,000	Signage improvements
\$19,600	Building automation controls tied to construction projects

\$19,600	Window treatments tied to construction projects
\$14,000	Asset Essentials work order software 2 yr renewal
\$12,600	Security cameras tied to construction projects
\$10,000	Wifi clocks for district-wide upgrades
\$9,912	Akitabox Floorplan/ asset management software 2 yr renewal
\$7,000	Career & Employment wall display
<b>\$9,680,749</b>	<b>Total Academics</b>
Amount Requested	<b>COLLEGE ADVANCEMENT</b>
\$145,000	Decentralized Office Digital Copiers (Black & White)
\$100,000	Virtual event video equipment for M605
\$79,000	Decentralized Office Digital Copiers (Color)
\$22,000	24" Direct to Film Printing System including Powder application/shaker, heater and air purifier
\$12,500	Lift truck
\$9,000	Semi Automatic Strapping machine
\$1,500	BenQ SW271C 27" 16:9 4K HDR IPS Monitor
\$424	<u>BenQ PD2700U DesignVue Designer 27" 16:9 IPS Monitor \$423</u>
<b>\$369,424</b>	<b>Total College Advancement</b>
Amount Requested	<b>FACILITIES PLANNING, SUSTAINABILITY &amp; CONSTRUCTION</b>
\$1,634,400	Furniture tied to major construction projects
\$453,600	Minor furniture and FF&E
\$216,000	Life safety emergency equipment & access control, emergency phones + mass notification
\$126,000	A/V installs tied to construction projects
\$108,000	Controls conversions pneumatic to DDC (Metasys)
\$106,488	Capitalized Salaries & Fringe Benefits
\$57,600	Building automation system GUI upgrades (Metasys)
\$54,000	Signage improvements
\$50,400	Building automation controls tied to construction projects
\$50,400	Window treatments tied to construction projects
\$48,000	Community artwork installations
\$45,000	New pickup truck
\$40,000	Wifi clocks for district-wide upgrades
\$36,000	Asset Essentials work order software 2 yr renewal
\$32,400	Security cameras tied to construction projects
\$25,488	Akitabox Floorplan/ asset management software 2 yr renewal
\$18,000	Career & Employment wall display

<b>\$3,101,776</b>	<b>Total Construction Services</b>
Amount Requested	<b>FACILITIES MANAGEMENT</b>
\$260,000	2023 Shuttle Van/Bus
\$90,000	JCB Skidster with forestry Mower
\$85,980	Two-way radios for communication
\$73,000	Plow truck with salter
\$60,000	Sidewalk Riding Machines
\$25,000	Various Floor Care Machine
\$20,000	Lawn and Landscape equipment
\$13,547	KaiVac 2750 No-Touch
\$11,194	Tom Cat Floor Scrubber
\$9,319	Billy Goat Outdoor litter and leaf collector
\$6,500	Electric Walkie pallet Jack
\$5,500	Carpet extractor
\$5,074	Ice Maker
<b>\$665,114</b>	<b>Total Facilities</b>
Amount Requested	<b>FINANCE</b>
\$274,523	1% Collegewide contingency
\$51,000	InterpIX software license agreement - 3 year agreement, paid up front
\$20,000	Visual Lease software licensing agreement - 2 year agreement paid up front
<b>\$345,523</b>	<b>Total Finance</b>
Amount Requested	<b>IT AND Support Services</b>
\$792,540	IS Capital Salaries
\$633,821	Ellucian Perpetual Software Year 1 of 5
\$423,000	Network OS & Application Software
\$420,000	Ellucian Cloud Hosting Year 1 of 5
\$399,648	Ellucian Managed Cloud services Year 1 of 5
\$350,000	Network Infrastructure / Wireless / 10G Upgrades
\$350,000	Enterprise Software Applications
\$340,000	EAB Navigate Software
\$331,070	Ellucian Professional Services
\$300,000	Enterprise patch management platform (multi-year agreement - annual payments)

\$250,000	Ellucian Contract Programming
\$210,000	Security Improvements
\$150,000	FACULTY/STAFF PC & LAPTOP REPL
\$150,000	Classroom & IDF Switch Replacements / Expansion
\$125,000	Contracted Services
\$100,000	CISCO Unified Communications equipment and software
\$100,000	Network Server upgrades & UPS Equipment
\$80,211	Ellucian Cloud Software Year 1 of 5
\$80,000	Data Center Equipment
\$76,500	Internet / Network Firewalls
\$61,200	Capital Salaries and Benefits
\$53,550	Capital Salaries
\$50,000	Network Remote Access / Virtualization of classrooms
\$50,000	District Network SAN expansion
\$50,000	Budgeting spare parts for failures, projectors, switches, speakers, microphones,
\$44,753	Technical Services Capital Salaries
\$37,920	Ellucian Professional Services - Ethos,
\$31,220	IT Strategic Plan E1 - Workflow Analytics & Prioritization
\$30,000	WTCS MICROSOFT SOFTWARE UPGRAD
\$30,000	ImageNow Scanner upgrades
\$24,000	Budgeting funds for / if a request comes in for upgrading a conference room(s)
\$15,000	WTCS AS ADOBE ELA SOFTWARE
\$8,250	Refresh MacBooks for staff
\$7,500	DESKTOP SOFTWARE-NEW APPLICATION
\$3,600	Refresh of Laptops for Helpdesk Staff / wfh
<b>\$6,158,783</b>	<b>Total IT &amp; Support Services</b>
Amount Requested	<b>PUBLIC SAFETY</b>
\$81,300	ADA compliant emergency notification system that provides visual and audible alerts to accommodate people who are deaf, hard-of-hearing or blind



\$50,000	Squad
\$32,450	KeyWatcher Touch System to hold physical keys
\$25,000	Rusoh Fire Extinguishers
\$16,000	Key Modules to add to Key Box
\$15,000	Mobile radio and light bar for new squad
\$14,000	Bulletproof vest
\$12,000	Walkover platform and ladder for overflow tanks
\$10,500	Eyewash shower testing curtains
\$10,000	80 inch TV Monitor, mini pc, camera,
<b>\$266,250</b>	<b>Total Public Safety</b>
Amount Requested	<b>HUMAN RESOURCES</b>
\$109,222	Software to support college's Learning Management System (LMS).
\$87,737	Software to support the college's recruitment, candidate applicant, and overall hiring process
<b>\$196,959</b>	<b>Total Human Resources</b>
Amount Requested	<b>ENROLLMENT</b>
\$79,875	Get microfiche and microfilm digitized
<b>\$79,875</b>	<b>Total Enrollment</b>
Amount Requested	<b>RETENTION &amp; COMPLETION</b>
\$852,000	Integrated Library System and Library Online Databases
\$250,000	Small bus for Athletics
\$125,000	Carpet replacement throughout the center.
\$95,000	eSport stations (20 PCs, desks, computers, gaming peripherals), 3 consoles setups with furniture, 2-3 table top gaming setups
\$35,500	New scoreboard for the soccer field
\$33,000	New furniture for student use and modular walls to create group study spaces.
\$30,000	Hotspot Equipment for Digital Divide Circulating Equipment Phase II
\$20,000	Anatomy & Physiology Models
\$20,000	Anatomy & Physiology Models
\$20,000	Perfect Mound (Adult 10" Slope)
\$16,500	Hotspot Equipment for Digital Divide Circulating Equipment Phase II
\$16,000	Security Cabinets for Circulating Device Storage (Digital Divide Circulating Equipment Phase I & II)
\$10,000	Anatomy & Physiology Models

\$9,600	Security Cabinets for Circulating Device Storage (Digital Divide Circulating Equipment Phase I & II)
\$8,800	Box-Style Stadium Cup Soccer Goals
\$5,865	Flat Panel Informational Screen for Library and mounting hardware
\$5,865	Flat Panel Informational Screen for Library and mounting hardware
\$3,200	Large Format Wireless Plotter Printer (36" width)
<b>\$1,556,330</b>	<b>Total Student Retention and Completion</b>
Amount Requested	<b>INSTITUTIONAL EFFECTIVENESS</b>
\$80,000	Large work surface, chairs, small tables, wi-fi enabled digital display, CPU, speaker phone, whiteboards, corkboards
\$40,000	Lightcast (formerly EMSI) Analyst software
\$40,000	Watermark EvaluationKit or a similar software where course surveys are distributed to all enrolled students
\$25,000	Document Management needs (e.g. Policy and Procedure storage, myMATC document repository, Project Management artifacts) of the institution
\$3,618	Replace desktop iMacs for administrative staff
\$4,400	Replace Macbook laptops for administrative staff
<b>\$193,018</b>	<b>Total Institutional Effectiveness</b>
Amount Requested	<b>MILWAUKEE PBS</b>
\$2,400,000	TV Program Services
\$500,000	Local TV Production Capital Labor and Expenses
\$125,000	Transmitter UPS replacement
\$50,000	C-Auditorium Equipment
\$44,200	Capital equipment Labor Cost @ 10%
\$40,000	Interfacing to College event spaces.
\$35,000	Studio & Field Lighting Instruments
\$30,000	Cinegy Server updates
\$30,000	4K Shading Scope
\$25,000	Television Terminal Equipment
\$20,000	Masstore Server Replacement
\$20,000	EFP tripod replacement
\$20,000	LAN Computers & Printers (Laptops)
\$15,000	Evertz 12G router input cards
\$12,000	FCC Compliance Equipment
\$10,000	Voice over IP Broadcast intercom upgrade
\$10,000	Broadcast Audio Updates
<b>\$3,386,200</b>	<b>Total Milwaukee PBS</b>
<b>\$16,319,252</b>	<b>Total Non Academic</b>
<b>\$26,000,000</b>	<b>TOTAL EQUIPMENT REQUESTED</b>

**Planning Process**

In order to build the FY2023-24 Capital Budget, MATC continued to use the same prioritization criteria and process as the previous year. The criteria used in the prioritization matrix was carefully determined to assist in scoring and ranking requests for capital spending. The matrix is designed to facilitate an objective review that gives priority to spending on current initiatives and strategic goals, as well as target current workforce and community demands. The review process also requires cross-sectional areas in the College to score capital requests based on established criteria. The capital budget process started in October and involved several departments. The construction department conducted tours of District facilities, including outlying campuses and assessed immediate needs. A 3-year plan was developed based on MATC’s strategic plans, goals and initiatives.

**21 Projects Selected for FY2023-24**

Based on the Prioritization Criteria

MATC FY 2022-2023 Capital Project List by Prioritization Criteria Borrowings Issued in (12) Phases of \$1,500,000		Required Renovation	Customer Value	Strategic Alignment	User Impact	Existing Conditions	Risk Mitigation	Full Cost Disclosure	Cost Savings/ Revenue
1. Districtwide HVAC & Electrical Upgrades	\$1,500,000	x	x	x	x	x	x	x	x
2. DMC M Bldg Fire Protection Improvements	\$1,500,000	x	x	x	x	x	x	x	x
3. OCC Parking Improvements	\$1,000,000	x	x	x	x	x	x		x
4. DMC Exterior Drainage Improvements	\$100,000	x	x	x	x	x	x	x	x
5. Districtwide Emergency& Contingency	\$900,000	x	x	x	x	x	x	x	x
6. Districtwide Minor Remodels	\$260,000	x	x	x	x	x	x	x	x
7. Future Project Selection & Refinement	\$450,000	x	x	x	x	x	x	x	x
8. DMC Tutoring Emporium	\$1,500,000	x	x	x	x	x		x	x
9. DMC Multicultural Center & Student Spaces FH2	\$1,350,000	x	x	x	x	x	x	x	x
10. Districtwide Roof Replacement	\$250,000	x	x	x	x	x	x	x	x
11. Districtwide Life Safety & Access Control Upgrades	\$1,000,000	x	x	x	x	x	x	x	x
12. DMC Barber Cosmetology Relocation	\$950,000		x	x	x	x	x	x	x
13. DMC General Classroom Upgrades	\$725,000		x	x	x	x	x	x	x
14. DMC Restroom Improvements	\$900,000	x	x	x	x	x	x	x	
15. Districtwide Office Improvements	\$350,000		x	x	x	x		x	
16. DMC C Auditorium Improvements	\$1,000,000	x	x	x	x	x	x		x
17. DMC Electricity Lab Expansion	\$800,000	x	x	x	x	x	x		x
18. DMC Walker’s Square Welding & Carpentry Labs	\$1,450,000	x	x	x	x	x	x	x	x
19. DMC Conference Event Space Remodel	\$840,000		x	x	x	x			x
20. MQC Respiratory Therapy Lab	\$475,000		x	x	x	x			
21. Capital Project Salaries	\$700,000	x	x	x	x	x	x	x	x
<b>PROGRAM TOTAL:</b>	<b>\$ 18,000,000</b>								

### MATC Capital Request Prioritization Matrix

A tool to support structured decision-making and improve student success, retention, and enrollment through quantifiable means of ranking capital construction and equipment requests based on criteria that are determined to be important. February 6, 2022

PHASE ONE REVIEW				
CRITERIA	WEIGHT	SCORING VALUES	Project Score (Weight x Value)	Owner
<b>1. Required Service/ Product</b> (are any of these true?) <ul style="list-style-type: none"> <li>• Mandate (district, WTCS, state or federal) – provost/ president</li> <li>• Legal/ compliance</li> <li>• Documented accreditation deficiency</li> <li>• Prevents unplanned loss of major facility system or structure</li> <li>• Impacts core/ foundational service</li> <li>• Other programs/ services depend on it</li> </ul>	<b>5</b>	<b>0,3,6,9</b> 0: none are true 3: one is true 6: two are true 9: three are true		Requesting
<b>2. Value to “Customer”</b> Students, staff, faculty, WTCS, external partners <ul style="list-style-type: none"> <li>• public demand</li> <li>• innovative/ updated technology</li> <li>• industry standards upgrade</li> <li>• improved productivity</li> <li>• surpasses expectations</li> <li>• improves communications</li> <li>• grant or external funding</li> </ul>	<b>4</b>	<b>0,3,6,9</b> 0: none are true/ not required 3: 1 – 3 are true/ nice to have 6: 4 – 5 are true/ pressing need 9: 6 – 7 are true/ essential, critical, urgent		Requesting
<b>3. Strategic Alignment</b> <ul style="list-style-type: none"> <li>• Student Experience</li> <li>• Organizational Excellence</li> <li>• Improves Equity</li> <li>• Community Impact</li> <li>• Inclusion in 10Y Academic or Facilities Plans</li> </ul>	<b>4</b>	<b>0,3,6,9</b> 0: clearly aligns with none 3: clearly aligns with 1 6: clearly aligns with 2-3 9: clearly aligns with all		Requesting Dept.
<b>4. Industry Impact</b> <ul style="list-style-type: none"> <li>• Industry needs: job openings, program gaps*</li> <li>• Wages 350% of federal poverty line</li> <li>• OBF Top 50 High Demand Field</li> </ul> <b>Users</b> <ul style="list-style-type: none"> <li>• Current FTE enrollment strong*</li> <li>• Program in growth mode*</li> <li>• Additional room/ stations needed*                             <ul style="list-style-type: none"> <li>- Ideal space utilization between 60 and 70% of available weekly hours with 65 to 80% seats occupied</li> </ul> </li> </ul>	<b>4</b>	<b>0,3,6,9</b> 0: none are true/ low impact, low # users 3: 1 - 2 are true/ low impact, high # users 6: 3 -4 are true/ high impact, low # users 9: 5 -6 are true/ high impact, high # users		Institutional Research

PHASE TWO REVIEW				
CRITERIA	WEIGHT	SCORING VALUES	Project Score (Weight x Value)	Owner
<b>5. Existing Conditions/ Current State</b> <ul style="list-style-type: none"> <li>• Conditions outdated/ degraded</li> <li>• Age since last remodel</li> <li>• Accessibility improvements merited</li> <li>• Reduces deferred maintenance</li> </ul>	<b>3</b>	<b>0,3,6,9</b> 0: good condition/ improvements made within 4 years 3: functioning, could be enhanced/ 5-15 y old 6: functioning, close to end of life/ 16-29 y old 9: inadequate or end of life/ 30+y old		Construction Services
<b>6. Risk Mitigation</b> Would the campus or customer be exposed to a risk or impact if the project is not completed?	<b>3</b>	<b>0,3,6,9</b> 0: little risk if not offered 3: some risk 6: much risk 9: high risk		Risk
<b>7. Full Disclosure of Costs*</b> Includes construction, maintenance and program costs such as: <ul style="list-style-type: none"> <li>• installation</li> <li>• ongoing instructional, administrative, personnel</li> <li>• utility and maintenance costs</li> </ul>	<b>2</b>	<b>0,3,6,9</b> 0: lots of unknown costs 3: some costs known 6: many costs known 9: all costs, direct & indirect are known & tabulated		Facilities
<b>8. Efficiencies and Revenue Potential</b> <ul style="list-style-type: none"> <li>• Consolidates services/ departments/ functions</li> <li>• Generates revenue</li> <li>• Generates cost savings</li> <li>• Reduces energy use, carbon emissions/ enhances sustainability</li> </ul>	<b>2</b>	<b>0,3,6,9</b> 0: no revenue/ savings 3: some/ 10Y+ payback 6: much/ 5 - 9Y payback 9: high/ 0 - 4Y payback		Sustainability/ Business Office
<b>Total Score</b>				

\*Required for WTCS State Projects Approval

### Detailed Remodeling and Renovation Projects

<b>ACQUISITION / BUILDING CONSTRUCTION PROJECTS</b>	<b>\$0</b>
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No acquisition / building construction projects are anticipated for FY23 -24 at this time.

<b>ACADEMIC/ INSTRUCTIONAL PROJECTS</b>	<b>\$6,900,000</b>
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**GENERAL CLASSROOM UPGRADES:** \$725,000

This project will target general classroom space that has not been remodeled in more than sixty years. The project will provide new finishes, floors, ceiling system, digital controls, fire alarm devices, smoke detectors, occupancy sensors, power, and lighting.

**WALKER’S WELDING AND CARPENTRY LABS:** \$1,450,000

The project will create a new welding lab and carpentry lab in remodeled spaces at the Walker’s Square Education Center to make room to relocate the welding labs from the West Allis Campus A Building. The A Building at West Allis is end of useful life and will be shut down with the relocation of these labs. The project will provide new finishes, floors, ceiling, digital controls, occupancy sensors and lighting.

**DMC TUTORING EMPORIUM:** \$1,500,000

The project will relocate existing academic support and bilingual spaces at the downtown main campus into one centralized tutoring space. The project will include new finishes, floors, ceiling system, lighting and controls.

**DMC BARBER COSMETOLOGY RELOCATION:** \$950,000

The project will update and renovate outdated barber cosmetology labs while relocating them to prepare space for the upcoming Downtown Bookstore relocation in alignment with the Facilities Multiyear Plan. The upcoming improvements to the entrance between the S and M buildings downtown of which the bookstore is an anchor to the entrance experience.

**C AUDITORIUM REMODEL:** \$1,000,000

This project will remodel the auditorium in the C Building which is used by a number of areas and programs including the Music program. This project will include flooring, ceiling, lighting, ventilation, electrical and elevation improvements.

**ELECTRICITY LAB EXPANSION:** \$800,000

This project will expand the capacity of the Electric Lab in the T Building at the Downtown Campus to accommodate the waitlist for this program. This project will include flooring, ceiling, lighting, and controls.

**MEQUON CAMPUS RESPIRATORY THERAPY LAB REMODEL:** **\$475,000**

This project will expand the respiratory therapy program to also offer classes and labs at the Mequon Campus in alignment with the Academic Multiyear Plan. This project will include flooring, ceiling, lighting, and controls.

<b>HIGH VISIBILITY/COMMON SPACE/ACCESSIBILITY PROJECTS</b>	<b>\$3,900,000</b>
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**DISTRICTWIDE MINOR REMODELS:** **\$260,000**

This project will address a series of minor remodel projects throughout the district. Those planned for this fiscal year include updates to buildings such as exterior stone replacement to corroding stones on the exterior of the Student Center and replacement handrails at the Mequon Campus. Drinking fountains will be replaced and updated in the Health Building downtown, the Public Safety dispatch office remodeled to meet best practices, and the removal and paving of the Horticulture Material Yard at the Mequon Campus.

**DOWNTOWN CONFERENCE/ EVENT SPACE REMODEL:** **\$840,000**

The project will renovate the conference meeting rooms adjacent to the M605 Event Center in support of offering appropriate larger meeting and event rooms to the campus and community partners. The project will provide new finishes, floors, ceiling system, lighting, controls, and life safety devices.

**DOWNTOWN MAIN CAMPUS RESTROOM IMPROVEMENTS:** **\$900,000**

The project will improve existing conditions of restrooms on the third floor of the C Building downtown. Accessibility updates will be the priority.

**DOWNTOWN MULTICULTURAL STUDENT CENTER AND SPACES:** **\$1,350,000**

This project will improve the student experience of MATC’s diverse student body by supporting MATC’s core values and best practices for providing a space for multicultural students to engage in collaborative campus relationships. This project will enhance the student experience with new flooring, daylighting, lighting, controls, finishes and elevations.

**DISTRICTWIDE OFFICE RENOVATIONS:** **\$350,000**

The project will renovate office spaces in the District that are changing function and/ or improving conditions for the teams they house. The project will provide new finishes, floors, ceiling system, digital controls, power, and lighting.

<b>FACILITY INFRASTRUCTURE CAPITAL MAINTENANCE&amp;IMPROVEMENTS</b>	<b>\$7,400,000</b>
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A total of \$ 7,400,000 has been proposed as budget for fiscal year (FY2023-24) to maintain and improve district infrastructure. This year’s project list includes:

Districtwide Emergency, Scope Dev & Salaries	\$2,050,000
Districtwide Fire Panel, Sprinkling, Access Control	\$2,500,000
Districtwide Roof & Door Replacements	\$250,000
Districtwide Storm water Drainage & Parking Improvement	\$1,100,000
Districtwide HVAC, Electrical	\$1,500,000

<b>RENTALS</b>	<b>\$0</b>
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No specific new rentals are anticipated for FY2023-24 at this time. However, various spaces may be considered where displacement or relocation of existing facilities becomes desirable or otherwise required.



**MILWAUKEE AREA TECHNICAL COLLEGE**  
**Capital Projects Fund**  
**2023-24 Budgetary Statement of**  
**Resources, Uses, and Changes in Fund Balance**

	<b>2021-22 ACTUAL</b>	<b>2022-23 BUDGET</b>	<b>2022-23 ESTIMATED</b>	<b>2023-24 BUDGET</b>
<b><u>REVENUES:</u></b>				
Other Institutional	\$ 1,340,775	\$ 950,000	\$ 950,000	\$ 200,000
Federal	1,069,908	-	-	
Total Revenues	<u>\$ 2,410,683</u>	<u>\$ 950,000</u>	<u>\$ 950,000</u>	<u>\$ 200,000</u>
<b><u>EXPENDITURES:</u></b>				
Physical Plant	\$ 40,631,610	\$ 45,073,465	\$ 34,088,614	\$ 51,798,651 ***
Total Expenditures	<u>\$ 40,631,610</u>	<u>\$ 45,073,465</u>	<u>\$ 34,088,614</u>	<u>\$ 51,798,651</u>
Revenue over (under) expenditures	\$ (38,220,927)	\$ (44,123,465)	\$ (33,138,614)	\$ (51,598,651)
<b><u>OTHER FINANCING SOURCES (USES):</u></b>				
Debt issued	\$ 35,707,650	\$ 35,483,000	\$ 35,483,000	\$ 40,613,800
Total Resources (Uses)	<u>\$ (2,513,277)</u>	<u>\$ (8,640,465)</u>	<u>\$ 2,344,386</u>	<u>\$ (10,984,851)</u>
<b><u>TRANSFERS TO (FROM) FUND BALANCE</u></b>				
Reserved for Capital Projects	\$ (2,513,277)	\$ (8,640,465)	\$ 2,344,386	\$ (10,984,851)
Total Transfers to (From) Fund Balance	\$ (2,513,277)	\$ (8,640,465)	\$ 2,344,386	\$ (10,984,851)
Beginning Total Fund Balance	\$ 11,087,230	\$ 8,573,953	\$ 8,573,953	\$ 10,918,339
Ending Total Fund Balance	<u>\$ 8,573,953</u>	<u>\$ (66,512)</u>	<u>\$ 10,918,339</u>	<u>\$ (66,512)</u>

\*\*\* For FY23-24, physical plant expenditures includes equipment of \$22,613,000 and renovation/remodeling and improvement projects of \$ 18,000,000. Note also that the Public Television activities, has budgeted equipment expenditures of \$3,386,000 funded via debt proceeds, which is shown on pages 108 and 109.

### **DEBT SERVICE FUND**

The Debt Service Fund is used to account for the accumulation of resources for, and the payment of, general long-term debt principal, interest, and related costs.



## **Debt Service Fund**

### **Fund Description**

The Debt Service Fund is used to account for the accumulation of resources for, and the payment of general long-term debt and long-term Lease purchase debt principal and interest.

### **Analysis**

Debt Service expenditures for 2023-24 are budgeted to be \$42,682,241, which includes \$39,427,209 for principal, and \$2,865,032 for interest payments. This is funded through a tax levy of \$39,972,694, interest income of \$1,110,000, and state appropriations of \$614,000. Expenditures have remained constant from the 2022-23 budget. The total outstanding debt of \$74,450,000 as of June 30, 2023 includes 49 outstanding debt issues, which will be retired by 2032. The borrowing for 2023-24 includes \$44,000,000 of general obligation promissory notes for \$26,000,000 of equipment and \$18,000,000 of facility remodeling and renovation projects.

### **Debt Limitations**

The bond indebtedness of the district may not exceed 2% of the equalized valuation of the taxable property located in the district per s.67.03(9) Wisconsin Statutes. The bonded indebtedness of the district budgeted for FY 2023-24 is \$118,450,000 for principal compared to the maximum legal limit of 2% or approximately \$2.0 billion based upon projected equalized valuations.

The aggregate indebtedness of the district may not exceed 5% of the equalized valuation of the taxable property located in the district per s.67.03(1) Wisconsin Statutes. The indebtedness of the district budgeted for FY 2023-24 is \$118,450,000 for principal compared to the maximum legal limit of 5% or approximately \$5.1 billion based upon projected equalized valuations.

## SCHEDULE OF LONG-TERM OBLIGATIONS

General Obligation Promissory Notes (Series 2019-20A) issued in the amount of \$1,500,000 on July 15, 2019, through R. W. Baird & Company to finance facility remodeling and improvement projects. Interest rate is 3.0%.

<u>FISCAL YEAR</u>	<u>PRINCIPAL</u>	<u>INTEREST</u>	<u>TOTAL</u>
2023-2024	150,000	4,500	154,500
<b>TOTAL PAYMENTS DUE</b>	<b>150,000</b>	<b>4,500</b>	<b>154,500</b>

General Obligation Promissory Notes (Series 2019-20B) issued in the amount of \$1,500,000 on August 15, 2019, through R. W. Baird & Company to finance facility remodeling and improvement projects. Interest rate is 3.0%.

<u>FISCAL YEAR</u>	<u>PRINCIPAL</u>	<u>INTEREST</u>	<u>TOTAL</u>
2023-2024	150,000	4,500	154,500
<b>TOTAL PAYMENTS DUE</b>	<b>150,000</b>	<b>4,500</b>	<b>154,500</b>

General Obligation Promissory Notes (Series 2019-20C) issued in the amount of \$22,500,000 on September 12, 2019, through R. W. Baird & Company to finance facility \$21,000,000 of movable equipment and \$1,500,000 of facility remodeling and improvement projects. Interest rate is 2.0%.

<u>FISCAL YEAR</u>	<u>PRINCIPAL</u>	<u>INTEREST</u>	<u>TOTAL</u>
2023-2024	3,365,000	67,300	3,432,300
<b>TOTAL PAYMENTS DUE</b>	<b>3,365,000</b>	<b>67,300</b>	<b>3,432,300</b>

General Obligation Promissory Notes (Series 2019-20D) issued in the amount of \$1,500,000 on October 15, 2019, through R. W. Baird & Company to finance facility remodeling and improvement projects. Interest rate is 2.0%.

<u>FISCAL YEAR</u>	<u>PRINCIPAL</u>	<u>INTEREST</u>	<u>TOTAL</u>
2023-2024	150,000	3,000	153,000
<b>TOTAL PAYMENTS DUE</b>	<b>150,000</b>	<b>3,000</b>	<b>153,000</b>

General Obligation Promissory Notes (Series 2019-20E) issued in the amount of \$1,500,000 on November 13, 2019, through R. W. Baird & Company to finance facility remodeling and improvement projects. Interest rate is 3.0%.

<u>FISCAL YEAR</u>	<u>PRINCIPAL</u>	<u>INTEREST</u>	<u>TOTAL</u>
2023-2024	150,000	4,500	154,500
<b>TOTAL PAYMENTS DUE</b>	<b>150,000</b>	<b>4,500</b>	<b>154,500</b>

General Obligation Promissory Notes (Series 2019-20F) issued in the amount of \$1,500,000 on December 11, 2019, through R. W. Baird & Company to finance facility remodeling and improvement projects. Interest rate is 3.25%.

<u>FISCAL YEAR</u>	<u>PRINCIPAL</u>	<u>INTEREST</u>	<u>TOTAL</u>
2023-2024	150,000	4,875	154,875
<b>TOTAL PAYMENTS DUE</b>	<b>150,000</b>	<b>4,875</b>	<b>154,875</b>

General Obligation Promissory Notes (Series 2019-20G) issued in the amount of \$1,500,000 on January 15, 2020, through R. W. Baird & Company to finance facility remodeling and improvement projects. Interest rate is 2.0%.

<u>FISCAL YEAR</u>	<u>PRINCIPAL</u>	<u>INTEREST</u>	<u>TOTAL</u>
2023-2024	150,000	3,000	153,000
<b>TOTAL PAYMENTS DUE</b>	<b>150,000</b>	<b>3,000</b>	<b>156,000</b>

General Obligation Promissory Notes (Series 2019-20H) issued in the amount of \$1,500,000 on February 12, 2020, through R. W. Baird & Company to finance facility remodeling and improvement projects. Interest rate is 3.0%.

<u>FISCAL YEAR</u>	<u>PRINCIPAL</u>	<u>INTEREST</u>	<u>TOTAL</u>
2023-2024	150,000	4,500	154,500
<b>TOTAL PAYMENTS DUE</b>	<b>150,000</b>	<b>4,500</b>	<b>154,500</b>

SCHEDULE OF LONG-TERM OBLIGATIONS (Cont'd)

General Obligation Promissory Notes (Series 2019-20I) issued in the amount of \$1,500,000 on March 12, 2020, through R. W. Baird & Company to finance facility remodeling and improvement projects. Interest rate is 3.0%.

<u>FISCAL YEAR</u>	<u>PRINCIPAL</u>	<u>INTEREST</u>	<u>TOTAL</u>
2023-2024	150,000	4,500	154,500
<b>TOTAL PAYMENTS DUE</b>	<b>150,000</b>	<b>4,500</b>	<b>154,500</b>

General Obligation Promissory Notes (Series 2019-20J) issued in the amount of \$1,500,000 on April 16, 2020, through R. W. Baird & Company to finance facility remodeling and improvement projects. Interest rate is 4.0%.

<u>FISCAL YEAR</u>	<u>PRINCIPAL</u>	<u>INTEREST</u>	<u>TOTAL</u>
2023-2024	150,000	6,000	156,000
<b>TOTAL PAYMENTS DUE</b>	<b>150,000</b>	<b>6,000</b>	<b>156,000</b>

General Obligation Promissory Notes (Series 2019-20K) issued in the amount of \$1,500,000 on May 14, 2020, through R. W. Baird & Company to finance facility remodeling and improvement projects. Interest rate is 3%.

<u>FISCAL YEAR</u>	<u>PRINCIPAL</u>	<u>INTEREST</u>	<u>TOTAL</u>
2023-2024	150,000	4,500	154,500
<b>TOTAL PAYMENTS DUE</b>	<b>150,000</b>	<b>4,500</b>	<b>154,500</b>

General Obligation Promissory Notes (Series 2019-20L) issued in the amount of \$1,500,000 on June 11, 2020, through R. W. Baird & Company to finance facility remodeling and improvement projects. Interest rate is 3.0%.

<u>FISCAL YEAR</u>	<u>PRINCIPAL</u>	<u>INTEREST</u>	<u>TOTAL</u>
2023-2024	150,000	4,500	154,500
<b>TOTAL PAYMENTS DUE</b>	<b>150,000</b>	<b>4,500</b>	<b>154,500</b>

General Obligation Promissory Notes (Series 2020-21A) issued in the amount of \$1,500,000 on July 15, 2020, through R. W. Baird & Company to finance facility remodeling and improvement projects. Interest rate is 2.0%.

<u>FISCAL YEAR</u>	<u>PRINCIPAL</u>	<u>INTEREST</u>	<u>TOTAL</u>
2023-2024	500,000	13,000	513,000
2024-2025	150,000	3,000	153,000
<b>TOTAL PAYMENTS DUE</b>	<b>650,000</b>	<b>16,000</b>	<b>666,000</b>

General Obligation Promissory Notes (Series 2020-21B) issued in the amount of \$1,500,000 on August 12, 2020 through R. W. Baird & Company to finance facility remodeling and improvement projects. Interest rates are 1.0% to 2.0%.

<u>FISCAL YEAR</u>	<u>PRINCIPAL</u>	<u>INTEREST</u>	<u>TOTAL</u>
2023-2024	500,000	11,500	511,500
2024-2025	150,000	1,500	151,500
<b>TOTAL PAYMENTS DUE</b>	<b>650,000</b>	<b>13,000</b>	<b>663,000</b>

General Obligation Promissory Notes (Series 2020-21C) issued in the amount of \$22,500,000 on September 15, 2020, through R. W. Baird & Company to finance facility \$21,000,000 of movable equipment and \$1,500,000 of facility remodeling and improvement projects. Interest rates are 2.0% to 3.0%.

<u>FISCAL YEAR</u>	<u>PRINCIPAL</u>	<u>INTEREST</u>	<u>TOTAL</u>
2023-2024	3,240,000	165,900	3,405,900
2024-2025	3,370,000	101,100	3,471,100
<b>TOTAL PAYMENTS DUE</b>	<b>6,610,000</b>	<b>267,000</b>	<b>6,877,000</b>

General Obligation Promissory Notes (Series 2020-21D) issued in the amount of \$1,500,000 on October 15, 2020, through R. W. Baird & Company to finance facility remodeling and improvement projects. Interest rate is 2.0%.

<u>FISCAL YEAR</u>	<u>PRINCIPAL</u>	<u>INTEREST</u>	<u>TOTAL</u>
2023-2024	500,000	13,000	513,000
2024-2025	150,000	3,000	153,000
<b>TOTAL PAYMENTS DUE</b>	<b>650,000</b>	<b>16,000</b>	<b>666,000</b>

SCHEDULE OF LONG-TERM OBLIGATIONS (Cont'd)

General Obligation Promissory Notes (Series 2020-21E) issued in the amount of \$1,500,000 on November 12, 2020, through R. W. Baird & Company to finance facility remodeling and improvement projects. Interest rates are 2.0% to 3.0%.

<u>FISCAL YEAR</u>	<u>PRINCIPAL</u>	<u>INTEREST</u>	<u>TOTAL</u>
2023-2024	500,000	14,500	514,500
2024-2025	150,000	4,500	154,500
<b>TOTAL PAYMENTS DUE</b>	<b>650,000</b>	<b>19,000</b>	<b>669,000</b>

General Obligation Promissory Notes (Series 2020-21F) issued in the amount of \$1,500,000 on December 15, 2020, through R. W. Baird & Company to finance facility remodeling and improvement projects. Interest rate is 2.0%.

<u>FISCAL YEAR</u>	<u>PRINCIPAL</u>	<u>INTEREST</u>	<u>TOTAL</u>
2023-2024	500,000	13,000	513,000
2024-2025	150,000	3,000	153,000
<b>TOTAL PAYMENTS DUE</b>	<b>650,000</b>	<b>16,000</b>	<b>666,000</b>

General Obligation Promissory Notes (Series 2020-21G) issued in the amount of \$1,500,000 on January 6, 2021, through R. W. Baird & Company to finance facility remodeling and improvement projects. Interest rate is 2.0%.

<u>FISCAL YEAR</u>	<u>PRINCIPAL</u>	<u>INTEREST</u>	<u>TOTAL</u>
2023-2024	500,000	13,000	513,000
2024-2025	150,000	3,000	153,000
<b>TOTAL PAYMENTS DUE</b>	<b>650,000</b>	<b>16,000</b>	<b>666,000</b>

General Obligation Promissory Notes (Series 2020-21H) issued in the amount of \$1,500,000 on February 10, 2021, through R. W. Baird & Company to finance facility remodeling and improvement projects. Interest rate is 2.0%.

<u>FISCAL YEAR</u>	<u>PRINCIPAL</u>	<u>INTEREST</u>	<u>TOTAL</u>
2023-2024	500,000	13,000	513,000
2024-2025	150,000	3,000	153,000
<b>TOTAL PAYMENTS DUE</b>	<b>650,000</b>	<b>16,000</b>	<b>666,000</b>

General Obligation Promissory Notes (Series 2020-21H Taxable) issued in the amount of \$6,345,000 on February 10, 2021, through R. W. Baird & Company to finance facility remodeling and improvement projects. Interest rates are 1.0% to 1.35%.

<u>FISCAL YEAR</u>	<u>PRINCIPAL</u>	<u>INTEREST</u>	<u>TOTAL</u>
2023-2024	575,000	62,138	637,138
2024-2025	590,000	56,388	646,388
2025-2026	605,000	50,488	655,488
2026-2027	615,000	44,438	659,438
2027-2028	3,290,000	122,375	3,412,375
<b>TOTAL PAYMENTS DUE</b>	<b>5,675,000</b>	<b>335,826</b>	<b>6,010,826</b>

General Obligation Promissory Notes (Series 2020-21I) issued in the amount of \$1,500,000 on March 10, 2021, through R. W. Baird & Company to finance facility remodeling and improvement projects. Interest rate is 2.0%.

<u>FISCAL YEAR</u>	<u>PRINCIPAL</u>	<u>INTEREST</u>	<u>TOTAL</u>
2023-2024	500,000	13,000	513,000
2024-2025	150,000	3,000	153,000
<b>TOTAL PAYMENTS DUE</b>	<b>650,000</b>	<b>16,000</b>	<b>666,000</b>

General Obligation Promissory Notes (Series 2020-21J) issued in the amount of \$1,500,000 on April 15, 2021, through R. W. Baird & Company to finance facility remodeling and improvement projects. Interest rate is 2.0%.

<u>FISCAL YEAR</u>	<u>PRINCIPAL</u>	<u>INTEREST</u>	<u>TOTAL</u>
2023-2024	500,000	13,000	513,000
2024-2025	150,000	3,000	153,000
<b>TOTAL PAYMENTS DUE</b>	<b>650,000</b>	<b>16,000</b>	<b>666,000</b>

SCHEDULE OF LONG-TERM OBLIGATIONS (Cont'd)

General Obligation Promissory Notes (Series 2020-21K) issued in the amount of \$1,500,000 on May 12, 2021, through R. W. Baird & Company to finance facility remodeling and improvement projects. Interest rates are 1.5% to 2.0%.

<u>FISCAL YEAR</u>	<u>PRINCIPAL</u>	<u>INTEREST</u>	<u>TOTAL</u>
2023-2024	500,000	12,250	512,250
2024-2025	150,000	2,250	152,250
<b>TOTAL PAYMENTS DUE</b>	<b>650,000</b>	<b>14,500</b>	<b>664,500</b>

General Obligation Promissory Notes (Series 2020-21L) issued in the amount of \$1,500,000 on June 11, 2021, through R. W. Baird & Company to finance facility remodeling and improvement projects. Interest rate is 2.25%.

<u>FISCAL YEAR</u>	<u>PRINCIPAL</u>	<u>INTEREST</u>	<u>TOTAL</u>
2023-2024	500,000	14,625	514,625
2024-2025	150,000	3,375	153,375
<b>TOTAL PAYMENTS DUE</b>	<b>650,000</b>	<b>18,000</b>	<b>668,000</b>

General Obligation Promissory Notes (Series 2021-22A) issued in the amount of \$1,500,000 on July 15, 2021, through R. W. Baird & Company to finance facility remodeling and improvement projects. Interest rates are 1.5% to 3.0%.

<u>FISCAL YEAR</u>	<u>PRINCIPAL</u>	<u>INTEREST</u>	<u>TOTAL</u>
2023-2024	500,000	22,000	522,000
2024-2025	500,000	14,500	514,500
2025-2026	150,000	4,500	154,500
<b>TOTAL PAYMENTS DUE</b>	<b>1,150,000</b>	<b>41,000</b>	<b>1,191,000</b>

General Obligation Promissory Notes (Series 2021-22B) issued in the amount of \$1,500,000 on August 5, 2021 through R. W. Baird & Company to finance facility remodeling and improvement projects. Interest rates are 1.5% to 2.0%.

<u>FISCAL YEAR</u>	<u>PRINCIPAL</u>	<u>INTEREST</u>	<u>TOTAL</u>
2023-2024	500,000	20,500	520,500
2024-2025	500,000	13,000	513,000
2025-2026	150,000	3,000	153,000
<b>TOTAL PAYMENTS DUE</b>	<b>1,150,000</b>	<b>36,500</b>	<b>1,186,500</b>

General Obligation Promissory Notes (Series 2021-22C) issued in the amount of \$22,500,000 on September 15, 2021, through R. W. Baird & Company to finance facility \$21,000,000 of movable equipment and \$1,500,000 of facility remodeling and improvement projects. Interest rate is 2.0%.

<u>FISCAL YEAR</u>	<u>PRINCIPAL</u>	<u>INTEREST</u>	<u>TOTAL</u>
2023-2024	2,580,000	161,100	2,741,100
2024-2025	2,685,000	109,500	2,794,500
2025-2026	2,790,000	55,800	2,845,800
<b>TOTAL PAYMENTS DUE</b>	<b>8,055,000</b>	<b>326,400</b>	<b>8,381,400</b>

General Obligation Promissory Notes (Series 2021-22D) issued in the amount of \$1,500,000 on October 14, 2021, through R. W. Baird & Company to finance facility remodeling and improvement projects. Interest rates are 1.0% to 3.0%.

<u>FISCAL YEAR</u>	<u>PRINCIPAL</u>	<u>INTEREST</u>	<u>TOTAL</u>
2023-2024	500,000	23,375	523,375
2024-2025	500,000	18,375	518,375
2025-2026	150,000	3,375	153,375
<b>TOTAL PAYMENTS DUE</b>	<b>1,150,000</b>	<b>45,125</b>	<b>1,195,125</b>

General Obligation Promissory Notes (Series 2021-22E) issued in the amount of \$1,500,000 on November 15, 2021, through R. W. Baird & Company to finance facility remodeling and improvement projects. Interest rates are 2.0% to 3.0%.

<u>FISCAL YEAR</u>	<u>PRINCIPAL</u>	<u>INTEREST</u>	<u>TOTAL</u>
2023-2024	500,000	24,500	524,500
2024-2025	500,000	14,500	514,500
2025-2026	150,000	4,500	154,500
<b>TOTAL PAYMENTS DUE</b>	<b>1,150,000</b>	<b>43,500</b>	<b>1,193,500</b>



SCHEDULE OF LONG-TERM OBLIGATIONS (Cont'd)

General Obligation Promissory Notes (Series 2021-22F) issued in the amount of \$1,500,000 on December 15, 2021, through R. W. Baird & Company to finance facility remodeling and improvement projects. Interest rates are .45% to 4.0%.

<u>FISCAL YEAR</u>	<u>PRINCIPAL</u>	<u>INTEREST</u>	<u>TOTAL</u>
2023-2024	500,000	25,250	525,250
2024-2025	500,000	23,000	523,000
2025-2026	150,000	3,000	153,000
<b>TOTAL PAYMENTS DUE</b>	<b>1,150,000</b>	<b>51,250</b>	<b>1,201,250</b>

General Obligation Promissory Notes (Series 2021-22G) issued in the amount of \$1,500,000 on January 6, 2022, through R. W. Baird & Company to finance facility remodeling and improvement projects. Interest rate is 2.0%.

<u>FISCAL YEAR</u>	<u>PRINCIPAL</u>	<u>INTEREST</u>	<u>TOTAL</u>
2023-2024	500,000	23,000	523,000
2024-2025	500,000	13,000	513,000
2025-2026	150,000	3,000	153,000
<b>TOTAL PAYMENTS DUE</b>	<b>1,150,000</b>	<b>39,000</b>	<b>1,189,000</b>

General Obligation Promissory Notes (Series 2021-22H) issued in the amount of \$1,500,000 on February 10, 2022, through R. W. Baird & Company to finance facility remodeling and improvement projects. Interest rates are 2.0% to 3.0%.

<u>FISCAL YEAR</u>	<u>PRINCIPAL</u>	<u>INTEREST</u>	<u>TOTAL</u>
2023-2024	500,000	29,500	529,500
2024-2025	500,000	14,500	514,500
2026-2032	150,000	4,500	154,500
<b>TOTAL PAYMENTS DUE</b>	<b>1,150,000</b>	<b>48,500</b>	<b>1,198,500</b>

General Obligation Promissory Notes (Series 2021-22I) issued in the amount of \$1,500,000 on March 15, 2022, through R. W. Baird & Company to finance facility remodeling and improvement projects. Interest rate is 3.0%.

<u>FISCAL YEAR</u>	<u>PRINCIPAL</u>	<u>INTEREST</u>	<u>TOTAL</u>
2023-2024	500,000	34,500	534,500
2024-2025	500,000	19,500	519,500
2025-2026	150,000	4,500	154,500
<b>TOTAL PAYMENTS DUE</b>	<b>1,150,000</b>	<b>58,500</b>	<b>1,208,500</b>

General Obligation Promissory Notes (Series 2021-22J) issued in the amount of \$1,500,000 on April 14, 2022, through R. W. Baird & Company to finance facility remodeling and improvement projects. Interest rates are 3.0% to 5.0%.

<u>FISCAL YEAR</u>	<u>PRINCIPAL</u>	<u>INTEREST</u>	<u>TOTAL</u>
2023-2024	500,000	38,750	538,750
2024-2025	500,000	23,750	523,750
2025-2026	150,000	7,500	157,500
<b>TOTAL PAYMENTS DUE</b>	<b>1,150,000</b>	<b>70,000</b>	<b>1,220,000</b>

General Obligation Promissory Notes (Series 2021-22K) issued in the amount of \$1,500,000 on May 12, 2022, through R. W. Baird & Company to finance facility remodeling and improvement projects. Interest rates are 4.0% to 5.0%.

<u>FISCAL YEAR</u>	<u>PRINCIPAL</u>	<u>INTEREST</u>	<u>TOTAL</u>
2023-2024	500,000	51,000	551,000
2024-2025	500,000	26,000	526,000
2025-2026	150,000	6,000	156,000
<b>TOTAL PAYMENTS DUE</b>	<b>1,150,000</b>	<b>83,000</b>	<b>1,233,000</b>

General Obligation Promissory Notes (Series 2021-22L) issued in the amount of \$1,500,000 on June 15, 2022, through R. W. Baird & Company to finance facility remodeling and improvement projects. Interest rates are 4.0% to 5.0%.

<u>FISCAL YEAR</u>	<u>PRINCIPAL</u>	<u>INTEREST</u>	<u>TOTAL</u>
2023-2024	500,000	51,000	551,000
2024-2025	500,000	26,000	526,000
2025-2026	150,000	6,000	156,000
<b>TOTAL PAYMENTS DUE</b>	<b>1,150,000</b>	<b>83,000</b>	<b>1,233,000</b>

SCHEDULE OF LONG-TERM OBLIGATIONS (Cont'd)

General Obligation Promissory Notes (Series 2022-23A) issued in the amount of \$1,500,000 on July 13, 2022, through R. W. Baird & Company to finance facility remodeling and improvement projects. Interest rates are 3.0% to 4.0%.

	<u>PRINCIPAL</u>	<u>INTEREST</u>	<u>TOTAL</u>
2023-2024	350,000	55,000	405,000
2024-2025	500,000	41,000	541,000
2025-2026	500,000	26,000	526,000
2026-2027	150,000	6,000	156,000
<b>TOTAL PAYMENTS DUE</b>	<b>1,500,000</b>	<b>128,000</b>	<b>1,628,000</b>

General Obligation Promissory Notes (Series 2022-23B) issued in the amount of \$1,500,000 on August 11, 2022 through R. W. Baird & Company to finance facility remodeling and improvement projects. Interest rates are 4.0% to 5.0%.

<u>FISCAL YEAR</u>	<u>PRINCIPAL</u>	<u>INTEREST</u>	<u>TOTAL</u>
2023-2024	350,000	63,500	413,500
2024-2025	500,000	46,000	546,000
2025-2026	500,000	26,000	526,000
2026-2027	150,000	6,000	156,000
<b>TOTAL PAYMENTS DUE</b>	<b>1,500,000</b>	<b>141,500</b>	<b>1,641,500</b>

General Obligation Promissory Notes (Series 2022-23C) issued in the amount of \$22,500,000 on September 14, 2022, through R. W. Baird & Company to finance facility \$21,000,000 of movable equipment and \$1,500,000 of facility remodeling and improvement projects. Interest rate is 4.0%.

<u>FISCAL YEAR</u>	<u>PRINCIPAL</u>	<u>INTEREST</u>	<u>TOTAL</u>
2023-2024	2,965,000	511,800	3,476,800
2024-2025	3,115,000	393,200	3,508,200
2025-2026	3,275,000	268,600	3,543,600
2026-2027	3,440,000	137,600	3,577,600
<b>TOTAL PAYMENTS DUE</b>	<b>12,795,000</b>	<b>1,311,200</b>	<b>14,106,200</b>

General Obligation Promissory Notes (Series 2022-23D) issued in the amount of \$1,500,000 on October 12, 2022, through R. W. Baird & Company to finance facility remodeling and improvement projects. Interest rates are 5.25% to 6.0%

<u>FISCAL YEAR</u>	<u>PRINCIPAL</u>	<u>INTEREST</u>	<u>TOTAL</u>
2023-2024	350,000	84,500	434,500
2024-2025	500,000	65,250	565,250
2025-2026	500,000	39,000	539,000
2026-2027	150,000	9,000	159,000
<b>TOTAL PAYMENTS DUE</b>	<b>1,500,000</b>	<b>197,750</b>	<b>1,697,750</b>

General Obligation Promissory Notes (Series 2022-23E) issued in the amount of \$1,500,000 on November 10, 2022, through R. W. Baird & Company to finance facility remodeling and improvement projects. Interest rate is 5.0%.

<u>FISCAL YEAR</u>	<u>PRINCIPAL</u>	<u>INTEREST</u>	<u>TOTAL</u>
2023-2024	350,000	75,000	425,000
2024-2025	500,000	57,500	557,500
2025-2026	500,000	32,500	532,500
2026-2027	150,000	7,500	157,500
<b>TOTAL PAYMENTS DUE</b>	<b>1,500,000</b>	<b>172,500</b>	<b>1,672,500</b>

SCHEDULE OF LONG-TERM OBLIGATIONS (Cont'd)

General Obligation Promissory Notes (Series 2022-23F) issued in the amount of \$1,500,000 on December 7, 2022, through R. W. Baird & Company to finance facility remodeling and improvement projects. Interest rates are 3.0% to 5.0%.

<u>FISCAL YEAR</u>	<u>PRINCIPAL</u>	<u>INTEREST</u>	<u>TOTAL</u>
2023-2024	350,000	66,500	416,500
2024-2025	500,000	56,000	556,000
2025-2026	500,000	31,000	531,000
2026-2027	150,000	6,000	156,000
<b>TOTAL PAYMENTS DUE</b>	<b>1,500,000</b>	<b>159,500</b>	<b>1,659,500</b>

General Obligation Promissory Notes (Series 2022-23G) issued in the amount of \$1,500,000 on January 4, 2023, through R. W. Baird & Company to finance facility remodeling and improvement projects. Interest rates are 4.0% to 5.0%.

<u>FISCAL YEAR</u>	<u>PRINCIPAL</u>	<u>INTEREST</u>	<u>TOTAL</u>
2023-2024	350,000	63,500	413,500
2024-2025	500,000	46,000	546,000
2025-2026	500,000	26,000	526,000
2026-2027	150,000	6,000	156,000
<b>TOTAL PAYMENTS DUE</b>	<b>1,500,000</b>	<b>141,500</b>	<b>1,641,500</b>

General Obligation Promissory Notes (Series 2022-23H) issued in the amount of \$1,500,000 on February 9, 2023, through R. W. Baird & Company to finance facility remodeling and improvement projects. Interest rates are .05% to 6.0%.

<u>FISCAL YEAR</u>	<u>PRINCIPAL</u>	<u>INTEREST</u>	<u>TOTAL</u>
2023-2024	350,000	58,175	408,175
2024-2025	500,000	58,000	558,000
2025-2026	500,000	28,000	528,000
2026-2027	150,000	3,000	153,000
<b>TOTAL PAYMENTS DUE</b>	<b>1,500,000</b>	<b>147,175</b>	<b>1,647,175</b>

General Obligation Promissory Notes (Series 2022-23I) issued in the amount of \$1,500,000 on March 15, 2023, through R. W. Baird & Company to finance facility remodeling and improvement projects. Interest rates are 4.0% to 5.0%.

<u>FISCAL YEAR</u>	<u>PRINCIPAL</u>	<u>INTEREST</u>	<u>TOTAL</u>
2023-2024	350,000	70,000	420,000
2024-2025	500,000	52,500	552,500
2025-2026	500,000	32,500	532,500
2026-2027	150,000	7,500	157,500
<b>TOTAL PAYMENTS DUE</b>	<b>1,500,000</b>	<b>162,500</b>	<b>1,662,500</b>

General Obligation Promissory Notes (Series 2022-23J) issued in the amount of \$1,500,000 on April 12, 2023, through R. W. Baird & Company to finance facility remodeling and improvement projects. Interest rates are 4.0% to 5.0%.

<u>FISCAL YEAR</u>	<u>PRINCIPAL</u>	<u>INTEREST</u>	<u>TOTAL</u>
2023-2024	350,000	77,824	427,824
2024-2025	500,000	51,000	551,000
2025-2026	500,000	26,000	526,000
2026-2027	150,000	6,000	156,000
<b>TOTAL PAYMENTS DUE</b>	<b>1,500,000</b>	<b>160,824</b>	<b>1,660,824</b>

General Obligation Promissory Notes (Series 2022-23K) issued in the amount of \$1,500,000 on May 10, 2023, through R. W. Baird & Company to finance facility remodeling and improvement projects. Interest rates are 4.0% to 5.0%.

<u>FISCAL YEAR</u>	<u>PRINCIPAL</u>	<u>INTEREST</u>	<u>TOTAL</u>
2023-2024	350,000	70,379	420,379
2024-2025	500,000	52,500	552,500
2025-2026	500,000	32,500	532,500
2026-2027	150,000	7,500	157,500
<b>TOTAL PAYMENTS DUE</b>	<b>1,500,000</b>	<b>162,879</b>	<b>1,662,879</b>

SCHEDULE OF LONG-TERM OBLIGATIONS (Cont'd)

General Obligation Promissory Notes (Series 2022-23L) issued in the amount of \$1,500,000 on June 11, 2023, through R. W. Baird & Company to finance facility remodeling and improvement projects. Interest rates are 4.0% to 5.0%.

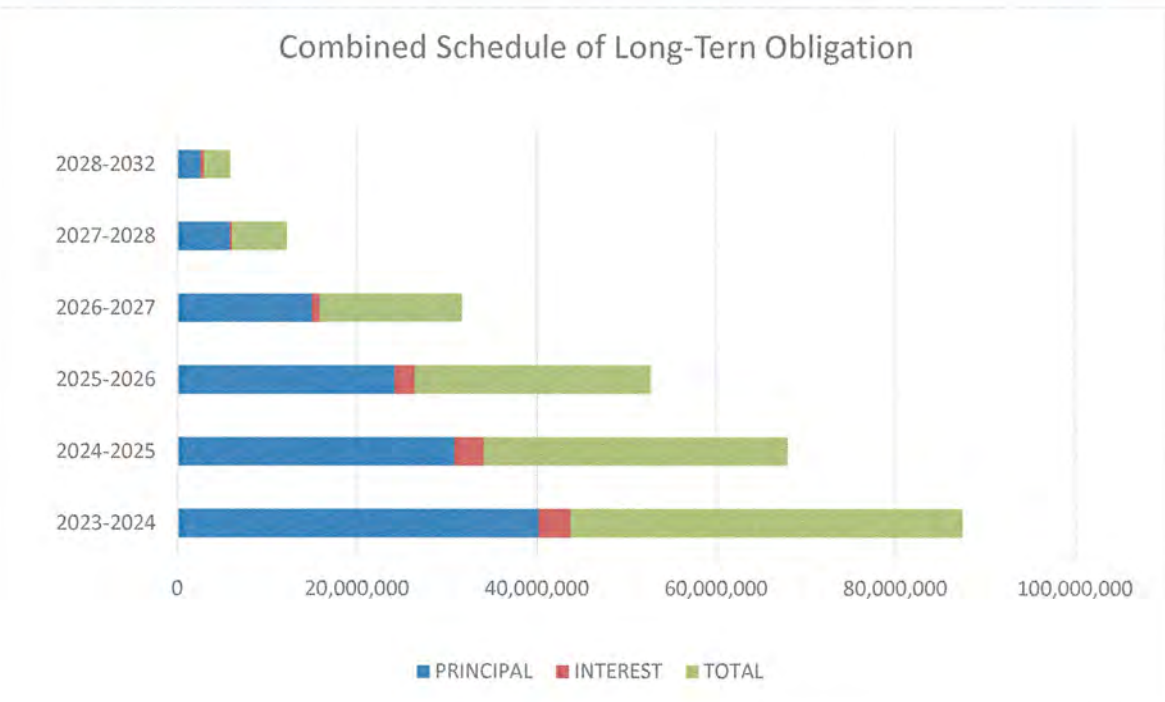
FISCAL YEAR	PRINCIPAL	INTEREST	TOTAL
2023-2024	350,000	72,083	422,083
2024-2025	500,000	57,500	557,500
2025-2026	500,000	32,500	532,500
2026-2027	150,000	7,500	157,500
<b>TOTAL PAYMENTS DUE</b>	<b>1,500,000</b>	<b>169,583</b>	<b>1,669,583</b>

Projected General Obligation Promissory Notes (Series 2022-23A-L) issued for a total of \$39,000,000, through R. W. Baird & Company to finance \$18,000,000 of facility remodeling and improvement projects and \$26,000,000 of movable equipment. Interest rates are 2.0% - 5.0%.

FISCAL YEAR	PRINCIPAL	INTEREST	TOTAL
2023-2024	10,871,557	417,128	11,288,685
2024-2025	8,330,446	627,522	8,957,969
2025-2026	10,282,633	498,640	10,781,273
2026-2027	9,275,363	327,926	9,603,289
2027-2028	5,240,000	121,893	5,361,893
<b>TOTAL PAYMENTS DUE</b>	<b>44,000,000</b>	<b>1,993,108</b>	<b>45,993,108</b>

COMBINED SCHEDULE OF LONG-TERM OBLIGATIONS

FISCAL YEAR	PRINCIPAL	INTEREST	TOTAL
2023-2024	40,096,557	3,601,249	43,697,806
2024-2025	30,740,446	3,242,907	33,983,353
2025-2026	24,102,633	2,240,254	26,342,888
2026-2027	14,980,363	822,138	15,802,501
2027-2028	5,875,000	240,388	6,115,388
2028--2032	2,655,000	316,681	2,971,681
<b>TOTAL PAYMENTS DUE</b>	<b>118,450,000</b>	<b>10,463,616</b>	<b>128,913,616</b>



**MILWAUKEE AREA TECHNICAL COLLEGE**  
**Debt Service Fund**  
**2023-24 Budgetary Statement of**  
**Resources, Uses, and Changes in Fund Balance**

	2021-22 ACTUAL	2022-23 BUDGET	2022-23 ESTIMATED	2023-24 BUDGET
<b>REVENUES:</b>				
Local Government - property taxes	\$ 37,719,037	\$ 38,472,034	\$ 38,796,546	\$ 39,972,691
Intergovernmental revenues:				
State	607,072	614,000	614,000	614,000
Federal	-	-	-	-
Other Institutional	20,821	1,100,000	2,554,120	1,150,000
Total Revenues	<u>\$ 38,346,930</u>	<u>\$ 40,186,034</u>	<u>\$ 41,964,666</u>	<u>\$ 41,736,691</u>
<b>EXPENDITURES:</b>				
Debt Service	\$ 40,479,373	\$ 40,100,000	\$ 38,260,379	\$ 42,682,241
Total Expenditures	<u>\$ 40,479,373</u>	<u>\$ 40,100,000</u>	<u>\$ 38,260,379</u>	<u>\$ 42,682,241</u>
Net Resources (Uses)	<u>\$ (2,132,443)</u>	<u>\$ 86,034</u>	<u>\$ 3,704,287</u>	<u>\$ (945,550)</u>
<b>OTHER SOURCES (USES):</b>				
Proceeds from Debt Defeasance	-			
Refunding Debt Payment	-			
Premium on Issued Debt	1,369,997			
Total Resources (Uses)	<u>\$ (762,446)</u>	<u>\$ 86,034</u>	<u>\$ 3,704,287</u>	<u>\$ (945,550)</u>
Total Transfers to (From) Fund Balance	\$ (762,446)	\$ 86,034	\$ 3,704,287	\$ (945,550)
Beginning Total Fund Balance	<u>\$ 24,110,360</u>	<u>\$ 23,347,914</u>	<u>\$ 23,347,914</u>	<u>\$ 27,052,201</u>
Ending Total Fund Balance	<u>\$ 23,347,914</u>	<u>\$ 23,433,948</u>	<u>\$ 27,052,201</u>	<u>\$ 26,106,651</u>

The Debt Service Fund is used to account for the accumulation of resources for payment of general long-term debt principal and interest.

## **ENTERPRISE FUNDS**

The Enterprise Funds are used to account for ongoing activities which are similar to those often found in the private sector. Their measurement focus is based upon determination of net income. The operations of the various food service centers, bookstores, child care, and other activities which complement the basic educational objectives of the District (i.e., instructional related resale accounts, videoconferences and workshops) are accounted for in the Enterprise Funds. The services are provided primarily through user charges. The television operations accounted for include user charges, grants from the Corporation for Public Broadcasting, and other support, as well as the operating expenses.



## **Enterprise Fund**

### **Fund Description**

Enterprise Funds are used to account for operations where the cost of providing goods or services to students, district staff, faculty, or the general public on a continuing basis is financed or recovered primarily through user charges or where the District Board has decided that periodic determination of revenues, expenses, or net income is appropriate.

These operations include Bookstore, Food Service, Child Care, Milwaukee PBS and Other Enterprise Funds. The Other Enterprise Funds consist of the following operations: MATC Parking Structure, MATC Student Housing, joint enterprise instructional operation areas such as Food Service, Barber Cosmetology and multiple other operations.

As required by Wisconsin Technical College System Board regulations, business plans have been prepared for each enterprise fund.

### **Enterprise Activities**

- The MATC Bookstore is optimistic about FY2024. Collaboration with the MATC Foundation launched in 2023 continues to increase funding sources for students, enabling more of them to purchase the materials they need. Growth of Inclusive Access continues to convert revenues to lower profit fees; this is somewhat offset by increasing requests from faculty to carry non-text course materials. Also growing are partnerships with programs bulk purchasing texts. Increased on-line shopping is reducing in-store sales; supplies sales are sluggish compared to pre-pandemic levels. An exception is laptop sales, which continue to increase. We will continue to develop new products and services to drive sales.
- The Food Service remodel of the Cafeteria is complete and is becoming fully operational. The Cafeteria has begun to see an increase in participation and expect it to continue to rise as staff is hired and all stations begin to come online and selections begin to grow. The ability to increase options will increase overall satisfaction and value which will help drive retention. Food Service continues to promote and plan on aggressively marketing the meal plan program in the coming semester to increase participation. Additionally Food Service is working on a marketing plan to increase overall traffic in the Coffee Shop and the Cafe. C-Store plans are being finalized and will offer expanded availability into the evening which will help drive business as well.
- The Child Care centers will continue to seek out funding opportunities through community partnerships and grants. The centers received the Child Care Access Means Parents in School Program (CCAMPIS) grant for the next 4 year cycle commencing in Oct. of 2022. The grant will help offset allowable operating costs. The State of Wisconsin will continue to support child care providers with short term Child Care Counts funding



## Enterprise Activities

through 2023 at significantly reduced rates from the previous two years. Reductions in funding rates will begin in May of 2023. The department surveys the marketplace each year to make sure their non-student rates are in line with the community rates for comparable centers.

- Child Care Student rates are then set on a percentage of those rates. Staffing shortages have continued to have a negative impact on revenue in 2023 and unless reversed will continue to impact revenue in 2024. While early indications are that demand for child care services for Summer and Fall will be greater than 2023, Child Care will not be able to serve additional families if Child Care is unable to fill its open positions. Less than 5% of the total proposed budget is allocated to operating costs not related to salary/fringes.

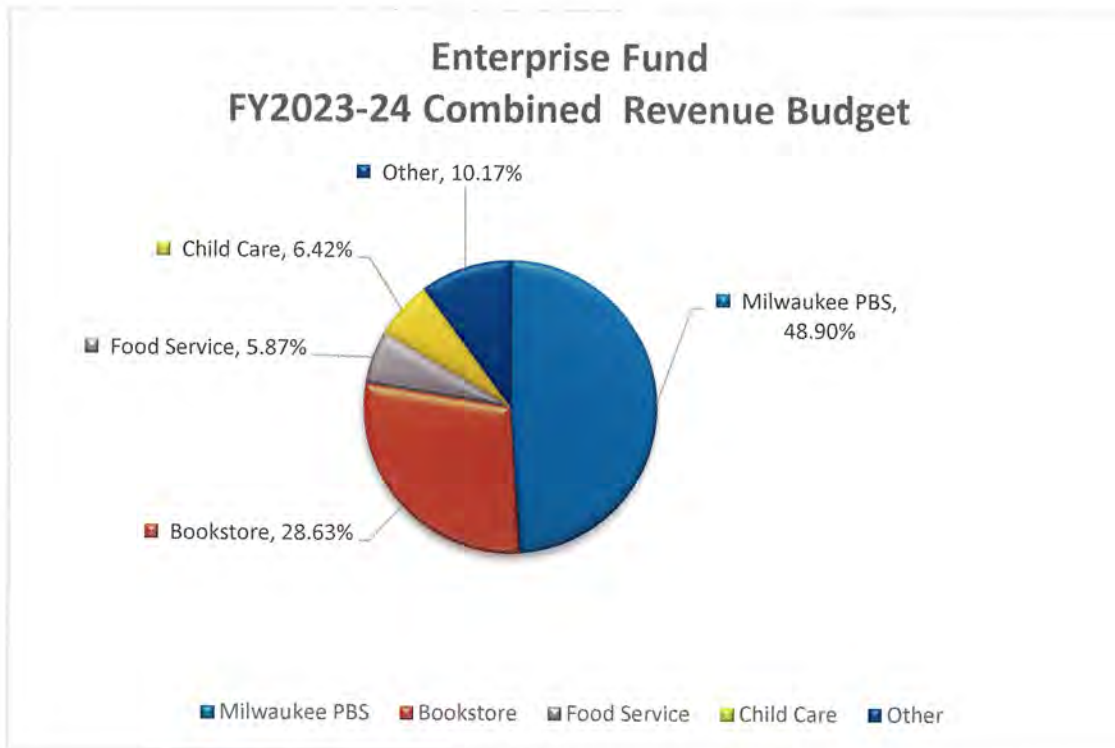
During FY24, Milwaukee PBS continues its focus on the people, places, and issues that impact residents of southeastern Wisconsin. Milwaukee PBS will stay committed to our mission to tell local stories, reflecting the needs and issues of our community and to be responsive to the community of Southeastern Wisconsin that we call home. Our locally produced series and specials strive to provide local storytelling to reflect our community. *10thirtysix*, *Adelante*, *Black Nouveau* and *The Arts Page* will continue to tell local, and in-depth stories that our viewers depend on. Our digital first productions such as *My Wisconsin BackYard* which features environmentally friendly, outdoor segments focusing on how people in the Southeastern Wisconsin area are enjoying their time outside, and *Rythme Café MKE* which connects you with a front row performance by some of our favorite Milwaukee musicians are expected to continue. Special previews will be held for major local programs/initiatives or nationally selected PBS programs that would lend themselves to this particular outreach effort. Milwaukee PBS partners with community organizations, museums, and educational institutions for these screenings. Milwaukee PBS producers are working on a new documentary to premiere during November 2023 about the Milwaukee Soldiers Home, which was the first Veterans home and was commissioned by a March 1865 proclamation by then President of the United States, Abraham Lincoln. Our producers are also working on a documentary about prohibition in Wisconsin currently slated to air in December of 2023.

- MATC will allocate \$3,527,306 of tax levy to Milwaukee PBS for its debt service (principal and interest) payment.
- \$3,386,200 in funding will be provided by MATC bond issuance for Milwaukee PBS capital equipment.

### Enterprise Analysis

FY2024 Enterprise Fund operational revenue budget is divided between the following Enterprise Funds: Milwaukee PBS 48.90%, Bookstore 28.63%, Other Enterprise Funds 10.17%, Child Care 6.42% and Food Service 5.87%.

Revenue by Fund	Percent of Total	Revenue
Milwaukee PBS	48.90%	10,382,815
Bookstore	28.63%	6,079,050
Food Service	5.87%	1,246,262
Child Care	6.42%	1,363,719
Other	10.17%	2,159,476
<b>Total Operating Revenue</b>	<b>100.00%</b>	<b>21,231,322</b>



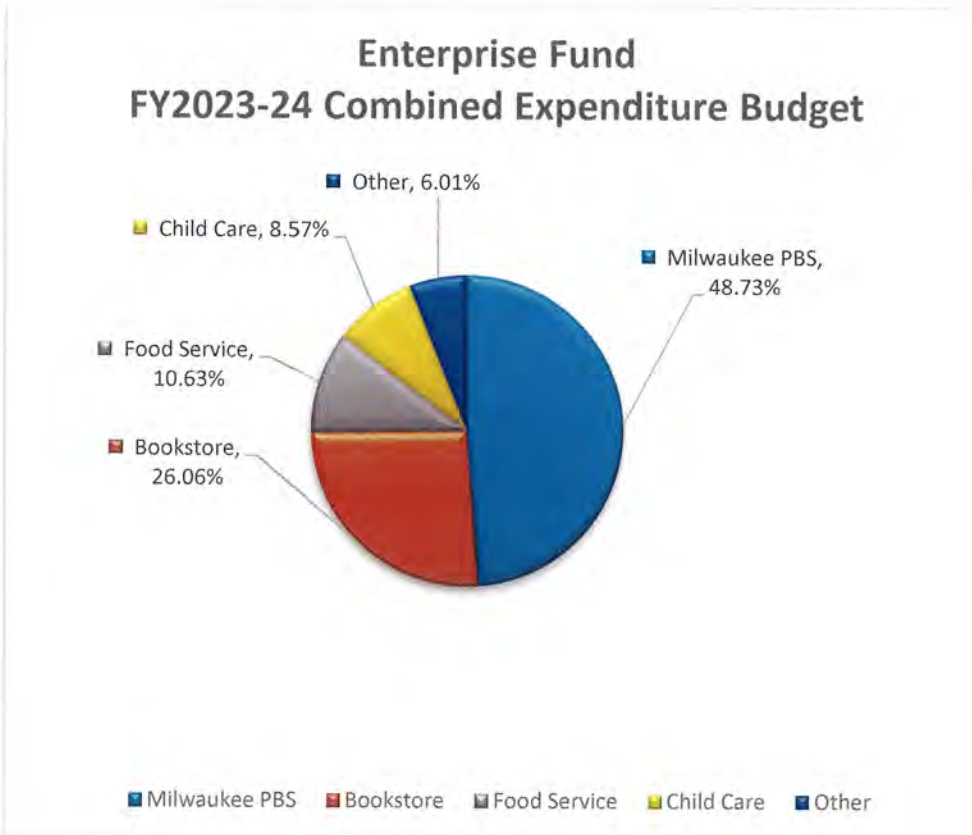
Milwaukee PBS is the largest of the enterprise funds. Milwaukee PBS FY2024 budgeted revenue is from the following sources: \$1.9 M is from Corporation of Public Broadcasting (CPB) Community Service Grant, \$6.7M is a combination of Development Fund, fund raising from: Underwriting, Membership Pledge and Major Plan Giving. \$1.3M is from FCC Spectrum

Investment Income. Bookstore, Food Service, Child Care and the Other Enterprise Funds FY2024 budgeted revenue sources are primarily from user fees.

### Enterprise Analysis

FY2024 Enterprise Fund operational expenditure budget is divided between the enterprise funds as follows: Milwaukee PBS 48.73%, Bookstore 26.06%, Food Service 10.63%, Child Care 8.57%, and Other Enterprise Fund 6.01%.

Expenditure by Fund	Percent of Total	Expenditure
Milwaukee PBS	48.73%	10,872,357
Bookstore	26.06%	5,814,305
Food Service	10.63%	2,372,893
Child Care	8.57%	1,912,209
Other	6.01%	1,341,508
<b>Total Operating Expenditure</b>	<b>100.00%</b>	<b>22,313,272</b>



**MILWAUKEE AREA TECHNICAL COLLEGE**  
**Enterprise Fund Combined**  
**2023-24 Budgetary Statement of**  
**Resources, Uses, and Changes in Fund Balance**

	2021-22 ACTUAL	2022-23 BUDGET	2022-23 ESTIMATED	2023-24 BUDGET
<b>REVENUES:</b>				
Local Government - property taxes	\$ 4,118,872	\$ 4,027,966	\$ 4,027,966	\$ 3,527,306
Intergovernmental Revenues:				
State	298,066	382,800	300,000	305,805
Federal	3,043,264	36,320	36,320	40,414
Other Grants-CPB	2,181,411	1,968,199	1,966,539	1,935,156
Other Grants-PBS	-	-	-	-
Spectrum proceeds	-	1,718,841	386,655	1,276,774
Auxiliary revenue	15,705,505	18,771,915	16,089,234	17,673,173
Total Revenues	<u>\$ 25,347,118</u>	<u>\$ 26,906,041</u>	<u>\$ 22,806,714</u>	<u>\$ 24,758,628</u>
<b>EXPENDITURES:</b>				
Instruction	\$ -	\$ -	\$ -	\$ -
Public Services	9,078,941	10,622,324	8,977,893	10,872,357
Physical Plant	7,843,103	8,212,778	8,212,778	6,913,506
Auxiliary Services	10,210,849	13,745,191	10,407,207	11,440,915
Total Expenditures	<u>\$ 27,132,893</u>	<u>\$ 32,580,293</u>	<u>\$ 27,597,878</u>	<u>\$ 29,226,778</u>
Revenue over (under) expenditures	\$ (1,785,775)	\$ (5,674,252)	\$ (4,791,164)	\$ (4,468,150)
<b>OTHER FINANCING SOURCES (USES):</b>				
Realized Gain (loss) on investment	(23,790)	-	-	-
Unrealized Gain (loss) on investment	(2,204,727)	-	-	-
Interest income	489,542	277,575	277,575	489,542
Transfers in (out)	-	-	-	-
Debt issued	3,292,350	3,517,000	3,517,000	3,386,200
Total Resources (Uses)	<u>\$ (232,400)</u>	<u>\$ (1,879,677)</u>	<u>\$ (996,588)</u>	<u>\$ (592,408)</u>
<b>TRANSFERS TO (FROM) FUND BALANCE</b>				
Retained Earnings	\$ (232,400)	\$ (1,879,677)	\$ (996,588)	\$ (592,408)
Total Transfers to (From) Fund Balance	\$ (232,400)	\$ (1,879,677)	\$ (996,588)	\$ (592,408)
Beginning Total Fund Balance	<u>\$ 14,941,216</u>	<u>\$ 14,708,816</u>	<u>\$ 14,708,816</u>	<u>\$ 13,712,228</u>
Ending Total Fund Balance	<u>\$ 14,708,816</u>	<u>\$ 12,829,139</u>	<u>\$ 13,712,228</u>	<u>\$ 13,119,820</u>

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### **INTERNAL SERVICE FUND**

An Internal Service Fund is used to account for the financing of goods or services provided by one department or agency to other departments or agencies on a cost-reimbursement basis. An Internal Service Fund is used to account for all collections and claim payments of the District's health, dental, property, general liability, and workers compensation self-insurance program.



## **Internal Service Fund**

### **Fund Description**

The Internal Service Fund is used to account for the financing and related financial activities of goods and services provided by one department of the district to other departments of the district, or to other governmental units on a cost reimbursement basis.

MATC's Internal Service Fund is used to account for all health and dental insurance transactions. This fund tracks all activities on a cost-reimbursement basis for health and dental services (claims) for the entire District. MATC became fully self-inured as of July 1, 2016.

MATC joined the WTCS Consortium in FY2019-20 for both health and stop-loss insurance and anticipates continued savings from pooling risk with 8 other technical colleges.

### **Analysis**

Revenues and expenditures in the Internal Service Fund are expected to be \$35,000,000, which is a 2% decrease from FY2022-23. The Fund Balance is also estimated to remain unchanged (\$5,572,445).



**MILWAUKEE AREA TECHNICAL COLLEGE**  
**Internal Service Fund**  
**2023-24 Budgetary Statement of**  
**Resources, Uses, and Changes in Fund Balance**

	<b>2021-22 ACTUAL</b>	<b>2022-23 BUDGET</b>	<b>2022-23 ESTIMATED</b>	<b>2023-24 BUDGET</b>
<b>REVENUES:</b>				
Auxiliary	\$ 35,905,958	\$ 35,830,560	\$ 33,500,000	\$ 35,000,000
Total Revenues	<u>\$ 35,905,958</u>	<u>\$ 35,830,560</u>	<u>\$ 33,500,000</u>	<u>\$ 35,000,000</u>
<b>EXPENDITURES:</b>				
Auxiliary Services	\$ 35,905,958	\$ 35,830,560	\$ 33,500,000	\$ 35,000,000
Total Expenditures	<u>\$ 35,905,958</u>	<u>\$ 35,830,560</u>	<u>\$ 33,500,000</u>	<u>\$ 35,000,000</u>
Revenue over (under) expenditures	-	-	-	-
<b>OTHER FINANCING SOURCES (USES):</b>				
Transfers in (out)	-	-	-	-
Total Resources (Uses)	<u>\$ -</u>	<u>\$ -</u>	<u>\$ -</u>	<u>\$ -</u>
<b>TRANSFERS TO (FROM) FUND BALANCE</b>				
Designated for Self Insurance	\$ -	\$ -	\$ -	\$ -
Total Transfers to (From) Fund Balance	\$ -	\$ -	\$ -	\$ -
Beginning Total Fund Balance	<u>\$ 5,572,445</u>	<u>\$ 5,572,445</u>	<u>\$ 5,572,445</u>	<u>\$ 5,572,445</u>
Ending Total Fund Balance	<u><u>\$ 5,572,445</u></u>	<u><u>\$ 5,572,445</u></u>	<u><u>\$ 5,572,445</u></u>	<u><u>\$ 5,572,445</u></u>

The Internal Service Funds are used to account for the District's self insurance risk exposure which included payments for health and dental.

**SECTION III**  
**SUPPLEMENTAL DATA**

**MILWAUKEE AREA TECHNICAL COLLEGE**  
**Position Summary - FTE Basis <sup>(1)</sup>**

Category	2022-22 Actual	2022-23 Estimated	2023-24				TOTAL
			General Fund	Special Revenue Funds	Proprietary Fund	Fiduciary Fund	
Administrators/Managers/ Executives	133	124	115	1	14	2	132
Faculty	518	519	518	5	0	0	523
Sub-Total Educational	651	643	633	6	14	2	655
Other Staff	687	689	550	37	99	12	698
<b>Total</b>	<b>1,338</b>	<b>1,332</b>	<b>1,183</b>	<b>43</b>	<b>113</b>	<b>14</b>	<b>1,353</b>

<sup>(1)</sup> Based on authorized full-time positions (includes vacancies)

**MILWAUKEE AREA TECHNICAL COLLEGE DISTRICT**

**Student and Campus Statistics**

District Students

The median age of our students is 29 years, and they represent a variety of backgrounds. Our graduates have about 90 percent employment rate, and approximately 78 percent of our students are employed within the program area from which they graduated.

District Campuses

In addition to the main campus in Milwaukee, the District also operates three other campuses as well. These locations and square footages are summarized as follows:

(Unaudited)		
Campus	Location	Under Roof Square Footage
Milwaukee Campus	700 West State Street Milwaukee, WI 53233	2,006,431
Mequon Campus	5555 West Highland Rd Mequon, WI 53092	208,918
Oak Creek Campus	6665 South Howell Ave Oak Creek, WI 53154	358,303
West Allis Campus	1200 South 71st Street West Allis, WI 53214	180,365
	Total for District	<u>2,754,017</u>

Prepared by District Staff from information supplied by departments of Finance, Construction Services, and Institutional Research.

**MILWAUKEE AREA TECHNICAL COLLEGE**  
**Property Tax Levies, Equalized Value and Tax Rates**  
**Historical Comparisons**  
**Fiscal Years 2015-2024**

Year	Total Property Tax Levy-All Funds <sup>(3)</sup>		Equalized Value of Taxable Property <sup>(1)</sup>		Total Property Tax	
	Amount \$	Percent Change	Amount \$	Percent Change	Rate <sup>(2)</sup>	Percent Change
2015	\$ 86,825,946	-39.5%	\$ 69,017,851,677	2.2%	1.26	-40.86%
2016	\$ 87,896,728	1.2%	\$ 69,908,973,752	1.3%	1.26	-0.06%
2017	\$ 90,150,730	2.6%	\$ 71,560,793,961	2.4%	1.26	0.20%
2018	\$ 91,639,040	1.7%	\$ 72,879,221,796	1.8%	1.26	-0.19%
2019	\$ 92,746,924	1.2%	\$ 75,676,549,719	3.8%	1.23	-2.53%
2020	\$ 93,965,582	1.3%	\$ 79,415,980,799	4.9%	1.18	-3.46%
2021	\$ 95,626,532	1.8%	\$ 83,111,403,922	4.7%	1.15	-2.76%
2022	\$ 91,160,828	-4.7%	\$ 90,311,455,530	8.7%	1.01	-12.27%
2023	\$ 91,477,140	0.3%	\$ 101,665,383,175	12.6%	0.90	-10.86%
2024	\$ 93,977,140	2.7%	\$ 101,665,383,175	0.0%	0.92	2.73%

(1) Due to varying assessment policies in the municipalities contained in the District, the District uses equalized value of taxable property for tax levy purposes. This equalized value of property approximates estimated actual (full) value of taxable property. Beginning January 1, 2000, the value of agricultural land is reflected at its use value rather than its market value.

(2) District property tax rates are shown per \$1,000 of equalized value.

(3) Levy is proposed; equalized value is projected, with final value to be determined in fall of 2022. It is important to note that the 2013 Wisconsin Act 145 (the "Act") was signed into law by Wisconsin's Governor on March 24, 2014. The Act shifted a portion of funding for technical college districts in the State from property taxes levied by the districts to a State aid payment by replacing approximately \$60.4 million (for the MATC district) of property tax levies with a State payment beginning in 2015.

**MILWAUKEE AREA TECHNICAL COLLEGE DISTRICT**

Full-Time Equivalent <sup>(1)</sup>  
Student Enrollment Statistics

Historical Comparisons  
Fiscal Years 2015-2024  
(Unaudited)

Year	College Parallel	Associate Degree	Vocational		Community Service	Non-Postsecondary	Total
			Diploma	Adult			
2015	2,972	6,309	935	169	1	1,424	11,811
% of Total	25%	53%	8%	1%	0%	12%	100%
2016	2,605	5,645	888	154	5	1,337	10,634
% of Total	25%	53%	8%	1%	0%	13%	100%
2017	2,524	5,386	882	131	4	1,270	10,197
% of Total	25%	53%	9%	1%	0%	12%	100%
2018	2,559	5,172	890	123	4	1,145	9,893
% of Total	26%	52%	9%	1%	0%	12%	100%
2019	2,733	5,322	936	122	4	906	10,023
% of Total	27%	53%	9%	1%	0%	9%	100%
2020	2,641	5,290	982	109	3	937	9,962
% of Total	27%	53%	10%	1%	0%	9%	100%
2021	2,125	4,667	726	65	—	438	8,022
% of Total	27%	53%	10%	1%	0%	9%	100%
2022	1,807	4,439	873	80	7	611	7,817
% of Total	23%	57%	11%	1%	0%	8%	100%
2023 <sup>(2)</sup>	2,038	4,646	815	66	—	571	8,150
% of Total	25%	57%	10%	1%	0%	7%	100%
2024 <sup>(3)</sup>	2,125	4,845	850	69	—	595	8,500
% of Total	25%	57%	10%	1%	0%	7%	100%

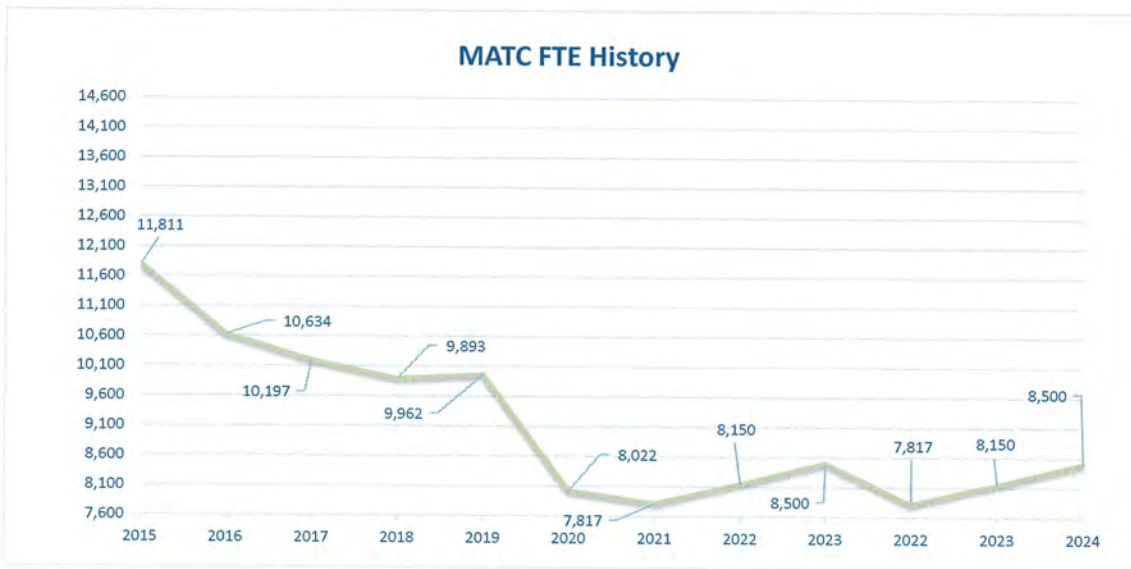
<sup>(1)</sup> A full-time equivalent (FTE) is equal to 30 annual student credits which is subject to State approval and audit. Beginning 2017, transcribed credit is excluded from the FTE calculation.

<sup>(2)</sup> 2022 FTE totals are estimated.

<sup>(3)</sup> 2023 FTE totals are budgeted.

**MILWAUKEE AREA TECHNICAL COLLEGE**  
**Full-Time Equivalent Student Information <sup>(1)</sup>**

	2018-19 Actual	2019-20 Actual	2020-21 Actual	2021-22 Actual	2022-23 Projected	2023-24 Projected
<b>FTEs by Type:</b>						
College Parallel	2,733	2,641	2,125	1,807	2,038	2,125
Associate Degree	5,322	5,290	4,667	4,439	4,646	4,845
Technical Diploma	936	982	726	873	815	850
Vocational/Adult	122	109	65	80	6	69
Community Service	4	3	-	7	-	-
Basic Skill	906	937	438	611	71	595
<b>Total FTEs</b>	<b>10,023</b>	<b>9,962</b>	<b>8,022</b>	<b>7,817</b>	<b>8,150</b>	<b>8,500</b>



<sup>(1)</sup> A full-time equivalent student (FTE) is equal to 30 annual student credits (subject to State approval and audit).

## MILWAUKEE AREA TECHNICAL COLLEGE

### Academic & Career Pathways

MATC's offerings cover a wide spectrum in adult education from Adult Basic Education to Technical Associate Degree programs and many areas in between. Below are MATC's academic pathways grouped by Career Cluster: (A) = Associate Degree, (T) = Technical Diploma, (C) = Certificate.

#### **Business Management Academic & Career Pathway**

The Pathway goal is to develop the skills, knowledge and train students to make them competitive in the rapidly changing business and financial services industries. Students in the Business & Management Pathway, will have the opportunity to earn industry-recognized certifications, technical diplomas and associate degrees in accounting, banking and financial services, business management, supply chain management, transportation logistics and more.

Whether the student's goal is to own a business, work for a corporation, a nonprofit organization or a small startup – or to develop the necessary abilities to advance and expand leadership influence – the Business & Management Pathway will equip them with the skills, tools, experience and confidence to succeed.

<https://www.matc.edu/course-catalog/business-management>

- Accounting (A)
- Accounting Assistant (T)
- Accounting Bookkeeper Trainee (C)
- Administrative Professional (A)
- Banking and Financial Services (A)
- Bilingual Office Assistant (T)
- Business Analyst (A)
- Business Management (A)
- Business Management (T)
- Business Management Trainee (C)
- Digital Marketing and Integrated Communications (T)
- Entrepreneurship (T)
- Entrepreneurship (C)
- Event Management (A)
- Financial Services (T)
- Financial Services Trainee (C)
- Foundations of Lodging and Hospitality Management (T)
- Hotel/Hospitality Management (A)
- Human Resources (A)



## Academic & Career Pathways (Cont.)

- Leadership Development (A)
- Marketing – Online Accelerated (A)
- Marketing (A)
- Medical Administrative Specialist (A)
- Medical Billing (T)
- Office Technology Assistant (T)
- Property Management (C)
- Real Estate (A)
- Real Estate Broker Associate (T)
- Real Estate Salesperson (C)
- Sales and Customer Experience (T)
- Special Event Management (T)
- Supply Chain Management (A)
- Supply Management (T)
- Transportation – Logistics (T)

### Community and Human Services Academic & Career Pathway

The Community & Human Services Pathway has programs to help students gain the skills needed to begin an exciting career. MATC's academic programs train and educate the service-related professionals who provide the lifeblood of a thriving community. Our graduates serve our communities in the areas of firefighting, criminal justice, emergency medical services and human services. They work in barbershops, salons, spas, early childhood education centers, laboratories, legal offices, funeral homes, and many other settings. With input from local employers, MATC's courses are designed to ensure you receive high-quality, career-focused training with the most up-to-date equipment and facilities. Our instructors are dedicated professionals with years of experience in their respective fields.

<https://www.matc.edu/course-catalog/community-human-services>

- Aesthetics (T)
- Aesthetics Skin Care Therapist (A)
- Barber (T)
- Child Care Services (T)
- Cosmetology (T)
- Criminal Justice Studies (A)
- Early Childhood Education (A)
- Emergency Medical Technician (T)
- Emergency Medical Technician – Advanced (T)
- Emergency Medical Technician – Paramedic (T)
- Environmental Health and Water Quality Technology (A)
- Fire Protection Technician (A)

## Academic & Career Pathways (Cont.)

- Funeral Service (A)
- Human Service Associate (A)
- Legal Studies/Paralegal (A)
- Nail Technician (T)
- Paramedic Technician (A)
- Post-Baccalaureate Legal Studies/Paralegal (T)
- Preschool (C)
- Sign Language Interpreting in Education (A)
- Water Technician (C)

### Creative Arts, Design & Media Academic & Career Pathway

The Creative Arts, Design & Media Pathway provides comprehensive education and training in the arts to prepare students for a career or to transfer to four-year colleges and universities. Our mission is to educate students to deliver their talents and skills through coursework that supports exploration and practical application toward creative industry careers that unify our diverse community.

Students in the Creative Arts, Design & Media Pathway, will discover their artistic expression through the guidance of our talented faculty of industry professionals. This Pathway is for students with passion in animation, gaming, visual media, cooking, baking, music, design, photography, or broadcasting. MATC has a program to help students gain the skills they need to begin an exciting career.

<https://www.matc.edu/course-catalog/creative-arts-design-media>

- Animation (A)
- Audio Engineer (T)
- Audio Production (A)
- Baking and Pastry Arts (A)
- Baking Production (T)
- Computer Simulation and Gaming (A)
- Culinary Arts (A)
- Culinary Assistant (T)
- Digital Imaging (T)
- eProduction (A)
- Food Service Assistant (T)
- Front-End Web Developer (T)
- Graphic Design (A)
- Interior Design (A)
- Music Occupations (A)
- Photography (A)
- Production Artist (T)
- Television & Video Production (A)

## Academic & Career Pathways (Cont.)

- TV/Video Field Production Assistant (T)
- TV/Video Studio Production Assistant (T),
- Unity Developer (T)
- Web & Digital Media Design (A)

### General Education Academic & Career Pathway

The General Education Academic & Career Pathway (GenEd ACP) is MATC's largest and most diverse Academic and Career Pathway. MATC offers unparalleled academic and career course combinations in the liberal arts and sciences; the foundation for all academic and career paths. The GenEd ACP fosters educational excellence and interdisciplinary inquiry through our unique blend of course options in the humanities, natural sciences and social sciences. GenEd ACP students have access to choose, explore and sculpt a personalized and individually powerful learning experience suited for their desired academic and/or career paths. GenEd ACP courses will help transform our students into socially aware, critically thinking global citizens who strive to bring about positive change in their communities and beyond

The GenEd ACP's diversity and dynamism serve as an incubator for continued growth and development in any field of study; from business administration and health sciences to manufacturing, human services, technology, engineering, mathematics, chemical technology, chemistry, physical, health, and wellness, psychology, economics and other social sciences to historical and global studies. We cover the whole spectrum for our students to jump start their journey to a four-year university or college

<https://www.matc.edu/course-catalog/general-education>

- Associate of Arts (A)
- Associate of Arts: Online – Accelerated (A)
- Associate of Arts – Community Engagement: Pre-Major (A)
- Associate of Arts – Global Studies: Pre-Major (A)
- Associate of Arts – Teacher Education: Pre-Major (A)
- Associate of Science (A)
- Associate of Science – Chemical Technology: Pre-Major (A)
- Associate of Science – Economics Pre-Major (A)
- Associate of Science – Psychology: Pre-Major (A)
- Individualized Technical Studies (A)

## Academic & Career Pathways (Cont.)

### Healthcare Services Academic & Career Pathway

These programs prepare students to be healthcare providers with the necessary leadership skills to strengthen the health and well-being of our community. MATC has state-of-the-art dental clinic, simulation labs and food science kitchen, and many other impressive spaces where students can grow both personally and professionally.

<https://www.matc.edu/course-catalog/healthcare/index.html>

- Anesthesia Technology (A)
- Cardiovascular Technology – Echocardiography (A)
- Cardiovascular Technology – Invasive (A)
- Central Service Technician (T)
- Community Health and Nutrition Navigator (A)
- Dental Assistant (T)
- Dental Hygiene (A)
- Dietary Manager, (C)
- EKG Technician (C)
- Health Information Technology (A)
- Health Unit Coordinator (T)
- Healthcare Customer Service (C)
- Healthcare Services Management (A)
- LPN to ADN Progression (A)
- Medical Assistant (T)
- Medical Coding Specialist (T)
- Medical Interpreter (T)
- Medical Laboratory Technician (A),
- Nursing Assistant (T)
- Nutrition and Dietetic Technician *formerly Dietetic Technician* (A)
- Occupational Therapy Assistant (A)
- Pharmacy Technician (T)
- Phlebotomy (T)
- Physical Therapist Assistant (A)
- Practical Nursing (T)
- Radiography (A)
- Registered Nursing (A)
- Renal Dialysis Technician (T)
- Respiratory Therapist (A),
- Surgical Technology (A)

### Manufacturing, Construction & Transportation Academic & Career Pathway

MATC's Manufacturing, Construction & Transportation Pathway encompasses several skilled trades and prepares students for their career or for transfer to a four-year college or university. We focus on the student's achievement, providing a supportive learning environment. Students will work with MATC's diverse industry-expert faculty and other industry professionals to acquire current, in-demand skills. Programs in this Pathway lead to careers related to manufacturing; the building, plumbing and electrical work in

## Academic & Career Pathways (Cont.)

residential, commercial and industrial structures; as well as maintenance and repair of appliances, building systems, automobiles, aircraft and diesel trucks. If you are interested in a career in the manufacturing, construction or transportation fields, MATC offers a variety of programs to meet your needs.

<https://www.matc.edu/course-catalog/manufacturing-construction-transportation>

- Advanced Metal Fabrication (T)
- Air Conditioning and Refrigeration Technology (A)
- Appliance Technician (T)
- Architectural Woodworking/Cabinetmaking (T)
- Auto Collision Repair and Finish Technician (T)
- Automated Building Systems (T)
- Automotive Express Lube Technician (C)
- Automotive Maintenance Technician (T)
- Automotive Technology – Comprehensive (A)
- Automotive Technology Maintenance Light Repair (T)
- Aviation Maintenance Technician – General (C)
- Aviation Technician – Airframe (T)
- Aviation Technician – Powerplant (T)
- Boiler Operator (C)
- Bricklaying (T)
- Carpentry (T)
- Computer Numerical Control (CNC) Technician (T)
- CNC Setup and Operations (C )
- Dental Technician (T)
- Diesel and Powertrain Servicing (T)
- Electrical Power Distribution/Line Mechanic (T)
- Electricity (T)
- Landscape Horticulture (A)
- Landscape Horticulture Technician (T)
- Machine Tool Operations (T)
- Manufacturing Maintenance (T)
- Power Engineering and Boiler Operator (T)
- Preparatory Plumbing (T)
- Refrigeration, Air Conditioning and Heating Service Technician (T)
- Technical Studies: Apprentice (A)
- Tool and Die Making (T)
- Truck Driving (T)
- Welding (T)
- Welding Fundamentals (C)
- Welding Technology (A)

## Academic & Career Pathways (Cont.)

### STEM (Science, Technology, Engineering and Mathematics) Academic & Career Pathway

The certificates, technical diplomas and associate degrees in this Pathway will prepare our Students for a professional career in your chosen STEM (science, technology, engineering, mathematics) field. According to the U.S. Bureau of Labor Statistics, the projected growth rate for STEM fields through 2026 is 10.8%, with 93 of 100 STEM occupations earning wages above the national average. MATC's Students can explore their passion in STEM, experiencing hands-on learning with industry-expert faculty. Each course within your program is designed to strengthen your skills in thinking critically and analytically to solve problems. They will experience real-world learning applicable to specific STEM professions, with a supportive, team approach to learning. Our STEM programs are aligned with industry trends focused on changes in technology, equipment, software and instruction methods.

<https://www.matc.edu/course-catalog/stem>

- Architectural Technology (A)
- Biomedical Electronics Technology (A)
- Civil Engineering Technology (A)
- Chemical Processing Technician (T)
- Chemical Technician (A)
- Computer Electronics Technology (A)
- Electronic Engineering Technology (A)
- Electronic Technology – Automation (A)
- Electronics Technician Fundamentals (T)
- Food Science Technology (A)
- IT Computer Support Specialist (A)
- IT Computer Support Technician (T)
- IT Digital Forensics Analyst (T)
- IT Help Desk Support Specialist (T)
- IT Information Systems Security Specialist (A)
- IT Mobile Applications Developer (A)
- IT Network Specialist – Online Accelerated (A)
- IT Network Specialist (A)
- IT Networking and Infrastructure Administration (T)
- IT User Support Technician (T)
- IT Web and Software Developer (A)
- Level 2 – Service Center Technician (C)
- Mechanical and Computer Drafting (T)
- Mechanical Design Technology (A)
- Microsoft Enterprise Desktop Support Specialist (C)
- Quality Engineering Technology, (A)
- Service Center Technician (C)
- Surveying and Mapping (T)

**MILWAUKEE AREA TECHNICAL COLLEGE**  
**Equalized Value and Tax Levy Distribution by Municipality**  
**Fiscal Year 2023-24**

	TAXABLE EQUALIZED VALUATION <sup>(1)</sup>	PERCENT OF TOTAL	TOTAL TAX LEVY
<u>Milwaukee County:</u>			
Village of Bayside	\$ 782,030,400	0.769220%	722,891
Brown Deer	1,223,405,300	1.203365%	1,130,888
Fox Point	1,359,086,300	1.336823%	1,256,308
Greendale	1,703,106,900	1.675208%	1,574,313
Hales Corners	801,392,800	0.788265%	740,789
River Hills	509,420,400	0.501076%	470,896
Shorewood	1,935,381,700	1.903678%	1,789,022
West Milwaukee	430,513,100	0.423461%	397,956
Whitefish Bay	2,859,759,100	2.812913%	2,643,495
City of Cudahy	1,515,988,000	1.491155%	1,401,344
Franklin	5,252,114,500	5.166079%	4,854,934
Glendale	2,159,360,000	2.123987%	1,996,063
Greenfield	3,712,834,400	3.652014%	3,432,059
Milwaukee	36,919,938,100	36.315152%	34,127,941
Oak Creek	4,436,802,000	4.364123%	4,101,278
St. Francis	705,202,300	0.693650%	651,873
South Milwaukee	1,630,334,700	1.603628%	1,507,044
Wauwatosa	8,519,107,200	8.379555%	7,874,867
West Allis	5,191,417,900	5.106377%	4,798,827
<u>Ozaukee County:</u>			
Town of Belgium	140,005,953	0.137713%	129,418
Cedarburg	1,200,532,200	1.180866%	1,109,744
Fredonia	147,441,866	0.145027%	136,292
Grafton	812,794,600	0.799480%	751,329
Port Washington	292,526,100	0.287734%	270,404
Saukville	295,175,000	0.290340%	272,853
Village of Bayside	33,006,300	0.032466%	30,510
Fredonia	236,260,000	0.232390%	218,393
Grafton	1,613,523,100	1.587092%	1,491,504
Newburg	8,063,400	0.007931%	7,454
Saukville	564,586,300	0.555338%	521,891
Thiensville	446,937,100	0.439616%	413,138
City of Cedarburg	1,947,575,600	1.915672%	1,800,294
Mequon	5,785,616,400	5.690842%	5,348,091
Port Washington	1,370,834,100	1.348378%	1,267,167
<u>Washington County:</u>			
Town of Germantown	33,872,400	0.033318%	31,311
Jackson	211,133,958	0.207675%	195,167
Polk	93,159,966	0.091634%	86,115
Richfield	3,389,240,200	3.333721%	3,132,936
Village of Germantown	92,274,374	0.090763%	85,296
Jackson	863,955,577	0.849803%	798,621
<u>Waukesha County:</u>			
City of Milwaukee	15,240,100	0.014990%	14,088
New Berlin	424,433,481	0.417481%	392,337
	<u>\$ 101,665,383,175</u>	<u>100%</u>	<u>\$ 93,977,140</u>

<sup>(1)</sup> Source: Wisconsin Department of Revenue, as of October, 2022. Valuation is assumed to remain constant for FY23-24 budgetary purposes.

**MILWAUKEE AREA TECHNICAL COLLEGE DISTRICT**  
Demographic Statistics for Milwaukee and Ozaukee Counties

Historical Data 2013-2022

Year	Population <sup>1</sup>	Number of Households <sup>2</sup>	Income per Capita (2015 Dollars) <sup>3</sup>	Median Age (Milwaukee County) <sup>4</sup>	Median Age (Ozaukee County) <sup>4</sup>	School Enrollments (Public <sup>5</sup> and Private <sup>6</sup> )	Annual Graduates (Public and Private) <sup>7,8</sup>	Annual Unemployment Rate <sup>9</sup>
2013	1,044,731	414,920	\$45,313	34.0	44.5	194,977	8,726	8.1%
2014	1,046,126	417,295	\$46,066	34.5	44.3	194,475	8,557	6.7%
2015	1,046,588	417,346	\$47,467	34.6	43.8	195,691	8,416	5.6%
2016	1,043,384	416,735	\$47,438	34.7	44.0	194,231	8,559	5.0%
2017	1,039,018	411,997	\$48,002	35.0	44.4	192,510	8,862	3.9%
2018	1,037,348	420,542	\$51,636	35.1	44.3	191,531	9,006	3.8%
2019	1,034,947	419,460	\$52,880	35.2	44.3	191,133	9,012	3.9%
2020	1,030,992	419,869	\$54,167	35.0	44.0	189,930	11,069	7.9%
2021	1,020,556	425,578	\$64,004	35.4	43.7	184,016	10,503	5.2%
2022	1,030,994	10	10	10	10	183,897	8,652 <sup>11</sup>	3.6%

<sup>1</sup>U.S. Census Bureau, Population Estimates: 2015 (2010-2022)

Annual Estimates of the Resident Population: April 1, 2010 to July 1, 2020

Source: U.S. Census Bureau, Population Division

Release Dates: For the United States, regions, divisions, states, and Puerto Rico Commonwealth, December 2016. For counties, municipios, metropolitan statistical areas, micropolitan statistical areas, metropolitan divisions, and combined statistical areas, May 2020.

<sup>2</sup>U.S. Census Bureau, American Community Survey, Table S1101, 1-year files (2010-2019,2021-2022), 5-year files (2020)

<sup>3</sup>U.S. Bureau of Economic Analysis, Local Area Personal Income, Personal income per capita personal income, and population (CA 1-3). Inflation Adjusted using BLS CPI

<sup>4</sup>U.S. Census Bureau, American Community Survey, Table B01002, 1-year files

<sup>5</sup>Wisconsin Department of Instruction (DPI), WISEdash Data Files, [http://wise.dpi.wi.gov/wisedash\\_downloadfiles/type](http://wise.dpi.wi.gov/wisedash_downloadfiles/type)

<sup>6</sup>Wisconsin Department of Instruction (DPI), Private (non-Public) School Enrollment Data

<sup>7</sup>Wisconsin Department of Instruction (DPI), Legacy data files (2006-2009), WISE dash Data Files (2010-2022) (4yr completions) , [http://wise.dpi.wi.gov/wisedash\\_downloadfiles/type](http://wise.dpi.wi.gov/wisedash_downloadfiles/type)

<sup>8</sup>Wisconsin Department of Instruction (DPI), Public School Graduates only (2010-2019,2022), Public and Private School Graduates (2020-2021)

<sup>9</sup>Wisconsin Department of Workforce Development, Bureau of Workforce Training, Local Area Unemployment Statistics



**MILWAUKEE AREA TECHNICAL COLLEGE**  
**Course Fee History**

Year	College Parallel \$	Percent Change	Associate Degree, Adult, and Vocational Programs \$	Percent Change	Avocational Programs \$	Percent Change
2015	170.35	3.0%	125.85	3.0%	291.00	0.0%
2016	173.75	2.0%	128.40	2.0%	291.00	0.0%
2017	176.35	1.5%	130.35	1.5%	291.00	0.0%
2018	178.80	1.4%	132.20	1.4%	291.00	0.0%
2019	181.50	1.5%	134.20	1.5%	291.00	0.0%
2020	184.60	1.7%	136.50	1.7%	291.00	0.0%
2021	187.85	1.76%	138.90	1.76%	291.00	0.0%
2022	188.90	0.56%	141.00	1.51%	291.00	0.0%
2023	188.90	0.00%	143.45	1.74%	291.00	0.0%
2024	188.90	0.00%	146.20	1.92%	291.00	0.0%

**NOTES:**

All amounts are per-credit charges.

College Parallel and Associate Degree, Adult, and Vocational Program fees are established by the Wisconsin Technical College System Board. Avocational fees are established by the District Board to cover 100% of instructional cost.



**MILWAUKEE AREA TECHNICAL COLLEGE  
Program Graduate Follow-Up Statistics <sup>(1)</sup>**

**Historical Comparisons  
Fiscal Years 2013-2022**

Year	Number of Graduates	Number of Follow-up Respondents	Total Number Available for Employment	Percent Employed <sup>(2)</sup>	Percent Employed in Related Occupation	Percent Employed in District
2013	2,962	1,422	1,247	87.7%	69.0%	79.4%
2014	2,717	1,534	1,424	88.9%	70.6%	80.9%
2015	2,554	1,427	1,301	90.7%	72.5%	75.5%
2016	2,543	1,514	1,347	91.5%	72.3%	74.6%
2017	2,418	1,525	1,241	92.4%	72.3%	70.7%
2018	2,413	1,173	1,063	93.9%	74.5%	74.3%
2019	2,430	1,418	1,147	94.3%	73.3%	71.5%
2020	1,714	1,086	752	85.5%	62.2%	71.5%
2021	2,066	1,221	821	92.6%	67.9%	76.4%
2022	2,027	1,271	896	90.3%	78.2%	48.8%

<sup>(1)</sup> Based on survey of district graduates conducted approximately six months after graduation; Statistics only include graduates of the district's post-secondary vocational-technical programs.

<sup>(2)</sup> Percent computed based upon WTCS standard of Employed / Available for Employment

**MILWAUKEE AREA TECHNICAL COLLEGE**  
**Special Revenue Fund - Non-Aidable (Student Financial Aid Activities)**  
**2023-24 Budgetary Statement of**  
**Resources, Uses, and Changes in Fund Balance**

	2021-22 ACTUAL	2022-23 BUDGET	2022-23 ESTIMATED	2023-24 BUDGET
<b>REVENUES:</b>				
Intergovernmental revenues:				
State	\$ 4,531,753	\$ 5,016,900	\$ 5,016,900	\$ 5,200,000
Federal	35,114,208	31,559,902	31,559,902	21,709,580
Other Institutional	2,126,986	1,990,000	1,990,000	2,295,000
Total Revenues	<u>\$ 41,772,947</u>	<u>\$ 38,566,802</u>	<u>\$ 38,566,802</u>	<u>\$ 29,204,580</u>
<b>EXPENDITURES:</b>				
Student Services	\$ 45,101,457	\$ 38,566,802	\$ 38,566,802	\$ 29,204,580
Total Expenditures	<u>\$ 45,101,457</u>	<u>\$ 38,566,802</u>	<u>\$ 38,566,802</u>	<u>\$ 29,204,580</u>
Revenue over (under) expenditures	\$ (3,328,510)	\$ -	\$ -	\$ -
Total Resources (Uses)	<u>\$ (3,328,510)</u>	<u>\$ -</u>	<u>\$ -</u>	<u>\$ -</u>
<b>TRANSFERS TO (FROM) FUND BALANCE</b>				
Designated for Operations	\$ (3,328,510)	\$ -	\$ -	\$ -
Total Transfers to (From) Fund Balance	\$ (3,328,510)	\$ -	\$ -	\$ -
Beginning Total Fund Balance	\$ 790,109	\$ (2,538,401)	\$ (2,538,401)	\$ (2,538,401)
Ending Total Fund Balance	<u>\$ (2,538,401)</u>	<u>\$ (2,538,401)</u>	<u>\$ (2,538,401)</u>	<u>\$ (2,538,401)</u>

The Financial Aid Fund is used to account for those monies provided exclusively and specifically for financial aid students; for example, work study and scholarships would be included.

**MILWAUKEE AREA TECHNICAL COLLEGE**  
**Special Revenue Fund - Non-Aidable (Non-Financial Aid Activities)**  
**2023-24 Budgetary Statement of**  
**Resources, Uses, and Changes in Fund Balance**

	<b>2021-22 ACTUAL</b>	<b>2022-23 BUDGET</b>	<b>2022-23 ESTIMATED</b>	<b>2023-24 BUDGET</b>
<b>REVENUES:</b>				
Institutional revenues:				
Other Student Fees	\$ 3,123,263	\$ 3,653,759	\$ 3,577,706	\$ 3,820,371
Total Revenues	<u>\$ 3,123,263</u>	<u>\$ 3,653,759</u>	<u>\$ 3,577,706</u>	<u>\$ 3,820,371</u>
<b>EXPENDITURES:</b>				
Student Services	\$ 3,400,917	\$ 4,627,333	\$ 3,813,119	\$ 4,860,455
Physical Plant	-	-	-	-
Total Expenditures	<u>\$ 3,400,917</u>	<u>\$ 4,627,333</u>	<u>\$ 3,813,119</u>	<u>\$ 4,860,455</u>
Total Resources (Uses)	<u>\$ (277,654)</u>	<u>\$ (973,574)</u>	<u>\$ (235,413)</u>	<u>\$ (1,040,084)</u>
<b>TRANSFERS TO (FROM) FUND BALANCE</b>				
Designated for Operations	\$ (277,654)	\$ (973,574)	\$ (235,413)	\$ (1,040,084)
Total Transfers to (From) Fund Balance	\$ (277,654)	\$ (973,574)	\$ (235,413)	\$ (1,040,084)
Beginning Total Fund Balance	\$ 2,600,091	\$ 2,322,438	\$ 2,322,438	\$ 2,087,025
Ending Total Fund Balance	<u>\$ 2,322,438</u>	<u>\$ 1,348,864</u>	<u>\$ 2,087,025</u>	<u>\$ 1,046,941</u>

The Trust and Agency Fund is used to account for assets held by the District as an agent for individuals, private organizations, other governmental units, or other funds.

The Trust and Agency Fund, Fund Balance is reserved for Student Organizations and Athletics.

**MILWAUKEE AREA TECHNICAL COLLEGE  
Enterprise Fund (Milwaukee PBS Activities )  
2023-24 Budgetary Statement of  
Resources, Uses, and Changes in Fund Balance**

	<b>2021-22 ACTUAL</b>	<b>2022-23 BUDGET</b>	<b>2022-23 ESTIMATED</b>	<b>2023-24 BUDGET</b>
<b><u>REVENUES:</u></b>				
Local Government - property taxes	\$ 4,118,872	\$ 4,027,966	\$ 4,027,966	\$ 3,527,306
Intergovernmental Revenues:				
State	-	-	-	-
Federal	-	-	-	-
Other Grants-CPB	2,181,411	1,968,199	1,966,539	1,935,156
Other Grants-PBS	-	-	-	-
Spectrum proceeds	-	1,718,841	386,655	1,276,774
Auxiliary revenue	7,346,906	6,657,709	6,347,124	7,170,885
Total Revenues	<u>\$ 13,647,189</u>	<u>\$ 14,372,715</u>	<u>\$ 12,728,284</u>	<u>\$ 13,910,121</u>
<b><u>EXPENDITURES:</u></b>				
Auxiliary Enterprise				
Physical Plant	\$ 7,843,103	\$ 8,212,778	\$ 8,212,778	\$ 6,913,506
Public Service	9,078,941	10,622,324	8,977,893	10,872,357
Total Expenditures	<u>\$ 16,922,044</u>	<u>\$ 18,835,102</u>	<u>\$ 17,190,671</u>	<u>\$ 17,785,863</u>
Revenue over (under) expenditures	\$ (3,274,855)	\$ (4,462,387)	\$ (4,462,387)	\$ (3,875,742)
<b><u>OTHER FINANCING SOURCES (USES):</u></b>				
Realized Gain (loss) on investment	(23,790)	-	-	-
Unrealized Gain (loss) on investment	(2,204,727)	-	-	-
Interest income	489,542	277,575	277,575	489,542
Debt issued	3,292,350	3,517,000	3,517,000	3,386,200
Total Resources (Uses)	<u>\$ (1,721,480)</u>	<u>\$ (667,812)</u>	<u>\$ (667,812)</u>	<u>\$ -</u>
<b><u>TRANSFERS TO (FROM) FUND BALANCE</u></b>				
Designated for Operations	\$ (1,289,598)	\$ -	\$ -	\$ -
Designated for Capital	\$ (431,881)	\$ (667,812)	\$ (667,812)	\$ -
Total Transfers to (From) Fund Balance	<u>\$ (1,721,479)</u>	<u>\$ (667,812)</u>	<u>\$ (667,812)</u>	<u>\$ -</u>
Beginning Total Fund Balance	<u>\$ 9,806,362</u>	<u>\$ 8,084,883</u>	<u>\$ 8,084,883</u>	<u>\$ 7,417,071</u>
Ending Total Fund Balance	<u>\$ 8,084,883</u>	<u>\$ 7,417,071</u>	<u>\$ 7,417,071</u>	<u>\$ 7,417,071</u>

The Milwaukee PBS Fund has been established to combine the various funding resources for public television into one separate and distinct fund in order to present the entire television operation in one section of the budget.

**MILWAUKEE AREA TECHNICAL COLLEGE**  
**Enterprise Fund (Milwaukee PBS Activities )**  
**2023-24 Budgetary Statement of**  
**Resources, Uses, and Changes in Fund Balance**  
**ALTERNATIVE PRESENTATION OF PREVIOUS PAGE**

	<b>2021-22 ACTUAL</b>	<b>2022-23 BUDGET</b>	<b>2022-23 ESTIMATED</b>	<b>2023-24 BUDGET</b>
<b>REVENUES: Operating</b>				
Local Government - property taxes	\$ -	\$ -	\$ -	\$ -
Intergovernmental Revenues:				
State	-	-	-	-
Federal - Grants	-	-	-	-
Federal CPB - Grants	2,181,411	1,968,199	1,966,539	1,935,156
Federal PBS - Grants	-	-	-	-
Spectrum proceeds	-	1,718,841	386,655	1,276,774
Auxiliary revenue	7,346,906	6,657,709	6,347,124	7,170,885
Total Revenues	<u>\$ 9,528,317</u>	<u>\$ 10,344,749</u>	<u>\$ 8,700,318</u>	<u>\$ 10,382,815</u>
<b>EXPENDITURES: Operating</b>	9,078,940	10,622,324	8,977,893	10,872,357
Revenue over (under) expenditures - Operating	<u>\$ 449,377</u>	<u>\$ (277,575)</u>	<u>\$ (277,575)</u>	<u>\$ (489,542)</u>
<b>REVENUES: Capital (bonds issued)</b>	\$ 3,292,350	\$ 3,517,000	\$ 3,517,000	\$ 3,386,200
<b>EXPENDITURES: Capital (Equipment &amp; Renovation)</b>	\$ 3,724,231	\$ 4,184,812	\$ 4,184,812	\$ 3,386,200
Revenue over (under) expenditures - Capital	<u>\$ (431,881)</u>	<u>\$ (667,812)</u>	<u>\$ (667,812)</u>	<u>\$ -</u>
<b>REVENUES: Debt Service (Property Taxes)</b>	\$ 4,118,872	\$ 4,027,966	\$ 4,027,966	\$ 3,527,306
<b>EXPENDITURES: Debt Service (Principal &amp; Interest)</b>	\$ 4,118,872	\$ 4,027,966	\$ 4,027,966	\$ 3,527,306
Revenue over (under) expenditures - Debt Service	<u>\$ -</u>	<u>\$ -</u>	<u>\$ -</u>	<u>\$ -</u>
<b>OTHER FINANCING SOURCES (USES):</b>				
Realized Gain (loss) on investment	(23,790)	-	-	-
Unrealized Gain (loss) on investment	(2,204,727)	-	-	-
Interest income	489,542	277,575	277,575	489,542
<b>TRANSFERS TO (FROM) FUND BALANCE</b>				
Designated for Operations	449,377	(277,575)	(277,575)	(489,542)
Designated for Capital	(431,881)	(667,812)	(667,812)	-
Total Other Financing Sources and Fund Balance Transfers	<u>\$ (1,721,479)</u>	<u>\$ (667,812)</u>	<u>\$ (667,812)</u>	<u>\$ -</u>
Beginning Fund Balance (reserved for operating)	\$ 8,861,503	\$ 7,417,071	\$ 7,417,071	\$ 7,417,071
Beginning Fund Balance (reserved for capital)	944,859	667,812	667,812	-
Total Beginning Fund Balance	<u>9,806,362</u>	<u>8,084,883</u>	<u>8,084,883</u>	<u>7,417,071</u>
Ending Fund Balance (reserved for operating)	7,417,071	7,417,071	7,417,071	7,417,071
Ending Fund Balance (reserved for capital)	667,812	-	-	-
Ending Total Fund Balance	<u>\$ 8,084,883</u>	<u>\$ 7,417,071</u>	<u>\$ 7,417,071</u>	<u>\$ 7,417,071</u>

The Milwaukee PBS Fund has been established to combine the various funding resources for public television into one separate and distinct fund in order to present the entire television operation in one section of the budget.

**MILWAUKEE AREA TECHNICAL COLLEGE**  
**Enterprise Fund (Food Service Activities )**  
**2023-24 Budgetary Statement of**  
**Resources, Uses, and Changes in Fund Balance**

	2021-22 ACTUAL	2022-23 BUDGET	2022-23 ESTIMATED	2023-24 BUDGET
<b>REVENUES:</b>				
Local Government - property taxes	\$ -	\$ -	\$ -	\$ -
Intergovernmental Revenues:				
State	-	-	-	-
Federal	1,000,000	-	-	-
Auxiliary revenue	801,069	733,032	925,000	1,246,262
Total Revenues	<u>\$ 1,801,069</u>	<u>\$ 733,032</u>	<u>\$ 925,000</u>	<u>\$ 1,246,262</u>
<b>EXPENDITURES:</b>				
Auxiliary Enterprise				
Physical Plant	\$ -	\$ -	\$ -	\$ -
Auxiliary Services	1,900,824	2,141,614	2,092,163	2,372,893
Public Service	-	-	-	-
Total Expenditures	<u>\$ 1,900,824</u>	<u>\$ 2,141,614</u>	<u>\$ 2,092,163</u>	<u>\$ 2,372,893</u>
Revenue over (under) expenditures	\$ (99,755)	\$ (1,408,582)	\$ (1,167,163)	\$ (1,126,631)
<b>OTHER FINANCING SOURCES (USES):</b>				
Transfer In (Out)	99,755	1,408,582	1,167,163	1,126,631
Debt issued				
Other Grants	-	-	-	-
Total Resources (Uses)	<u>\$ -</u>	<u>\$ -</u>	<u>\$ -</u>	<u>\$ -</u>
<b>TRANSFERS TO (FROM) FUND BALANCE</b>				
Designated for Operations	\$ -	\$ -	\$ -	\$ -
Total Transfers to (From) Fund Balance	\$ -	\$ -	\$ -	\$ -
Beginning Total Fund Balance	\$ -	\$ -	\$ -	\$ -
Ending Total Fund Balance	<u>\$ -</u>	<u>\$ -</u>	<u>\$ -</u>	<u>\$ -</u>

The Food Service Fund has been established to combine the various funding resources for food service into one separate and distinct fund in order to present the entire food service operation in one section of the budget. Food Service Cuisine, International Cuisine, Culinary Arts and Baking/Arts which are Food Service instructional operations are accounted for in Enterprise Fund (Other Activities).

**MILWAUKEE AREA TECHNICAL COLLEGE**  
**Enterprise Fund (Bookstore Activities )**  
**2023-24 Budgetary Statement of**  
**Resources, Uses, and Changes in Fund Balance**

	2021-22 ACTUAL	2022-23 BUDGET	2022-23 ESTIMATED	2023-24 BUDGET
<b>REVENUES:</b>				
Local Government - property taxes	\$ -	\$ -	\$ -	-
Intergovernmental Revenues:				
State	-	-	-	-
Federal	1,710,000	-	-	-
Auxiliary revenue	4,706,419	8,217,153	5,517,110	6,079,050
Total Revenues	<u>\$ 6,416,419</u>	<u>\$ 8,217,153</u>	<u>\$ 5,517,110</u>	<u>\$ 6,079,050</u>
<b>EXPENDITURES:</b>				
Auxiliary Enterprise				
Physical Plant	\$ -	\$ -	\$ -	-
Auxiliary Services	4,813,181	7,430,738	5,368,493	5,814,305
Public Service	-	-	-	-
Total Expenditures	<u>\$ 4,813,181</u>	<u>\$ 7,430,738</u>	<u>\$ 5,368,493</u>	<u>\$ 5,814,305</u>
Revenue over (under) expenditures	\$ 1,603,238	\$ 786,415	\$ 148,617	\$ 264,745
<b>OTHER FINANCING SOURCES (USES):</b>				
Transfer In (Out)	(114,159)	(1,998,280)	(477,394)	(857,153)
Debt issued				
Other Grants	-	-	-	-
Total Resources (Uses)	<u>\$ 1,489,079</u>	<u>\$ (1,211,865)</u>	<u>\$ (328,777)</u>	<u>\$ (592,408)</u>
<b>TRANSFERS TO (FROM) FUND BALANCE</b>				
Designated for Operations	<u>\$ 1,489,079</u>	<u>\$ (1,211,865)</u>	<u>\$ (328,777)</u>	<u>\$ (592,408)</u>
Total Transfers to (From) Fund Balance	\$ 1,489,079	\$ (1,211,865)	\$ (328,777)	\$ (592,408)
Beginning Total Fund Balance	<u>\$ 5,134,854</u>	<u>\$ 6,623,933</u>	<u>\$ 6,623,933</u>	<u>\$ 6,295,156</u>
Ending Total Fund Balance	<u>\$ 6,623,933</u>	<u>\$ 5,412,068</u>	<u>\$ 6,295,156</u>	<u>\$ 5,702,748</u>

The Bookstore Fund has been established to combine the various funding resources for bookstore into one separate and distinct fund in order to present the entire bookstore operation in one section of the budget.



**MILWAUKEE AREA TECHNICAL COLLEGE**  
**Enterprise Fund (Child Care Activities )**  
**2023-24 Budgetary Statement of**  
**Resources, Uses, and Changes in Fund Balance**

	2021-22 ACTUAL	2022-23 BUDGET	2022-23 ESTIMATED	2023-24 BUDGET
<b><u>REVENUES:</u></b>				
Local Government - property taxes	\$ -	\$ -	\$ -	\$ -
Intergovernmental Revenues:				
State	298,066	382,800	300,000	305,805
Federal	43,264	36,320	36,320	40,414
Auxiliary revenue	994,713	855,496	1,300,000	1,017,500
Total Revenues	<u>\$ 1,336,043</u>	<u>\$ 1,274,616</u>	<u>\$ 1,636,320</u>	<u>\$ 1,363,719</u>
<b><u>EXPENDITURES:</u></b>				
Auxiliary Enterprise				
Physical Plant	\$ -	\$ -	\$ -	\$ -
Auxiliary Services	2,199,633	2,396,345	2,146,551	1,912,209
Public Service	-	-	-	-
Total Expenditures	<u>\$ 2,199,633</u>	<u>\$ 2,396,345</u>	<u>\$ 2,146,551</u>	<u>\$ 1,912,209</u>
Revenue over (under) expenditures	\$ (863,590)	\$ (1,121,729)	\$ (510,231)	\$ (548,490)
<b><u>OTHER FINANCING SOURCES (USES):</u></b>				
Transfer In (Out)	863,590	1,121,729	510,231	548,490
Debt issued	-	-	-	-
Other Grants	-	-	-	-
Total Resources (Uses)	<u>\$ -</u>	<u>\$ -</u>	<u>\$ -</u>	<u>\$ -</u>
<b><u>TRANSFERS TO (FROM) FUND BALANCE</u></b>				
Designated for Operations	\$ -	\$ -	\$ -	\$ -
Total Transfers to (From) Fund Balance	\$ -	\$ -	\$ -	\$ -
Beginning Total Fund Balance	\$ -	\$ -	\$ -	\$ -
Ending Total Fund Balance	<u>\$ -</u>	<u>\$ -</u>	<u>\$ -</u>	<u>\$ -</u>

The Child Care Fund has been established to combine the various funding resources for child care into one separate and distinct fund in order to present the entire child care operation in one section of the budget

**MILWAUKEE AREA TECHNICAL COLLEGE**  
**Enterprise Fund (Other Activities )**  
**2023-24 Budgetary Statement of**  
**Resources, Uses, and Changes in Fund Balance**

	2021-22 ACTUAL	2022-23 BUDGET	2022-23 ESTIMATED	2023-24 BUDGET
<b><u>REVENUES:</u></b>				
Local Government - property taxes	\$ -	\$ -	\$ -	\$ -
Intergovernmental Revenues:				
State	-	-	-	-
Federal	290,000	-	-	-
Auxiliary revenue	1,856,397	2,308,525	2,000,000	2,159,476
Total Revenues	<u>\$ 2,146,397</u>	<u>\$ 2,308,525</u>	<u>\$ 2,000,000</u>	<u>\$ 2,159,476</u>
<b><u>EXPENDITURES:</u></b>				
Auxiliary Enterprise				
Physical Plant	\$ -	\$ -	\$ -	-
Auxiliary Services	1,297,211	1,776,494	800,000	1,341,508
Public Service	-	-	-	-
Total Expenditures	<u>\$ 1,297,211</u>	<u>\$ 1,776,494</u>	<u>\$ 800,000</u>	<u>\$ 1,341,508</u>
Revenue over (under) expenditures	\$ 849,186	\$ 532,031	\$ 1,200,000	\$ 817,968
<b><u>OTHER FINANCING SOURCES (USES):</u></b>				
Transfer In (Out)	(849,186)	(532,031)	(1,200,000)	(817,968)
Debt issued				
Other Grants	-	-		
Total Resources (Uses)	<u>\$ -</u>	<u>\$ -</u>	<u>\$ -</u>	<u>\$ -</u>
<b><u>TRANSFERS TO (FROM) FUND BALANCE</u></b>				
Designated for Operations	\$ -	\$ -	\$ -	\$ -
Total Transfers to (From) Fund Balance	\$ -	\$ -	\$ -	\$ -
Beginning Total Fund Balance	\$ -	\$ -	\$ -	\$ -
Ending Total Fund Balance	<u>\$ -</u>	<u>\$ -</u>	<u>\$ -</u>	<u>\$ -</u>

The Other Fund has been established to combine the various funding resources for other enterprise activity into one separate and distinct fund in order to present the entire other enterprise operation in one section of the budget. Food Service Cuisine, International Cuisine, Culinary Arts and Baking/Arts which are Food Service instructional operations. Student Housing, and Parking are also accounted for in the Enterprise Fund (Other Activities).

**MILWAUKEE AREA TECHNICAL COLLEGE**  
**General Fund**  
**Expenditures by Classification**

		2020-21	2021-22	2022-23	2023-24
		ACTUAL	ACTUAL	BUDGET	BUDGET
<b>Salaries</b>					
Administrator	5000	\$ 12,106,711.19	\$ 11,760,540	\$ 13,256,814	\$ 13,826,589
Administrator Sick Leave	5001	-	-	-	-
Administrator Retirement	5003	-	-	-	-
Other Pay	5035	-	-	-	-
Professional Non Faculty	5037	6,537,168.07	6,752,381	7,361,945	8,158,782
Professional Non Faculty Part Time	5038	430,168.54	476,566	492,128	454,500
Professional Non Faculty Sick Leave	5039	-	-	-	-
Professional Non Faculty Overtime	5040	9,215.74	8,033	3,000	5,100
Professional Non Faculty Sabbatica	5041	-	-	-	-
Professional Non Faculty Retirement	5042	-	-	-	-
Clerical/Secretarial	5043	6,621,274.62	6,726,116	7,504,341	7,567,651
Clerical/Secretarial Part Time	5044	786,483.78	820,526	855,504	811,300
Clerical/Secretarial Sick Leave	5045	-	-	-	-
Clerical/Secretarial Overtime	5046	19,382.41	45,351	15,000	47,900
Clerical/Secretarial Other Pay	5047	-	-	-	-
Clerical/Secretarial Other Pay	5048	-	-	-	-
Technical Paraprofessionals	5055	12,398,426.58	12,736,896	14,084,832	14,226,062
Technical Paraprofessionals Part Time	5056	1,436,481.28	1,385,538	1,555,320	1,435,100
Technical Paraprofessionals Sick Leave	5057	307.26	-	-	-
Technical Paraprofessionals Overtime	5058	81,396.78	91,606	50,000	66,300
Technical Paraprofessionals Other Pay	5059	-	-	-	-
Technical Paraprofessionals Retirement	5060	-	-	-	-
Skilled Crafts	5061	983,624.11	925,117	997,155	953,435
Skilled Crafts Overtime	5064	1,050.08	20	-	-
Service/Maintenance	5067	5,424,300.31	5,156,108	5,936,538	6,127,585
Service/Maintenance Part Time	5068	619,674.14	491,279	604,968	505,000
Service/Maintenance Sick Leave	5069	2,354.42	-	-	-
Service/Maintenance Overtime	5070	213,567.94	309,494	182,000	268,700
Service/Maintenance Other Pay	5071	-	-	-	-
Faculty Full Time	5073	51,318,004.07	50,558,665	51,079,546	51,956,590
Faculty Part Time	5074	12,052,186.33	11,650,992	10,695,904	12,378,800
Faculty Summer Full Time	5075	2,994,830.11	2,717,934	3,147,872	2,811,700
Faculty Summer Part Time	5076	1,038,563.25	1,037,549	1,216,696	1,050,800
Faculty Other Pay	5078	434.28	510	-	-
Faculty Occup Comp	5079	-	-	20,000	20,000
Faculty Retirement	5081	-	-	-	-
Student Employees	5094	329,637.20	575,255	700,000	700,000
Capital Salaries Overtime	5098	-	-	-	-
Capital Salaries	5099	(1,508,084.54)	(1,879,359)	(1,720,800)	(1,711,400)
Planned Savings	7451	-	-	(6,000,000)	(5,000,000)
<b>Fringe Benefits</b>					
Health Insurance	5101	17,795,026.93	20,404,806	26,000,440	24,858,615
Dental Insurance	5102	909,265.54	906,936	832,767	907,284
Life Insurance	5104	176,785.09	198,526	201,400	201,700
Retirement	5105	7,357,265.06	7,365,729	7,278,821	7,648,524
FICA	5106	8,467,674.23	8,341,692	8,287,912	8,661,957
Long Term Disability	5107	349,990.21	352,904	354,100	365,100
Prior Service Cost	5157	6,497,254.52	6,363,055	-	-
Miscellaneous Fringe Benefit	5159	(233,359.09)	(278,973)	(239,400)	(418,900)
Fringe Benefit	5199	(312,334.58)	(411,043)	(384,300)	(261,000)
<b>Supplies</b>					
District Inservice	5210	2,235.32	-	3,260	3,000
Seminars and Workshops	5211	51,348.84	82,641	314,960	308,163
Tuition Reimbursement	5212	67,613.65	31,009	75,000	75,000
Memberships and Subscriptions	5220	560,177.58	605,314	696,914	799,616
Classroom and Lab Supplies	5230	856,236.87	889,511	846,822	1,003,700
Bad Debt	5231	-	-	-	-
Books	5233	127,473.70	102,501	119,800	117,244
Instructional Material	5235	2,454.37	175	2,455	500
Labor Supply Credit Taxable	5236	(30.00)	-	-	1,000
Labor Supply Credit Non-Taxable	5237	(418,150.41)	(569,678)	(427,885)	(586,119)
Maintenance Supply	5238	406,338.46	409,827	455,318	508,422
Office Supply	5241	75,647.38	72,493	93,846	111,710
Operating Supplies	5242	52,849.56	188,960	109,711	79,377

**MILWAUKEE AREA TECHNICAL COLLEGE**  
**General Fund**  
**Expenditures by Classification cont'd**

		2020-21 ACTUAL	2021-22 ACTUAL	2022-23 BUDGET	2023-24 BUDGET
<b>Supplies cont'd</b>					
Other Supplies	5243	644,275.01	789,706	721,996	1,106,707
GI Supplemental Payments	5435	-	-	-	-
Production Supplies	5244	211,265.54	171,021	208,551	208,421
Software	5246	258,927.34	246,816	607,106	895,407
Special Occasions	5247	33,977.01	111,493	278,195	310,234
Calsroom and Lab Equipment	5248	43,115.48	31,199	46,195	67,100
Office and General Equipment	5249	2,704.29	4,762	2,343	1,000
Computer Hardware	5250	3,765.25	2,552	12,000	9,000
Postage	5259	103,154.44	157,553	170,933	155,796
Printing and Duplicating	5260	180,281.86	182,565	229,101	259,103
Public Relations	5265	-	-	-	-
Uncollectible Student Fees	5432	(291,736.86)	827,276	2,000,000	-
Bank Service Fees	5434	193,362.88	171,232	180,619	166,128
RRF Indirect Cost	5245	(22,971.63)	(18,221)	(22,972)	(18,221)
WI GI Bill Supplemental Payments	5435	4,018.88	5,301	4,019	5,301
Sales Tax Expense	5655	5,766.76	15,794	5,767	16,000
<b>Travel</b>					
Travel Expenses	5201	31,419.36	56,748	210,636	280,631
<b>Public Information</b>					
Advertising	5270	527,188.71	498,144	445,115	785,500
Legal Notices	5271	4,731.46	14,867	30,000	16,000
Print Advertising	5272	37,452.00	40,192	-	-
Publicity	5273	23,057.15	43,174	81,968	131,700
Radio Advertising	5274	-	-	-	-
<b>Building Repairs</b>					
Building Repair Expenses	5280	155,617.64	128,487	150,530	213,323
<b>Equipment Repairs</b>					
Classroom and Lab Equipment Repair	5281	317,113.92	419,527	386,164	430,182
Office and General Equipment Repair	5282	772,992.56	803,531	711,091	839,867
<b>Rental Expense</b>					
Equipment Rental	5412	5,315.68	7,079	8,540	10,655
Room Rental	5418	164,038.37	169,420	164,038	175,000
Building Rental	5419	896,247.98	926,207	365,928	926,207
<b>Utilities</b>					
Gas	5450	192,380.68	178,384	173,414	327,271
Heat	5451	958,874.08	1,131,984	695,881	1,654,534
Light and Power	5452	1,811,971.26	1,706,626	1,892,398	2,568,819
Telephone	5454	736,181.86	653,786	312,082	662,784
Water	5455	189,281.99	198,843	227,789	235,048
<b>Contracted Services</b>					
Teacher Certification	5290	31,839.91	32,174	32,675	33,000
Contracted Instruction	5301	-	-	-	13,000
Chiller P.M.	5350	9,468.24	9,748	13,296	13,296
Cleaning Services	5351	14,290.00	2,295	14,290	2,295
Contracted Employment	5352	41,294.28	121,932	525,227	475,100
Elevator P.M.	5353	150,348.87	154,812	149,804	155,557
Other Contracted Services	5355	1,734,792.82	2,003,105	2,220,679	2,505,230
Permits and Licenses	5356	2,094.20	13,426	13,165	17,797
Professional and Consulting	5357	379,261.83	360,556	581,451	1,264,505
Snow Removal	5358	58,481.70	44,787	61,482	73,110
Waste Disposal	5359	97,938.62	107,379	109,631	110,598
Legal Settlements	5366	130,688.23	-	127,328	-
<b>Insurance</b>					
Liability Insurance	5442	1,096,389.65	1,388,223	1,397,518	1,388,223
Worker's Compensation	5445	-	-	-	-
Unemployment Insurance	5446	253,468.87	(186,415)	100,000	-
Worker's Compensation	5447	-	-	-	-
<b>Contingency</b>					
Contingency	5651	(110,517.35)	(112,609)	13,844	525,000
<b>Legal</b>					
Legal Expense	5361	504,425.85	409,108	653,000	409,108
<b>Total Expenditures</b>		\$ 169,276,958.85	\$ 171,428,077	\$ 172,973,521	\$ 180,470,703

**MILWAUKEE AREA TECHNICAL COLLEGE**  
**Special Revenue Fund - Operational**  
**Expenditures by Classification**

		2020-21 ACTUAL	2021-22 ACTUAL	2022-23 BUDGET	2023-24 BUDGET
<b>Salaries</b>					
Administration	5000	\$ 141,053	\$ 226,427	\$ 261,455	\$ 188,600
Professional NonFaculty	5037	440,959	563,351	1,150,187	822,900
Professional NonFaculty Part Time	5038	395,888	286,155	616,106	441,700
Clerical	5043	-	-	3,858	4,800
Clerical Part Time	5044	282,093	187,712	273,326	197,100
Technical Paraprofessionals	5055	985,051	1,086,082	920,859	659,200
Technical Paraprofessionals Part Time	5056	710,535	583,736	897,873	641,800
Technical Paraprofessionals OT	5058	-	21	-	-
Service Maintenance	5067	-	-	-	-
Service Maintenance Part Time	5068	-	-	-	-
Faculty Full Time	5073	90,434	230,256	123,416	89,100
Faculty Part Time	5074	409,029	413,862	1,093,506	781,500
Faculty Summer Full Time	5075	26,542	18,731	4,000	3,900
Faculty Summer Part Time	5076	20,205	38,187	-	-
Faculty Occupational Comp	5079	-	-	-	-
Student Employees	5094	34,286	107,763	31,720	23,600
<b>Fringe Benefits</b>					
Health Insurance	5101	298,367	342,299	889,869	636,100
Dental Insurance	5102	16,437	18,370	29,719	22,200
Life Insurance	5104	2,278	3,577	5,936	5,200
Retirement	5105	156,700	198,743	420,416	301,100
FICA	5106	267,952	273,155	459,174	328,700
Long Term Disability	5107	5,659	7,370	11,354	9,100
Prior Service Cost	5157	92,556	106,190	-	-
Miscellaneous Fring Benefit	5199	-	-	-	-
<b>Supplies</b>					
Seminars and Workshops	5211	540	3,980	14,400	11,300
Tuition Reimbursement	5212	2,919	10,500	144,554	104,200
Memberships and Subscriptions	5220	(47,654)	30,507	9,870	8,000
Classroom and Lab Supplies	5230	-	7,764	10,560	8,500
Books	5233	76,775	38,687	67,563	49,200
Instructional Material	5235	-	513	15,060	11,700
Maint. & Cust. Supp : CARES	5238	589,109	224,072	160,000	115,200
Office Supplies	5241	10,713	18,381	30,900	23,100
Operating Supplies	5242	28,407	586	33,607	25,000
Other Supplies	5243	1,353,378	1,180,259	3,257,839	2,325,600
Software	5246	367,528	389,472	234,437	167,300
Special Occasions	5247	-	402	63,500	45,300
Classroom Lab Equip	5248	95,887	1,005,328	327,816	234,000
Office /Gen Equip	5249	-	-	15,000	-
Computer Hardware	5250	95,783	-	-	-
Postage	5259	15,665	30,912	8,589	6,100
Printing and Duplicating	5260	73,113	20,331	35,575	25,400
Advertising	5270	25,527	138,491	390,437	278,700
Print Advertising	5272	-	-	-	-
Publicity	5273	20,376	10,829	-	-
Contributions & Awards	5652	-	-	30,000	-
Other Expense	5658	43,022	233,234	378,465	270,100
Design Center Fees	5662	-	-	-	-
Student Re-Engagement Expense CARES Act	5433	-	4,017,715	1,000,000	713,700
<b>Travel</b>					
Travel Expenses	5201	9,971	37,711	192,280	137,200
<b>Rental Expense</b>					
Rental of Equipment	5412	-	-	-	-
Room Rental	5418	-	-	-	-
<b>Contracted Services</b>					
Contracted Instruction	5301	-	-	11,870	8,500
Contracted Curriculum Development	5302	-	3,414	-	-
Contracted Employment	5352	-	14,213	107,100	76,400
Other Contracted Services	5355	387,415	534,619	2,578,405	1,840,300
Professional and Consulting	5357	92,277	181,583	276,064	197,000
Permits & License	5356	10,000	-	-	-
<b>Physical Plant</b>					
Equipment	5840	-	-	-	-
Delegate Agency	5654	85,000	106,500	87,065	62,100
RRF Indirect cost	5245	22,972	18,221	139,340	99,500
<b>Total Expenditures</b>		<b>\$ 7,734,748</b>	<b>\$ 12,950,212</b>	<b>\$ 16,813,070</b>	<b>\$ 12,000,000</b>

**MILWAUKEE AREA TECHNICAL COLLEGE  
Special Revenue Fund - Non-Aidable  
Expenditures by Classification**

		2020-21 ACTUAL		2021-22 ACTUAL		2022-23 BUDGET		2023-24 BUDGET
<b>Salaries</b>								
Professional Non Faculty	5037	\$ 541,608	\$	563,079	\$	708,267	\$	769,664
Professional Non Faculty Pt	5038	107,325		142,175		171,000		177,000
Professional Non Faculty Sick Lv	5039	-		-		-		-
Professional Non Faculty Retirement	5042	-		-		-		-
Administrator/Managerial	5000	187,962		189,107		187,366		203,720
Clerical	5043	44,377		4,459		43,000		43,000
Clerical	5044	65,169		46,678		68,000		85,353
Technical Paraprofessionals	5055	(296)		430		-		430
Technical Paraprofessionals	5056	-		-		-		-
Student Employees	5094	4,666		10,995		19,000		19,000
Student Employees	5095	348,615		629,896		719,481		719,481
<b>Fringe Benefits</b>								
Health Insurance	5101	256,389		288,116		243,189		301,796
Dental Insurance	5102	9,476		8,121		8,977		9,297
Life Insurance	5104	1,339		1,479		1,231		1,797
Retirement	5105	56,828		52,659		52,355		69,346
FICA	5106	69,761		69,538		66,321		87,163
Long Term Disability	5107	2,994		3,048		2,779		3,401
<b>Supplies</b>								
Seminars and Workshops	5211	-		-		3,500		1,000
Memberships and Subscriptions	5220	12,043		9,833		15,000		13,000
Office Supplies	5241	455		155		4,500		3,000
Operating Supplies	5242	57,284		49,787		58,351		76,729
Other Supplies	5243	29,419		36,461		31,419		36,961
Office and General Equipment	5249	128		-		-		-
Postage	5259	-		-		500		500
Printing and Duplicating	5260	1,427		1,252		1,927		3,500
Sales Tax Expense	5655	1,939		4,121		-		4,121
<b>Travel</b>								
Travel Expenses	5201	478		30,077		5,766		31,577
Lodging	5202	-		16,814		17,500		18,500
Meals	5203	14,643		36,870		46,700		56,500
Transportation	5204	45,185		71,578		120,900		183,000
Recruiting	5205	3,359		2,764		21,500		20,500
<b>Public Information</b>								
Publicity	5273	36,988		15,422		16,788		25,000
<b>Rental</b>								
Building Rental	5419	32,423		56,089		57,355		73,000
<b>Contracted Services</b>								
Employment	5352	-		-		-		-
Other Contracted Services	5355	11,864		17,185		25,000		30,000
Officials	5363	9,848		43,575		44,560		67,000
Stats	5364	-		-		-		-
Athletic Physicals	5365	-		-		-		-
<b>Insurance</b>								
Liability	5442	18,423		17,338		19,000		25,000
<b>Other Current Operating Expense</b>								
Student Activities	5501	1,762,062		1,604,326		2,568,870		2,413,600
Student Athletics	5502	-		-		-		-
<b>Capital Outlay</b>								
Equipment	5840	4,360		7,388		12,000		12,000
<b>Grants and Scholarships</b>								
Administrative Expense	5601	4,000		-		-		-
Grants	5603	34,951,363		42,436,753		35,842,033		26,190,099
Loans and Scholarships	5604	1,900,242		2,034,807		1,990,000		2,290,000
<b>Total Expenditures</b>		\$ 40,594,144	\$	48,502,374	\$	43,194,135	\$	34,065,035

**MILWAUKEE AREA TECHNICAL COLLEGE**  
**Capital Projects Fund**  
**Expenditures by Classification**

		2020-21 ACTUAL		2021-22 ACTUAL		2022-23 BUDGET		2023-24 BUDGET
<b>Physical Plant</b>								
Interest Expense	5431	\$ 29,000	\$	28,875	\$	-	\$	-
Other Expense	5658	1,255		3,609		5,000		
Building and Fixtures	5820	-		-		-		-
Improvements and Remodeling	5830	19,165,666		20,800,112		21,169,113		22,984,851
Equipment	5840	17,060,061		19,799,014		23,899,352		28,813,800
<b>Total Expenditures</b>		<u>\$ 36,255,982</u>	\$	<u>40,631,610</u>	\$	<u>45,073,465</u>	\$	<u>51,798,651</u>

**MILWAUKEE AREA TECHNICAL COLLEGE**  
**Debt Service Fund**  
**Expenditures by Classification**

		2020-21		2021-22		2022-23		2023-24
		ACTUAL		ACTUAL		BUDGET		BUDGET
<b>Debt Service</b>								
Principal	5901	\$ 35,408,292	\$	37,450,850	\$	37,741,025	\$	38,852,209
Principal Nonaidable	5902	500,000		540,000		65,000		575,000
Interest	5920	2,316,885		2,050,723		1,851,237		2,802,894
Interest Nonaidable	5921	288,025		79,788		67,738		62,138
Administrative Expense	5970	272,831		358,013		375,000		390,000
Lease Principal	5980	-		-		-		-
Lease Interest	5990	-		-		-		-
<b>Total Expenditures</b>		<b>\$ 38,786,033</b>	<b>\$</b>	<b>40,479,373</b>	<b>\$</b>	<b>40,100,000</b>	<b>\$</b>	<b>42,682,241</b>



**MILWAUKEE AREA TECHNICAL COLLEGE**  
**Enterprise Fund (Non-Television Activities)**  
**Expenditures by Classification**

		2020-21	2021-22	2022-23	2023-24
		ACTUAL	ACTUAL	BUDGET	BUDGET
<b>Resale Merchandise</b>					
Inventory Change	5704	\$ 305,341	\$ 806,695	\$ 1,350,575	\$ 953,564
Groceries	5705	(159,258)	(379,016)	(1,036,674)	(539,023)
Books Inclusive Access	5706	-	245,536	540,000	245,536
New Books	5707	2,376,018	2,078,362	3,586,400	3,049,413
Resale Transfer In	5708	-	2,526	1,250	2,526
Supplies Resale	5711	330,761	472,168	1,093,524	531,248
Used Books	5712	187,212	140,932	371,250	148,610
Resale Consumable	5713	8,148	30,954	32,769	38,164
Classroom and Lab Supplies	5714	731,805	704,152	950,512	835,151
Returns	5715	-	-	-	-
<b>Salaries</b>					
Administrative	5000	379,151	315,117	369,958	358,189
Admin/Mngrl Retirement	5003	-	-	-	-
Professional Non Faculty	5037	228,988	227,850	239,132	256,972
Professional Non Faculty	5038	195,088	153,420	199,089	125,700
Clerical	5043	159,092	183,596	176,373	183,596
Clerical	5044	198,181	189,189	215,759	215,973
Clerical	5045	-	-	-	-
Clerical	5046	4,153	5,147	4,153	5,147
Technical Paraprofessional	5055	1,057,665	1,086,952	1,098,610	1,144,764
Technical Paraprofessional	5056	452,846	498,601	509,767	465,771
Technical Paraprofessional	5057	-	-	-	-
Technical Paraprofessional	5058	27,091	47,483	29,491	47,650
Technical Paraprofessional	5060	-	-	-	-
Service Maintenance	5067	510,730	491,960	613,730	661,154
Service Maintenance	5068	134,747	117,011	211,567	185,746
Service Maintenance	5069	-	-	-	-
Service Maintenance	5070	-	226	-	226
Student Employees	5094	2,609	22,373	7,068	14,165
Capital Salaries	5099	-	-	-	-
<b>Fringe Benefits</b>					
Health Insurance	5101	987,431	1,104,926	1,140,375	967,044
Dental Insurance	5102	35,518	33,451	36,659	32,767
Life Insurance	5104	3,057	3,475	32,887	5,783
Retirement	5105	127,525	176,232	168,423	218,717
FICA	5106	243,239	243,219	277,260	267,666
Long Term Disability	5107	8,458	8,521	9,295	10,875
<b>Supplies</b>					
District Inservice	5210	-	-	175	175
Seminars and Workshops	5211	-	339	1,375	1,675
Memberships and Subscriptions	5220	225	-	1,945	2,220
Classroom Lab Supplies	5230	-	-	-	1,100
Books	5233	-	-	130	130
Labor Supplied	5237	(227,778)	(235,883)	(250,000)	(550,000)
Office Supplies	5241	2,908	1,391	2,607	2,550
Operating Supplies	5242	45,095	71,453	87,597	94,532
Other Supplies	5243	53,049	56,190	178,690	63,480
Production Supplies	5244	-	-	-	-
Software	5246	18,824	20,036	22,824	24,024
Office and General Equipment	5249	-	-	-	-
Postage	5259	151	177	410	915
Printing and Duplicating	5260	3,802	2,815	6,012	6,190
Uncollectible Sponsor Fee	5433	-	-	-	-
Bank Service Charges	5434	28,821	38,599	30,362	55,116
Depreciation	5460	-	-	-	-
<b>Travel</b>					
Travel Expense	5201	-	717	350	2,860
<b>Public Information</b>					
Advertising	5270	-	-	-	-
Publicity	5273	-	-	-	-
<b>Building Repairs</b>					
Building Repairs Expense	5280	-	-	-	-
<b>Equipment Repairs</b>					
Classroom and Lab Equipment Repairs	5281	-	-	-	-
Office General Equipment Repairs	5282	20,010	22,610	24,500	24,500

**MILWAUKEE AREA TECHNICAL COLLEGE**  
**Enterprise Fund (Non-Television Activities)**  
**Expenditures by Classification cont'd**

		2020-21	2021-22	2022-23	2023-24
		ACTUAL	ACTUAL	BUDGET	BUDGET
<b>Rental Expense</b>					
Rental of Equipment	5412	-	-	-	-
Building Rental	5419	-	-	-	-
<b>Utilities</b>					
Gas	5450	-	-	-	-
Light and Power	5452	-	-	-	199,380
Telephone	5454	-	-	-	-
Water	5455	-	-	-	-
<b>Contracted Services</b>					
Contracted Employment	5352	-	6,857	32,500	26,000
Other Contracted Services	5355	170,504	1,011,685	1,168,853	837,356
Permits and Licenses	5356	1,491	2,040	7,001	8,255
Professional and Consulting	5357	-	-	-	-
<b>Other Current Operating Expense</b>					
Contingency	5651	-	-	-	-
Sales Tax Expense	5655	198,532	200,763	200,658	207,363
Satellite Time	5656	-	-	-	-
<b>Total Expenditures</b>		<b>\$ 8,851,231</b>	<b>\$ 10,210,849</b>	<b>\$ 13,745,191</b>	<b>\$ 11,440,915</b>

**MILWAUKEE AREA TECHNICAL COLLEGE**  
**Enterprise Fund (Milwaukee PBS Activities)**  
**Expenditures by Classification**

		2020-21 ACTUAL	2021-22 ACTUAL	2022-23 BUDGET	2023-24 BUDGET
<b>Salaries</b>					
Administrative	5000	\$ 973,384	\$ 958,157	\$ 1,083,397	\$ 1,094,106
Administrative	5003	-	-	-	-
Administrative	5035	-	-	-	-
Professional Non Faculty	5037	984,711	972,485	1,026,155	1,223,117
Professional Non Faculty	5038	78,532	97,880	162,000	130,000
Professional Non Faculty	5039	-	-	-	-
Clerical	5043	329,685	292,686	339,707	274,388
Clerical	5045	-	-	-	-
Clerical	5044	-	-	-	-
Clerical	5046	3,984	1,369	3,984	1,369
Commissions	5052	-	-	-	-
Technical Paraprofessional	5055	1,912,082	1,809,735	1,913,922	1,994,524
Technical Paraprofessional	5056	-	3,324	12,000	12,000
Technical Paraprofessional	5057	-	-	-	-
Technical Paraprofessional	5058	29,792	70,839	49,147	83,759
Technical Paraprofessional	5060	-	-	-	-
Student Employees	5094	14,500	18,657	44,786	44,000
Capitalized Salaries	5099	(248,589)	(275,048)	(416,000)	(544,200)
<b>Fringe Benefits</b>					
Health Insurance	5101	1,238,230	1,411,428	1,282,010	1,372,897
Dental Insurance	5102	49,598	45,289	52,683	44,512
Life Insurance	5104	6,504	7,144	6,505	7,310
Retirement	5105	272,044	269,135	282,973	276,556
FICA	5106	315,507	306,542	323,453	315,873
Long Term Disability	5107	15,955	15,472	16,063	15,862
Miscellaenous Fringe Benefit	5159	-	-	-	-
Miscellaenous Fringe Benefit	5199	(82,102)	(85,032)	(140,000)	-
<b>Supplies</b>					
Seminars and Workshops	5211	2,484	3,727	14,000	9,978
Memberships and Subscriptions	5220	13,503	13,468	72,374	103,660
Books	5233	-	-	500	350
Labor Supp	5237	-	-	-	-
Maint & Cust. Supp	5238	-	-	-	-
Office Supplies	5241	2,416	4,945	8,630	8,232
Other Supplies	5243	325,142	197,098	395,483	440,446
Office and General Equipment	5249	-	-	250	250
Postage	5259	237,826	268,646	265,823	282,315
Printing and Duplicating	5260	454,598	376,599	527,705	542,150
Bank Service Fees	5434	226,204	237,989	227,806	237,988
Telemarketing	5657	-	-	-	-
Affiliation	5660	68,196	73,446	75,000	75,000
Audience Research	5661	130,422	135,919	144,000	144,000
InService Training	5663	-	-	2,500	-
Records/Music	5669	2,350	2,350	2,500	2,830
Remote Studio Supplies	5671	818	2,373	6,000	6,750
Special Projects	5672	54	5,330	12,350	8,330
Technical Operations	5674	302,851	347,905	338,000	350,000
Traffic	5675	2,505	1,646	12,000	4,300
Vehicle Supplies	5676	6,355	4,580	14,000	14,000
Videotape	5677	4,404	5,407	4,500	5,407
Network Program Service	5665	276,597	260,223	300,000	300,000
Program Acquisition	5667	-	-	5,000	5,000
<b>Equipment Repairs</b>					
Office and General Equipment Repair	5282	-	-	-	-
<b>Travel</b>					
Travel Expense	5201	6,195	11,373	70,515	73,322
<b>Public Information</b>					
Advertising	5270	225,943	126,012	292,000	297,900
Publicity	5273	445	-	5,695	4,750
<b>Repairs</b>					
Production Equipment Repair	5666	-	-	-	-
Studio Equipment Repair	5673	7,354	13,688	15,000	15,000
WMVS Transmitter Repairs	5678	33,113	30,905	35,000	30,905
<b>Utilities</b>					
Gas	5450	2,683	-	2,683	-
Light and Power	5452	103,957	78,572	103,958	84,000
Telephone	5454	23,116	30,212	25,000	30,212
Water	5455	12,116	12,459	12,616	12,459

**MILWAUKEE AREA TECHNICAL COLLEGE**  
**Enterprise Fund (Milwaukee PBS Activities)**  
**Expenditures by Classification cont'd**

		2020-21 ACTUAL	2021-22 ACTUAL	2022-23 BUDGET	2023-24 BUDGET
<b>Contracted Services</b>					
Contracted Employment	5352	6,961	-	10,000	10,000
Other Contracted Services	5355	576,497	736,397	840,151	875,543
Professional and Consulting	5357	91,439	62,364	208,900	44,800
<b>Other Current Operating Expense</b>					
Insurance	5442	8,113	8,113	9,100	9,000
Other Insurance	5443	-	-	-	-
Commissions	5360	-	-	-	-
Legal	5361	10,804	31,718	30,000	31,718
Sales Tax Expense	5655	413	248	1,000	248
Other Expense	5658	7,295	11,771	14,500	15,441
<b>Capital Outlay</b>					
Improvements	5830	-	-	-	-
Equipment	5840	3,743,879	3,724,231	4,184,812	3,386,200
Program Production	5668	57,270	63,399	475,000	450,000
<b>Debt Requirements</b>					
Principal	5902	3,821,708	3,894,150	3,857,995	3,303,940
Interest	5921	263,628	224,722	169,971	223,366
<b>Total Expenditures</b>		<b>\$ 16,953,469</b>	<b>\$ 16,922,043</b>	<b>\$ 18,835,102</b>	<b>\$ 17,785,863</b>

**MILWAUKEE AREA TECHNICAL COLLEGE**  
**Internal Service Fund**  
**Expenditures by Classification**

		<b>2020-21</b>		<b>2021-22</b>		<b>2022-23</b>		<b>2023-24</b>
		<b>ACTUAL</b>		<b>ACTUAL</b>		<b>BUDGET</b>		<b>BUDGET</b>
<b>Auxiliary Services</b>								
Professional and Consulting	5357	\$ -		\$ -		\$ -		\$ -
Self Retention	5445	(660)		(672)		-		-
Stop Loss Insurance	5448	859,691		1,235,349		1,407,987		1,407,987
Paper	5679	-		-		-		-
Health Claims	5680	17,746,138		19,631,648		20,505,400		19,724,840
Health Premiums	5681	-		-		-		-
Dental Claims	5682	996,387		1,051,600		981,046		981,046
Dental Premiums	5683	116,128		53,119		-		-
Prescriptions	5684	4,410,307		4,596,406		4,339,533		4,339,532
Retirement Normal Cost	5685	7,975,172		7,937,729		7,099,149		7,099,149
Biometric Testing & Wellness	5687	31,640		22,680		72,603		22,603
Administrative	5697	962,884		1,378,101		1,424,842		1,424,843
<b>Total Expenditures</b>		\$ <u>33,097,687</u>		\$ <u>35,905,958</u>		\$ <u>35,830,560</u>		\$ <u>35,000,000</u>

**MILWAUKEE AREA TECHNICAL COLLEGE**  
**Budget Expenditures by Classification Level <sup>(1)</sup>**  
**Budget and Plan Year 2023-24**

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General and Special Revenue Fund Expenditures		\$ 192,470,703
Personal Services		
Salaries and Wages	\$ 120,514,694	
Fringe Benefits	<u>43,265,680</u>	
Current Operating Expenditures	28,690,329	
Capital Outlay		51,798,651
Debt Service		<u>42,682,241</u>
Total Budget Expenditures		<u>\$ 286,951,595</u>

<sup>(1)</sup> Includes General, Special Revenue-Operational, Capital Projects, and Debt Service Funds only.

**Attachment 5 - g.**  
**Resolution F0276-06-23**

**RESOLUTION TO ESTABLISH RESERVES FOR FISCAL YEAR 2023-2024**

This is the second of two Board resolutions required to implement the Fiscal Year 2023-24 Activity Plan and Budget, and it is required by administrative rule. The resolution formalizes the Board's position relative to fund balances which were previously reviewed as a part of the budget development process (Pro Forma Balance Sheet) and the audit review process (Audited Financial Statements).

**RESOLUTION**

**WHEREAS, the Wisconsin Administrative Code TCS 7(5) requires that a district board adopt a resolution creating reserves and other segregations of fund balance and requires that, prior to the adoption of its budget, each district shall disclose all reserves maintained by it, the amount contained in each reserve and the anticipated amount by which each reserve will increase or decrease during the year for which the budget is adopted, and**

**WHEREAS, the Milwaukee Area Technical College District Board will be approving the District's Fiscal Year 2023-24 Annual Activity Plan and Budget,**

**THEREFORE BE IT RESOLVED, that the Milwaukee Area Technical College District Board hereby approves the following reserves and designations of fund balance:**

**Reserve for Capital Projects** – A reserve of a portion of the fund balance to provide for appropriations approved in prior budget periods, but programmed for expenditures in future accounting periods. The Reserve for Capital Projects is estimated to be \$10,918,339 at June 30, 2023, and (\$66,512) at June 30, 2024. The limit on this reserve is the total resources provided in the Capital Projects Fund.

**Reserve for Debt Service** – A reserve of the fund balance to provide for appropriations approved in prior budget periods, but programmed for expenditures in future accounting periods. At June 30, 2023, the Reserve for Debt Service is estimated at \$27,052,201 and is planned to decrease to \$26,105,651 during the next year. The limit on this reserve is the total resources provided in the Debt Service Fund.

**Reserve for Student Financial Assistance** – A reserve of the fund balance resulting from student financial assistance programs. At June 30, 2023 the Reserve for Student Financial Assistance is estimated at \$2,538,401 and at \$2,538,401 at June 30, 2024. The limit on this reserve is the total resources provided in the Financial Aid Fund.

**Designated for Self-Insurance** – A designation of fund balance has been established to provide a reserve between the budgeted expenditures and individual limits for stop loss coverage. At June 30, 2023 this amount is estimated at \$5,572,445. The amount may be modified by specific Board action.

**Designated for Operations** – A designation of a portion of fund balance to provide for fluctuations in operating cash balances and operating revenue amounts. At June 30, 2023, the General Fund Reserve is estimated to be \$45,510,075 or 26.18 percent of operating revenue. The Special Revenue Fund Reserve is estimated to be \$544,069 or 5.18 percent of operating revenue at June 30, 2023. In FY23-24 the balance in the General Fund Reserve is planned to remain at \$45,510,075 and the ratio of the General Fund Reserve to operating revenue is estimated to be 25.22 percent for 2024.

**Reserve for Prepaid Expenditures** – A reserve of a portion of the fund balance for prepaid expenditures; that is, monies paid in the current year, but the related expenditures are to be charged to a future accounting period. At June 30, 2023, the Reserve for Prepaid Expenditures is estimated at \$300,000 for the General Fund and is not planned to change significantly during the next year. The limit on this reserve is the total amount of prepaid expenditures.



## Attachment 5 - h

### **RESOLUTION (Resolution F0276-06-23) TO AUTHORIZE CONTINGENCY PAYMENT OF BILLS AND AWARDING OF CONTRACTS**

#### **BACKGROUND**

As the Board does not have a regular meeting scheduled in July 2023, it will be necessary to continue to pay bills on a monthly basis and to award contracts. The purpose of this resolution is to authorize the Chairperson of the Board, or in the absence of the Chairperson, the Vice-Chairperson of the Board, to review the list of bills for the month of June and contract proposals, and, if in agreement, authorize the administration to pay approved bills and award contracts to the low qualified bidders, with formal Board action to follow at the regular meetings in August.

The list of bills for the month will be in standard form and contract proposals will be invited following State regulations and Board policies governing a formal bidding process. Anticipated contracts are not unusual and bidder controversy is not likely; however, should there be any challenges to the bid documents, the bidding procedures, or the determination of the low qualified bidders, the award of contracts will be delayed to permit discussion at the August meeting of the Board.

#### **RESOLUTION**

**WHEREAS, it is necessary for the District to pay bills and award contracts during the month of July 2023, when the Board is in recess; Therefore be it RESOLVED, that the Milwaukee Area Technical College Board authorizes the Chairperson or Vice Chairperson of the Board to approve the payment of appropriate bills and the award of contracts during the month of July 2023; and be it RESOLVED further, that the list of all bills approved for payment and contracts awarded during the month of July 2023 be presented to the Board for recommendation and ratification, respectively, at the regular meetings in August.**

**Attachment 5-i**

**RESOLUTION TO APPROVE RENEWAL OF INSURANCE COVERAGES  
THROUGH DISTRICTS MUTUAL INSURANCE AND THE  
WISCONSIN TECHNICAL COLLEGE INSURANCE TRUST  
(Resolution F0278-06-23)**

**BACKGROUND**

MATC requires various commercial insurances to provide coverage for the District's liability for acts stemming from the technical and vocational programs and activities, for property exposures for buildings, contents, and property owned by the College and for cyber liability risks that have become an increasing threat to institutions of higher education. Internal evaluations are routinely performed on securing required or desired commercial insurances at the lowest cost consistent with the most desirable levels of service.

At the December 11, 2003 Board Meeting, a resolution was approved for the District to join and participate in the Wisconsin Technical College (WTC) Insurance Trust Program effective July 1, 2004.

The WTC Insurance Trust and the sixteen (16) technical college districts have formed a Municipal Mutual Insurance Company called Districts Mutual Insurance (DMI) under Wisconsin Statute §611 and approved by the Office of the Commissioner of Insurance.

Districts Mutual will provide coverages for the following types of insurance:

Coverage	Estimated Premium
Casualty	\$172,938
Property	\$491,042
Equipment Breakdown	\$28,881
Deadly Weapon	\$10,397
Workers' Compensation	\$540,987
Network Security (Cyber Liability)	\$110,736
Sabotage & Terrorism	\$10,108

WTC Insurance Trust will provide coverages for the following types of insurance:

Crime  
Business Travel Accident  
Foreign Travel (Gallagher)

Estimated premiums for the coverages to be provided as shown above for FY23-24 have been quoted at \$1,365,089

## **RESOLUTION**

WHEREAS, the MATC District has joined the Wisconsin Technical College Insurance Trust and Districts Mutual Insurance, it is recommended to accept renewal of the above stated insurance coverages, subject to future review of competitive third-party bids; THEREFORE, BE IT RESOLVED that the MATC District Board hereby approves the renewal of insurance coverages from Districts Mutual Insurance and WTC Insurance Trust for the period July 1, 2023 – June 30, 2024, with an estimated cost exposure of \$1,365,089.



## POLICY

Title: MATC MISSION, VISION AND VALUES STATEMENTS	Code: A0101
Authority: Wis. Stats., 38.001; Wis. Admin. Code, WTCSB TCS Chapter 6; Board Minutes, 7/13/81, 3/22/82, 10/18/83, 2/17/87, 6/17/91, 1/25/95, 6/23/98; 9/25/07, 6/22/10; 11/26/13; 6/16/20	Original Adoption: 7/13/81 Revised: <del>4/7/24</del> 5/17/23 Reviewed: <del>4/7/24</del> 5/17/23 Effective: _____

### Mission

Education that transforms lives, industry, and community.

### Vision

The best choice in education, where everyone can succeed.

### Values

**Empowerment:** We support our students and employees with the skills, tools, and autonomy to succeed

**Inclusion:** We provide a fair and welcoming environment where all voices are heard and where all students and employees feel a sense of belonging

**Innovation:** We are agile and responsive to changing conditions, while anticipating future needs to best serve our students and communities

**Integrity:** We demonstrate honesty, professionalism, and accountability in all interactions with our students, each other, and our community partners.

**Respect:** We approach all interactions with openness and empathy, value different perspectives, and treat each other with civility and kindness

### Strategic Priorities

**Strategic Priority: Student Experience** – Ensure all students can succeed by delivering a personalized and holistic student experience

**Strategic Priority: Organizational Excellence** – Advance organizational agility and excellence in a culture of innovation and informed decision-making

**Strategic Priority: Equity** – Promote equitable outcomes for all students and employees by creating an inclusive and supportive college environment

**Strategic Priority: Community Impact** – Strengthen community impact as a catalyst and partner to create positive change



Title: MATC MISSION, VISION AND VALUES STATEMENTS	Code: A0101
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### Educational and Training Initiatives Supporting MATC's Mission

As outlined in the Wisconsin Statutes, Section 38.001, the MATC District Board endorses the following educational and training initiatives in support of the mission as determined by community needs and financial capabilities:

- a. Occupational programs and courses to prepare students for entry or reentry into the job market or to pursue further education;
- b. Education, training, and retraining which are necessary to maintain employability in a technically changing workplace;
- c. Liberal Arts and Science courses to complement occupationally specific instruction and to provide a transfer option for those who choose to pursue further education at an upper division college or university;
- d. Developmental education in basic skills where necessary for effective participation in occupational training, in employment, and in further higher education;
- e. Coordination, cooperation, and contracting with business; industry; labor; elementary, secondary, and higher education; and governmental agencies to provide educational opportunities to residents of the district;
- f. Educational programs and technical assistance to support the economic development efforts within the district;
- g. Opportunities for personal, civic, and multicultural enrichment through courses and activities to improve the quality of life for residents of the district;
- h. Flexible instructional delivery systems designed to meet the unique and changing needs of the learner; and
- i. Programs focused on creating an understanding of the global economy and enhancing the international competitiveness of the district's business and industry.

MATC also is committed to being the licensee for [Milwaukee PBS](#) (WMVS-TV, Channel 10, and WMVT TV, Channel 36) as nonprofit educational and public television stations serving the people of southeastern Wisconsin.



## POLICY

Title: TAXING POWER

Code: A0104-3

Authority: Wis. Stats. § 38.16 (1); § 67.035

Original Adoption: 12/13/72

Revised: 5/17/2023

Reviewed: 5/17/2023 ~~9/25/07~~

Effective: ~~9/26/07~~ \_\_\_\_\_

Annually, no later than October 31, or within ten days after receipt of the equalized valuations from the Department of Revenue, whichever is later, the District Board, shall **establish a levy** ~~a tax~~ **levy** upon all the taxable property of the district for the purpose of making capital improvements and to operate and maintain MATC.

The maximum levy shall conform to taxing limits established by the State Legislature.



Title: DUTIES OF OFFICERS OF MATC DISTRICT BOARD	Code: <del>A0104-A</del> A0104-6
Authority: Board Minutes, 11/18/81; 9/29/99; 12/18/01; 9/24/02; 9/25/07	Original Adoption: 11/18/81 Revised/ <del>Reviewed:</del> <del>9/25/07</del> 5/17/23 Reviewed: 5/17/23 Effective: <del>9/26/07</del> _____

The MATC District Board (“MATC District Board” or “District Board”) shall hold its Annual Organizational Meeting on the second Monday in July at which time it shall elect from among its members a Chairperson, Vice Chairperson, Secretary, and Treasurer.

**A. PRESIDING OFFICER -- Chairperson**

1. Open meetings on time, with quorum being present.
2. Announce business in order.
3. Recognize members entitled to floor.
4. State and put to vote questions properly coming before the District Board.
5. Announce the result of each vote.
6. Protect the District Board from dilatory or frivolous motions.
7. Rule improper motions out of order.
8. Enforce rules of debate and decorum.
9. Expedite business, while ensuring rights of members are respected.
10. Decide questions of order, **subject to appeal to the Board as a whole** (~~subject to appeal~~). The Chairperson may, ~~on his/her own~~, submit questions to the District Board for discussion.
11. Respond to inquiries for parliamentary or factual information.
12. Authenticate by **the Chairperson’s his/her** signature, when necessary, all acts, orders, and procedures of the District Board.
13. Adjourn the meeting:
  - a. Upon vote of the District Board;
  - b. At a time previously prescribed;
  - c. In the event of a sudden emergency affecting the safety of those present;



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Title: DUTIES OF OFFICERS OF MATC DISTRICT BOARD

Code: ~~A0104-A~~ A0104-6

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**A. PRESIDING OFFICER -- Chairperson** (continued)

d. When business is concluded.

14. Appoint committees and make assignment to such committees. (Note: Power is not transferable except where a Board member is acting Chairperson.)
15. Conduct correspondence which is not a function of another office or committee.
16. Review the agenda (order of business) with the President prior to each meeting.

~~17. Make assignments to District Board committees~~

17. ~~18.~~ Ensure that a professional development plan for board members is in place.

**B. PRESIDING OFFICER -- Vice Chairperson**

1. Serves in the absence of the Chairperson.
2. Takes chair upon the request of the Chairperson.
3. Fills a vacancy in the office of the Chairperson caused by resignation or death.
4. Additional duties:
  - a. Administrative as assigned by the Chairperson;
  - b. May be appointed committee chairperson or committee member.

**C. PRESIDING OFFICER -- Secretary**

1. In the absence of the Chairperson and Vice Chairperson, call the meeting to order and preside until the election of a chairperson pro tem.
2. Sign all documents as directed by the District Board.





Title: DUTIES OF OFFICERS OF MATC DISTRICT BOARD

Code: ~~A0104-A~~ A0104-6

**C. PRESIDING OFFICER -- Secretary** (continued)

3. Oversee the following:
  - a. Make a recording of all proceedings of the District Board;
  - b. Keep all committee reports;
  - c. Keep an official membership roll;
  - d. Take roll call;
  - e. Make minutes and records available to members upon request;
  - f. Furnish committees with required documents;
  - g. Act as custodian of all records and official papers;
  - h. Provide a copy of the minutes of the prior meeting.
4. On or before the first Monday in March, or within 30 days of the date on which a vacancy on the District Board occurs, the District Board Secretary shall notify each member of the appointment committee, each governing body having a member on the appointment committee and the board of the vacancy or of terms of office which will expire during the year.
5. Shall receive, within five days of appointment of District Board members, a notification of official board appointments from either the chairperson of the appointment committee, or from the Wisconsin Technical College System Board.

**D. PRESIDING OFFICER -- Treasurer**

1. In the absence of the Chairperson, Vice Chairperson, or Secretary, call the meeting to order and preside until the election of a chairperson pro tem.
2. Oversee District funds and financial reports as follows:
  - a. Maintain custody of all funds;
  - b. Make deposits of monies in bank;
  - c. Make payment of bills;
  - d. Prepare financial reports annually or periodically as required.
3. Furnish all necessary records to auditors as directed by the District Board.
4. Oversee the auditing process and present the report to the District Board.



## POLICY

Title: FCC RESPONSIBILITIES FOR MATC BOARD MEMBERS	Code: A0104-7 <del>A0104-B</del>
Authority: Federal Communications Act of 1934, as amended; Chapter 1 of Title 47 of the Code of Federal Regulations; MATC Policies <del>A0104-6, A0111-A,</del> I0100 and I0505 <del>as revised 11/27/12</del>	Original Adoption: 8/23/93 Revised: 5/17/23 Reviewed: 5/17/23 <del>11/27/12</del> Effective: <del>11/28/12</del> _____

The Federal Communications Commission (FCC) has entrusted the District Board to operate the stations in the public interest, necessity, and convenience for the residents of southeastern Wisconsin. As the license holder of [Milwaukee PBS](#), [WMVS](#), [Channel 10](#) and [WMVT](#), [Channel 36](#) (hereinafter referred to as [Milwaukee PBS](#)) ~~WMVS/WMVT~~ the District Board:

1. Understands and contributes to the vision of [Milwaukee PBS](#) ~~WMVS/WMVT~~ and an approved mission statement.
2. Sets all standards and policies for the operation and continued development of program services.
3. Approves overall policy service goals and stations' objectives.
4. Assures overall policy direction per FCC and Corporation for Public Broadcasting (CPB) requirements including Equal Employment Opportunities, Americans With Disabilities Act, open meeting and records regulations, and technical broadcast requirements.
5. Assumes, holds, and assists in all fiduciary policy responsibilities, including revenue (and related expenses) required for [Milwaukee PBS](#) ~~WMVS/WMVT~~ through MATC, community, state and federal sources.



Title: DISTRICT BOARD MEMBER CODE OF CONDUCT AND COMPLAINT PROCEDURE	Code: <del>A0106</del> A0106-1
Authority: Board Minutes, 7/13/81; 11/18/97; 4/28/98; 9/28/99; 9/25/07; 12/18/18	Original Adoption: 7/13/81 Revised/ <del>Reviewed</del> : 5/17/2023 Reviewed: 5/17/2023 Effective <del>12/18/18</del> _____

**Code of Conduct**

It shall be the duty of every district officer to comply with Wisconsin Statutes with respect to the proper and appropriate conduct of the office. In keeping with the MATC District's goals to develop quality educational programs consistent with its philosophy and objectives ~~that lead to gainful employment of students~~, each member of the MATC District Board (“MATC District Board”, “District Board”, or “Board”):

1. Shall perform all mandatory, nondiscretionary, and ministerial duties of the Board member's ~~his or her~~ office within the time and in the manner required by law;
2. Shall devote full attention to the duties of the office, uphold the law and conduct District business with fairness, integrity, professionalism, and with full regard to the public trust of the office;
3. Shall never act in excess of lawful authority or commit an act forbidden by law within the Board member's ~~his or her~~ official capacity;
4. Shall not, by act of commission or omission, in the capacity as an officer of this district, exercise a discretionary power in a manner inconsistent with the duties of a member of this District Board or the rights of others or with the intent to obtain dishonest advantage for oneself ~~himself or herself~~ or for another;
5. Shall not, in the capacity as an officer of this District Board, make an entry in an account or record book or return, certificate, report, or statement that in a material respect is intentionally falsified;
6. Shall not under color of this office as a member of this District Board intentionally solicit or accept for the performance of any service or duty anything of value including but not limited to any gift, loan, favor, or service given for the purpose of influencing the Board member ~~him or her~~ in the discharge of official duties;
7. Shall not surrender the Board member's ~~his or her~~ responsibilities under law to any other person, group, or organization;
8. Shall not use district property, facilities, or resources for private or personal gain for self, family, or others. MATC District Board members who have



Title: DISTRICT BOARD MEMBER CODE OF CONDUCT AND COMPLAINT PROCEDURE

Code: ~~A0106~~ A0106-1

communication equipment (i.e., computers, facsimile machines, etc.) loaned to them by the district may use these items for limited personal or private use so long as that use does not interfere with the proper discharge of their duties and responsibilities. Any additional costs that are incurred as a result of their personal or private use will be reimbursed to the district. Board members will ensure that they do not use software not appropriately licensed for their laptop computers, nor will they rely upon MATC staff for support of personally licensed software. Questions in this regard can be forwarded to the Office of the General Counsel;

9. Shall not use confidential information for personal gain or benefit or for the benefit of family or others;
10. Shall maintain the confidentiality of discussions which occur at legally held closed meetings of the Board and shall not discuss personnel or performance matters in public except in accordance with Board policies or as may be required by law;
11. Shall ~~in keeping with the legislative and judicial nature of the functions of a board member,~~ delegate executive responsibilities to the president and/or designee;
12. Shall endeavor to meet all the requirements of state and federal law and regulations pertaining to education including the regulations of the Wisconsin Technical College System Board;
13. Shall observe pertinent policies of this District Board;
14. Shall comply with MATC Policy C0200 as it relates to the college's policy on nondiscrimination, discriminatory and bias-related harassment, sexual harassment and sexual misconduct in their interactions with staff, students, Board members, college vendors, and the general public at college sponsored events and shall avoid all prohibited activity;
15. Shall act in what is, in the District Board member's opinion, conceived to be the best interest of the citizens of the entire district. Similarly, no member shall grant any special consideration, treatment, or advantage to any other citizen beyond that which is available to every other citizen;
16. Shall observe the Wisconsin Open Meetings law and not knowingly participate in closed meetings except as permitted by the Open Meetings law;
17. Shall remove oneself from consideration or voting on any matter before the District Board which does or could result in personal financial gain for oneself or family except as allowed in § 946.13 of Wisconsin Statutes or as otherwise permitted by law. ~~Each member shall upon appointment and annually complete a conflict of interest disclosure form. Each member shall also make a concerted~~



Title: DISTRICT BOARD MEMBER CODE OF CONDUCT AND COMPLAINT PROCEDURE

Code: ~~A0106~~ A0106-1

~~effort to be aware of the details and scope of matters pending or brought before the district board so as to abstain from voting where a conflict or an unresolved potential conflict of interest may exist, and shall state publicly that the vote to abstain is because of a possible conflict of interest;~~ (NOTE – THIS WAS MOVED TO THE NEW CONFLICT OF INTEREST POLICY A0106-2)

18. Shall not use their positions to obtain employment at the college for themselves or immediate family members, as defined in Chapter 19 Wis. Stat. and in College policy. Board Members shall not use their positions to protect or maintain employment at the college for their immediate family members;
19. Shall not participate either directly or indirectly in purchases for personal use for less than full value by utilizing discounts allowed to the district;

Nothing in this policy shall deny a member of this Board the rights of a citizen under the Constitution of the United States of America, Constitution of the State of Wisconsin, Wisconsin Statutes, or any other bona fide regulations of this state.

### **Board Member Reporting Requirements**

A Board Member who has a reasonable basis to believe another Board Member has violated a Board Policy shall report the alleged violation to the Board's Outside Legal Counsel, Chairperson of the Board, or any Officer of the Board. A Board Member shall report the Board member's his/her own alleged violation of Board Policy in the same manner.

### **Complaint Procedure**

This procedure applies to a Board Member who allegedly violates this Board Policy or any other Board Policy. The Board's Outside Legal Counsel, Chairperson of the Board, or Officer of the Board who has received a report of an alleged violation is responsible for determining the appropriate procedure to be followed which may include any procedure specified in the underlying Policy.

- A. A report of violation made in accordance with the Board's Outside Legal Counsel, Chairperson of the Board or Officer of the Board shall be promptly referred to the Chairperson of the Board. An alleged violation which involves the Chairperson of the Board shall be referred to the Officers of the Board. The process under subsections (c) through (f) shall be followed.
- B. The Board Chairperson shall inform the Board Member against whom the allegation is made of the allegation. The Board Chairperson, in the Chairperson's his/her sole discretion, may meet with the Board Member at any time prior to, during, or following any investigation to discuss and resolve the matter. If the



Title: DISTRICT BOARD MEMBER CODE OF CONDUCT AND COMPLAINT PROCEDURE

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matter is not resolved, the Board Chairperson shall refer the matter to the Officers of the Board.

- C. The Officers of the Board shall inform the Board Member against whom the allegation is made of the allegation if subsection (c) is not applicable. The Officers of the Board may meet with the Board Member to discuss and resolve the matter.
- D. The Board's **Outside** Legal Counsel, Board Chairperson, or the Officers of the Board, at any time, may authorize an investigation of the matter by a qualified investigator, internal or external to the College. The final report of the investigation, if any, shall be provided to the Board.
- E. If the matter is not resolved, the Board may vote, by a majority of the full Board, to refer the matter, with or without a recommendation, to the Board Appointment Committee as then constituted pursuant to Sec. 38.10(1) Wis. Stat. The Appointment Committee may, by majority vote, remove the Board Member at pleasure pursuant to Sec. 17.13(1) Wis. Stat.
- F. This policy acknowledges Sec. 17.13(3) Wis. Stat. which provides a Board Member is subject to removal by the judge of the appropriate circuit court, for cause.



# \*NEW POLICY\*

# POLICY

Title: DISTRICT BOARD MEMBER CONFLICT OF INTEREST PROCEDURE	Code: A0106-2
Authority: Wis. Stat. § 946.13, Wis. Stat. §19.46	Original Adoption: _____ Revised/Reviewed: _____ Effective: _____

The purpose of this policy is to observe state statutes regarding conflicts of interest and to engage in MATC District (“MATC District” or “District”) business activities in a fashion designed to avoid any conflict of interest or the appearance of impropriety.

MATC District Board (“MATC District Board”, “District Board” or “Board”) members owe a duty of loyalty to MATC. Our loyalty should begin with MATC and to the community. MATC District Board members must avoid conflicts of interest or the appearance of conflict of interest with respect to performance of their duties, Code of Conduct (outlined in Policy A0106) and fiduciary responsibilities.

## A. Conflict of Interest

1. A conflict of interest exists when a Board member is in a position to influence, directly or indirectly, College business or College-related decisions which does or could result in personal financial gain or benefit for:
  - a) the Board member or that of a family member or a Board member’s affiliated organization. *See: Wis. Stat. § 946.13.*
  - b) another Board member, employee or student with whom the Board member has a consensual relationship.
2. Board members shall not use their positions to obtain employment at the College for themselves or family members, as defined in Wis. Stat. §19.46. Board members shall not use their positions to protect or maintain employment at the College for themselves or family members.
3. A conflict of interest may result in the Board Member removing oneself from consideration on voting on certain matters before the District Board due to the conflict.

## B. Disclosure of Conflict of Interest

1. Board members shall upon appointment, and annually, complete the **Conflict of Interest Declaration Form (Attachment to Policy A0106-2)**. Each member shall also make a concerted effort to be aware of the details and scope of matters pending or brought before the District Board so as to abstain from voting where a conflict or an unresolved potential conflict of interest may exist, and shall state publicly that the vote to abstain is because of a possible conflict of interest;
2. If a conflict of interest arises subsequent or prior to completing the annual Conflict of Interest Declaration Form, then a Board Member shall timely disclose a conflict of interest to the Board, or for reasons of confidentiality, to the Board Chairperson. When



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Title: DISTRICT BOARD MEMBER CONFLICT OF INTEREST PROCEDURE	Code: A0106-2
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the Board will consider a matter as to which a Board Member has an unavoidable conflict of interest, the Board member shall abstain from participating in that portion of the meeting at which the matter is considered and voted upon. The Board Member shall not participate or engage in the discussion or vote on the matter.





Milwaukee Area Technical College  
Milwaukee, WI

MATC District Board

**CONFLICT OF INTEREST DECLARATION**

I have read and understand the Board member expectations surrounding code of conduct, ethics, confidentiality, conflicts of interest, as well as procedures for reporting any violations or complaints as outlined in the attached Policy A0106-2 District Board Member Conflict of Interest Procedure. I further understand that the Board and College Administration reserve the right to modify, amend, or terminate any policies or procedures. To the best of my knowledge, I have no actual or apparent conflicts of interest as described in Policy A0106-2 except the following:

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Dated this \_\_\_\_ day of \_\_\_\_\_ 20\_\_.

\_\_\_\_\_  
Signature

\_\_\_\_\_  
Name Printed

**Acknowledged Receipt By:**

\_\_\_\_\_  
Chairperson  
MATC District Board

\_\_\_\_\_  
President  
MATC

\_\_\_\_\_  
Date

\_\_\_\_\_  
Date



Title: MATC DISTRICT BOARD MEMBERS' SELF-EVALUATION	Code: <del>A0106-1</del> A0106-3
Authority: Board Minutes: 10/26/02, 12/17/02, 1/28/03, 4/22/03, 3/28/06; 9/25/07	Original Adoption: 4/22/03 Revised/ <del>Reviewed:</del> <del>9/25/07</del> 5/17/2023 Reviewed: 5/17/23 Effective: <del>9/26/07</del> _____

**OVERVIEW OF DISTRICT BOARD MEMBER SELF-EVALUATION PROCESS**

The District Board will engage in a self-evaluation process annually.

**SPECIFIC PROCEDURES**

The annual self-evaluation process will start with a review of the self-evaluation instrument. The self-evaluation instrument may include, but not be limited to, the following initiatives:

- Board Organization and Leadership
- Policy Role and Policy Direction
- Board-CEO Relations

The instrument itself should be reviewed and any modifications made by December 31 of each year. Once the instrument is completed, it shall be distributed to all Board members for self-evaluation. The Board Chairperson will establish a date by which members shall submit their completed self-evaluations prior to the spring Board retreat or as otherwise designated by the Board Chairperson. Results will then be compiled by the Board Chairperson to be shared in the aggregate with District Board members at the annual District Board self-evaluation session, to be held in conjunction with the spring Board retreat, or as otherwise designated by the Board Chairperson.



Title: PROCEDURES FOR DISTRICT BOARD MEETINGS/PUBLIC HEARINGS	Code: A0107
Authority: Wis. Stats., Chapter 19, Subchapter V, §38.08; Board Minutes, 10/23/84; 1/22/90; 2/20/96; 11/26/96; 9/28/99; 12/18/01; 2/26/02; 4/22/03; 9/25/07; 12/18/18	Original Adoption: 10/23/84 Revised: 5/17/23 <del>11/10/17</del> Reviewed: 5/17/23 <del>11/10/17</del> Effective: <del>12/18/18</del> _____

**District Board Meetings/~~Public Hearings~~**

Regular MATC District Board (“MATC District Board” or “District Board”) meetings shall be held monthly, at a date, time, and place established at the organizational meeting. The regular meeting may, however, be set at another time or place, or be waived by resolution of the District Board at a preceding meeting.

Special meetings may be called at any time by the chairperson and shall be called by the Secretary upon written request of four or more members of the District Board.

**Public Hearings**

The District Board may, from time to time, conduct public hearings at which members of the general public, MATC employees or MATC District Board members may testify. Public hearings conducted by the District Board are for the purpose of the District Board receiving information only. The procedure to be followed by the District Board at public hearings shall be at the discretion of the District Board. Time limitations on presentations, the order of speaking, and other matters shall be set as the District Board determines appropriate for the public hearing in question. The chairperson shall determine the procedure to be followed during the public hearing, subject to modification by the full District Board.

**Accessibility of Meetings/Hearings**

District Board meetings/hearings shall be accessible to all citizens and be barrier free, and otherwise in compliance with the requirements of the Americans with Disabilities Act.

**Election of District Board Officers**

Pursuant to Wisconsin Statute 38.08, the District Board shall hold its annual organizational meeting on the second Monday in July at which time it shall elect from among its members a Chairperson, Vice-Chairperson, Secretary, and Treasurer.

The election shall be conducted in the manner described below.



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The District Board shall conduct the election of officers in the following order: Chairperson, Vice-Chairperson, Secretary, and Treasurer. Chapter 19 of the Wisconsin Statutes allows District Board members to attend the annual meeting by telephone.

Accordingly, voting may occur by having the Board member who is off site deliver the Board member's his/her vote to the General Counsel (or in the General Counsel's his/her absence, the administrative assistant assigned to record District Board minutes) in a secure location, so that it may be tallied with other Board member votes.

A majority of the votes cast shall be required for election of each officer, except as otherwise provided below.

1. **A Tie Vote between Two Candidates.** If there are two candidates for an office and there is a tie vote on the first ballot, the two candidates shall be the subject of a second ballot. In the event of a tie between the two final candidates on the second ballot, the vote shall be retaken on a third ballot. If a tie is not resolved following a third ballot, that tie shall be resolved by drawing lots, as set forth in paragraph 4 below.
2. **Three or More Candidates, with No Candidate Receiving a Majority Vote.** If there are three or more candidates for an office and no candidate receives a majority of the votes cast on the first ballot, the field of candidates shall be narrowed to two in the manner set forth below.
  - a. If there are no ties among the three or more candidates, the two candidates receiving the most votes shall be deemed to be final candidates for the office in question. Ties occurring between these two candidates in subsequent ballots shall be resolved by following paragraphs 1, 3, and 4 of this section.
  - b. If one of the three or more candidates receives a plurality of votes on the first ballot and there is a tie between two individuals with the next highest number of votes, the candidate receiving the plurality of votes shall become one of two final candidates for the office in question. The two tied candidates shall be the subject of a second ballot and third ballot, if necessary, to determine which candidate shall be the other final candidate for the office in question. If the tie is not broken by the third ballot, the tie shall be resolved by drawing lots in the manner set forth in paragraph 4



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below, and the candidate whose lot is drawn shall become the second final candidate for the office in question.

3. **Tie on Third Ballot.** In the event of a tie between the final two candidates on the third ballot, the tie shall be resolved by drawing lots in the manner set forth in paragraph 4 below, and the candidate whose lot is drawn shall be deemed to be elected to the officer position in question.
  
4. **Procedure for Drawing Lots.** If it is necessary to draw lots in order to break a tie vote, the person chairing the annual organizational meeting shall write the names of the tied candidates on slips of paper and enclose them in identical blank envelopes. Thereafter, the District General Counsel, or in the District General Counsel's his/her absence, the administrative assistant designated to record the minutes at the annual organizational meeting, shall draw blindly one of the two envelopes, and the candidate whose name is chosen shall be deemed the winner of the run-off.

### **Open Meetings Compliance**

The District Board shall comply with the open meetings regulations as defined in Wisconsin Statutes, Chapter 19, Subchapter V.

### **Placement of Items on the Agenda**

Agenda items for the District Board will be placed under the appropriate Order of Business designation, as set forth below.

Items may be placed directly on the District Board agenda, subject to the approval of the Chairperson. A District Board member wishing to introduce an agenda item shall make such intention known to the Chairperson no later than seven working days prior to the day of the Board meeting. The Chairperson may determine that the request is outside the jurisdiction of the District Board.

Any citizen wishing to have an item placed on the agenda of the District Board shall submit such request verbally or in writing to the Chairperson of the District Board no later than seven working days prior to the day of the meeting. The Chairperson may determine that the request is outside the jurisdiction of the District Board.



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~~Any citizen or member of the district may also submit petitions, resolutions, or motions for consideration during such time designated as Communications and Petitions in the Order of Business. Such items shall be referred for consideration to the Chairperson.~~

If there is disagreement with the Chairperson's decision on placement of agenda items, a Board member(s) may seek to override the decision of the Chairperson through an appropriately made motion and majority vote of the Board members present.

### **Quorum**

A majority of the members of the District Board shall constitute a quorum for the transaction of business, but a smaller number may adjourn.

### **Order of Business**

The Chairperson shall call the meeting to order upon the appearance of a quorum. The order of business shall generally be as follows:

- A. Roll Call
- B. Compliance with the Open Meetings Law
- C. Approval of Minutes
- D. Comments from the Public
- E. Approval of Consent Agenda
  1. Bills
  2. Financial Report
  3. Personnel Report/Affirmative Action Report
  4. Operations Report
- F. Board Action Items
- G. Reports
  1. Chairperson's Report
  2. President's Report
  3. Student Senate Report
  4. Milwaukee PBS General Manager's Report
  5. Legislative Matters Report
  6. Other Scheduled Report
- H. Board Monitoring
- I. Old Business/New Business
- J. Future Agenda Items and Events



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However, upon request by a District Board member and determination of the Chairperson, items may be considered out of order.

**Order of Recognition**

Generally, District Board members shall be recognized to speak first on an agenda item, followed by recognition of the President or members of the President's ~~his or her~~ administrative staff.

**Public Comment on Agenda and Non-Agenda Items**

Public comment on agenda and non-agenda items may be presented at the time designated ~~at the beginning of the meeting as outlined in the "Order of Business" section. or "Comments from the Public" in the Order of Business.~~ No person may speak more than once to an issue or for a period longer than five minutes, except upon the consent of a majority of the District Board. No more than three people may be heard to one side of an issue, except upon the consent of a majority of the District Board. Citizens wishing to speak during this period should register with the District General Counsel ~~or designee~~ prior to the meeting ~~"Comments from the Public" in the Order of Business.~~ The District Board reserves the right to limit the total amount of time during which public comment will be heard at any given meeting.

**Substantive Motions**

Except for the approval of minutes, the District Board shall proceed by motion. Anyone, including the Chairperson, may make a motion. No motion shall be subject to debate until it has been seconded and stated by the Chairperson. However, a subject may be discussed while no motion is pending.

Substantive motions shall be reduced to writing at the request of any member of the District Board. Another substantive motion is out of order while one substantive motion is pending.

When a substantive motion has been made and seconded, the motion may be withdrawn by the maker of the motion at any time before a vote is taken on the issue. For the approval of minutes of a District Board meeting, the Chairperson shall ask if there are any corrections. If there are none, the Chairperson may state, "The minutes are approved as printed." If a member of the District Board offers a correction and there



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are no objections to the correction, the Chairperson may state, "The minutes are approved as printed and corrected." Only if a correction is offered and there is an objection to the proposed correction shall a motion be made and a vote taken.

**Amendment to a Motion**

An amendment to a motion must be pertinent to the subject matter of the motion, and it may not achieve the opposite of the motion's intent. The motion may be amended and an amendment may be amended, but no further amendments may be made.

Amendments must be seconded by another member of the District Board. After debate, the Chairperson will ask if there are any objections to the amendment. If not, the amendment shall be incorporated into the original substantive motion. Any objection to the amendment will require that a vote be taken on the amendment.

**Adoption by Majority Vote**

A motion shall be adopted by a majority of the votes cast, with a quorum being present, unless otherwise required by District Board policy or the laws/regulations of the State of Wisconsin.

Typically, voting will be by voice vote. In cases where there seems to be no opposition, a vote may be taken by unanimous consent. At the Chairperson's his or her discretion, the Chairperson may request a roll call vote at any time. In addition, any District Board member may make a motion for a roll call vote.

**Abstaining from Vote**

District Board members are expected to vote on all issues except on matters involving conflicts of interest. In such case, the vote shall be recorded as an abstention. [Abstentions do not count as a vote.](#)

**Other Procedural Motions**

In addition to substantive proposals, the following procedural motions shall be in order. Unless otherwise noted, each motion must be seconded, is debatable, may be amended, and requires a majority vote for adoption.





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1. Motion to Suspend the Rules. This motion is in order when the District Board wishes to do something that it may legally do, but cannot accomplish without violating its own rules.
2. Motion to Divide a Complex Motion. This motion allows a substantive motion to be divided into parts and voted on separately.
3. Motion to Move the Question. This motion is not in order until there has been at least 20 minutes of debate or every member has had an opportunity to speak once. A second and two thirds of the vote is necessary for the motion to pass.
4. Motion to Postpone to a Certain Time. This motion allows the District Board to defer consideration to a specified time or day.
5. Motion to Refer Back to Committee. This motion refers the matter back to a standing or ad hoc committee for review and consideration. All matters referred to committee must automatically return to the District Board within two months unless specifically defined by this motion.
6. Motion to Move into Closed Session. Any motion to move into closed session must follow the regulations and procedures in Wisconsin Statutes, Chapter 19.

### **Presiding Officer**

The Chairperson shall preside at District Board meetings and at all District Board public hearings. In the absence of the District Board Chairperson, District meetings/public hearings shall be chaired by the Vice-Chairperson of the District Board; likewise, in the absence of the Vice-Chairperson, the Secretary shall serve as Chairperson; and in the absence of other officers, the Treasurer shall serve as Chairperson. In order to address the District Board, a member must be recognized by the person serving as the Chairperson. The Chairperson shall have the following powers:

1. To rule motions in or out of order, including the right to rule out of order any motions patently offered for obstructive or dilatory purposes;



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2. To determine whether a speaker has gone beyond reasonable standards of courtesy in the speaker's his or her remarks and to entertain and rule on an objection from a Board member on this ground;
3. To entertain and answer questions of procedure;
4. To call a brief recess at any time; and
5. To adjourn in an emergency.

### **Other Rules of Order**

To the extent not provided for in these procedures, the Chairperson shall rule on procedural matters, subject to appeal by any District Board member. If an appeal is requested, the District Board shall vote to uphold or not uphold the decision of the Chairperson.

### **Meetings**

1. A "meeting" occurs when members of a governmental body convene for the purpose of engaging in governmental business, and the number of members present is sufficient to determine the course of action of the governmental body.
  - a. When one-half or more of the members of a governmental body are present, a meeting is "rebuttably presumed." However, a social or chance gathering or conference does not constitute a meeting. To avoid a problem, Board members are encouraged to limit attendance at the same function to one or two members.
  - b. The number of members present to determine a governmental body's course of action may be (a) a simple majority or (b) a negative quorum (a group of sufficient size to block a proposal).
  - c. Walking/talking quorums are prohibited. These are gatherings among separate groups of Board members, each less than a quorum, who agree to act uniformly in sufficient number to create a quorum.



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2. If a sufficient number of members gather to determine the governmental body's course of action, it is the members' burden to prove that they did not discuss or enact any business.

### **Committee Meeting Procedures**

1. From time to time the District Board may elect to form an ad hoc committee with interested Board members, no less than three (3), to more fully review and examine an issue of importance requiring future Board action. The purpose of the ad hoc committee is to review and ascertain information in order to form a recommendation for the District Board to consider and take formal Board action.
2. Ad hoc committees will provide for public comments on their agendas.
3. District Board members may attend meetings of ad hoc committees to which they are not assigned. District Board members attending meetings of committees of which they are not members should provide notice to the Chairperson of the committee before the committee meeting. District Board members attending meetings of committees of which they are not members may participate in the discussion of the committee but shall not take any formal action at the meeting (such as making motions, seconding motions, or voting).



Title: PUBLIC AND OTHER RECORDS	Code: A0109
Authority: Wisconsin Public Records and Property Law; Wis. Stats. § 19.21 et seq., 19.32(2); Board Minutes, 1/28/91; 3/28/94; 8/27/96; 11/18/97; 3/24/98; 9/28/99; 1/23/01; 11/25/08	Original Adoption: 12/15/82 Revised: 5/17/23 Reviewed: <del>11/25/08</del> 5/17/23 Effective: <del>11/26/08</del> _____

**1. Designation of Public Records**

The MATC District Board (“MATC District Board” or “District Board”) hereby reaffirms the public policy that all of its records as defined in Section 19.32(2), Stats., are public records subject to release, inspection, and reproduction, except as otherwise provided for by law.

**2. Designation of the Legal Custodian**

The District Board hereby designates the President as legal custodian of the records.

The President may designate duties and responsibilities of this district pursuant to the Wisconsin Public Records law to deputy legal custodians. The legal custodian or the legal custodian’s his/her deputy shall be responsible for the release of public records of the district, the conditions under which records may be inspected, and the collection of costs for the location and reproduction of records.

**3. Powers of the Legal Custodian**

All requests for the inspection, release, and/or reproduction of the public records of the district shall be directed or referred to the legal custodian or the legal custodian’s his-or-her deputy. The legal custodian is hereby vested with full legal power to make decisions concerning the inspection, release, or reproduction of records as permitted under Wisconsin's Public Records and property law.

Any costs or fees incurred by the district in the conduct and implementation of this policy shall be indemnified by the district and will not be treated as a personal liability of the custodian, unless penalties are incurred on account of the legal custodian or deputy’s act or omission which is willful and in bad faith.

**4. Procedure for the Inspection, Release, or Reproduction of Records and Property of the District**

The official notice of the procedures for release of public records shall be



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prominently displayed at all campus locations and made available on request to any member of the public upon demand. It is further directed that all employees of the district be informed of the requirements of the Wisconsin Public Records and property law and the provision of this policy.

5. **Preservation of Records** All public records of the district, as defined in Sec. 19.32 (2), shall be preserved in accordance with provisions of appropriate Wisconsin Statutes. Records of District Board minutes and other documents are available in electronic format.
6. **Retention of Records Generally**

*All MATC records, public or not, will be retained and disposed of in accordance with provisions of applicable federal and state statutes and MATC Administrative Regulations & Procedures and may be subject to a litigation hold on disposal of such records. The Office of the General Counsel oversees the retention and disposal of MATC records.*

## OFFICIAL NOTICE

### **Procedures for Release of Public Records**

THE FOLLOWING INFORMATION IS PROVIDED TO THE PUBLIC TO ASSIST THEM IN OBTAINING ACCESS TO AND COPIES OF RECORDS OF THE DISTRICT UNDER THE WISCONSIN OPEN RECORDS LAW.

Copies of this notice are available from the legal custodian of the records.

#### **I. LEGAL CUSTODIAN OF RECORDS**

The MATC District has designated the president as the legal custodian of the records of the district.

##### **A. Nonstudent Records**

The president has designated the responsibility for release of all nonstudent records to the ~~Vice President~~, General Counsel. Any request for nonstudent records shall be routed to and handled by the ~~Vice President~~, General Counsel. No nonstudent records may be released by anyone other than the ~~Vice President~~, General Counsel.



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The ~~Vice President~~, General Counsel can be contacted at:

**Office of General ~~Vice President~~, ~~General~~ Counsel**

Milwaukee Area Technical College  
700 West State Street  
Milwaukee, WI 53233-1443  
(414) 297-~~7307~~ ~~6600~~

**B. Student Records**

The release of student records is made in accordance with the Family Educational Rights and Privacy Act of 1974 and applicable state law. The procedures governing the release of student records are detailed in Administrative Regulation and Procedure FF0100.

The President has delegated the responsibility for release of all student records to the ~~Dean of Enrollment Services~~ ~~Vice President~~, ~~Student Services~~. Any requests for student records shall be routed to and handled by the ~~Dean of Enrollment Services~~ ~~Vice President~~, ~~Student Services~~. No student records may be released by anyone other than the ~~Dean of Enrollment Services~~ ~~Vice President~~, ~~Student Services~~, or in the Dean's ~~his/her~~ absence, the Registrar. The ~~Dean of Enrollment Services~~ ~~Vice President~~, ~~Student Services~~ can be contacted at:

**~~Dean of Enrollment Services~~ ~~Vice President~~, ~~Student Services~~.**

Milwaukee Area Technical College  
700 West State Street  
Milwaukee, WI 53233-1443  
(414) 297-~~6595~~ ~~6600~~

In the ~~Dean of Enrollment's~~ ~~his/her~~ absence: **Registrar**

Milwaukee Area Technical College  
700 West State Street  
Milwaukee, WI 53233-1443  
(414) 297-~~7900~~ ~~6600~~

**C. "Public File" Television Records**

The President has delegated the responsibility for release of the public television records contained in the "Public File" under Federal Communication Commission regulations to the General Manager of ~~Milwaukee PBS~~ ~~Public Television~~, Channels 10 and 36. However, all ~~Milwaukee PBS~~



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~~Public Television~~ records other than those in the "Public File" shall be requested and obtained only through ~~Vice President~~ General Counsel (see A). Any request for "Public File" materials of the television station shall be routed to and handled by the ~~General Manager of Milwaukee PBS~~ ~~manager of Public Television~~. No "Public File" records may be released by anyone other than the ~~manager of Public Television, or in his absence the Manager of TV Administration and Planning. The General Manager of Public Television~~ The General Manager of Milwaukee PBS can be contacted at:

**General Manager of Milwaukee PBS  
~~Public Television~~**

Channels 10 and 36  
Milwaukee Area Technical College  
1036 North Eighth Street  
Milwaukee, WI 53233-1443  
(414) 297-6600

In the General Manager of  
Milwaukee PBS's ~~his/her~~ absence:

**Chief Programming Officer ~~Manager of~~  
~~TV Administration and Planning~~  
Milwaukee PBS**

~~Channels 10 and 36~~  
Milwaukee Area Technical College  
1036 North Eighth Street  
Milwaukee, WI 53233-1443  
**(414) 297-6600**

**II. OFFICE HOURS**

Requests for records may be made by contacting the appropriate custodian between 8:00 a.m. and 4:00 p.m., Monday through Friday. The offices of the district are closed on Saturdays, Sundays, and legal holidays. Additional information can be obtained by contacting MATC through its web site at: <http://www.matc.edu>.

**III. RELEASE, INSPECTION, AND REPRODUCTION OF PUBLIC RECORDS**

Any person may request public records of the district. Any person requesting access to the records of the district need not identify himself or herself in order to obtain a record nor state any reasons for the request. Requests can be made orally



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or in writing and must contain contact information including a telephone number, address and/or e-mail address; or any other alternative arrangement for contact. Additionally, the Office of General Counsel has established a central process for public records requests, whereby any person requesting records may also email [publicrecords@matc.edu](mailto:publicrecords@matc.edu) with a request.

In order to clarify the scope of the request, the Records Custodian may request that oral requests be put into writing.

No original public records of the district are to be removed from the possession of the legal custodian. The legal custodian shall be responsible for designating where, when, and how the public records of the district may be inspected and copied. However, the decisions of the official custodian shall be governed by this notice. Any request for a record must reasonably describe the record sought. If the legal custodian cannot reasonably determine what records are being requested, the request shall be denied.

Upon request for any record, the legal custodian shall, as soon as practicable and without delay, either fill the request or notify the requestor of the district's determination to deny the request in whole or in part and the reasons therefor. If a written request is denied in whole or in part, the requestor shall receive a written statement of the reasons for denying the written request. If a request is made orally, the district may deny the request orally, unless a demand for a written statement of the reasons denying the request is made by the requestor within five (5) business days of the oral denial. A request must be put into writing before an action to enforce the request can be commenced.

If it is determined that portions of a requested record should not be released, the legal custodian shall edit those records and remove the material not to be released and thereafter release the balance of the record.

Any request for computer-generated records of the district will not be provided until the requestor is informed of the estimated costs and agrees to pay them.

#### IV. **FEES**

Fees charged by the district relative to the costs of locating or reproducing any records of the district are as follows:

##### **A. Fees for Locating Records**

There will be no location fee imposed upon any person who requests a record if the costs of locating that record do not exceed \$50.





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The requestor shall pay to the district the actual, necessary and direct cost of location of appropriate records if the cost is \$50.00 or more.

**B. Reproduction Fees**

1. Fees for copying and reproducing existing records where equipment and staff service are available on-site shall be charged to the requestor as follows:
  - a. Records which are normally reproduced in multiple copies for general distribution (i.e., district agenda, annual budget report, semester schedules) will continue to be made available upon request at no cost.

Other reproduction fees are:

- b. Paper to Digital - Fee waived. In rare instances, specialized skills, equipment or technology may result in additional costs.
- c. Digital to Physical - Cost of physical medium:
  1. DVD (each): \$0.13
  2. Flash drive (each): \$5.02 (8GB); \$6.53 (16GB); \$10.08 (32GB); \$18.52 (64 GB); \$32.21 (128 GB); \$53.81 (500 GB); \$60.14 (1 TB); \$74.83 (2 TB).
  3. A quote will be provided for records requiring physical media with larger capacity.

Fee calculation: Cost of physical medium used

- ~~a. .25 cents per page - Photocopies~~
- ~~b. 50 cents per page - Micro fiche Reader Copies~~
- d. Actual, necessary and direct cost for transcription, **duplication or processing** of audio tapes or stenographic records, duplication of audio tapes, video tape, photographs, or other media.
- ~~c. Where the record is contained in the computer records of the district, the requestor will be charged prevailing data processing service center rates for CPU processing and printer time.~~



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~~d. In addition to the transcription, duplication, or processing charges, the actual cost to the district of the tape or other medium used for reproduction shall also be paid by the requestor.~~

2. If it is necessary for the district to lease equipment or contract with a third party vendor to supply reproduction services, the requestor cost will be those actual costs incurred by the district.
3. The requestor shall be charged for the actual necessary and direct cost of mailing or shipping of any copy of a record which is mailed or shipped to the requestor.
4. MATC reserves the right to require prepayment by a requestor of any fee or fees imposed by this policy if the total amount exceeds \$5.00.



Title: POLICY MANUAL	Code: A0120
Authority: Board Minutes, 12/13/72; 12/13/82; 11/20/83; 9/28/99; 9/25/07; 10/22/19	Original Adoption: 12/13/72 Revised/ <del>Reviewed</del> : 9/24/19 5/17/23 Reviewed: 5/17/23 Effective: 10/22/19 _____

The MATC District Board (“MATC District Board”, “District Board” or “Board”) authorizes the administration of MATC to organize and codify the general policies and practices of the District Board to form a Policy Manual.

The Policy Manual will not supersede or override any portion of the employee-negotiated agreements or any ruling of any federal or state agency, nor shall it any time be applicable if contrary to law.

The Policy Manual shall be continuously updated to reflect changes incorporated by the District Board, state and federal law and legal rulings, or negotiated employment agreements. The Board Chair will appoint at least three (3) Board members to sit on a committee (“Policy Review Committee”) to review the Policy Manual.

The Policy Review Committee, along with the administration, will conduct a comprehensive review of the Board Manual every four (4) years. Substantive changes or additions must be approved by affirmative action of the District Board. The administration is authorized to make necessary editorial changes in policies in order to maintain current accurate terminology or to eliminate obsolete language, as long as such changes do not alter the substantive context of the policy. Editorial language changes will be submitted to the District Board as an information item.

~~The administration will conduct a comprehensive review of the Policy Manual every four (4) years. Such substantive changes or additions must be approved by affirmative action of the District Board. The administration is authorized to make necessary editorial changes in policies in order to maintain current accurate terminology or to eliminate obsolete language, as long as such changes do not alter the substantive context of the policy. Editorial language changes will be submitted to the District Board as an Information item.~~



# POLICY

Title: BOARD POLICY DEVELOPMENT, PROCEDURES, AND IMPLEMENTATION	Code: A0121
Authority: Wis. Stats. §§ 38.04(14), 38.12 (7), 38.145; WI Administrative Code Chapter TCS 6; Board Minutes, 12/17/90; 2/17/98; 9/28/99; 9/24/02; 9/25/07; 9/22/19.	Original Adoption: 12/17/90 Revised: <del>9/24/19</del> 5/17/23 Reviewed: 5/17/23 Effective: <del>10/22/19</del> _____

## INTRODUCTION

The MATC District Board (“MATC District Board” or “District Board”) reserves to itself the adoption, modification, and suspension of all written policies directing the operation of MATC, and codified in the MATC District Policy Manual. Toward that end, the District Board adopts the following guidelines and procedures for board policy development, adoption, and review.

## PROCEDURES

- I. The administration will conduct a comprehensive review of the District Policy Manual every four (4) years and submit for approval as necessary pursuant to Board Policies A0120 and A0121.
- II. In addition to the periodic comprehensive review, proposals for new policies, or changes to existing policies, may be initiated in writing by any District Board member, student, employee, or administrator.
- III. A suggested new policy or change in an existing policy will be submitted to the District General Counsel (“General Counsel”) who reviews it with the President. If approved, the following procedures are implemented:
  - A. The Office of the General Counsel initiates and supervises the procedural flow of board policy development. A log system is established to "track" the development and monitor the timelines for submission of drafts, reviews, revisions, and collaboration to prepare a board policy for presentation to the District Board:
    1. A title and number are assigned to the proposed policy.
    2. The policy is referred for draft preparation to the appropriate division head, who works in cooperation with the General Counsel to prepare an initial proposed policy and ensure timeline compliance.
    3. This preparation includes assigning draft research and writing to



Title: BOARD POLICY DEVELOPMENT, PROCEDURES, AND IMPLEMENTATION	Code: A0121
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designated staff, who, in turn, will coordinate their efforts through the General Counsel and the division head. An initial proposed policy will be prepared for submission to the District Board.

4. The General Counsel will place the initial proposed policy before the District Board for a first reading and discussion. Any comments or suggested revisions made by the District Board will be reviewed for incorporation into the proposed policy and returned to the General Counsel.
  5. A final proposed policy will be completed by the General Counsel.
- IV. The General Counsel will place the final proposed policy on the agenda of the District Board during the following month for a second or final reading and approval.
- V. If approved by the District Board, the new policy will be published and distributed according to the district distribution procedures contained in appropriate MATC Administrative Regulations.

## IMPLEMENTATION

Effective date: Unless a District Board policy is mandated by statute, Wisconsin Administrative Code, or the WTCS Board, it becomes effective the day following District Board approval. Those policies required by statute, Wisconsin Administrative Code, or the WTCS Board will become effective upon approval by the WTCS Board.

## POLICY DISSEMINATION

Policies are also available electronically on MATC's Website at: <http://www.matc.edu/administration/policies.cfm> <https://www.matc.edu/who-we-are/reports-facts-data/policies.html> or another location approved by the District Board Chairperson.



Title: DELEGATION OF AUTHORITY FROM BOARD OF DIRECTORS TO PRESIDENT	Code: A0202
Authority: Wis. Stats. § 38.12 (3)(a)(b)	Original Adoption: 12/13/72 Revised <del>9/25/07</del> 5/17/23 Reviewed 5/17/23 Effective: <del>9/26/07</del> _____

The MATC District Board (“MATC District Board” or “District Board”) employs a President and delegates the administrative responsibilities of carrying out the details of instruction, operation, employee relations, student services, finance, and other operational functions of MATC to the President. The President is Chief Executive Officer of the MATC District (“MATC District” or “District”).

**A. Business and Financial Operations**

The President and the President’s designee shall administer, supervise, and coordinate the business affairs of the MATC District and shall be responsible for the preparation and administration of the District’s budget.

The President also has jurisdiction over the planning, operation, and maintenance of the MATC District’s physical plant and equipment. ~~is also under the President’s jurisdiction.~~

**B. Personnel**

The President and the President’s designee shall administer, supervise and coordinate all personnel policies and procedures within the MATC District. ~~shall be administered, supervised, and coordinated by the President and his/her designee.~~

The President is responsible for establishing a code of ethics for all employees of the District. (NOTE – THIS WAS MOVED FROM POLICY A0203)

**C. Educational**

The President shall provide leadership to the faculty, staff, and students on all aspects of the educational process.

The President is ~~will be~~ responsible for the administration, supervision, and coordination of the educational programs and the educational services of the District to meet the needs and purposes of ~~vocational~~, technical, and adult education within the MATC District. This also includes providing educational leadership, advice, and counsel to state and federal agencies, labor, business, industry, and the general public.



**D. Student Services**

The President is responsible for the planning, coordination, and administration of all services provided to the students attending all educational programs and courses in the MATC District.

These services shall include, but not limited to, admissions, registration and records, psychological and testing services, student financial aid, counseling and guidance, student resource center, student housing, and implementation of the District's official calendar.

**E. Community Relations**

The President is responsible for providing ~~It is the responsibility of the President to provide~~ leadership and communication in school community relations with emphasis on a cooperative relationship with the participating high school districts, the Congress, the State Legislature, the U.S. Departments of Health, Education, and Welfare, the Wisconsin Technical College System Board, and other governmental and educational agencies.

**F. Internal Audit**

~~As Chief Executive Officer of the District Board,~~ The President is responsible for daily oversight, supervision, and coordination of all Internal Audit procedures for the District. Additionally, the **Audit Advisory Committee** shall monitor the on-going activities of the Internal Audit function for the District.

The MATC Audit Advisory Committee is responsible for providing oversight assistance to the MATC Board of Directors in fulfilling its responsibility relative to the auditing, accounting and financial reporting processes, including a reliable system of operational, financial and compliance internal controls, corporate compliance oversight functions, and assessing the quality and integrity of the financial reports of the organization.



Title: PRESIDENT CODE OF ETHICS	Code: A0203
Authority: Board Minutes, 8/19/81; 9/28/99; 9/25/07	Original Adoption: 8/19/81 Revised/ <del>Reviewed</del> : <del>9/25/07</del> 5/17/23 Reviewed: 5/17/23 Effective: <del>9/26/07</del> _____

It shall be the duty of the President to comply with Wisconsin Statutes with respect to the proper and appropriate conduct of the position. In keeping with the MATC District's goals to develop quality educational programs consistent with its philosophy and objectives that lead to gainful employment of students, the President:

1. Shall perform all mandatory, nondiscretionary, and ministerial duties of his or her position within the time and in the manner required by law.
2. Shall devote full attention to his or her duties, uphold the law, and conduct District ("MATC District" or "District") business with fairness, integrity, and professionalism, with full regard to the public trust of the office.
3. Shall never act in excess of lawful authority or MATC District Board ("MATC District Board" or "District Board") policy or commit an act forbidden by law within the President's his/her official capacity.
4. Shall not, by act of commission or omission, in the President's his/her capacity as an employee of this District exercise a discretionary power in a manner inconsistent with the duties of the President's his/her position or the rights of others or with the intent to obtain a dishonest advantage for themselves or for another.
5. Shall not in the President's his/her capacity as an employee make an entry in an account or record book or return, certificate, report, or statement which in a material respect he/she intentionally falsifies.
6. Shall not under color of the President's his/her position as a District employee intentionally solicit or accept for the performance of any service or duty anything of value including not limited to any gift, loan, favor, or service given for the purpose of influencing the President's his/her in the discharge of official duties.
7. Shall not use District property, facilities, or resources for strictly private or personal gain for themselves, or family.
8. Shall not use confidential information for their personal gain or benefit or that of family.
9. Shall endeavor to meet all the requirements of state and federal law and regulations pertaining to education including the regulations of the Wisconsin Technical College System Board.





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Title: PRESIDENT CODE OF ETHICS

Code: A0203

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10. Shall observe policies of this District Board that are pertinent to the President.
11. Shall act in what is, in the President's his/her opinion, conceived to the best interest of the citizens of the entire District. Similarly, shall grant no special considerations or treatment to any citizen beyond that which is available to every other citizen.
12. Shall utilize all due diligence in carrying out the directives of the District Board.
13. Shall not participate either directly or indirectly in purchase for personal use for less than full value utilizing discounts allowed to the District.
14. Shall not participate in any discussion on any matter before the District Board, which does or could result in personal financial gain for the President or the President's family except as allowed in Wis. Stats. § 946.13, or as otherwise permitted by law. The President shall use due diligence to be apprised of the details and scope of the business of the District so as to refrain from considerations where a conflict or any unresolved potential of interest may exist.
15. ~~14.~~ Nothing in this policy shall deny an employee the rights of a citizen under the Constitution of the United States of America, Constitution of the State of Wisconsin, Wisconsin Statutes, or any other bona fide regulations of this state.
16. ~~15.~~ In the event an action is brought against the President for violation of this policy, the District Board may consider any and all appropriate discipline, including discharge.

~~In addition to the previous provisions, the President shall remove him/herself from consideration on any matter before the District Board, which does or could result in personal financial gain for the President him/herself or family except as allowed in Wis. Stats. § 946.13, or as otherwise permitted by law. The President shall use due diligence to be apprised of the details and scope of the business of the District so as to refrain from considerations where a conflict or any unresolved potential of interest may exist. (NOTE – THIS WAS MOVED TO ITEM #14 ABOVE)~~

~~The President is responsible for establishing a code of ethics for all employees of the district. (NOTE – THIS WAS MOVED TO POLICY A0202)~~



Title: SERVICES OF OUTSIDE LEGAL COUNSEL	Code: A0205
Authority: Board Minutes, 9/16/81; 11/22/94; 9/25/07	Original Adoption: 9/16/81 Revised/ <del>Reviewed</del> : <del>9/25/07</del> 5/17/23 Reviewed: 5/17/23 Effective: <del>9/26/07</del> _____

**BACKGROUND**

In 1992, the MATC District Board (“MATC District Board”, “District Board” or “Board”) appointed a full-time General Counsel to represent the District and monitor the use of outside legal counsel. This policy provides the guidance for selecting and assigning legal counsel.

**SELECTION OF OUTSIDE LEGAL COUNSEL FOR THE BOARD**

Commencing with the 94-97 term, the District has selected and implemented the Request for Proposal process through the Procurement Department to solicit proposals from area law firms detailing how they would represent the District in identified areas of law. Once those proposals are received, the President and General Counsel review them and invite a select group of firm representatives on campus for interviews.

After the interviews, reference checks are conducted and recommendations are made to the Board. Firms finally approved by the Board are so notified and they retain a relationship with the District for a three-year period unless otherwise notified.

**MONITORING OF OUTSIDE LEGAL COUNSEL FOR THE BOARD**

The General Counsel will closely monitor the assignment, billings, and efforts of outside legal counsel. The General Counsel will appoint specific attorneys based upon the RFP award criteria and individual expertise of the attorney. It is the General Counsel’s responsibility to ensure the best legal representation is obtained in the most cost effective manner.

**USE OF OUTSIDE LEGAL COUNSEL**

Any District Board member may seek counsel from ~~the Board attorney~~ the District Board’s approved Outside Legal Counsel. ~~after consultation with the Chairperson, or Vice-Chair when in their opinion or the District Board’s opinion; there may be a question of legality or proper legal procedure.~~



# POLICY

Title: DRUG-FREE CAMPUSES AND WORKPLACE	Code: A0300
Authority: Drug-Free Schools and Communities Act Amendments of 1989, PL 101-226; Drug Free Workplace Act of 1988, PL 100-690; and Board Minutes, 9/17/90; 9/25/07	Original Adoption: 9/17/90 Revised: 5/17/23 <del>9/25/07</del> Reviewed 5/17/23 <del>9/25/07</del> Effective: <del>9/25/07</del> _____

MATC recognizes that illicit drug use and alcohol dependency or abuse creates an adverse impact upon the education and working environment of the college. Through education, advising, assessment, prevention activities, and, when appropriate, referrals to community resources, MATC shall engage in recurring efforts to raise the awareness of all students and employees to the issues and concerns of illicit drug use and alcohol dependency or abuse.

MATC prohibits the unlawful manufacturer, distribution, dispensation, possession, or use of a controlled substance including but not limited to alcohol, prescription and illicit drugs at any college campus, evening center, or other college premise; or while participating in officially sponsored college events off premise. Violations of this policy will result in appropriate progressive disciplinary action up to and including: (a) expulsion of students in accordance with applicable civil, state, and federal law in the accordance with the MATC Student Code of Conduct; (b) termination of employment from MATC in accordance with applicable civil, state, and federal law; and (c) referral for prosecution for violations.

In keeping with MATC’s mission to maintain a climate which promotes student and employee welfare, the Vice President of **Retention and Completion Student Services** and **Associate** Vice President of Human Resources will administer a proactive approach to drug and alcohol awareness and support services through education, prevention, and other resources. At a minimum:

1. MATC will distribute annually, in writing the following to each student and employee:
  - a. Standards of conduct that clearly prohibit, at a minimum, the unlawful possession, use, or distribution of illicit drugs and alcohol on MATC property or at any MATC-sponsored activity.
  - b. Description of the applicable legal sanctions under local, state, and federal law for unlawful possession, use, or distribution of illicit drugs and abuse of alcohol.
  - c. Description of the health risks associated with the use of illicit drugs and abuse of alcohol.



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Title: DRUG-FREE CAMPUSES AND WORKPLACE

Code:

A0300

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- d. Description of any drug and alcohol counseling, treatment, or rehabilitation programs that are available.
  - e. A clear statement that MATC will impose disciplinary sanctions consistent with local, state, and federal law and a description of these disciplinary sanctions up to and including expulsion, termination of employment, and referral for prosecution for violations.
2. MATC will advise all employees of the following:
- a. An employee who is convicted of a criminal drug statute violation occurring in the workplace is required to notify **the employee's his or her** supervisor no later than five days after the conviction.
  - b. MATC's Employee Assistance Program (EAP) is available to an employee who needs assistance in overcoming personal problems, including substance abuse, that are affecting **the employee's his or her** work.
3. All students receiving federal financial assistance must certify, as a condition of the grant, that they are drug-free.

The Vice President of **Retention and Completion Student Services** and **Associate** Vice President of Human Resources will conduct a biannual review of the programs and activities resulting from this policy to: (a) determine its effectiveness and implement change if needed, and (b) ensure the disciplinary sanctions are being consistently enforced.

# Enrollment Report

Dr. Sarah Adams  
Dean Enrollment Services and Registrar

June 2023



Enrollment - Fiscal Year 2023  
 As of May 15, 2023 – Summer, Fall, and Spring

	<b>Budgeted</b>	<b>Attained</b>	<b>Percent Achieved</b>
<b>Summer</b>	691	722	104.48%
<b>Fall</b>	3,897	3,798	97.45%
<b>Spring</b>	3,712	3,639	98.00%
<b>Year to Date</b>	8,300	8,159	98.28%



FTEs Achieved 8,159 98.28% of Goal

## Enrollment-Fiscal Year 2024 As of June 20, 2023 – Summer, Fall, and Spring

	<b>Budgeted</b>	<b>Attained</b>	<b>Percent Achieved</b>
<b>Summer</b>	766	704	91.9%
<b>Fall</b>	3,950	1,945	49.2%
<b>Spring</b>	3,784		
<b>Year to Date</b>	8,500	2,649	31.16%

**FTEs needed to meet goal:**

Summer goal	62	8.10%
Fall goal	2,005	50.80%
Yearly goal	5,851	68.84%



# Enrollment - SU2024

Total FTEs	05/01/23	05/08/23	05/15/23	05/22/23	05/30/23	06/05/23	06/12/23	06/20/23
SU2023	348	415	465	545	610	651	692	707
SU2024	361	434	504	577	634	672	703	704
Difference SU2023 and SU2024	13	19	39	32	24	21	11	3
Percentage Change	103.73%	104.58%	108.39%	105.87%	103.93%	103.23%	101.59%	-0.4%



# Summer Students SU2024

<b>Number of Students 6/20/23</b>	6,205	
<b>Gender</b>		
<b>Female</b>	3,960	63.82%
<b>Male</b>	2,182	35.18%
<b>Unknown</b>	63	1.00%
<b>Ethnicity</b>		
<b>American Indian</b>	31	0.50%
<b>Asian</b>	415	6.69%
<b>Black/African American</b>	1,660	26.75%
<b>Hawaiian/Pacific Islander</b>	4	0.06%
<b>Hispanic</b>	1,654	26.66%
<b>Non-Resident Alien</b>	26	0.42%
<b>Two or More Races</b>	218	3.51%
<b>Unknown</b>	273	4.40%
<b>White</b>	1,924	31.01%

# Enrollment - FA2024

<b>Total FTEs</b>	<b>05/01/23</b>	<b>05/08/23</b>	<b>05/15/23</b>	<b>05/22/23</b>	<b>05/30/23</b>	<b>06/05/23</b>	<b>06/12/23</b>	<b>06/20/23</b>
FA2023	837	987	1,153	1,288	1,440	1,531	1,653	1743
FA2024	925	1,103	1,264	1,436	1,600	1,710	1,836	1945
Difference FA2023 and FA2024	88	116	111	148	160	179	183	202
Percentage Change	110.51%	111.75%	109.63%	111.49%	111.11%	111.69%	111.07%	111.59%

# Fall Students FA2024

<b>Number of Students 06/20/23</b>	5,856	
<b>Gender</b>		
<b>Female</b>	3,823	65.28%
<b>Male</b>	1,994	34.05%
<b>Unknown</b>	39	0.67%
<b>Ethnicity</b>		
<b>American Indian</b>	35	.56%
<b>Asian</b>	405	6.92%
<b>Black/African American</b>	1,612	27.53%
<b>Hawaiian/Pacific Islander</b>	2	0.03%
<b>Hispanic</b>	1,370	23.40%
<b>Non-Resident Alien</b>	46	0.79%
<b>Two or More Races</b>	246	4.22%
<b>Unknown</b>	298	5.09%
<b>White</b>	1,842	31.46%

# MATC ADVISORY COMMITTEES

LeeAnn Mikula  
*Manager, Curriculum Department*

June 2023



# Advisory Committee Purpose

- WTCS advisory committees since 1911
- Matching employer needs with employee training
- 1971 - Statute 38.14(5) guidelines on committee membership, authority and roles



**Transforming  
Lives, Industry  
and Community**

# Membership Standards

- 7-14 members meet twice a year (FA & SP)
- Chosen for experience and knowledge in program area
- 3-year Term of Service, Staggered
- Balance of employers/employees and a minimum of one graduate from the program
- MATC students, staff & faculty are not part of the membership

# Current Committee Information

- Management (525)
- Labor(248)
- Consultants (126)
  - Minority (176)
  - Female (397)
  - Male (502)
  - Other (0)
  - Graduates (286)

899

Total Committee Members  
in 94 Committees

# Employers Represented



Gimbel  
Reilly  
Guerin  
& Brown





# Committee Activities

- Monitoring the Program's "Vital Signs"
- Curriculum Relevance
- Equipment and Facilities Recommendations
- Support Transfer Agreements
- Promoting Community Support

# Committee Activities

- Student Enrollment and Recruitment
- Student Retention
- Graduate Employment
- Recommend On-the-Job Training, Internships & Resources

# Questions?

